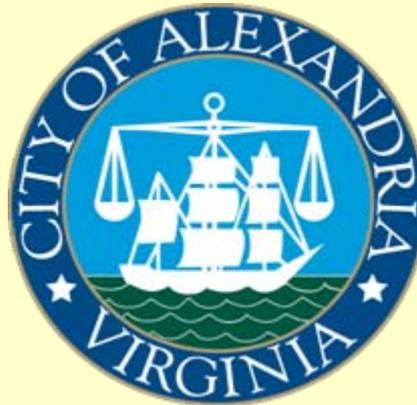


# FY 2011 Budget Work Session

## Caring Community

March 24, 2010



# Agenda

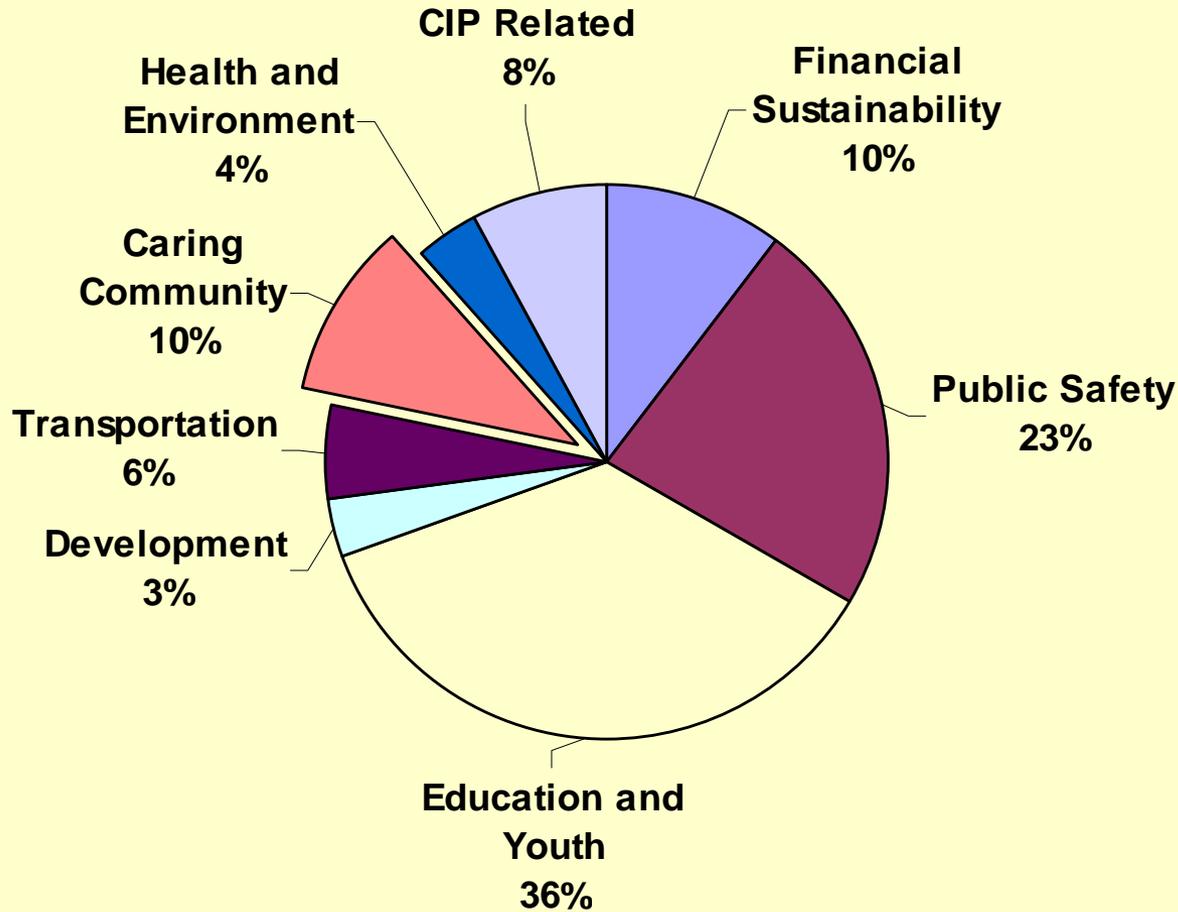
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- **Budget by Strategic Plan Goal (p. 3-3)**
- **Caring Community Budget by Program**
- **Major Budget Issues**
  - **Housing**
  - **Mental Health, Mental Retardation and Substance Abuse**
  - **Department of Human Services**
  - **Historic Alexandria**
  - **Libraries**
  - **Recreation, Parks and Cultural Activities**
- **Collaborative Realignment**
- **Conclusion**



# FY 2011 Proposed General Fund

## Operating Expenditures by Strategic Plan Goal



# FY 2011 Proposed Operating Expenditures

## by Strategic Plan Goal

Strategic Plan Goal	FY 2009 Actual	FY 2010 Approved	FY 2011 Proposed	% Change FY11-FY10
Financial Sustainability	\$57,574,278	\$54,499,721	\$54,629,963	0.2%
Public Safety	123,489,637	123,596,411	123,540,100	0.0%
Education and Youth	192,542,355	189,275,216	192,415,071	1.7%
Development	19,604,643	18,007,437	18,363,359	2.0%
Transportation	26,332,509	29,566,421	29,757,200	0.6%
<b>Caring Community</b>	<b>58,829,900</b>	<b>54,460,406</b>	<b>54,703,341</b>	<b>0.4%</b>
Health and Environment	17,854,805	18,778,754	18,802,191	0.1%
CIP Related	44,174,392	41,818,652	41,916,774	0.2%
<b>Total</b>	<b>\$540,402,519</b>	<b>\$530,003,018</b>	<b>\$534,127,999</b>	<b>0.8%</b>



# Caring Community Program Budgets

Caring Community	FY 2011 General Fund Proposed	FY 2011 All Funds Proposed
<b>Total Caring Community</b>	<b>\$54,703,341</b>	<b>\$83,344,595</b>
<b>Office on Women</b>		
Crisis Intervention and Advocacy	\$643,592	\$1,068,262
Community Education and Awareness	103,329	103,329
Leadership & Management Support Services	477,540	496,693
<b>Housing</b>		
Leadership & Management Support Services <sup>1</sup>	\$603,134	\$1,167,801
Affordable Housing Development	306,435	4,104,233
Landlord Tenant	328,436	377,320
Housing Rehabilitation	0	1,039,613
Home Ownership	381,218	1,646,212
<sup>1</sup> Includes Housing Master Plan		



# Caring Community Program Budgets

<b>Caring Community</b>	<b>FY 2011 General Fund Proposed</b>	<b>FY 2011 All Funds Proposed</b>
<b>Mental Health Mental Retardation and Sub. Abuse</b>		
Leadership & Management Support Services	\$4,209,935	\$4,302,556
Adult Mental Health Services	5,085,560	10,021,081
Substance Abuse Services	2,621,120	5,251,190
Intellectual Disability Services for Adults	3,246,173	6,043,169
Emergency and Crisis Response	525,682	979,001
Jail Services	457,267	1,036,470



# Caring Community Program Budgets

<b>Caring Community</b>	<b>FY 2011 General Fund Proposed</b>	<b>FY 2011 All Funds Proposed</b>
<b>Human Services</b>		
Leadership & Management Support Services	\$2,379,554	\$3,330,469
Aging and Adult Services	3,756,802	5,258,752
Community Services	1,836,085	2,732,688
Virginia Initiative for Employment not Welfare	739,508	1,531,862
Adult Employment	1,560,926	1,987,507
Public Assistance	1,517,057	5,010,835
Community Partnership Fund	848,910	848,910
<b>Historic Alexandria</b>		
Historic Resources	\$2,476,606	\$2,985,619



# Caring Community Program Budgets

Caring Community	FY 2011 General Fund Proposed	FY 2011 All Funds Proposed
<b>Recreation, Parks and Cultural Activities</b>		
Leadership & Management Support Services	\$1,987,983	\$1,990,983
Park Ops and Capital Development	7,812,096	8,292,555
Adult Activities	1,223,246	1,223,246
Aquatics	1,566,003	1,566,003
Environmental Education	339,421	339,421
Cultural Activities	1,133,174	1,375,980
Other Recreation/NVRPA	288,814	288,814
<b>Libraries</b>		
Libraries	\$6,247,735	\$6,944,021
<b>Total Caring Community</b>	<b>54,703,341</b>	<b>83,344,595</b>



# Major Budget Issues: Reductions

- **Housing – Dedicated Real Estate Tax for Affordable Housing**
  - Total Departmental Reduction of \$0.8 million
    - \$502,060 spending reduction (p. 16-11) due to elimination of remainder of real estate tax dedicated for affordable housing initiatives
    - \$270,000 transfer to non-departmental for potential debt service on \$3.1 million for eventual replacement of 16 units for James Bland public housing (p. 16-11 and 13-84)
    - 0.6 cents is currently proposed for debt service and covers previous affordable housing debt service costs, and the potential James Bland unit debt service



# Major Budget Issues: Reductions

- **Housing – Reduction in Housing Trust Fund (HTF) Revenue**
  - Anticipated FY 2011 developer contributions are down 92% from FY 2010 budget (from \$1,272,000 to \$100,000), with half designated for ARHA replacement units.
  - Total non-ARHA HTF revenues (contributions, carryover, program income, and interest) are down 73% from FY 2010 budget (from \$1,481,160 to \$404,700).
    - No HTF allocation to Housing Opportunities Fund (normally \$400,000) is budgeted for FY 2011. Because General Fund HOF funds AHDC, only HOME HOF monies (\$400,000 including GF match) will be available for development.
    - Moderate Income Homeownership Program (MIHP) – down 81%
    - Employee Homeownership Incentive Program (EHIP) – down 72%
  - Funds from repayment of ARHA \$1.44M loan could be used to offset these reductions (after payment for RPO unit).



# Major Budget Issues: Reductions

## Mental Health Mental Retardation and Substance Abuse (p. 15-40) (Community Services Board)

- Staffing reductions - \$181,866
  - 1.0 FTE Therapist III in Substance Abuse Outpatient
    - Loss of 1,135 therapy hours
  - 0.5 FTE Clinical Psychologist in Adult Mental Health Services
    - Eliminate psychological testing for 22 consumers
  - 1.0 Therapist II in Substance Abuse Residential Services
    - Eliminate 1,135 case management service hours
- Reduction in contracted residential substance abuse services - \$143,948
  - 22 substance abuse consumers would not be placed in contracted residential treatment programs.



# Major Budget Issues: Reductions

## Mental Health Mental Retardation and Substance Abuse

Staffing reductions to address state revenue reductions - \$265,596

- 0.5 FTE Training Coordinator
- 1.0 FTE Lab Aide
- 0.5 FTE Therapist I
- 1.0 FTE Fiscal Analyst
- Service Delivery Changes
  - Shift additional consumers from contracted to in-house services
  - Maximize special revenue opportunities by shifting to a reimbursement model with the High Intensity Drug Trafficking Area (HIDTA) grant
- Due to state revenue uncertainties and a high vacancy savings target in prior years, the Department has held 7.0 FTEs vacant for several years for a combined savings of \$471,459. (p 15-42 and 43)
- Additional special revenue reductions (Medicaid) up to \$400,000 may still be imposed



# Major Budget Issues: Reductions

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## Human Services

- \$120K from Companion Aide Program resulting from staff diligence in screening clients for eligibility for the Medicaid Home and Community-based Waiver program in an effort to obtain a higher level of care and to spend less City General Funds (p. 15-23)
- \$0.4 million from unfunded positions (positions are maintained in the department rather than eliminated to maximize possible state revenue and reimbursement). No general funds are used to fund the positions. (p. 15-24)
- Budget Memo #15 specifically addresses these items



# Major Budget Issues: Reductions

- **Historic Alexandria**

- Hours of operation are being reduced at facilities throughout the Department, including Fort Ward, the Archaeology Museum, the Stabler-Leadbeater Apothecary, Gadsby's Tavern and the Friendship Firehouse. (p. 17-8 and 9)
  - 0.5 FTE Curator – Black History Museum (unfunded)
  - 0.5 Museum Technician – Fort Ward (eliminated)
  - 0.3 Museum Aide – Lyceum (eliminated)
  - 0.23 Guide – Friendship Firehouse (reduction in hours)
  - Additional part time roster staff reductions throughout facilities
- Detailed descriptions of proposed hours are found on pages 17-8 and 17-9



# Major Budget Issues: Reductions

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- **Libraries**
  - Hours of operation are being reduced at the branch libraries (Barrett, Burke and Duncan) from 65 to 53 hours per week. The service reduction results in the elimination of 3.0 FTEs and will save \$173,081. (p 17-16)
  - The materials budget is proposed for reduction from \$450,064 to \$370,064 (\$80,000) resulting in longer wait times for materials. (p 17-16).



# Major Budget Issues: Reductions

- **Recreation, Parks and Cultural Activities**
  - Service level reductions for trash and weed removal in alleyways and horticultural service level reductions for plantings in parks and median strips will result in savings of \$62,370. (p. 17-28 and 29)
  - Senior Program restructuring is allowing the department to eliminate 0.8 FTE and save \$41,893 with no service impact. (p.17-28)
  - 3.0 vacant FTEs in the Leadership and Management activity will be unfunded and will continue to be held vacant to produce additional savings of \$351,618. (p. 17-28)
  - 2.1 vacant FTEs in neighborhood recreation centers will be unfunded and will be held vacant to produce \$79,400 in savings
  - 10.5 vacant positions unfunded in FY 2010 will continue to be held vacant in FY 2011 generating an additional \$1.1 million in savings. (p. 17-30)



# Major Budget Issues: Revenues

- **Recreation, Parks & Cultural Activities**

- Field Rental Fees

- Option would increase the rental fee for various field rentals by \$10, generating approximately \$13,440 in additional revenue annually (p. 17-29)

- Garden Plot Rental Fees

- Option would increase the charge for full (300 sq ft) plot rentals from \$45 to \$55 and eliminate half plot rentals. Total number of available full plots would expand from 189 to 200. The additional revenue generated by the increase is \$4,000. (p.17-29)

- Adult Fitness Fees

- Option would establish a fitness room fee at Nannie Lee, William Ramsay, Charles Houston, and Cora Kelly Recreation Centers. The proposed fee structure would generate about \$30,000 in new revenues. (p. 17-29)



# Collaborative Realignment

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- Department of Mental Health, Mental Retardation and Substance Abuse
- Department of Human Services
- Office on Women
- Refer to memorandum to City Council dated March 11, 2010

