City of Alexandria Housing for All How the Additional Housing is to be Generated

Micheline Castan Smith March 21, 2023





For Paradigm, providing quality housing started back in the early 1990s. Our chairman was the President of the then Arlington Housing Corporation (now known as AHC). We have built and/or manage 2,000+ units in market affordable, tax credit affordable, or jurisdiction driven affordable housing.

Parc Meridian at Eisenhower Station



750 Port Street Alexandria, VA 22314

Parc Meridian at Eisenhower Station



Market Units: 505 Affordable Units: 30-33 (based on square footage)

<u>Amenities</u>

- Metro Accessible
- Garage Parking
- Concierge/Hospitality
- Swimming Pool
- Fitness Center
- Business Center

- Rooftop Terrace & Courtyard
- Dog Spa
- Park with Pond
- Access to Beltway
- Views of Potomac & City
- LEED Certification (Silver)

Elements of Quality Housing

Good design and Good Functionality

Paradigm's experience and expertise in building a more efficient community

- Building's core
- Placement of elevators
- Layout of garage/column grid
- VRFs and Condensers
- Unit layouts
- Locations of amenities

Contextual Relationship with Surrounding Buildings and Streetscape

- Paradigm believes and promotes walkability
- Limits superblocks
- Density
- Height

Good Amenities in Close Proximity

- Business centers and horizontal workspaces for those working from home
- Public transportation/Metro for the commuter
- Active Retail and Offices

Good Sustainability

- Building materials
- Windows and Glass
- Mechanical and Plumbing
- Green Roof
- Landscaping/Irrigation
- Lighting

Affordable Housing Scenario 1 (10% at 60% AMI)

BUDGET ASSUMPTIONS		2008 PROPOSED F	RENT SCHEDULE					PROJECT BUDGET		
Total Units	250		No. of	Avg	Avg.	Avg.	Total		Total Cost	Per Unit Cost
Escalation (Rents)	2.00%	Unit Type	Units	Unit Size	Rent/SF	Rent/Mo.	Rent/Mo.	Land	\$ 17,500,000	\$ 70,000
Escalation (Expenses)	2.00%							Project Costs	62,500,000	250,000
Monthly Other Inc./Unit		Market	22					Pre-Construction Carry Costs	- I.	
Parking Income / Unit		1 BR / 1 BA	135					Site & Utilities		
Corporate Units		2 BR / 2 BA _	68					Pre-Development		
Corp. Premium Units		Total / Avg.	225	850	\$ 2.75	\$ 2,338	\$ 526,050	Architectural & Engineering		
Retail SF		•	•			•	•	Tenant Finish		
Retail Rent / SF (nnn)		Affordable						Inspecting Engineer		
Construction Period Int.		Eff	4					Construction Interest (24 months)		
Vacancy Rate (Economic)		1 BR / 1 BA	13					Marketing and Brochure		
		2 BR / 2 BA	8					Administrative and Startup		
		Total / Avg.	25	850	\$ 1.20	\$ 1,023	\$ 25,575	FF&E		
								Partnership Legal and Other		
		Total	250	850	\$ 2.60	\$ 2,206	\$ 551,625	➡ ancing Fees/Costs		
Expenses								Taxes During Construction/Insurance		
Apartments								Development Fee		
Administrative	Included							Overhead & Supervision		
Utilities								Hard Costs		
Operating & Maintenance								Hard Cost for Tenant Finish		
Taxes & Insurance								Contingency - Hard Costs		
Reserves								Contingency - Soft Costs		
Management Fee										
Ann. Expenses \$	8,100							TOTAL DEVELOPMENT COSTS	\$ 80,000,000	\$ 320,000
Year		2009	2010	2011	2012	201	3 2014	2015 2016 2017	2018	2019
Year No.		1	2	3	4		5 6	5 7 8 9	10	11
Apartment Rental Income		6,619,500	6,751,890	6,886,928	\$ 7,024,666	\$ 7,165,160	\$ 7,308,463	\$ 7,454,632 \$ 7,603,725 \$ 7,755,799	\$ 7,910,915	\$ 8,069,134
Expenses		2,025,000	2,065,500	2,065,500	2,106,810	2,148,946		2,235,764 2,280,479 2,326,088	2,372,610	2,420,062
Net Operating Income		4 594 500	4,686,390	4,821,428	4,917,856	5,016,213		5,218,869 5,323,246 5,429,711	5,538,305	5,649,071
Return on Cost		5.74%	5.86%	6.03%	6.15%	6.279	6.40%	6.52% 6.65% 6.79%	6.92%	7.06%

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Escalation (Rents) 2.00		Units	Unit Size	Rent/SF	Rent/Mo.	Rent/Mo.	Land	\$ 11,129,808	\$ 44,519
Escalation (Expenses) 2.00							Project Costs	62,500,000	250,000
Monthly Other Inc./Unit	Market	22					Pre-Construction Carry Costs		
Parking Income / Unit	1 BR / 1 BA	135					Site & Utilities		
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Ann. Expenses \$ 8,100)						TOTAL DEVELOPMENT COSTS	\$ 73,629,808	294,519
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Year No.	1	2	3	4	5	6	7 8	9 10	11
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Return on Cost	6.24%	6.36%	6.55%	6.68%	6.81%	6.95%	7.09% 7.23% 7.37%	6 7.52%	7.67%

Possible Solutions

- Tax Abatements (similar to the DC programs of the past)
- Reduce Site Plan Requirements (more funding available for housing)
- Mixed Income Vs. All Affordable
- State/Federal Contributions to City Housing Department/Authority
- Additional Density/Height
- Etc.

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