



CITY OF
Alexandria
VIRGINIA

FY 2024 Budget Development Overview
December 19, 2022





FY 2023 Approved Budget Overview



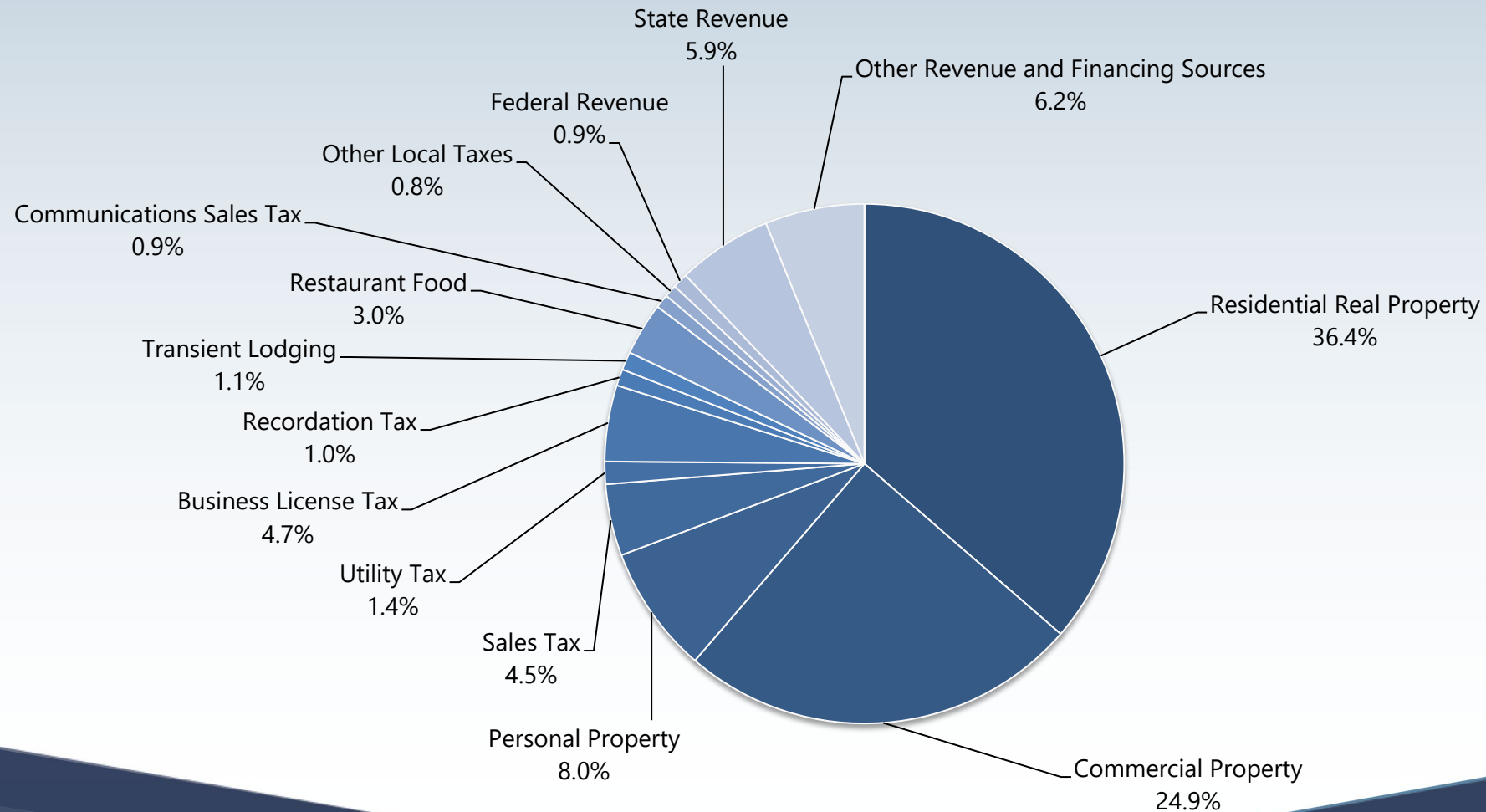
Budget Components

Annual Operating Budget	Capital Improvement Program (CIP)	Five Year Financial Planning Model
<ul style="list-style-type: none">• <i>Financial Plan</i>• <i>Statement of Policies & Priorities</i>• <i>Required to be Balanced</i>	<ul style="list-style-type: none">• <i>Construction, Maintenance & IT Projects</i>• <i>Long Term Assets that require multi-year planning</i>• <i>Includes a one-year capital budget and 10-year capital plan</i>	<ul style="list-style-type: none">• <i>Five Year Revenue & Expenditure Forecast</i>• <i>Projection of Future Surpluses & Shortfalls</i>



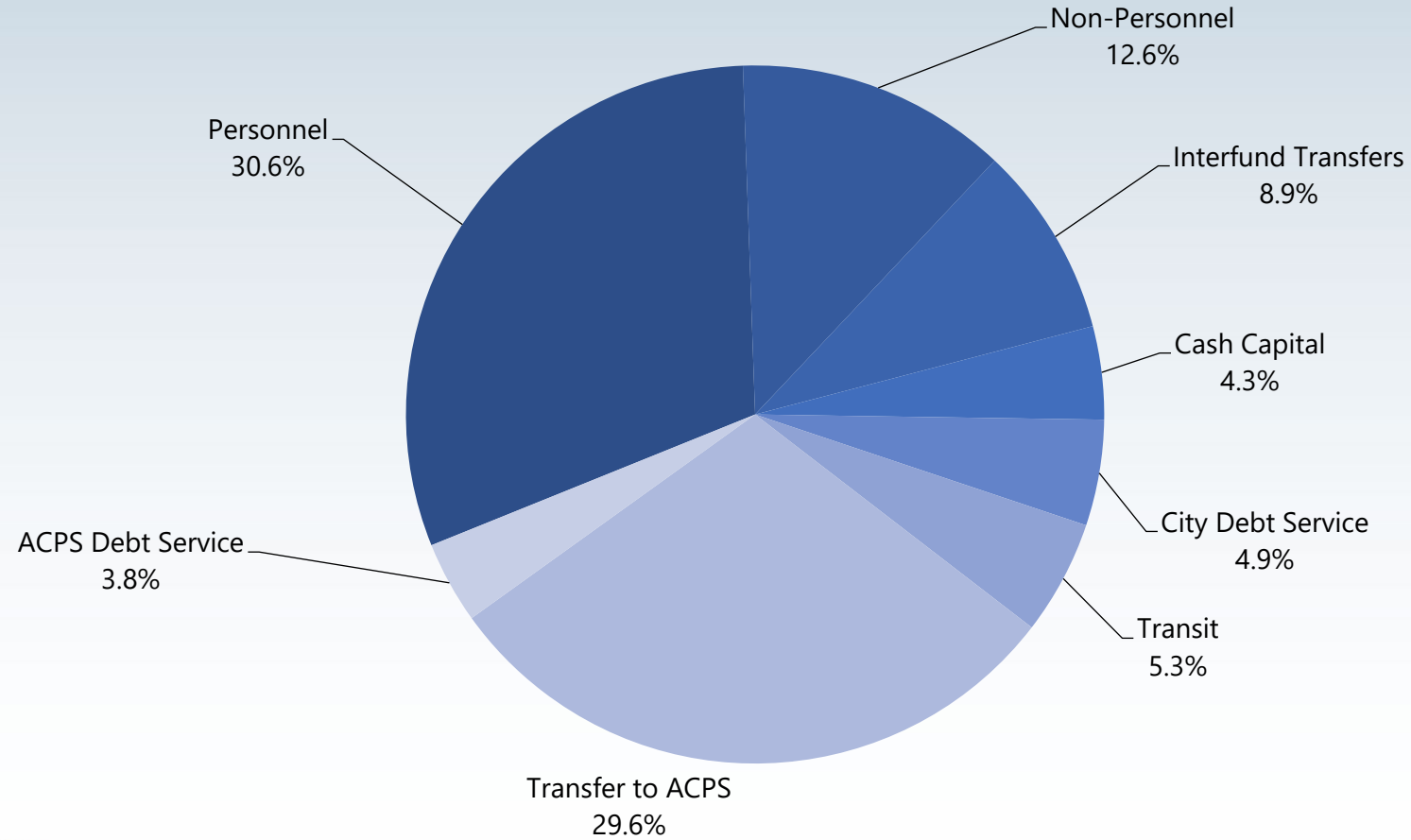
Operating Budget: Revenues

FY 2023 Approved General Fund (\$839.2 million)



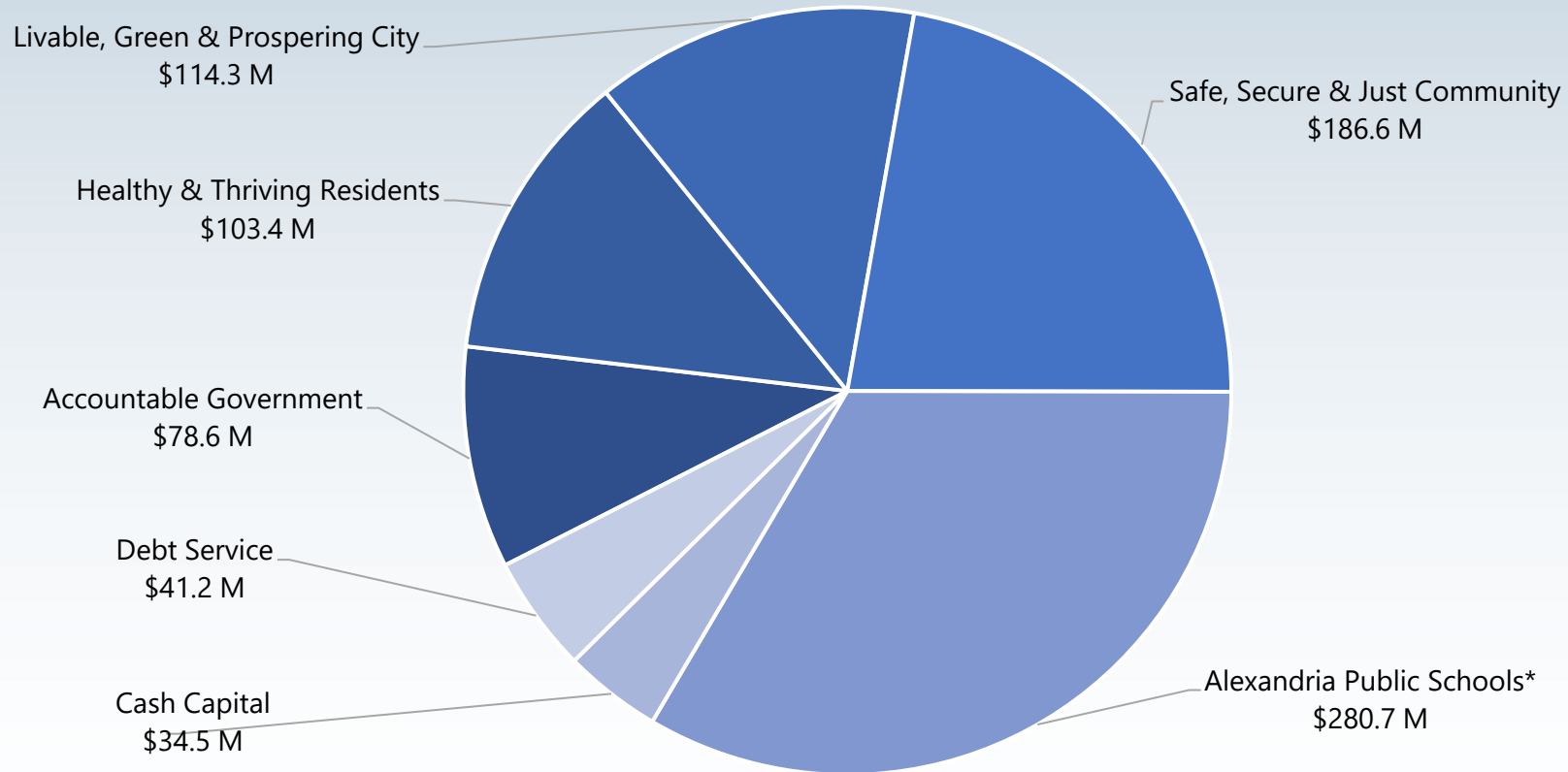
Operating Budget: Expenditures

FY 2023 Approved General Fund (\$839.2 million)



Operating Budget: Expenditures

FY 2023 Approved General Fund (\$839.2 million); by Focus Area

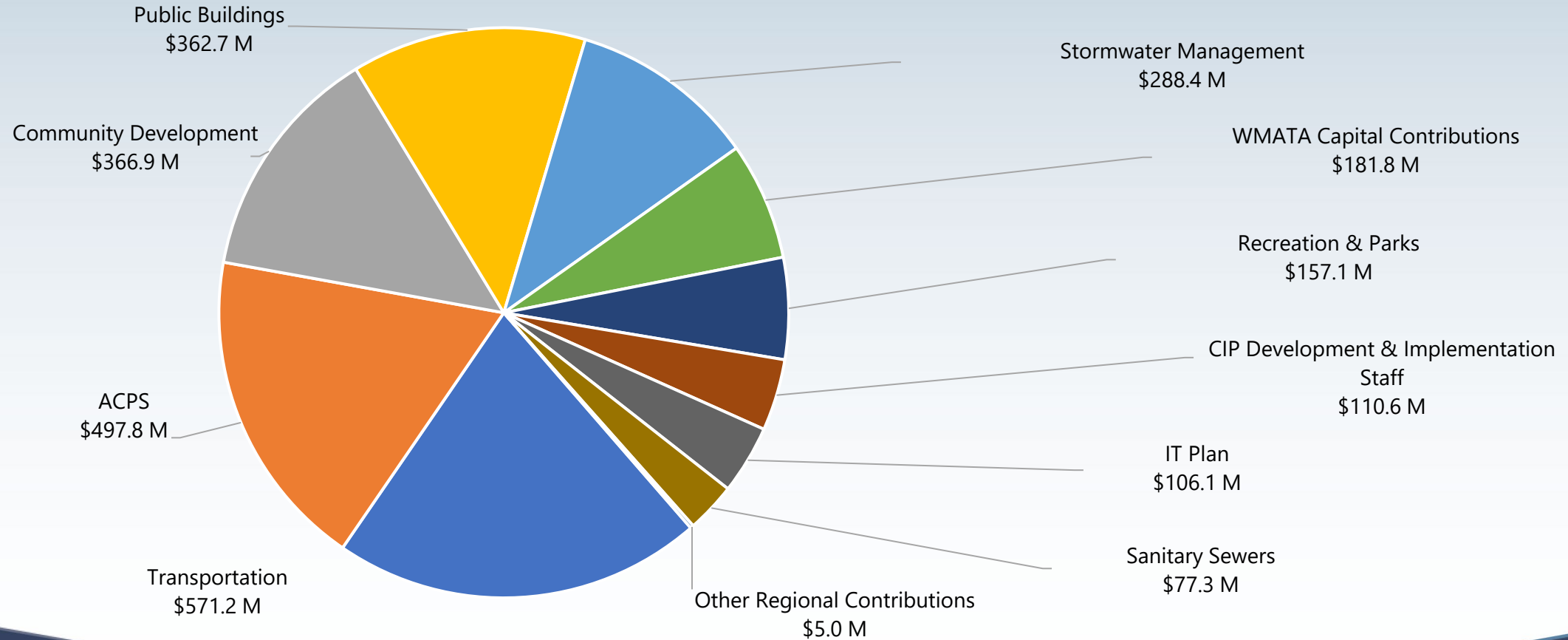


*ACPS category includes debt service for school capital projects. For FY 2023, schools-related debt service totals \$31.9 million.



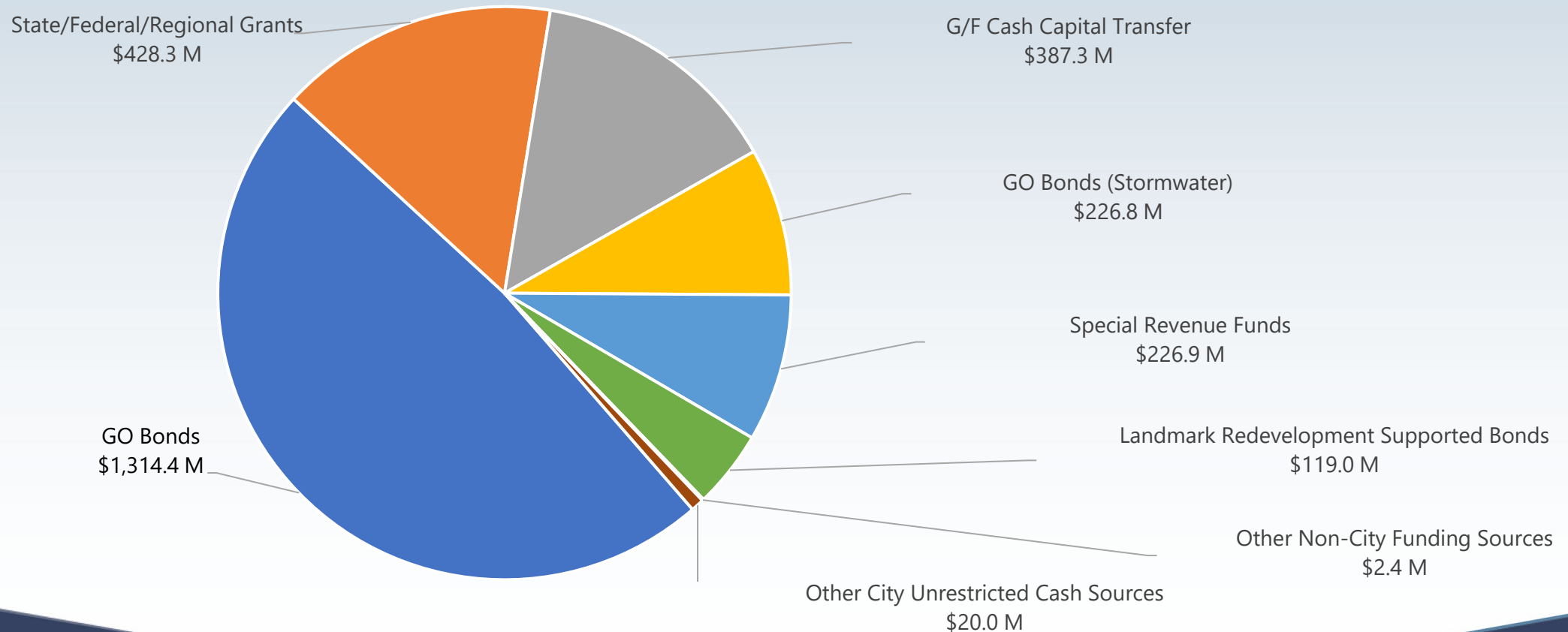
CIP: Expenditures

FY 2023 – FY 2032 Approved Capital Improvement Program (\$2.73 billion)



CIP: Funding Sources

FY 2023 – FY 2032 Approved Capital Improvement Program (\$2.73 billion)





FY 2024 Budget Forecast



Revenue Forecast

FY 2024 Preliminary Revenue Estimate (\$ in millions)

Revenue	FY 2022 Actuals	FY 2023 Budget	FY 2024 Estimate	\$ Change	% Change
Real Estate	\$492.0	\$514.6	\$520.7	\$6.1	1.2%
Personal Property	\$57.2	\$66.8	\$66.8	-	-
Penalties & Interest	\$3.4	\$3.2	\$3.2	-	-
Other Local Taxes	\$148.9	\$148.5	\$147.4	(\$1.1)	(0.7%)
Intergovernmental	\$56.3	\$57.4	\$57.8	\$0.4	0.7%
Non-Tax Revenue	\$81.3	\$40.6	\$51.3	\$10.7	26.4%
Use of Fund Balance	-	\$8.1	\$8.1	-	0.0%
Total	\$839.1	\$839.2	\$855.3	\$16.1	1.9%



Expenditure Projection

FY 2024 Preliminary Expenditure Estimate (\$ in millions)

General Fund Expenditures	FY23 Approved	FY24 Estimate	\$ Change	% Change
City Operations	\$ 436.7	\$ 448.8	\$ 12.1	2.8%
Transit	44.5	50.8	6.3	14.1%
ACPS Transfer	248.7	256.2	7.5	3.0%
ACPS Debt Service	31.9	30.6	-1.3	-4.2%
Cash Capital	36.2	36.3	0.1	0.5%
City Debt Service	41.2	49.6	8.4	20.5%
Total	\$ 839.2	\$ 872.3	\$ 33.1	3.9%
<i>Revenue</i>	<i>\$ 839.2</i>	<i>\$ 855.3</i>	<i>\$ 16.1</i>	<i>1.9%</i>
Shortfall*	\$ -	\$ 17.0		

* FY 2024 estimated funding gap of \$17M does not include City employee compensation above merit increases, collective bargaining, supplemental funding requests from departments and other agencies, on-going demand for ARPA-funded initiatives.








FY 2024 Development Process



FY 2024 Development Process

Fall 2022	
October 12 –25	Fall CIP Worksessions & Joint City Council/ School Board CIP Worksession
November 5	City Council Retreat
November 9	City Council Adoption of Budget Guidance Resolution
Winter 2023	
February 28	Presentation of City Manager’s Proposed FY 2024 Operating Budget and FY 2024 – FY 2033 CIP
February 28 – March 29	FY 2024 Budget Worksessions
March 2	City Manager’s Public Budget Presentation
March 13	Budget Public Hearing 
March 14	Introduction of Maximum Tax Rate
March 18	Additional Public Hearing FY 2024 Budget 
Spring 2023	
April 6	Add/Delete Proposals Due from City Council Members
April 15	Add/Delete and Tax Rate Public Hearings 
April 25	Preliminary Add/Delete Worksession
May 1	Final Add/Delete Worksession (if needed)
May 3	Budget Adoption/Tax Rate Adoption
Summer 2023	
July 1	Fiscal Year Starts • FY 2024 = July 1, 2023 – June 30, 2024



ALEXANDRIA CITY COUNCIL 2022 PRIORITIES



Recover from the COVID-19 Pandemic

Identify the policies, practices and resources needed to ensure a resilient and equitable recovery for all residents and businesses.



Provide Diverse Housing Opportunities

Reconsider our zoning model and explore other tools to better facilitate an Alexandria housing economy that provides the necessary range of price points, styles of housing and associated services to meet the needs of a thriving city.



Define Our Community Engagement Approach

Use both new and traditional outreach methods to ensure that engagement is efficient, effective and accessible to all stakeholders, creating a clear connection between community input and its effects on policy decision, infrastructure needs and financial considerations.



Support Youth and Families

Explore ways to expand academic, social and emotional services and physical support to all youth during out-of-school hours.



Foster Economic Development

Seek out and consider budgetary, land use, regulatory and other economic development tools to foster sustainable and equitable development, diversify revenue and allow greater investment in our infrastructure.



Develop a Compensation Philosophy

Establish a new compensation philosophy to ensure we are the preferred workplace of choice and that employees feel valued.

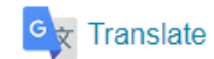
City Council Lenses

- **Each of the six identified priorities are to be viewed through these lenses:**
 - Equity
 - Environmental Justice
 - Civility
 - Transparency
 - Respect
 - Service



Public Input

<https://www.alexandriava.gov/Budget>



Fiscal Year 2024 Budget Development

The FY 2024 proposed budget is scheduled to be presented by the City Manager to City Council on February 28, 2023. On November 5, 2022, City Council will hold its annual retreat to kick-off the budget, and on November 9, 2022 City Council will adopt its budget guidance.

- [FY 2024 Budget Calendar](#)
- [FY 2024 Budget Resources](#)
- [FY 2024 Public Comment Form](#)



Resources/Links

- **FY 2024 Development**

- [FY 2024 Budget Calendar](#) (go here for a full listing of sessions, dates, times, and locations)
- [FY 2024 Budget Meeting Materials and Recordings](#)

- **Documents**

- FY 2023 City Council Approved Operating Budget
 - [Full Document](#)
 - [Budget in Brief](#)
 - [Understanding the Budget](#)
- FY 2023 – FY 2032 City Council Approved Capital Improvement Program
 - [Full Document](#)
 - [CIP Overview](#)

- **Other Links**

- [Office of Management and Budget Homepage](#)
- [Budget and Fiscal Affairs Advisory Committee Homepage](#)

