



# DRAFT CFY 2023 ANNUAL ACTION PLAN

For Housing and Community Development

Presented by the Office of Housing  
421 King Street, Suite 215  
Alexandria, VA 22314  
[alexandriava.gov/Housing](http://alexandriava.gov/Housing)

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## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

#### **2. Summarize the objectives and outcomes identified in the Plan**

Summary will be written after public comment period to allow for any needed changes.

#### **3. Evaluation of past performance**

In general, the City of Alexandria meets or exceeds its annual goals for housing and community development. Because of this, the same activities are typically chosen to be continued in each program year.

#### **4. Summary of Citizen Participation Process and consultation process**

Public comment period in progress.

#### **5. Summary of public comments**

Public comment period in progress.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

#### **7. Summary**

## PR-05 Lead & Responsible Agencies – 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
Lead Agency	ALEXANDRIA	
CDBG Administrator	ALEXANDRIA	Office of Housing
HOPWA Administrator		
HOME Administrator	ALEXANDRIA	Office of Housing
ESG Administrator		

Table 1 – Responsible Agencies

### Narrative (optional)

### Consolidated Plan Public Contact Information

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

In accordance with the City's 2021 Citizen Participation Plan, the City consulted with designated agencies, groups, and community organizations prior to drafting the Annual Plan and during the public comment period. These consultations were done via email and Microsoft Teams meetings.

The City consulted with the following community groups and organizations:

- ACT for Alexandria
- Affordable Housing Affordability Advisory Committee
- African Communities Together
- Alexandria Chapter of the NAACP
- Alexandria Commission for Women
- Alexandria Commission on Aging
- Alexandria Commission on Employment
- Alexandria Commission on Persons with Disabilities
- Alexandria Community Policy and Management Team
- Alexandria Community Services Board
- Alexandria Council of Human Service Organizations
- Alexandria Economic Development Partnership
- Alexandria Redevelopment and Housing Authority Resident Council
- Casa Chirilagua
- Children, Youth, and Families Collaborative Commission
- Christ House
- Economic Opportunities Commission
- Social Services Advisory Board
- Tenants and Workers United

It also consulted with the agencies, groups, and organizations listed in the table below.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City participates in the following activities to enhance coordination between public and private housing and service providers and private and governmental health, mental health and service agencies:

Public and Assisted Housing Providers City and ARHA staff meet monthly to discuss issues of interest to both agencies. Topics include how the City can best support ARHA's efforts to reposition and modernize

its housing stock, ARHA's programs and future plans, and City planning efforts that might affect ARHA residents.

Non-profit Affordable Housing Providers. The City works with the Alexandria Housing Development Corporation, (AHDC), CLI, Wesley Housing Development Corporation, AHC, Inc., and other non-profit organizations, to identify and develop opportunities for affordable housing preservation and production within the City. These organizations operate mixed-use project and/or several affordable rental apartments affordable for households with incomes at or below 60% of the area median income (AMI).

Private and Governmental Health, Mental Health, and Service Agencies Providers The Alexandria Health Department has partnered with the Alexandria Neighborhood Health Services, Inc. (ANHSI) to provide outpatient health care to low-income Alexandrians. The City shifted some of its public health clinic functions to ANSHI and provided the organization a City-owned facility to administer health care services. Care includes behavioral health and dental services, adult and pediatric care, and HIV/AIDS case management services.

State Government Virginia Housing (VH) and the Virginia Department of Housing and Community Development (VDHCD) have partnered with the City to provide financial support for the City's first-time homeownership and neighborhood stabilization programs. The Office of Housing staff stays abreast of new homeownership funding programs and underwriting requirements that would benefit households of various income levels. In addition, VH administers federal tax credits which fund most of the City's new affordable rental development and also provides below-market loans and/or grants (including Amazon Impact monies) to mitigate housing impacts related to economic development. DHCD administers state and federal housing trust funds which are competitively awarded to housing projects serving low- and moderate-income households, including persons experiencing or at risk of homelessness. It is also noted that the mix of affordability prioritized in competitive tax credit applications includes incorporating 10% of the units at 40% AMI. In addition, the City has provided pilot rental subsidy grant funds to subsidize even greater levels of affordability to serve very low-income households. Referrals for the city subsidy are coordinated in consultation with DCHS.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Partnership to Prevent and End Homelessness in the City of Alexandria (The Partnership), which functions as the Continuum of Care (CoC), collaborates with community providers to submit the annual HUD CoC Competition application and the Virginia Department of Housing and Community Development Housing Solutions Grant. Funded programs provide housing and services for individuals and families experiencing or at risk of homelessness. The Office of Housing coordinates its efforts to aid homeless persons and persons at risk of homelessness by having a member of its staff serve on The Partnership's Governing Board. The Office of Housing also works closely with the Department of

Community and Human Services (DCHS), which administers eviction prevention programs and programs providing assistance with security deposits and first month's rent to eligible households.

Through memorandums of understanding (MOUs), The Partnership coordinates housing services with various private and public institutions to prevent individuals from being discharged into homelessness. Housing needs are assessed through the Centralized Assessment System operated by DCHS. Appropriate placement is made with a homeless services provider.

The Office of Housing is also a member of the Alexandria Eviction Prevention Partnership (AEPP). AEPP brings together staff from the Office of Housing, DCHS, Legal Services of Northern Virginia, the Alexandria Sheriff's Office, and local non-profit and faith based organizations to keep persons at risk of eviction and homelessness in their homes.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

As a member of The Partnership, the City's Office of Housing staff meets with the Partnership Governing Board members to determine the allocation of ESG funding and provide input on developing performance standards and policies and procedures governing the administration of Homeless Management Information System (HMIS). ESG recipients are monitored and a report of program progress toward The Partnership's strategic plan goals is submitted to The Partnership members. The Partnership's Gaps & Needs Committee reviews HMIS data and monitors HMIS procedures. Funding may be reallocated as needed.

ESG Allocation The City and local nonprofits receive ESG funds from the Virginia Department of Housing and Community Development (VDHCD) through a competitive grant process. As part of the funding allocation process, VDHCD encourages CoC input into allocation of all grant funding, including ESG.

Performance Standards and Outcomes The Partnership members have adopted written performance standards and outcomes for programs funded by ESG such as the rapid rehousing, emergency shelter, and homeless prevention programs. Quarterly reports generated through the HMIS are submitted to VDHCD to provide program specific performance outcome information.

HMIS Policies and Procedures The Partnership designated the City's DCHS as the HMIS Lead Agency. DCHS staff developed an HMIS Policy and Procedures manual, which was approved by The Partnership. Members of The Partnership that receive federal or state funding to provide homeless services must meet the minimum HMIS participation standards as defined in the manual.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	ALEXANDRIA REDEVELOPMENT AND HOUSING AUTHORITY
	<b>Agency/Group/Organization Type</b>	PHA Services - Narrowing the Digital Divide
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
2	<b>Agency/Group/Organization</b>	ALIVE! House
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-homeless Services-Education Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
3	<b>Agency/Group/Organization</b>	Alexandria Housing Development Corporation
	<b>Agency/Group/Organization Type</b>	Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
4	<b>Agency/Group/Organization</b>	AHC, Inc.
	<b>Agency/Group/Organization Type</b>	Housing Services-Education Services-Employment Services - Narrowing the Digital Divide Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
5	<b>Agency/Group/Organization</b>	Carpenter's Shelter
	<b>Agency/Group/Organization Type</b>	Housing Services-homeless Services-Education Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.

6	<b>Agency/Group/Organization</b>	Department of Community and Human Services
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Education Services-Employment Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
7	<b>Agency/Group/Organization</b>	Community Lodgings, Inc
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
8	<b>Agency/Group/Organization</b>	Volunteers of American National Services
	<b>Agency/Group/Organization Type</b>	Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
9	<b>Agency/Group/Organization</b>	Friends of Guest House
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Victims of Domestic Violence Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
10	<b>Agency/Group/Organization</b>	HABITAT FOR HUMANITY OF NORTHERN VIRGINIA
	<b>Agency/Group/Organization Type</b>	Housing Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
11	<b>Agency/Group/Organization</b>	Legal Services of Northern Virginia
	<b>Agency/Group/Organization Type</b>	Services - Legal
	<b>What section of the Plan was addressed by Consultation?</b>	Homelessness Strategy Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
12	<b>Agency/Group/Organization</b>	Northern Virginia Regional Commission
	<b>Agency/Group/Organization Type</b>	Services-Persons with HIV/AIDS Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
13	<b>Agency/Group/Organization</b>	Rebuilding Together
	<b>Agency/Group/Organization Type</b>	Housing Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.

14	<b>Agency/Group/Organization</b>	Alexandria Public Health Agency
	<b>Agency/Group/Organization Type</b>	Services-Persons with Disabilities Services-Health Health Agency Grantee Department
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs Lead-based Paint Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
15	<b>Agency/Group/Organization</b>	Northern Virginia Affordable Housing Alliance
	<b>Agency/Group/Organization Type</b>	Regional organization Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.

16	<b>Agency/Group/Organization</b>	Wesley Housing Development Corporation
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Education Regional organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.
17	<b>Agency/Group/Organization</b>	SHELTERED HOMES OF ALEXANDRIA
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Non-Homeless Special Needs
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Prior to the development of the Plan, all groups consulted were contacted via email to solicit ideas for possible new programs to include in the Plan or changes to existing programs. The Plan will also be distributed to all the groups consulted during the public comment period. It is intended that groups will provide suggestions, comments, and corrections during this period.

**Identify any Agency Types not consulted and provide rationale for not consulting**

The Northern Virginia Urban League and Homes for America were not consulted because they did not provide the necessary contact information for consultation.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	The Partnership to Prevent and End Homelessness	
Housing Master Plan	City of Alexandria Office of Housing	The Housing Master Plan set a goal for the creation or preservation of 2,000 units of low-income units by 2025. Using HOME and CDBG funding, the City is on track to reach this goal.
The Future of Housing in Greater Washington	Metropolitan Washington Council of Governments (MWCOG)	MWCOG set a goal for the creation or preservation an additional 2,250 units affordable to low-income households by 2030. Alexandria's Strategic Plan calls for it to use its HOME allocation to create new low-income units, helping it to reach the goal set by MWCOG.

**Table 3 – Other local / regional / federal planning efforts**

**Narrative (optional)**

**AP-12 Participation – 91.105, 91.200(c)**

- 1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Public Hearing	Non-targeted/broad community				
2	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish				
3	Internet Outreach	Non-targeted/broad community				
4	Public Meeting	Non-targeted/broad community				

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Newspaper Ad	Non-targeted/broad community				

Table 4 – Citizen Participation Outreach

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## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

The following table shows the amount of funds expected to be available in year two of the Consolidated Plan and the subsequent three years. The amounts are based on the current federal funding allocations and projected allocations for the next three years. These may change depending on changes in federal budget priorities.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,171,444	375,000	360,000	1,906,444	3,433,556	CDBG funds will be used to support community development programs for low to moderate income households. Programs include: Home Rehab Loan Program; Winter Shelter program; the Transitional Assistance Program; and multifamily rehabilitation projects.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	628,038	250,000	0	878,038	1,711,962	HOME funds will be used to serve persons with low and moderate incomes. Programs include Flexible Homeownership Assistance Program; and development or preservation of affordable units through acquisition/rehabilitation or new construction.
Section 108	public - federal	Housing Multifamily rental new construction Public Improvements	5,951,460	0	0	5,951,460	0	The Section 108 loan will go to support public improvements necessary for the construction of a multifamily rental project. The loan will be repaid using a portion of future CDBG allocations and residual receipts from the project.

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

HOME match requirements will be satisfied with local resources such as City General Fund and the City's Housing Trust Fund. Virginia Housing will also provide funds to support the construction and/or acquisition of affordable rental projects as well as provide interest rate reductions for mortgages for first-time homebuyers. In addition, funding provided by Amazon will be used to support the preservation or construction of affordable units.

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**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City is in the process of selling two City owned properties to a non-profit affordable housing developer to construct an affordable rental project and an affordable homeownership project. The City will also consider the co-location of affordable housing with other City facilities as opportunities arise.

**Discussion**

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## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase Housing Affordability	2021	2025	Affordable Housing	City of Alexandria	Equitable Access to Housing	CDBG: \$50,000 HOME: \$828,520 Section 108: \$5,951,460	Rental units constructed: 3 Household Housing Unit Homeowner Housing Added: 36 Household Housing Unit Direct Financial Assistance to Homebuyers: 8 Households Assisted
2	Maintain or Improve Living Conditions	2021	2025	Affordable Housing Non-Homeless Special Needs		Equitable Access to Housing Maintain Housing Stability	CDBG: \$1,584,309	Rental units rehabilitated: 2 Household Housing Unit Homeowner Housing Rehabilitated: 8 Household Housing Unit
3	Homeless Services	2021	2025	Homeless	City of Alexandria	Prevent and End Homelessness	CDBG: \$20,000	Homeless Person Overnight Shelter: 200 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Homeless Intervention and Prevention Services	2021	2025	Affordable Housing Homeless	City of Alexandria	Prevent and End Homelessness Maintain Housing Stability	CDBG: \$50,000	Homelessness Prevention: 150 Persons Assisted
5	Ensure Equal Access to Housing	2021	2025	Affordable Housing	City of Alexandria	Equitable Access to Housing	CDBG: \$28,810	Other: 1 Other
6	Planning and Administration	2021	2025	General Management	City of Alexandria	General Management	CDBG: \$193,325 HOME: \$49,518	Other: 17 Other

Table 6 – Goals Summary

### Goal Descriptions

1	<b>Goal Name</b>	Increase Housing Affordability
	<b>Goal Description</b>	<p>Through the Housing Opportunities Fund and the Section 108 loan program, the City will preserve and/or construct affordable sales and rental housing using federal dollars, along with City General Fund and monies from City Housing Trust Fund. Funds will be provided to non-profit and for-profit developers for use in approved acquisition, rehabilitation, pre-development (including site preparation), development, and construction activities (including infrastructure).</p> <p>Using CDBG and HOME funds, the City will assist moderate-income first-time homebuyers with down payments and closing costs to make homeownership more affordable.</p>

2	<b>Goal Name</b>	Maintain or Improve Living Conditions
	<b>Goal Description</b>	<p>Through the Home Rehabilitation Loan Program, eligible homeowners may receive zero-interest, deferred payment rehabilitation loans to cover costs associated with bringing their homes up to code, extending the useful life of their homes, or increasing accessibility for themselves or a member of their household. All loans must be repaid in full in 99 years; however, loans become immediately due and payable if the property is sold or transferred during this period of time.</p> <p>The Rental Accessibility Modification Program (RAMP) assists eligible renter households to make accessibility modifications to their units. While landlords are required to allow accessibility modifications under the American with Disabilities Act, they are not required to pay for the modifications. RAMP provides funds for these modifications, allowing tenants to remain in their units.</p> <p>The City will also be using CDBG funds to support the rehabilitation of multifamily affordable properties. Properties can apply to the City's Housing Opportunities Fund for funding, which will be provide in the form of a loan to the property.</p>
3	<b>Goal Name</b>	Homeless Services
	<b>Goal Description</b>	Through the Winter Overflow Shelter program, coordinated by Carpenter's Shelter, the City will provide seasonal shelter, workshops and linkages to community services from November 1 to April 15 to protect persons experiencing homelessness from exposure-related conditions such as hypothermia and frostbite during cold weather months.
4	<b>Goal Name</b>	Homeless Intervention and Prevention Services
	<b>Goal Description</b>	<p>Through the Transitional Assistance Program, the City provides security deposit and rental assistance to households experiencing or at-risk of homelessness.</p> <p>In response to the pandemic, the City is also providing eviction prevention services and utility assistance, but these programs are dependent on federal COVID-19 response funding.</p>
5	<b>Goal Name</b>	Ensure Equal Access to Housing
	<b>Goal Description</b>	Conduct ongoing fair housing testing to determine the presence of discrimination in the local housing market.

<b>6</b>	<b>Goal Name</b>	Planning and Administration
	<b>Goal Description</b>	General management, oversight, and coordination of all CDBG and HOME program-funded activities and programs.

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# Projects

## AP-35 Projects – 91.220(d)

### Introduction

Below is a summary of the eligible CDBG and HOME projects that will take place during the program year that address the City's priority needs. Specific objectives are detailed in the individual project descriptions below.

### Projects

#	Project Name
1	Affordable Rental Housing
2	Homeownership Assistance
3	Home and Building Rehabilitation
4	Rehousing
5	Disabled Renter Support
6	Homeless Services
7	Fair Housing
8	Program Administration

**Table 7 - Project Information**

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Alexandria is rapidly becoming unaffordable to low- and moderate-income households, both renters and potential homebuyers. The City prioritizes the creation of more affordable rental housing, assisting more households to become homeowners, and keeping residents in their homes. Rehousing has also become a priority in response to the housing crisis exacerbated by the pandemic.

The greatest obstacle to addressing underserved needs is a lack of financial resources to fully fund affordable housing creation in the city.

## AP-38 Project Summary

### Project Summary Information

1	<b>Project Name</b>	Affordable Rental Housing
	<b>Target Area</b>	City of Alexandria
	<b>Goals Supported</b>	Increase Housing Affordability
	<b>Needs Addressed</b>	Equitable Access to Housing
	<b>Funding</b>	HOME: \$578,520 Section 108: \$5,865,035
	<b>Description</b>	The Housing Opportunities Fund supports the development of affordable sales and rental housing. Funds are provided to developers for activities such as acquisition, rehabilitation, predevelopment, development, and construction for affordable rental housing projects.
	<b>Target Date</b>	6/30/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	36 low-income first-time homebuyer households will be able to purchase a unit and 488 households very low- and low-income households will be provided with affordable rental housing.
	<b>Location Description</b>	Throughout the city of Alexandria
	<b>Planned Activities</b>	Section 108 funding will be used to support infrastructure activities necessary to create 476 new affordable rental units and HOME funds will support the creation of 36 homeownership units and 3 group living units which will house a total of 12 intellectually/developmentally disabled individuals.
2	<b>Project Name</b>	Homeownership Assistance
	<b>Target Area</b>	City of Alexandria
	<b>Goals Supported</b>	Increase Housing Affordability
	<b>Needs Addressed</b>	Equitable Access to Housing
	<b>Funding</b>	CDBG: \$50,000 HOME: \$250,000

	<b>Description</b>	Assist first-time low- and moderate-income homebuyers with the purchase of a home, including homes that have been renovated through the Alexandria Neighborhood Stabilization Project.
	<b>Target Date</b>	6/30/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Eight low- and moderate-income households will receive assistance.
	<b>Location Description</b>	Throughout the City of Alexandria
	<b>Planned Activities</b>	Qualified low- and moderate-income first-time homebuyer households will receive up to \$70,000 in down-payment and closing cost assistance.
<b>3</b>	<b>Project Name</b>	Home and Building Rehabilitation
	<b>Target Area</b>	City of Alexandria
	<b>Goals Supported</b>	Maintain or Improve Living Conditions
	<b>Needs Addressed</b>	Equitable Access to Housing Maintain Housing Stability
	<b>Funding</b>	CDBG: \$1,534,309
	<b>Description</b>	Provide home rehabilitation loans to low-income homeowners and/or rehabilitate multifamily affordable rental housing providers to extend the life of their properties and increase accessibility.
	<b>Target Date</b>	6/30/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Eight low-income homeowner households will be directly assisted and 149 low-income renter households will benefit from improvements to their building.
	<b>Location Description</b>	Home rehabilitation activities will be conducted throughout the city of Alexandria. Multifamily rehabilitation will occur at properties who successfully apply to the City's Housing Opportunities Fund.
	<b>Planned Activities</b>	Rehabilitation work will be done on properties owned by qualified low-income homeowners to extend the useful lives of their properties. Rehabilitation work will also be done on the common areas of multifamily affordable rental properties.
<b>4</b>	<b>Project Name</b>	Rehousing

	<b>Target Area</b>	City of Alexandria
	<b>Goals Supported</b>	Homeless Intervention and Prevention Services
	<b>Needs Addressed</b>	Prevent and End Homelessness
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Provide subsidies for rapid rehousing, security deposits, first month's rent, and transitional housing for low-income households at-risk of homelessness or exiting homelessness.
	<b>Target Date</b>	6/30/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	150 very low- and extremely low-income individuals will be assisted.
	<b>Location Description</b>	Individuals and households throughout the City of Alexandria will receive assistance.
	<b>Planned Activities</b>	Provide subsidies for rapid rehousing, security deposits, first month's rent, and transitional housing for low-income households at-risk of homelessness or exiting homelessness.
5	<b>Project Name</b>	Disabled Renter Support
	<b>Target Area</b>	City of Alexandria
	<b>Goals Supported</b>	Maintain or Improve Living Conditions
	<b>Needs Addressed</b>	Maintain Housing Stability
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Modify rental units and rental developments to create greater accessibility for disabled low-income renters.
	<b>Target Date</b>	6/30/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Two elderly and/or disabled households will be assisted by this activity.
	<b>Location Description</b>	Throughout the city of Alexandria

	<b>Planned Activities</b>	The rental units of income-qualified households containing an elderly and/or disabled member will be modified to allow for increased accessibility.
6	<b>Project Name</b>	Homeless Services
	<b>Target Area</b>	City of Alexandria
	<b>Goals Supported</b>	Homeless Services
	<b>Needs Addressed</b>	Prevent and End Homelessness
	<b>Funding</b>	CDBG: \$20,000
	<b>Description</b>	Through the Winter Overflow Shelter program, coordinated by Carpenter's Shelter, the City will provide seasonal shelter, workshops and linkages to community services from November 1 to April 15 to protect persons experiencing homelessness from exposure-related conditions such as hypothermia and frostbite during cold weather months.
	<b>Target Date</b>	6/30/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	200 extremely low-income individuals will be assisted.
	<b>Location Description</b>	The activities will occur at the Alexandria Community Shelter and Carpenter's Shelter
	<b>Planned Activities</b>	Through the Winter Overflow Shelter program, coordinated by Carpenter's Shelter, the City will provide seasonal shelter, workshops and linkages to community services from November 1 to April 15 to protect persons experiencing homelessness from exposure-related conditions such as hypothermia and frostbite.
7	<b>Project Name</b>	Fair Housing
	<b>Target Area</b>	City of Alexandria
	<b>Goals Supported</b>	Ensure Equal Access to Housing
	<b>Needs Addressed</b>	Equitable Access to Housing
	<b>Funding</b>	CDBG: \$28,810
	<b>Description</b>	Testing and enforcement of fair housing laws in Alexandria.
	<b>Target Date</b>	6/30/2023

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	Throughout the city of Alexandria
	<b>Planned Activities</b>	Conduct one round of fair housing testing to ensure housing providers are in compliance with fair housing laws.
<b>8</b>	<b>Project Name</b>	Program Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	Planning and Administration
	<b>Needs Addressed</b>	General Management
	<b>Funding</b>	CDBG: \$193,325 HOME: \$49,518
	<b>Description</b>	Program administration and general management activities for the HOME and CDBG programs.
	<b>Target Date</b>	6/30/2023
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	N/A
	<b>Planned Activities</b>	Program administration and general management activities for the HOME and CDBG programs.

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

100% of funds will be targeted citywide

#### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
City of Alexandria	100

**Table 8 - Geographic Distribution**

#### **Rationale for the priorities for allocating investments geographically**

Unless otherwise indicated in the Action Plan, the geographic area to be served by programs supported with CDBG and HOME funds during the Consolidated Plan period will be the entire city of Alexandria. Certain City projects, such as the Home Loan Rehabilitation Program and the Rental Accessibility Program, serve households across the city, so targeting funds at areas of minority concentration would prevent households outside of these areas from benefiting from these projects. While CDBG- and HOME-funded programs are not specifically targeted on a geographic basis according to minority concentration, minorities have always constituted the majority of the beneficiaries of activities supported with such monies. As indicated in the most recent Consolidated Annual Performance and Evaluation Report (CAPER), minorities constituted 74.6% of the City’s CDBG and HOME beneficiaries for the program year ending June 30, 2021. Staff anticipates that minority persons or households will continue to constitute the majority of CDBG and HOME program beneficiaries over the next year.

#### **Discussion**

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

One Year Goals for the Number of Households to be Supported	
Homeless	200
Non-Homeless	193
Special-Needs	14
Total	407

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	48
Rehab of Existing Units	159
Acquisition of Existing Units	0
Total	207

**Table 10 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

149 renter households will be supported through the rehabilitation of common areas and building infrastructure in their complex. 8 low-income homeowners will receive assistance with home rehabilitation and 2 low-income renters will have their units modified to increase accessibility.

36 new ownership units will be created and 12 intellectually/developmentally disabled individuals will be housed in new units. 8 households will receive down-payment and closing cost assistance to purchase their first homes.

An additional 150 non-homeless individuals will be assisted with security deposit and first month's rent payments.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Alexandria Redevelopment and Housing Authority (ARHA) offers 1,150 of Public Housing/Replacement units to extremely low-to moderate-income households in the City. The City's and ARHA's primary objective for affordable rental units is to maintain the supply, at a minimum, of the 1,150 publicly assisted rental units as required by Resolution 2876.

### **Actions planned during the next year to address the needs to public housing**

The City plans to:

- Help ARHA modify a limited number of project-based units to increase the accessibility of the units
- Assist ARHA with the entitlement process needed for its proposed redevelopment plans for the Samuel Madden Homes and Ladrey Apartments
- Support ARHA's community engagement process regarding its planned redevelopments
- Support ARHA's applications for Low-Income Housing Tax Credits to support the redevelopment and rehabilitation of its developments
- Work with ARHA to minimize administrative delays during building rehabilitations

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

ARHA engages with its residents and asks for their involvement in the following ways:

- Encourage residents to participate in the management of their communities and with ARHA. Bi-annually (unless needed more frequently), ARHA management holds regular, well attended (some meetings are mandatory) resident meetings for each Public Housing community. In these meetings, management discusses with the residents, new rules and regulations, as well as, any community specific issues. At each meeting, residents are encouraged to comment, make recommendations, and ask questions.
- Encourage residents to participate in management decisions via Public Housing resident surveys. This tool will continue to be used when ARHA management needs to assess resident's needs and interest in specific issues such as the redevelopment of Public Housing developments. After analyzing the data, ARHA will hold community meetings to discuss survey results.
- Encourage the ARHA Resident Association, Resident Association Board, and Ladrey Resident Council to comment on all ARHA Annual, Five-Year, and Administrative Plans. These three associations are independent organizations that elect their own officers, and all serve as a liaison between Public Housing residents and ARHA management. Association representatives meet regularly with ARHA upper management to discuss Public Housing resident issues and

concerns. The President of the ARHA Resident Association also serves on ARHA's Board of Directors to provide a voice for residents.

- Encourage residents to participate in the redevelopment process of the Samuel Madden and Ladrey sites. ARHA is actively engaging the residents of Samuel Madden and Ladrey in a visioning process to determine what kind of amenities and appearance they would like for the redeveloped sites. ARHA's intention is to establish an active system of resident self-governance that will continue after the redevelopment has been completed.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

ARHA is not a troubled PHA.

**Discussion**

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City's public and private homeless service providers offer a comprehensive array of services and facilities through a continuum of care system designed to address the needs of persons in the City who are homeless or threatened with homelessness. The goal is to promote successful placement in permanent, affordable housing without recurring episodes of homelessness.

Each year, The Partnership to Prevent and End Homelessness in the City of Alexandria (The Partnership) members participate in a HUD Continuum of Care (CoC) program competition to obtain grant funding for projects that provide housing and services to individuals and families experiencing homelessness. This grant opportunity requires the submission of a collaborative application for the funding of programs that fit within specific eligibility guidelines. The Commonwealth of Virginia has also adopted a collaborative process for all homeless service funding.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

During CFY 2023, the City's Department of Community and Human Services (DCHS) will continue service delivery through outreach, assessment, case management, mental health emergency services, emergency shelter, domestic violence shelter, and counseling services. Services in the City will continue to operate in conjunction with the Alexandria Health Department and Neighborhood Health.

Through the Projects for Assistance in Transition from Homelessness (PATH), the City will also provide community-based outreach, mental health, substance abuse, case management and other supportive services, and housing services to unsheltered adults with serious mental illness.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The following emergency shelters and transitional housing programs will be provided to address the needs of homeless persons in the City in FY 2023:

Carpenter's Shelter will provide 60 beds in its emergency shelter, and provide case management, community case management and supportive services to homeless families and single adults. It will also provide 10 transitional housing units.

The Alexandria Community Shelter, a City-owned, 65 bed emergency shelter operated by Volunteers of America- Chesapeake will provide temporary emergency shelter to homeless individuals.

The Alexandria Women's Shelter, under DCHS, provides emergency shelter to victims of domestic violence.

The Carpenter's Shelter Winter Shelter Program, through a contract with the City which includes CDBG funding, provides seasonal shelter, workshops and linkages to community services from November 1 to April 15 to protect persons experiencing homelessness from exposure-related conditions such as hypothermia and frostbite during cold weather months.

Christ House a shelter and soup kitchen for men, will provide transitional services for up to six months for men who are seeking to become self-sufficient, and will provide hot meals each night during the year.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

ALIVE! House will provide transitional shelter, case management, and other supportive services for homeless families transitioning to self-sufficiency.

Community Lodgings, Inc. will provide homeless persons, many of whom are leaving emergency shelters, with transitional housing, case management, education and other supportive services.

The City's Transitional Assistance Program, which uses CDBG funds and is administered by DCHS, will provide security deposits and first months' rent to qualified households exiting homelessness or at risk of homelessness in order for them to move into independent living.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

Guest House will provide 30 transitional housing beds in a group home setting along with supportive services to help female ex-offenders re-entering the community after incarceration transition to self-sufficiency.

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

One of the greatest regulatory barriers to the development of affordable housing may be restrictions by the State of Virginia prohibiting the City from requiring mandatory contributions to affordable housing in new developments, except where they are in exchange for bonus density. Currently, with the exception of contributions in exchange for bonus density, all other contributions are voluntary. The City continues to lobby for the removal of these state restrictions.

Regionally, the City is participating in a Regional Analysis of Impediments to Fair Housing, which will provide new guidance for ways the City can improve policies to encourage housing and make housing choice more equitable.

On a local level, the City is working on a "Zoning for Housing" initiative to identify areas in the zoning ordinance that could be removed, rewritten, or added to in order to increase the overall housing supply in the city with an emphasis on creating more workforce and affordable housing. The City is also encouraging developers to use the new Residential Multifamily Zone, which is a floating zone allowing for substantial increases in density in exchange for deeply affordable units.

### **Discussion:**

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

As noted in the City’s Housing Master Plan, the City has identified programmatic, zoning and funding tools that could be implemented to address obstacles in meeting underserved needs and fostering and maintaining affordable housing. While several identified tools could be implemented immediately, some tools will require additional study, community processes, and changes to state law to enable the City to enact legislation to encourage or require affordable housing development.

### **Actions planned to address obstacles to meeting underserved needs**

The City continues to expand its outreach efforts to underserved communities, both through official channels and through partnerships with community organizations. The City is revamping its community engagement process and increasing the number of meetings where translation or a non-English first format is available. These efforts are aimed at soliciting input from traditionally marginalized groups in Alexandria about their needs so they can be prioritized if possible. The City is constantly reviewing and refining its ability to learn about and resolve problems in underserved communities.

### **Actions planned to foster and maintain affordable housing**

A major City goal for rental housing is to preserve the supply of assisted rental housing, and to preserve and expand the supply of affordable rental housing and workforce housing. To do this, it uses its HOME allocation in conjunction with funds from the City’s Housing Trust Fund and a dedicated revenue stream from taxes on restaurant meals. It is also working to obtain funding from Amazon to preserve existing market affordable rental housing and construct new committed affordable rental housing. In addition, the City strongly supports the LIHTC applications of affordable developments in the city.

Another one of the City’s goal is to preserve the existing supply of public housing and replacement units covered by Resolution 2876. To do this, the City works with and supports ARHA in their redevelopment initiatives, such as the upcoming Samuel Madden and Ladrey projects. In FY 2023, the City plans to work with ARHA on developing and refining their concept plans for the redevelopments and help ARHA receive the entitlements required for its intended LIHTC applications in spring 2023.

With regard to homeownership, the City intends to continue its programs to assist income-qualified first-time homebuyers purchase homes and to keep low-income homeowners in their homes by providing funds for repairs and accessibility modifications. It also intends to use HOME funds to support the construction of homeownership units by its non-profit partners.

### **Actions planned to reduce lead-based paint hazards**

During the Consolidated Plan period, the City will continue to ensure that applicable programs are

operated in accordance with HUD's Title X regulations on lead-based paint. All Flexible Homeownership Assistance Program (FHAP) and Neighborhood Stabilization Program (NSP) purchasers receiving federally-funded home purchase loans will be provided with a copy of the Environmental Protection Agency pamphlet "Protect Your Family from Lead in Your Home" and will receive a disclosure form from the seller noting any known presence of lead-based paint. Units identified for purchase must be visually inspected for scaling, cracked, peeling or chipped paint by a certified risk assessor or Housing Uniform Physical Condition Standards (UPCS) inspector trained in visual assessment.

For federally-funded projects in which deteriorated paint surfaces are identified, the City will continue to require that such surfaces are stabilized before the homebuyer moves into the home. Such work must be conducted using safe work practices, and clearance testing must be conducted to determine that the lead hazard mitigation activities are complete. Prior to loan closing, and within 15 calendar days of the completion of lead hazard reduction activities, the homebuyer will be notified of the results of the clearance examination in a detailed report.

Assessments will also be conducted when painted surfaces are disturbed or replaced through the City's Home Rehabilitation Loan Program (HRLP) or Rental Assistance Modification Program (RAMP). All costs associated with soil analysis tests (which must be done by the state) and the abatement of lead-based paint hazards will be included as part of the client's rehabilitation loan for the HLRP program or paid by the City for RAMP. For these programs, the level of assistance being provided determines the actions that need to be taken to meet the requirements of the Title X regulations.

All testing and risk assessments, as well as clearance of any identified lead hazards, will be performed by a certified lead-based paint inspector and a certified risk assessor to determine if rehabilitated units are safe for future occupants. At all times during rehabilitation, the City will ensure that interim controls and standard treatment practices are followed. These include addressing friction and impact surfaces, creating smooth and cleanable surfaces, encapsulation, removing or covering lead-based paint components, and paint stabilization. The City will continue to follow regulatory requirements regarding abatement and permanently remove lead-based paint hazards, often through paint and component removal and enclosure. In addressing these hazards, the City will continue to follow safe work practices for all work to be completed on lead-based paint surfaces.

The Health Department will continue its case management and investigation of abnormal lead levels in children (at a projected cost of \$6,200). Screening tests done by Alexandria's community health center and by private healthcare providers on children will be monitored and followed up on if they are above acceptable levels. The Health Department will recommend that children with screening (capillary) levels above 10 µg/dl have venous blood tested for lead levels. For children determined to have venous blood lead levels above 15 µg/dl, the Health Department will conduct environmental tests (e.g. lead-based paint analyzer) on suspect buildings where these children live or play. Children with marked elevations will receive case management for appropriate treatment and follow-up.

Alexandria City Public Schools will continue their program of testing school drinking water for lead and

replacing any pipes, taps, fountains, or fixtures found to be releasing lead into the water.

### **Actions planned to reduce the number of poverty-level families**

The City's strategy regarding assistance to households with incomes below the federal poverty line is generally to support those programs, within available funds, that will help reduce the number of poverty level households by improving their economic status through education, job training and job placement, and other support services. Many of the supportive housing and services for the extremely low- and low-income previously described in this Plan, especially those for homeless and at-risk persons, coincide with this strategy. The City also informs all of its subrecipients of their Section 3 responsibilities and includes a Section 3 clause in contracts with them.

The COVID-19 pandemic shifted the City's approach to reducing poverty from improving the economic status of households to supporting households through economic upheaval. Food distributions, rental assistance, and other support programs were established or expanded to provide for the households hardest hit by the pandemic. Some of these programs are likely to last through at least summer 2022 as the economy continues to improve and service industry and other workers are re-employed. For workers who were laid off either temporarily or permanently, programs like SkillUp have been introduced to provide access to thousands of online courses in both English and Spanish. These programs are intended to provide retraining and allow workers to seek employment in other industries.

The City will also be introducing a pilot Universal Basic Income program in FY 2023 which will benefit **XX** families.

### **Actions planned to develop institutional structure**

The organizational structure for carrying out the City's affordable and supportive housing strategy is well developed and involves a variety of public and private entities. This established structure is very effective in implementing activities and programs to meet community needs. The City, public agencies such as ARHA, and the network of private provider agencies, which offer housing and/or supportive services in collaboration with public agencies, actively pursue opportunities to provide additional resources for particular steps on the continuum of care services.

**The Department of Community and Human Services (DCHS).** DCHS provides essential safety net services that improve or maintain the quality of life for Alexandrians, including social services and public benefits assistance, and mental health, intellectual disability and substance abuse services. DCHS continues to promote affordable housing and improve services to homeless Alexandrians by partnering and advocating with Alexandria Redevelopment and Housing Authority (ARHA), Alexandria Housing Development Corporation (AHDC), the Virginia Department of Behavioral Health and Development Services (DBHDS) and other housing organizations, community partners, and stakeholders to advocate for more affordable housing opportunities and funding for housing options.

## **Actions planned to enhance coordination between public and private housing and social service agencies**

**Office of Housing staff will continue to work in cooperation with staff from the City's Department of Community and Human Services**, and non-profit organizations to address affordable housing and supportive housing needs of the homeless and other persons with special needs.

**Partnership to Prevent and End Homelessness (The Partnership).** The Continuum of Care group, which is the City's Partnership to Prevent and End Homelessness in the City of Alexandria, also known as The Partnership, consists of public and private homeless service providers, philanthropic organizations and other interested groups, that work together to implement the FY 2014-2025 City Council-approved Strategic Plan to Prevent and End Homelessness in the City. The Partnership ensures the planning, coordination and implementation of an effective and efficient system-wide response to homelessness within the City; coordinates funding for efforts to rapidly rehouse homeless individuals and families; promotes access to mainstream resources; optimizes self-sufficiency among persons experiencing homelessness; and analyzes community performance by data collection measurement.

**The Alexandria Eviction Prevention Partnership (AEPP)** is a group of non-profit and ecumenical organizations that work together with City departments to prevent evictions. AEPP assists tenants in understanding the eviction process, applying for state rental assistance, and obtaining legal services which can help them in housing court. The Office of Housing meets regularly with the group for updates on their work and ways the Office can assist them.

**The Alexandria Council of Human Service Organizations (ACHSO)** is formed to improve human services through cross sector collaboration to benefit the entire Alexandria community, resulting in an innovative and integrated human services model. ACHSO provides networking opportunities through quarterly meetings and committees. Members work closely with colleagues from other sectors and fields of interests, creating opportunities for meaningful collaboration. Quarterly meetings also offer professional development through training and in-depth education programs. A membership directory can be found on ACHSO's Web site at [www.alexandriava.gov/ACHSO](http://www.alexandriava.gov/ACHSO).

**The Alexandria City Council, the City Planning Commission, and the Redevelopment and Housing Authority (ARHA)** have formed the ARHA Redevelopment Workgroup to coordinate City policies and actions with ARHA's future plans and actions. The Workgroup meets monthly and City and ARHA staff communicate frequently about Workgroup tasks.

The Office of Housing also works with various agencies such as **Virginia Housing (VH)** to access special funding opportunities for first-time homebuyers, as well as to monitor changes in mortgage financing that may impact households of various home levels. Ongoing VH workshops for first-time homebuyers have been provided by First Home Alliance, a HUD-approved housing counseling agency, working in partnership with the City.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

#### Introduction:

The City reprograms all of its program income prior to the start of the next program year. All of its CDBG programs are targeted toward persons of low and moderate incomes.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The Consolidated Plan requires that the City describe other forms of investment proposed for use of HOME Program funds that are not included in the HOME Program regulations. The regulations include the following eligible forms of assistance: equity investments; interest-bearing loans or advances; non-interest bearing loans for advances; interest subsidies; deferred payment loans; and grants. The City does not plan to utilize any other additional forms of investment that are not included in the HOME Program regulations.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

**Recapture Provision.** The City will provide home purchase assistance in the form of no interest, deferred payment, second trust loans up to the Flexible Homeownership Assistance Program's maximum loan limit (currently \$50,000). The sale of all HOME-assisted properties during the required affordability period will be governed by the recapture guidelines below which have been previously approved by HUD:

- The City's HOME-funded loan shall be repaid in full from the net proceeds of the sale of any HOME-assisted property. If the net proceeds are less than the full amount of the HOME subsidy, the borrower shall pay the net proceeds available to the City.
- For sale of all HOME-assisted properties occurring in the first five years following HOME-assisted purchase, an anti-speculation surcharge will be assessed equal to 25 percent of the loan value in the first year and decreasing by 5 percent in each subsequent year. The applicable surcharge, in combination with the loan repayment, shall not exceed the net proceeds of the sale. The City reserves the right to waive the surcharge in cases where potential speculation is not a factor (e.g., limited equity cooperatives).
- Funds repaid to the City from the sales of HOME-assisted properties shall be used to assist other first-time homebuyers.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Units purchased using City HOME-funded loans are subject to an equity share provision. The equity share is determined by dividing the City loan amount by the purchase price of the property. The cost of the unit at resale is discounted by the amount of the equity share lowering the overall cost to the buyer. HOME-assisted units are also resale-restricted and can only be sold to another low- or moderate-income household.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

N/A