# MINUTES OF JUNE 12, 2025 CITY OF ALEXANDRIA FIREFIGHTERS AND POLICE OFFICERS PENSION BOARD JOINT DUE DILIGENCE MEETING

#### **PRESENT:**

<u>Members</u>	<u>Others</u>
Patrick Evans (Fire)	Barry Bryant, Consultant – Dahab Associates
Laura Gates (Management)	Kadira Coley, Staff
Julian Gonsalves (Management)	Diana Fuentes, Staff
Dylan Kempton, (Fire)	Hillary Goldburg, Wellington
Katherine Key (Management)	Kimberly Hurley, Supplemental Board
Ryan Klein (Police)	Catisha Jackson, Staff
Shirl Mammarella (Police)	Nicole LaPoint, Staff
Rick Muse (Alternate – Fire)	Arthur Lynch, Staff
Arthur Wicks (Management)	Jim Moore, Supplemental Board
	Dan Murry, UBS
	Michael O'Brian, Wellington
	Julie Pierro, UBS
	Robert Stackhouse, Supplemental Board
	Darryl Stanton, Supplemental Board
	Dana Wedeles, Supplemental Board

<sup>&</sup>lt;sup>1</sup>Technical Corrections and Plan Document Review Committee

#### Absent:

Joseph Cavanaugh (Alternate – Police) Alethea Predeoux (Alternate- Management)

## **CALL TO ORDER**

The meeting was called to order at 8:51 AM Thursday, April 12, 2025.

An introduction from everyone in the room was made.

#### **MEETING RECORD**

Meeting minutes were approved.

Mr. Klein made a motion to:

Approve the April 10, 2025, minutes.

Mr. Gonsalves seconded the motion. The motion was approved (7-0-1). Ms. Gates abstained.

# MANAGER DUE DILIGENCE PRESENTATION – WELLINGTON (Hilliary Goldburg, Michael O'Brian)

• Mr. Bryant gave an overview of Wellington and the Plans' investments with them.

<sup>&</sup>lt;sup>2</sup>Vendor & Service Provider

- Wellington gave an overview of the company and their business model and explained their approach to selecting stocks.
  - O Company's 4 key distinctions:
    - private partnership helps to retain quality talent and align interests
    - Singularly focused on managing clients' assets
    - Organize assets central research function
    - Culture allows for diversity of thought
  - Overview of Emerging Markets Research
    - Team Managed Approach 13 PMs
    - Sector Neutral align to the benchmark
    - Style Neutral what works best in the sector
    - Rebalance quarterly
- Wellington analysts average experience is 25 years in the industry.
- Mr. Gonsalves asked about their private partnership approach.
  - O A large part of the compensation for analysts is based on the 3-5 year returns which help align incentives and performance among the analysts for long-term success.
- Year to date Wellington has beath the benchmark but they acknowledge the long-term performance needs to improve.
- Wellington explained the two underperforming years for 2021 and 2022 and the changes they implemented in 2023 such as adding exposure in India and Tiwan and consolidating exposure in China which have increased their performance numbers since.
- Mr. Gonsalves asked about the possibility of China invading Taiwan and how that would affect returns.
  - Wellington explained that analysts have been asked to have contingency plans for such risks, but the risk is low.
- Mr. Bryant then asked to clarify that the chance of China invading Taiwan is low.
  - Yes, Wellington is prepared in case an invasion happens, but it is currently recognized as a low risk due to the information from analysts who have been in the countries talking to leaders.
- Ms. Key asked to clarify if the standard deviation on page 9 is correctly listed at 35%.
  - O The standard deviation is correct. It is easier to determine which companies are the better pick when there is not a tight range of returns. Wellington noted there is a wide range of winners and losers.

# MANAGER DUE DILIGENCE PRESENTATION UBS (Dan Murry, Julie Pierro)

- Mr. Bryant gave an overview of UBS and the Plans investments with them.
- UBS gave a high-level overview of the Fund. They noted that Jim McCandless retired on April 30<sup>th</sup>, but he remains on their board and is still involved with the firm.
- The funds target composition is 60% commodity crops, 20% vegetable crops and 20% permanent crops. They noted the fund is geographically diversified across the US.
- UBS is one of the original four companies in the NCRIEF index which just had its first negative return since inception. They are one of nine companies currently in the benchmark.
- Mr. Stackhouse asked about water rights.
  - The water rights are tied to the acres which are acquired by UBS, it's a top priority of the underwriting process.

- Mr. Evans asked about the unused acres on the properties.
  - o Every farm has unused acres for various reasons which is unavoidable, but UBS makes sure the farms acquired have minimal unused acres.
- Mr. Muse inquired about the negative return in the pacific west area.
  - O The primary reason for the negative return is the weather effect on the nut market and UBS was able to still beat the benchmark even with a negative return which they look at as a good sign.
- Mr. Wicks asked if there are any thoughts on changing the weight distribution of crop types with the changing immigration policies.
  - o UBS does not do any farming on its own, but they do keep in contact with the tenants who have not expressed any concerns. The tenants use the H2A program which allows them to be able to keep workers here and UBS has helped create housing that is up to code on the farms to secure the labor supply.

# FINANCIAL & QUARTERLY REPORT REVIEW

- Mr. Bryant gave an overview of the current market and the returns in the first quarter of 2025.
- The Fire & Police fund returned -0.1% and landed in the 61st percentile.
- PIMCO and large cap holdings hurt the returns this quarter.
- London outperformed and most other managers did well.
- Champlain has been below the benchmark for the last few quarters but is still ahead of the benchmark for the 10-year return and since inception return.
- Ms. Mammarella asked if the Board should be focusing on the 5-year and less returns.
  - o Mr. Bryant explained that typically the long-term numbers are looked at as a good interpretation of the company's success. Mr. Bryant recommended bringing Champlain in sooner rather than later to allow them to explain their performance.
- Mr. Gonsalves suggested looking at similar managers' long-term performance for comparison.
  - o Mr. Bryant stated that Dahab can look at other managers and there is always going to be someone outperforming but you also must factor in costs and what it would take to jump to another manager.
- Ms. Wedeles noted that with the diversity the portfolio has, there is always going to be a manager that is underperforming at some point and if it is just one manager then the fund is in a good place.
- Economy numbers were good except for the GDP. GDP was negative due to accelerated imports ahead of the tariff deadlines. GDP is expected to balloon in the second quarter.

# ADMINISTRATORS REPORTS

Regular Investment and Cash Flow Reports

The rebalancing report is not yet completed. Rebalancing will be executed once available.

#### Other Items

An updated education listing was provided.

## **COMMITTEE REPORTS**

<u>Technical Corrections and Plan Document Review Committee</u> No report was given.

#### Vendor & Service Provider Review Committee

No report was given.

# **OLD BUSINESS: None.**

#### **NEW BUSINESS:**

Investment Policy Statement

Mr. Bryant explained the changes made to the IPS, which include removing Polen and adding US Ag.

Mr. Klein made a motion to:

Approve the updated IPS.

Mr. Kempton seconded the motion. The motion was approved (8-0).

Ms. Mammarella addressed the increase in employee contributions brought up at the last meeting with the Actuaries due to the Plan's adjustment mechanism. She noted that the increase is not going to be well received. Ms. Mammarella wanted to note that the increase is not due to the management of investments but primarily due to COLA's and salary increases.

#### **NEXT MEETINGS**

- a. Thursday, July 10<sup>th</sup> at 8:45 AM Annual Education Retreat
- b. Thursday, August 14<sup>th</sup> at 8:45 AM Interim Meeting
- c. Thursday, September 11<sup>th</sup> at 8:45 Due Diligence Meeting

#### **ADJOURNMENT**

The meeting adjourned at 12:17 PM.

#### **HANDOUTS**

# Distributed to Board members in the Board Packet:

Agenda

Minutes of Prior Meeting

**Education Listing** 

#### <u>Distributed to Board members at the meeting:</u>

Dahab Performance Review March 2025 (Specific to your plan)

**UBS** Presentation

Wellington Presentation

**Investment Policy Statement**