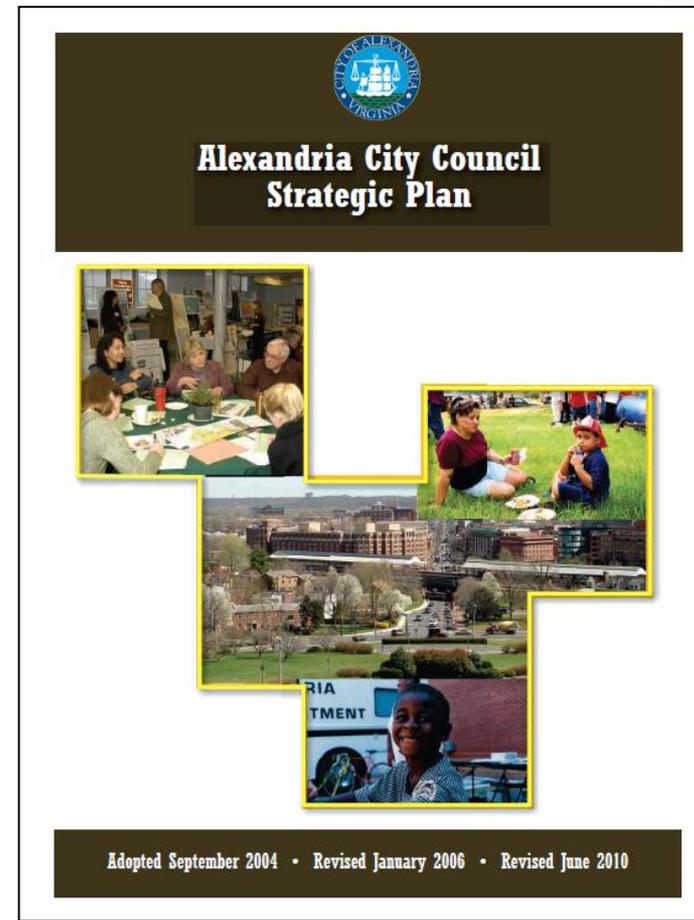


City Strategic Planning Options for Consideration

City Council Legislative Session
September 8, 2015

Our Current Strategic Plan

- Our City Strategic Plan is effective from 2004 – 2015
- Updated by the community and adopted by City Council in 2004, 2006, and 2010
- Arrived at our document through an open community engagement process
- Since our implementation, the City has developed a robust performance management system – Results Alexandria (RA)



How Our Plans Currently Work Together



City Strategic Plan

- The City Government's vision, developed by the Community and set by City Council

Focus Areas & Long Term Outcomes

- Four Focus Areas with Long Term Outcomes to operationalize the City Strategic Plan

Goals & Strategies

- Departments' Goals and Strategies to achieve the City's Long Term Outcomes with indicators to track their success

Work Plan

- Specific set of actionable items to achieve Goals and Strategies

Standards of Performance

- Tool to set employee expectations to achieve the Work Plan and evaluate employee performance – Senior Executive Group only



What's Next for the City Strategic Plan?

City staff have developed a recommendation for City Council's consideration which focuses on:

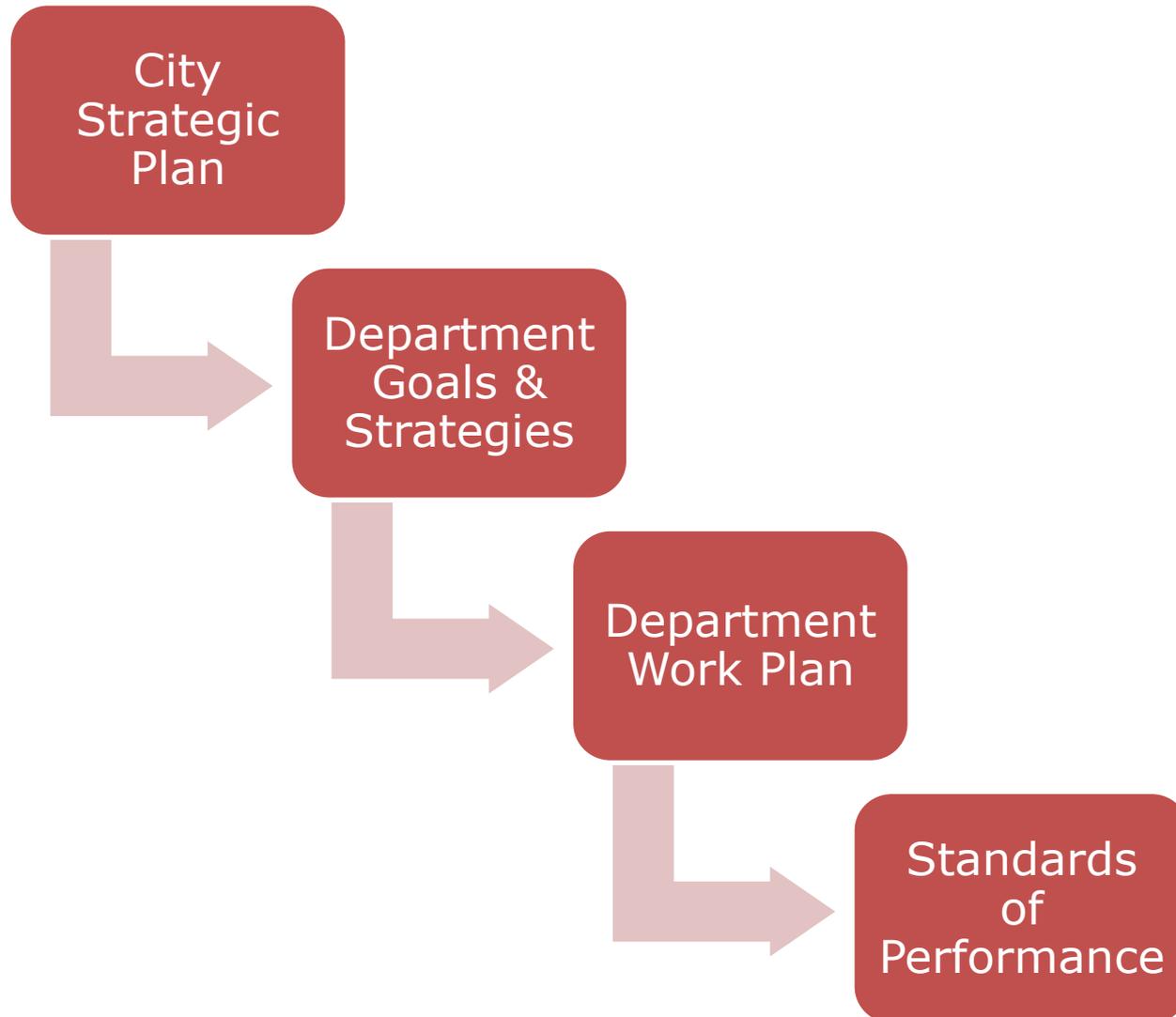
- Building the City Strategic Plan using **community input** as the foundation to define the results the community values
- Communicating a **clear direction** to the public and City Government
- Including **measures and targets** so we can track our progress, share success, and identify and solve problems
- Setting a **six year plan** from FY 2017-2022 with a mid-point check-in/refinement in FY 2019 (corresponding with City Council election cycle)
- **Aligning** with the City's performance management system, Results Alexandria



Recommended Content

Focus Area	Livable, Green, and Prospering City
Vision & Goals	Great Community... Alexandria has quality development and redevelopment, support for local businesses...
Outcomes	Increase the value of the City's commercial tax base from \$15B in FY 2016 to \$20B by FY 2022
Supporting Plans	<ul style="list-style-type: none">-Specific master plans-Related department goals and strategies

New Alignment





Recommended Community Engagement & Development Process

NOV 2015– JAN 2016

Preparation & Data Collection / Reporting



FEB/MAR 2016

Visioning with the Community



APRIL/MAY 2016

Draft Developed per the Community



JUNE 2016

Community Prioritization Workshops



SEPT 2016

City Council Consideration & Approval

- Conduct scientific community survey in November to collect data for performance indicators
- Publish performance indicators summary (incl. survey data)
- Staff develop a template with refined content from the current City Strategic Plan, Focus Areas, & Outcomes as a starting point for the community
- Facilitation training is held for Boards and Commissions

- 2-3 public meetings for each Focus Area to review and refine vision and goals
- Meetings are facilitated by members of Boards, Commissions, City Council members
- Agenda will include staff presentation on performance indicators (including the community survey) as well as presentations by relevant Boards and Commissions on relevant Master/Strategic Plan information to highlight

- Per community discussion, staff will draft vision and goals
- Outcomes will be developed to measure the vision and goals

- 1-2 public meetings to review and refine vision and goals
- Public provides input on prioritizing outcomes (those to improve and those to maintain based on data)
- Community input provided in-person and through AlexEngage
- City Council at a work session is briefed and provides feedback to staff

- City Council reviews, adjusts, and approves the final document