FY 2021 Budget Overview

The FY 2021 City Manager Proposed Budget includes investments in Schools and City capital projects; advancing the City’s progress as a Smart, Green and Equitable community; and attracting and retaining a diverse and talented workforce with few reductions in services.

Through a prioritization process, departments identified $4.1 million of efficiency savings and cost reductions and an additional $1.6 million in increased cost recovery and collections. This new and reallocated funding allowed for $3.3 million of new or expanded service investments to be proposed.

FY 2021 Proposed Budget Highlights:

- Fully funded the ACPS Superintendent’s proposed operating budget request of $241.4 million, which is an increase of $9.8 million or 4.2%;
- Increases real estate tax rate from current rate of $1.13 to $1.15 per $100 of assessed value to fund needed School and City capital investments;
- Storm sewer fees increase by 4.5% or $6.30/billable unit;
- Resource recovery fee increases $49 annually in response to deteriorated market for recycled materials;
- Continued investment in cyber security and in new IT systems, software and hardware;
- Investment in two historical houses: Murray-Dick-Fawcett House and Freedom House at 1315 Duke Street including the addition of a museum expansion project manager for Freedom House museum;
- Funds an expansion of summer school and after-school programs for +200 low-income children aged three to five;
- Provides additional staff to expand capacity in the popular Out of School Time Program; and
- Proposed budget includes $3.5 million to fund a 1.5% regional competitiveness adjustment on all City employee pay scales and an additional $0.8 million for targeted public safety job classifications.

BUDGET CALENDAR

City Council and City Staff will hold a series of meetings during the budget development process to discuss and deliberate the FY 2021 budget. All meetings begin at 7pm and will be held at City Hall (301 King Street), Sister Cities Room 1101, unless otherwise noted. Visit alexandriava.gov/Budget for the most up-to-date list of meeting dates, times and locations.

Feb. 20 Public Budget Presentation
Charles E. Beatley Central Library, 5005 Duke St.

Feb. 26 Worksession #2: Capital Improvement Program

Mar. 4 Worksession #3: Alexandria City Public Schools – Operating & Capital Improvement Program
ACPS Headquarters, 1340 Braddock Rd.
(1st Floor Board Room)

Mar. 9 5:30 p.m. Budget Public Hearing
City Hall, 301 King St., Council Chamber

Mar. 10 Introduce and Set the Maximum Property Tax Rates
City Hall, 301 King St., Council Chamber

Mar. 11 Worksession #4: City Employee Compensation

Mar. 18 Work Session #5: Accountable, Well-Managed Government and Healthy & Thriving Residents Focus Areas

Mar. 25 Work Session #6: Liveable, Green & Prospering City Focus Area

Apr. 1 Work Session #7: Safe, Secure & Just Community Focus Area

Apr. 13 Work Session #8: BFAAC and Follow-up Topics

Apr. 18 9:30 a.m. Maximum Tax Rate and Preliminary Add/Delete Public Hearings
City Hall, 301 King St., Council Chamber

Apr. 21 7 p.m. Preliminary Add/Delete List Work Session
City Hall, 301 King St., Council Chamber

Apr. 27 Final Add/Delete List Work Session
City Hall, 301 King St., Council Chamber

Apr. 29 Budget Adoption
City Hall, 301 King St., Council Chamber
The Proposed FY 2021 – 2030 Capital Improvement Program (CIP) totals $2.1 billion and is the first major update to the CIP in three years. Significant expenses include the increased cost of construction in the regional market and the need to build two new schools, build waterfront flood mitigation infrastructure, and renovate City Hall. The proposed 10-year CIP reflects a 2-cent increase in the real estate tax for School and City capital projects in FY 2021, FY 2023, and FY 2025. The 6-cents in new tax funds would start as cash capital sources and then convert to debt service over time.

### Highlights of the FY 2021 Capital Budget:

- Funding for 100% of the Alexandria City Public Schools requested 10-year plan totaling $530.7 million;
- $318.4 million to fund the City’s Capital Facility Maintenance Programs and other major renovations to existing City facilities;
- Stormwater management funding totals $93.7 million to continue to address long-term needs related to State mandated improvements;
- WMATA capital funding totaling $165.3 million;
- $80.2 million for DASH Bus Fleet Replacement; and
- Funding for 75% of projected Waterfront flood mitigation and City Hall Renovation costs until more planning and options are reviewed.

### Debt and Capital Funding Policies:

- The Proposed CIP is in compliance with the City’s adopted debt ratios throughout the 10-year plan.
- The CIP has 35% cash sources versus 65% bonds over the life of the 10-year CIP.
- While the CIP envisions $1.4 billion in borrowing, this financing plan is consistent with the City’s AAA/Aaa ratings.

### Highlights of the FY 2021 Capital Budget:

The FY 2021 Capital Budget (only year to be formally adopted and appropriated by City Council) totals $342.7 million and highlights of the projects are as follows:

- $198.8 million for Alexandria City Public Schools capital funding request;
- $17.6 million for the City’s contribution to WMATA’s Capital Improvement Program;
- $19.0 million for identified maintenance and repair projects of public buildings, as part of the City's Capital Facilities Maintenance Programs (CFMPs);
- $9.6 million for investments in Affordable Housing, including $5.1 million in dedicated restaurant and meals tax and $1.0 million committed by the City as part of Amazon HQ2 campus proposal;
- $7.5 million for bridge repairs and refurbishments, including the City’s share of the East Glebe Bridge replacement project; and
- $5.5 million for street reconstruction and resurfacing. Resurfacing of lane miles will increase from an estimated 22 miles resurfaced in FY 2014, to over 55 miles to be resurfaced in FY 2021.

### FY 2021 PROPOSED GENERAL FUND REVENUES

<table>
<thead>
<tr>
<th>Category</th>
<th>FY 2020 Adjusted</th>
<th>FY 2020 Projected</th>
<th>FY 2021 Proposed</th>
<th>% Change from Adjusted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Real Property Tax</td>
<td>462.8</td>
<td>469.7</td>
<td>492.5</td>
<td>6.4%</td>
</tr>
<tr>
<td>Other Taxes</td>
<td>192.4</td>
<td>199.8</td>
<td>204.1</td>
<td>6.1%</td>
</tr>
<tr>
<td>Non-Tax Revenue</td>
<td>39.5</td>
<td>36.4</td>
<td>37.7</td>
<td>-4.6%</td>
</tr>
<tr>
<td>Fed &amp; State Revenue</td>
<td>57.5</td>
<td>56.9</td>
<td>56.4</td>
<td>-1.9%</td>
</tr>
<tr>
<td>Prior year surplus &amp; other fund transfers</td>
<td>13.2</td>
<td>9.3</td>
<td>9.2</td>
<td>-30.3%</td>
</tr>
<tr>
<td>Total</td>
<td>765.4</td>
<td>772.1</td>
<td>799.9</td>
<td>4.5%</td>
</tr>
</tbody>
</table>

### FY 2021 PROPOSED OPERATING EXPENDITURES

<table>
<thead>
<tr>
<th>Category</th>
<th>FY 2019 Actual</th>
<th>FY 2020 Adjusted</th>
<th>FY 2021 Approved</th>
<th>$ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>City Operations</td>
<td>$381,422,473</td>
<td>$387,914,632</td>
<td>$404,094,198</td>
<td>$16,179,566</td>
<td>4.2%</td>
</tr>
<tr>
<td>City Related Debt Service</td>
<td>$40,912,798</td>
<td>$37,863,075</td>
<td>$37,288,071</td>
<td>($575,004)</td>
<td>-1.5%</td>
</tr>
<tr>
<td>City Subtotal</td>
<td>$422,335,271</td>
<td>$425,777,707</td>
<td>$441,382,269</td>
<td>$15,604,562</td>
<td>3.7%</td>
</tr>
<tr>
<td>Schools</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>School Operations</td>
<td>$223,829,302</td>
<td>$231,669,496</td>
<td>$241,437,296</td>
<td>$9,767,800</td>
<td>4.2%</td>
</tr>
<tr>
<td>School Related Debt Service</td>
<td>$28,924,085</td>
<td>$28,112,251</td>
<td>$28,578,689</td>
<td>$466,447</td>
<td>1.7%</td>
</tr>
<tr>
<td>Schools Subtotal</td>
<td>$252,753,387</td>
<td>$259,781,747</td>
<td>$270,015,994</td>
<td>$10,234,247</td>
<td>3.9%</td>
</tr>
<tr>
<td>Transit Services</td>
<td>$29,577,638</td>
<td>$38,741,382</td>
<td>$38,782,049</td>
<td>$38,667</td>
<td>0.1%</td>
</tr>
<tr>
<td>Cash Capital</td>
<td>$38,216,651</td>
<td>$41,062,143</td>
<td>$41,233,231</td>
<td>$171,088</td>
<td>0.4%</td>
</tr>
<tr>
<td>Total Expenditures</td>
<td>$742,882,947</td>
<td>$765,364,979</td>
<td>$791,413,543</td>
<td>$26,048,564</td>
<td>3.4%</td>
</tr>
</tbody>
</table>

For example, the average assessed property $582,636 with a $.0115 tax rate has a $6,700 tax bill.