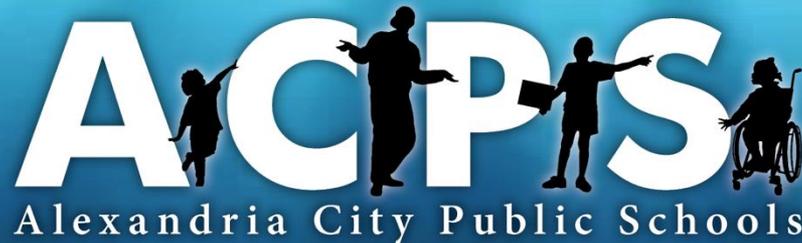


FY 2016 Budget Work Session City Council/School Board

Aligning Resources for Excellence,
Effectiveness and Efficiency

April 16, 2015



Purpose

To discuss the current and future funding needs, and strategies to close the funding gap.

Vision

- Alexandria City Public Schools provides optimal and equitable learning environments.

Roadmap to Accomplishing Our Vision

- Modernization plan for school renewal based on guidance from LREFP document
- Capital Improvement Program that reflects the commitment to ensuring school capacity to meet enrollment needs
- Collaboration with City to address funding gaps and prioritize needs as part of long range planning
- Preventive maintenance services that provides high level of efficiency in building operations
- Comprehensive plan of community engagement that provides transparency in CIP decision-making and priorities
- Accountability measures to monitor effectiveness and quality of facilities services
- Aggressive plan of assessment and procurement to ensure accurate estimates of costs and delivery of services
- Redistricting review on a defined cycle

CIP Historical Information

City Council CIP Allocation to ACPS

Fiscal Year	FY 2012 Approved CIP	FY 2013 Approved CIP	FY 2014 Approved CIP	FY 2015 Approved CIP	FY 2016 Proposed CIP
2012	21,986,475				
2013	30,949,356	58,941,354			
2014	24,930,211	8,926,063	14,140,911		
2015	31,371,027	15,471,475	45,006,824	17,715,817	
2016	36,386,123	40,257,182	4,808,000	38,808,279	38,808,279
2017	12,000,000	12,930,643	36,514,610	21,190,135	32,000,000
2018	13,000,000	13,000,000	67,862,441	50,371,893	32,500,000
2019	13,500,000	13,500,000	17,648,000	23,839,966	31,900,000
2020	13,366,000	13,366,000	10,360,000	14,874,892	14,875,000
2021	13,564,267	13,600,000	7,049,000	14,977,281	15,000,000
2022		13,600,000	14,133,000	22,867,962	22,900,000
2023			9,812,000	36,988,176	37,000,000
2024				37,416,455	37,400,000
2025					29,000,000
Grand Total	211,053,459	203,592,717	227,334,786	279,050,856	291,383,279
FY 2016 - FY 2020	88,252,123	93,053,825	137,193,051	149,085,165	150,083,279

CIP Historical Information

ACPS School Board Adopted CIP Budget

Fiscal Year	FY 2012 Approved CIP	FY 2013 Approved CIP	FY 2014 Approved CIP	FY 2015 Approved CIP	FY 2016 Proposed CIP
2012	21,986,475				
2013	30,949,356	58,941,354			
2014	24,930,211	10,410,925	14,140,911		
2015	31,371,027	14,846,176	19,056,390	17,715,817	
2016	42,652,481	40,274,942	48,474,320	50,037,102	42,080,824
2017	49,353,624	32,489,685	56,671,201	21,187,167	58,214,000
2018	56,890,042	81,937,823	73,501,818	86,853,853	34,851,000
2019	33,698,383	44,603,339	49,774,841	11,839,966	76,292,000
2020	37,845,290	50,755,491	49,851,236	67,290,067	26,853,000
2021	15,354,062	14,779,655	11,869,673	14,977,281	10,522,502
2022		11,294,613	19,344,555	14,867,962	20,042,510
2023			13,582,237	14,988,176	10,780,000
2024				15,416,455	22,044,000
2025					4,238,000
Grand Total	345,030,951	360,334,003	356,267,182	315,173,846	305,917,836
FY 2016 - FY 2020	220,439,820	250,061,280	278,273,416	237,208,155	238,290,824
Variance FY 2016 - 2020	(132,187,697)	(157,007,455)	(141,080,365)	(88,122,990)	(88,207,545)

CIP Historical Information

Major Capacity Projects	FY 2012 Approved CIP	FY 2013 Approved CIP	FY 2014 Approved CIP	FY 2015 Approved CIP	FY 2016 Approved CIP
Capacity Addit. Site TBD		FY 14-15 \$2.5M			
Patrick Henry	FY 13-16 \$40.4M	FY 14-17- \$43M	FY14-17 \$43M	FY 15-16 \$41.1M	FY 16 \$38M
Additional PK Capacity		FY 14-18 \$14.6M			
Transp. Facility Upgrade	FY 16-17- \$9.9M	FY 17-18 \$10.1M	FY14-17 \$10.5M	FY 15-17 \$8.5M	FY 17 \$6.1M
Cora Kelly New School	FY 16-18 \$43.4M	FY 16-20 \$48.5M	FY18-20 \$46.5M	FY 18 \$48.5M	FY 19-20 \$24.2M
New School #4	FY 18-20 \$46M	FY 18-20 \$49.9M	FY 16-19 \$49.9M	FY 20 \$52.4M	FY 17-19 \$74.1M (now a middle school)
Minnie Howard	FY 16-18 \$27.3M	FY 17-19 \$28M	FY 17-19 \$28M	FY 17-18 \$28M	FY 16-17 \$27.6M
George Mason Addit. Classrooms			FY14-16 \$1.7M	FY 17 \$.8M	
George Mason Cafeteria			FY 14 \$1.5M		
George Mason Modern.					FY 21-22 \$15.9M
James K. Polk Addit. Classrooms	FY 13 \$2.0M	FY 13-14 \$2.4M	FY14-16 \$8.5M	FY 15-17 \$6.5M	FY 16-17 \$6.0M
Charles Barrett Addit. Classrooms		FY 14-15 \$2.6M	FY14-15 \$4M	FY 15 \$1.8M	
Maury Addit. Classrooms			FY14-15 \$1.1M	FY 18 \$1.0M	
Maury Modern					FY 23-24 \$19.9M
Douglas MacArthur Modern.					FY 17-18 \$33.6M
Douglas MacArthur Program Expansion (cafeteria)	FY13-14 \$1.5M		FY14 \$1.4M		
Douglas MacArthur Addit. Classroom			FY 14-15 \$.4M	FY 15 \$.15M	
Jefferson-Houston	FY12-15 \$39.6M	FY 13 \$42M			
Swing Space					FY 17 \$4.6M

Secondary Capacity Needs

Middle School Capacity

	Actual Student Enrollment 2014	2020 Projected Enrollment	Difference 2014-2020	2024 Projected Enrollment	Difference 2014-2024
George Washington	1,223	1,402	179	1,548	325
Francis C. Hammond	1,436	1,538	102	1,661	225
Jefferson-Houston (grades 6-8)	99	150	51	220	121
Patrick Henry (grades 6-8)	-	225	225	225	225
Total	2,758	3,315	557	3,654	896
Total 6-8 Students in Patrick Henry & Jefferson-Houston		375		445	
Projected 6-8 Students Attending a Comprehensive Middle School		2,940		3,209	
Average Enrollment Per Comprehensive Middle School (with 2 middle schools)		1470		1604	
Average Enrollment Per Comprehensive Middle School (with 3 middle schools)		980		1,070	

Secondary Capacity Needs

High School Capacity

	Actual Student Enrollment 2014	2020 Projected Enrollment	Difference 2014-2020	2024 Projected Enrollment	Difference 2014-2024
*Minnie Howard	751	880	129	1,075	324
T.C. Williams: King Street Campus*	2,772	3,365	593	3,483	711
Total	3,523	4,245	722	4,558	1,035

King Street Campus total includes enrollment in special programs:

Satellite	50	60	10	60	10
Chance for Change	36	50	14	50	14

- *Phase I:**
- Programmatic Adjustments (scheduling and electives)
 - 20 Classroom Addition at Minnie Howard
 - Cafeteria Expansion at Minnie Howard
 - Administration Wing Relocation at Minnie Howard

School Board Approved FY2016-25 CIP

(\$ in millions)

Site	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Grand Total
Patrick Henry	\$38.1										\$38.1
James K. Polk	1.2	4.8									6.0
Transportation Facility		6.1									6.1
Swing Space		4.6		MacArthur		Cora Kelly		Mason		Maury	4.6
T.C. Williams Minnie Howard Campus	3.6	24.0									27.6
New Middle School		6.9		67.2							74.1
Douglas MacArthur		5.6	28.0								33.6
Cora Kelly				4.0	20.1						24.2
George Mason						2.6	13.2				15.9
Matthew Maury								3.4	16.5		19.9
Modernization Sub-Total	\$42.9	\$52.0	\$28.0	\$71.2	\$20.1	\$2.6	\$13.2	\$3.4	\$16.5	\$0.0	\$250.0
Non-Capacity Sub-Total	\$4.7	\$6.2	\$6.9	\$5.1	\$6.7	\$7.9	\$6.8	\$7.4	\$5.5	\$4.2	\$61.4
Deferral from current CIP	(5.5)										(5.5)
School Board Adopted Total	\$42.1	\$58.2	\$34.9	\$76.3	\$26.9	\$10.5	\$20.0	\$10.8	\$22.0	\$4.2	\$305.9
City Manager Proposed Budget	\$38.8	\$32.0	\$32.5	\$31.9	\$14.9	\$15.0	\$22.9	\$37.0	\$37.4	\$29.0	\$296.9
Variance	(3.3)	(\$26.2)	(\$2.4)	(\$44.4)	(\$12.0)	\$4.5	\$2.9	\$26.2	\$15.40	\$24.8	(\$14.5)

Future Options to be Explored

- Second phase of modernization at Minnie Howard
- Leased buildings for housing specialized academies for grades 9-12
- Modular units or relocatables
- Land acquisition to build new schools

Discussion

