
FY 2012 – FY 2021
CAPITAL IMPROVEMENT
PROGRAM OVERVIEW

CIP Overview Contents

In the CIP Overview pages that follow, please find the following descriptions and discussions of the FY 2012 – FY 2021 Capital Improvement Program:

- Comparison Between FY 2011 and FY 2012 CIP's – p. 2-3
- Capital Project Definitions – p. 2-6
- CIP Development Process – p. 2-7
- FY 2012 – FY 2021 Approved CIP Project Highlights – p. 2-11
- Project Requests Not Included in the FY 2012 CIP – p. 2-19
- FY 2012 – FY 2021 CIP Funding Sources – p. 2-21
- City Debt Policy Guidelines – p. 2-24
- EcoCity Initiative Efforts – p. 2-27

The following section provides a high level overview of the FY 2012 – FY 2021 Approved Capital Improvement Program. To review the full CIP document, go to <http://alexandriava.gov/budget>

FY 2012 – FY 2021 Capital Improvement Program Overview

FY 2012 – FY 2021 Approved Capital Improvement Program

The City Manager’s FY 2012 – FY 2021 Proposed CIP was presented to City Council on February 8, 2011 and included \$956.9 million in total funding, of which \$935.0 million was from local sources. The proposed plan also described a proposal for a 12.5-cent real estate add-on tax on commercial properties for City Council consideration to fund a major transportation initiative. This funding plan was amended to fund the transportation initiatives with general real estate taxes. Following the proposal of the CIP, City Council held numerous budget work sessions and public hearings to discuss the plan and listen to the priorities of the community.

During the budget add-delete process, City Council made several adjustments to the FY 2012 – FY 2021 Proposed CIP. Most notably, in lieu of the add-on tax, Council opted to approve a reservation of 2.2 cents on the real estate tax rate in conjunction with an additional annual cash capital contribution to provide for an expanded transportation improvement program. These funding sources generate an estimated \$145.8 million over ten years for transportation capital investments and related operating expenses. In addition to this transportation funding, City Council also opted to increase funding for the ACPS capital program by \$53.0 million through FY 2016 in order to better accommodate the currently steadily growing enrollment in the school system.

Other small changes to the Proposed CIP made during City Council add-delete included an increase of \$175,000 for security enhancements at the jail. Decreases to CIP included \$250,000 from various small non-motorized transportation initiatives, \$122,000 from the Environmental Restoration project, and \$1.8 million in left-over funds from the WMATA capital contribution account.

On May 2, 2011 City Council approved the FY 2012 – FY 2021 Capital Improvement Program totaling \$1.096 billion, of which \$1.075 billion comes from local sources. This represents a \$114.3 million, over 11.6%, increase over the FY 2011 Approved CIP. This increase is attributable to the new transportation funding stream and additional ACPS capital funding

City Council reserved 2.2 cents on the real estate tax rate and an additional annual cash capital contribution of \$900k for improvements to the City’s transportation infrastructure and services.

The Approved FY 2012 – FY 2021 Capital Improvement Program includes \$1.096 billion in planned expenditures.

FY 2011 Approved to FY 2012 Approved			Change FY'11 to FY'12	
	FY 2011 Approved	FY 2012 Approved	\$	%
Unrestricted City Funds	\$600.6	\$629.9	\$29.3	4.9%
Restricted City Funds	\$366.2	\$444.6	\$78.4	21.4%
subtotal City Share	\$966.8	\$1,074.5	\$107.7	11.1%
Non-City Funds	\$15.3	\$21.8	\$6.5	42.8%
TOTAL 10-year CIP	\$982.1	\$1,096.4	\$114.3	11.6%

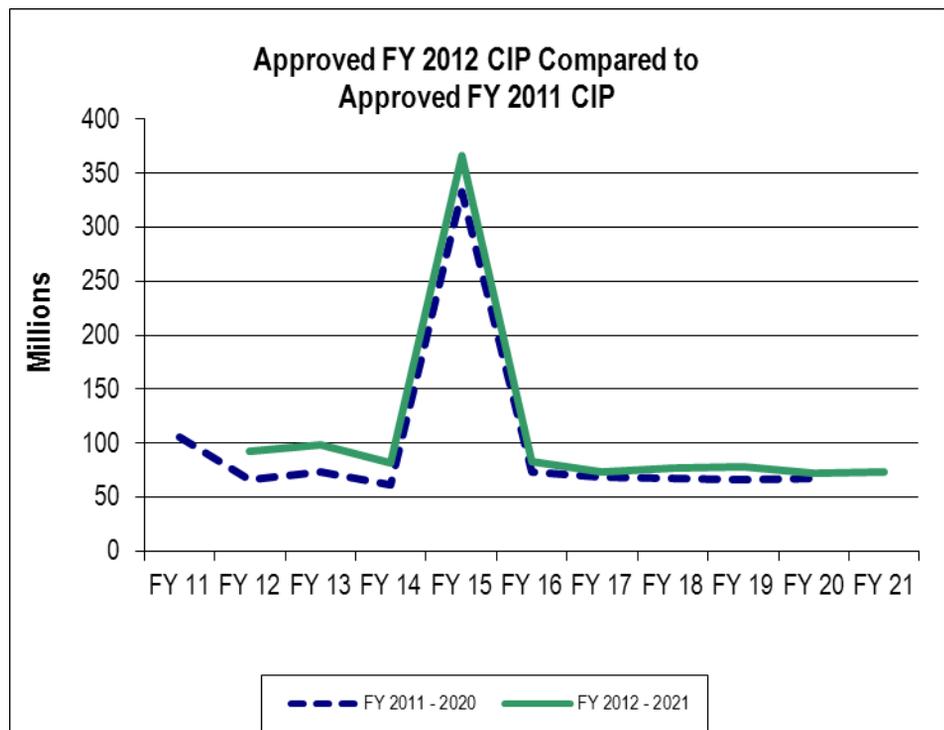
FY 2012 – FY 2021 Capital Improvement Program Overview

The FY 2012 Approved CIP has an increasingly diverse funding structure.

The funding makeup of the City capital program is growing increasingly diverse each year. To help organize this added complexity, the FY 2012 – FY 2021 CIP divides revenue sources into three different types. Unrestricted City funds include general cash sources and General Obligation Bond revenues for the base CIP program. Restricted City funds include both cash and G.O. Bond revenues associated with the Sanitary Sewer Fund, Stormwater Management Fund, Transportation Improvement program, Potomac Yard Metrorail Station, and the Comcast franchise agreement. Because these revenues all have legal restrictions on their available uses, it is easier to discuss financing issues with them separately delineated. Non-City funds generally include State and Federal grants and earmarks and are also restricted in their use.

The final results of the CIP Steering Committee, City Manager review and decision making, citizen input, and City Council action is an approved, ten-year \$1.096 billion CIP. This represents an increase of \$114.3 million over the FY 2011 Approved, and can be attributed to increased ACPS and transportation funding. The chart below illustrates the difference in funding between the FY 2012 Approved CIP and the FY 2011 Approved CIP.

CIP expenditures in the early years of the plan exceed the Approved FY 2011 plan primarily due to additional ACPS capital projects and transportation investments.



*** Peak in FY 2015 is due to \$265.3 million for Potomac Yard Metrorail Station**

FY 2012 – FY 2021 Capital Improvement Program Overview

This CIP continues to place a strong emphasis on funding to maintain the City's core facilities and infrastructure.

The CIP also includes new items focusing on strategic growth and economic development such as the Potomac Yard Metrorail Station.

The Approved FY 2012 – FY 2021 CIP includes \$211.1 million for ACPS capital needs, which represents a \$53.0 million increase over last year's levels.

The FY 2012 CIP is consistent with capital plans from recent years in that it places a strong emphasis on maintaining the existing core facilities and infrastructure of the City. This focus was supported by the continued use of the same three-Category system used in the development of the FY 2011 CIP.

Beyond basic capital maintenance issues, the FY 2012 CIP also represents a significant step towards making the CIP reflect a true vision for the City's future. The CIP decision making process included an initial effort to integrate the capital plan with City Council's new Strategic Plan. As such, the FY 2012 CIP includes funding to support growth and economic development through such projects as the Potomac Yard Metrorail Station, Waterfront and Braddock plan implementation projects, public art acquisition program, and the new Transportation Improvement program. The transportation program heavily focuses resources on the City's three planned high capacity transitways, which will in turn support future economic growth and development.

The FY 2012 – FY 2021 Approved CIP also addresses the emerging capacity issue of the Alexandria City Public School System. In March 2011, the School Board approved a ten-year CIP totaling \$372.6 million in projects. This request would have represented a \$214.5 million increase over the City Manager's Proposed CIP. This full request was not ultimately approved by City Council, but an intermediate solution was found and approved that provided an additional \$53.0 million over the first five years of the CIP for ACPS capital needs. The FY 2012 Approved CIP includes a total of \$211.1 million for ACPS capital needs over the ten years. Over the next several years, City and Schools staff will continue to work together to better define the long term capital needs of ACPS to inform future capital improvement program development processes.

FY 2011 Approved to FY 2012 Approved ACPS Projects			Difference	
	FY 2011 Approved	FY 2012 Approved	\$	%
School Capacity	\$51.6	\$84.3	\$32.7	63.4%
Facilities Maintenance	\$65.2	\$81.8	\$16.6	25.5%
Shared Programs	\$0.0	\$2.2	\$2.2	N/A
All Other Categories	\$41.3	\$42.8	\$1.5	3.6%
TOTALS	\$158.1	\$211.1	\$53.0	33.5%

Capital Improvement Program Purpose & Definitions

The CIP addresses two broad areas of expenditure:

- Protection of the City's investment in existing public facilities or infrastructure (physical assets); and
- Planning and construction of major new public facilities and infrastructure, including new or replacement Information Technology systems.

The adoption of the CIP by the City Council is an indication of its support of both the capital projects that the City intends to pursue, and a plan for the anticipated levels of financing needed to fund these capital projects over the ten-year period.

The adoption of the ten-year CIP is neither a firm commitment to a particular project nor a limitation to a particular cost. As a basic tool for prioritizing and scheduling anticipated capital projects and capital financing, the CIP is a key element in planning and managing future debt service requirements. Only the first year of the CIP (FY 2012) represents a funding commitment for the project to proceed to the next stage, or to be implemented depending on the level of funding provided.

The City defines a capital project expenditure (as opposed to an operating expenditure) as an expenditure of more than \$10,000 that acquires, expands, repairs, or rehabilitates a physical asset with a useful life of at least three years, and typically much longer than three years. It does not include day-to-day maintenance expenditures such as custodial or janitorial services, minor (less than \$10,000) carpentry, minor electrical and plumbing repairs, or repair or routine replacement of fixtures or furniture.

The City of Alexandria's Capital Improvement Program (CIP) is a comprehensive plan, which identifies capital projects related to the City's future infrastructure needs and the corresponding funding required to meet those needs.

Definition of a Capital Project

- **Greater than \$10,000**
- **Acquires or improves physical assets with useful life of 3 or more years**
- **Not day-to-day maintenance**

CIP Priorities for FY 2012 – FY 2021

The FY 2012 Approved Capital Improvement Program (CIP) focuses most available resources allowable under Council guidance on maintaining existing City and School facilities and public infrastructure. The prioritization process used to develop the plan included giving weight to most projects that involved repairs, renovations and upkeep of public facilities and infrastructure. Some resources within the allowable funding levels are also planned for new facilities and expanded or improved infrastructure over the next 10 years. These projects primarily support transportation, public safety or economic development, or provide a good return on investment over time.

FY 2012 Approved CIP			Difference	
	FY 2011 City Approved	FY 2012 City Approved	\$	%
Category 1	\$224.8	\$355.9	\$131.1	58.3%
Category 2	\$109.2	\$97.1	-\$12.1	-11.1%
Category 3	\$394.6	\$561.8	\$167.2	42.4%
*Uncategorized	\$253.5	\$81.6	-\$171.9	-67.8%
TOTALS	\$982.1	\$1,096.4	\$114.3	11.6%

* FY'11 includes Schools, IT Plan, Other Regional Contributions and Inflation/Additional projects which were not developed using the same categories. FY'12 includes these same projects with the exception of Schools, which have been categorized.

The appetite for capital investment in the Alexandria community continues to exceed the City's funding limitations. Over the past several CIP cycles, the level of capital requests that could not be funded within the approved plans exceeded \$100 million, and in some years has even exceeded \$200 million. This year, the combined requests of ACPS and the City that were not funded exceeds \$150 million. This figure is presented to show that Alexandria is a community facing a great number of challenges as it attempts to keep up aging facilities and infrastructure, adapt to new regulatory mandates, and expand and modernize its existing capabilities to serve the public.

The City over the last few years has actively addressed some areas of growing capital needs through actions like the Stormwater Maintenance Fund, planned borrowing against the Sanitary Sewer Fund revenues, and the Potomac Yard special tax districts. It would be very difficult to expand the level of borrowing or cash capital in the CIP if the City had to rely exclusively on the General Fund Operating Budget for support. However, by utilizing targeted special revenue sources, the City has been able to strategically grow the capital program in a responsible manner.

In order to assemble a true, balanced ten-year plan, the City differentiates between the most needed projects and other less important projects, and then determine realistic time constraints and logistical considerations for the higher priority projects. Some funded projects in the FY 2012 Approved CIP certainly qualified as desirable rather than necessary, but their overall benefit to the community merited inclusion in the final plan.

CIP Steering Committee and Priority Setting Process

The CIP Steering Committee is comprised of four department heads, OMB staff, ACPS staff, the CFO, and two Deputy City Managers, and is charged with recommending CIP project priorities to the City Manager from among the many requested and needed projects within the City. The specific plan and priorities for the City Manager's FY 2012 - FY 2021 Proposed CIP were initially developed by the City's internal staff CIP Steering Committee and then finalized by the City Manager.

The development process for FY 2012 began with the assumption that the FY 2011 – FY 2020 Approved CIP was the baseline from which adjustments would be made. While the CIP processes in previous years have also used the previous plan as a rough starting point, those plans had been mostly rebuilt in previous years from top to bottom. This was necessary in prior plans given that those CIP's were starting with functional funding deficits or future year project expenditure reductions to-be-determined to address. Because the FY 2011 – FY 2020 Approved CIP was prioritized and funded in each of the ten plan years, it provided a much more solid starting point from which to build the FY 2012 CIP.

Member Departments of the CIP Steering Committee began generating revisions to existing projects and new project requests for the FY 2012 CIP in summer 2010. Just like in FY 2011, as new projects were identified, Departments were asked to categorize them into one of three potential Categories.

- Category 1: Ongoing Maintenance – annualized funding streams that cover an ongoing maintenance need for an existing City asset;
- Category 2: Major, One-time Renovation or Repair Projects – specific large renovation or restoration projects that are necessary cyclically or periodically, but can be scheduled for a specific time period. These projects also pertain to existing City assets; and
- Category 3: New, Improvement Projects – projects that result in a new or expanded level of service and can be scheduled.

Parallel to the regular capital project development process, City Departments also participated in a "Linking the Strategic Plan to the Budget" process. In this process, staff dissected the goals and objectives of the City Council Strategic Plan in order to identify the specific projects and actions needed to enact the Strategic Plan. The resulting programs and projects included both operating budget items and new capital projects. The capital projects were then organized into the three project Categories described above.

The CIP Steering Committee was charged with looking at both new and revised project requests, as well as Strategic Plan driven capital projects, and then comparing and prioritizing all requests against the existing ten-year capital plan.

All Department project requests were initially prioritized into three projects categories: ongoing maintenance programs; major one-time renovations or repair activities; and new or expanded capital initiatives.

The CIP Steering Committee considered over 180 existing, revised, or new projects for potential funding.

The Steering Committee heard explanations of all requests for new funding (both Strategic Plan and others) and discussed the project merits as well as relative priority to projects included in the FY 2011 – FY 2020 CIP. Because guidance limited the overall funding size of the ten-year capital program to an amount close to that available in the previous plan, any new funding necessitated a corresponding reduction in existing funding to make room.

The Steering Committee started with a rough initial prioritization, with Category 1 projects considered the highest priority. Category 2 projects were considered next while weighing appropriate timing, logistical, and funding constraints. Category 3 projects were considered the lowest initial priority, and generally needed to show a direct economic development or public safety benefit, a very strong linkage to a strategic goal or objective, or show a strong return on investment in order to be competitive for funding.

A component of the FY 2012 CIP development pertained specifically to Category 1 projects. For these ongoing maintenance funding streams, Departments were required to either identify industry standards to benchmark annual levels of effort, or to produce lists of specific deferred maintenance items planned to be addressed. These specific maintenance project plans were to extend a minimum of two to three years into the future. The point of this exercise was to both defend the merits of the proposed funding allocation as well as to communicate to City Council and the public what a reasonable expectation for service delivery can be moving into the future. This process ultimately provided further validation that the City has been steadily falling behind in many aspects of regular facility maintenance. However, the continued emphasis on Category 1 funding is already paying dividends in other maintenance areas (e.g. bridge repairs, OHA CFMP, ball court renovations, etc.), and existing conditions are markedly improved. It is anticipated that after several years of appropriately scheduled maintenance and significant catch-up on deferred maintenance, the overall level of annual investment in Category 1 projects will begin to decline.

Once the Steering Committee completed discussion of the new FY 2012 – FY 2021 funding requests, OMB staff and the City Manager's Senior Staff team met to determine the prioritization of funding requests. The same initial prioritization philosophy (i.e. maintenance first) was followed with emphasis on economic development, public safety, strategic goals and objectives, and return on investment also playing into the equation heavily. Just like in the FY 2011 – FY 2020 plan, significant attention was paid to fully developing and balancing all ten years of the plan.

It is important to note that the ACPS request for additional CIP funding was not initially analyzed or compared against City requests as part of the CIP Steering Committee process. Because Council guidance restricted CIP growth, the ACPS request was substantially different (and larger) than the FY 2011 Approved CIP, and the School Board had yet to act on the Superintendent's Proposal.

In-depth analysis of the request was not attempted prior to the Proposed CIP. Coordination between City and ACPS staff did occur before finalization of the Approved CIP and helped inform the final decisions of City Council regarding ACPS capital projects.

Following these discussions, the Office of Management and Budget took the input from the CIP Steering Committee and the City Manager's Senior Staff group and produced a "Rough Draft" CIP that sought to fund essential Category 1 projects, fit Category 2 projects within acceptable windows whenever possible, and provide funding for Group 3 projects when available and prudent. This OMB Rough Draft CIP was then presented back to the Steering Committee for comments and concerns. Based on these comments, some final adjustments were incorporated into the project plan.

Future Process Improvements

Two other process improvements have been partially implemented in the FY 2012 – FY 2021 CIP development process. The first improvement involved better describing how the CIP relates to and impacts the City's Operating Budget. The other improvement involved developing a more quantitative project scoring system to support project prioritization. Implementation of both improvements remain goals of the City, but further refinement is required before they are fully integrated into the process

Future CIP's will include better cost estimates of operational impacts as well as language describing the impact on service levels to the public. Many projects in the FY 2012 Proposed CIP incorporate this information, but it is not yet universally available for all projects. Furthermore, future CIP development processes should include operating budget impacts more heavily when determining relative project priorities. Again, these are considerations that are informally built into the process today, but the goal is to formalize and refine them in the future.

The City has not utilized a system of scoring for capital project requests in the past. And while scoring systems tend to be incapable of instantly providing a ranked list of projects, a good scoring system could be beneficial in providing a better starting point from which the Steering Committee, OMB, and the City Manager could work. Ultimately, issues such as political considerations, legal mandates, and availability of outside revenues can supercede a scoring system, but having a more quantitative starting point with discrete project rankings is a good goal.

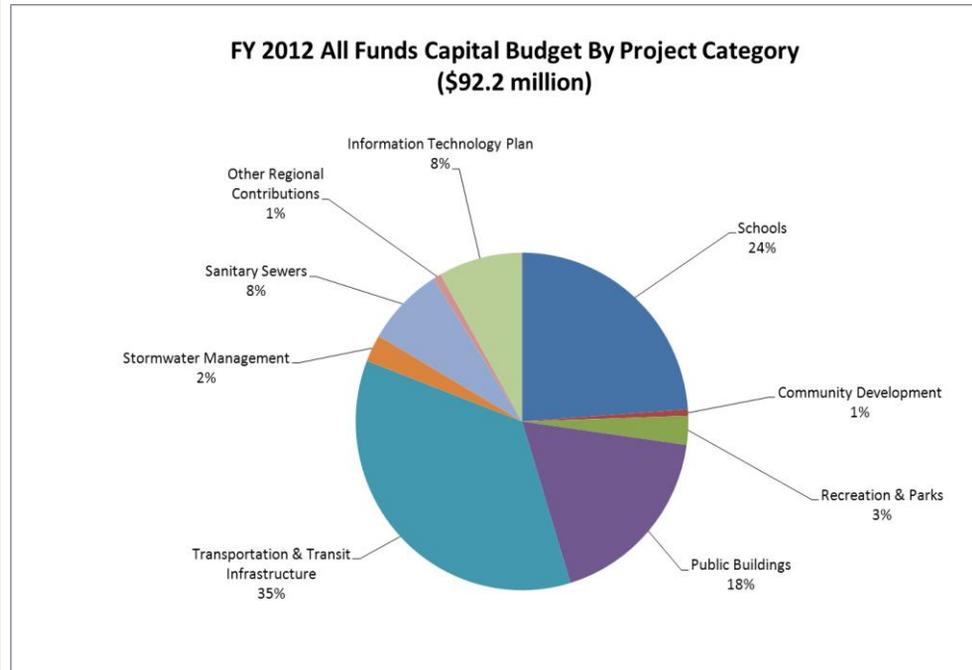
Staff experimented with a scoring system for the FY 2012 – FY 2021 CIP. Data were collected from Departments and each project was scored accordingly. Additional refinement to the criteria used and the relative weight of each criteria is necessary before relying on this system too heavily. The work done this year in this area has been very informative.

Operating Impact Statements will be available for all projects in future CIP's. The process will also be designed to formally consider these impacts in determining project priority.

A more sophisticated project scoring system is planned for future CIP's, which can provide a better initial prioritization from which the Proposed CIP can be developed.

FY 2012 Approved CIP Expenditures

The total Approved CIP for FY 2012 is for \$92.2 million, which includes \$13.3 million in non-local revenues. The locally-funded CIP is \$78.9 million, which is \$17.9 million more than was previously planned for FY 2012 in last year's Approved CIP. This increase is attributable to \$10.8 million in transportation funding and \$8.3 million for additional schools projects. The FY 2012 Approved local share does represent a decrease of 21.6%, or \$21.8 million from the FY 2011 funding level.



A summary of the FY 2012 major capital budget highlights follows:

Public Buildings:

- \$9.2 million for construction of Fire Station 210 (Eisenhower Ave.)
- \$2.0 million to complete the new APD Facility
- \$1.1 million for the City's Capital Facility Maintenance Program
- \$0.7 million for replacement of Fleet Services vehicle lifts
- \$1.2 million for roof replacements at 2900 Business Center Drive & the Lee Center

Schools:

- \$3.3 million for ACPS capacity-related projects.
- \$10.0 million for core facilities maintenance efforts across the ACPS system.

The Approved FY 2012 capital budget includes \$92.2 million in total funding. This includes \$56.5 million in unrestricted City sources, \$22.4 million in restricted City sources, and \$13.3 million in non-local funding.

Highlights of the FY 2012 Capital Budget

Highlights of the FY 2012 Capital Budget

Transit and Transportation Infrastructure:

- \$3.7 million invested in dedicated, high capacity transitways
- \$6.1 million for the City's contribution to the WMATA capital program
- \$4.2 million to improve bus traffic efficiency and implement other upgrades at King St. Metro Station
- \$0.9 million for Traffic Signals and Signs Equipment
- \$2.0 million for DASH replacement buses
- \$1.2 million for Potomac Yard Metro Station planning
- \$2.1 million for improvements to City shared-use paths, primarily the Holmes Run Greenway / Eisenhower Avenue Trail
- \$0.6 million to maintain the City's bridges
- \$2.1 million for traffic flow improvements at King and Beauregard

Community Development:

- \$75,000 for the Gadsby light replacement program
- \$0.5 million for Four Mile Run stream restoration work

Recreation and Parks:

- \$0.5 million for park improvements around the Eisenhower Valley funded by a Restaurant Depot development contribution
- \$1.9 million is budgeted for the various maintenance programs supporting recreation and park facilities, including \$0.5 million for maintenance in neighborhood recreation facilities and \$0.3 million to continue the playground renovation program
- \$0.2 million for design of Chinguapin Aquatics Center renovations

Other Regional Contributions:

- \$0.4 million for the City's capital contribution to the Northern Virginia Regional Park Authority
- \$0.1 million for the City's annual capital contribution to Peumansend Creek Regional Jail
- \$0.2 million for the City's capital contribution to the Northern Virginia Community College

Information Technology:

- \$7.5 million for Information Technology Plan projects, including \$3.6 million for the replacement of the Computer Aided Dispatch System

Highlights of the FY 2012 Capital Budget

Sanitary Sewers:

- \$7.0 million for sanitary sewer projects funded entirely with sanitary sewer system revenues and sewer fee revenue financed bonds, including \$5.0 million for infiltration and inflow remediation in the Holmes Run sewershed and \$0.9 million for the reconstruction and extension of key sanitary sewer lines

Stormwater Management:

- \$2.4 million for stormwater management projects funded through dedicated real estate tax revenue

The Approved FY 2012 – FY 2021 CIP includes \$1.096 billion in all sources of funding, including \$629.9 million of unrestricted City funds, \$444.6 million of restricted City funds, and \$21.8 million of non-local funds.

The Approved FY 2012 – FY 2021 All Funds Capital Improvement Program totals \$1.096 billion, which represents a \$114.3 million, or 11.6%, increase from the FY 2011 Approved CIP.

The FY 2012 - FY 2021 Capital Improvement Program focuses on repairing, refurbishing, renovating, rehabilitating, and reconstructing existing physical assets. In addition, the CIP calls for new capital projects that will save future operating costs, provide stimulus for new economic development, and help solve the growing transportation problems. The chart on page 2-18 illustrates CIP spending (both City and non-City sources) according to project category for each year in the ten-year plan.

Schools:

- A total of \$211.1 million over ten years (FY 2012 – FY 2021) has been included in this CIP for the capital needs of the Alexandria City Public School System (ACPS) for Schools projects.
- \$84.3 million is planned to address capacity issues through projects such as new K-8 facilities at the Jefferson-Houston and Patrick Henry campuses.
- \$81.8 million is planned for major facilities maintenance projects throughout the ACPS system.

Public Buildings:

- \$11.2 million in new funding is planned for the construction of Fire Station 210 in the Eisenhower Valley.
- Other major fire station projects are also being planned throughout the City. These include Fire Station 203 (Cameron Mills Rd), Fire Station 205 (Cameron Street), Fire Station 206 (Seminary Rd), and Fire Station 207 (Duke Street). More specific scope and cost estimates will follow programming for these projects.
- \$18.0 million is planned for the replacement of the HVAC and other integral systems at City Hall.
- \$4.9 million to implement Energy Management projects at City facilities.
- \$2.6 million for various roof replacements
- \$29.3 million is planned over ten years for the various capital facility maintenance programs used to keep existing City facilities in efficient operational condition and ensure that status into the future.

**Highlights of the
FY 2012 –FY 2021
Capital Improvement Program**

Transit and Transportation Infrastructure:

- \$275.0 million for a new Metrorail station in Potomac Yard
- \$19.5 million is planned for design and construction of Transit Corridor C in the Beauregard – Van Dorn Corridor.
- \$22.5 million is planned for design and construction of Transit Corridor B in the Duke Street – Eisenhower Avenue Corridor.
- \$72.2 million has been planned over ten years to meet the City’s capital obligations for Metrobus and Metrorail as part of the Washington Metropolitan Area Transit Authority’s (WMATA) new capital funding agreement and assumed subsequent agreements.
- \$28.3 million has been planned for the replacement of buses in the DASH fleet over this period. Funding sources include state urban funds, as well as CMAQ and City funding.
- \$8.5 million is planned for the expansion of the DASH fleet.
- \$5.5 million in City funding is planned for City participation in the State Revenue Sharing Program for street reconstructions in future years.
- \$6.8 million is planned for the reconstruction of Madison and Montgomery Streets.
- \$3.7 million is planned for street and alleyway reconstruction and extension projects.
- \$3.6 million is planned for bridge repairs City-wide.
- \$19.3 million in planned for investments in the non-motorized transportation systems, serving cyclists and pedestrians.

Community Development:

- \$0.8 million is planned for initial design of Waterfront Plan elements.
- \$2.9 million over ten years for Public Art investments.
- \$2.3 million to implement the Transportation Sign & Wayfinding program.
- \$16.5 million is planned for various stream and channel maintenance and dredging activities.
- Implementation projects stemming from the Braddock and King Street plans have \$1.3 million in funding planned.

**Highlights of the
FY 2012 –FY 2021
Capital Improvement Program**

Recreation and Parks:

- \$16.0 million for the acquisition and development of new open space is planned.
- A total of \$6.6 million is planned over the ten-year period to do necessary maintenance at the Chinguapin Aquatics Center in order to keep the facility safe and operational.
- \$22.2 million is planned over the ten years for the various Category 1 maintenance and repair programs for park and recreation facilities.
- A total of \$10.0 million is planned for the design and installation of artificial turf fields City-wide, as well as for the replacement of artificial turf carpets at existing fields.
- \$4.0 million to implement improvements to the Windmill Hill bulkhead.

Information Technology:

- The FY 2012 - FY 2021 CIP continues the City's commitment to building and maintaining an essential information technology infrastructure. The plan will enhance information technology services and build on existing City hardware, networks, and software that have been implemented over the past decade.
- The Information Technology (IT) Plan totals \$54.5 million over ten years.
- The IT Plan includes including \$18.0 million to fund the Computer Aided Dispatch and Records Management System for Police, Fire and Emergency Medical Services.

**Highlights of the
FY 2012 –FY 2021
Capital Improvement Program**

Sanitary Sewers:

- A total of \$38.1 million over ten years is planned for City-wide sanitary sewer projects, including \$17.1 million for the Holmes Run Infiltration and Inflow project and \$6.0 million to address combined sewer separation projects.
- The Sanitary Sewer Fund will be financed by the revenues collected through the Sanitary Sewer Enterprise Fund (sanitary sewer connection and use fees) and bonds funded by those revenues.

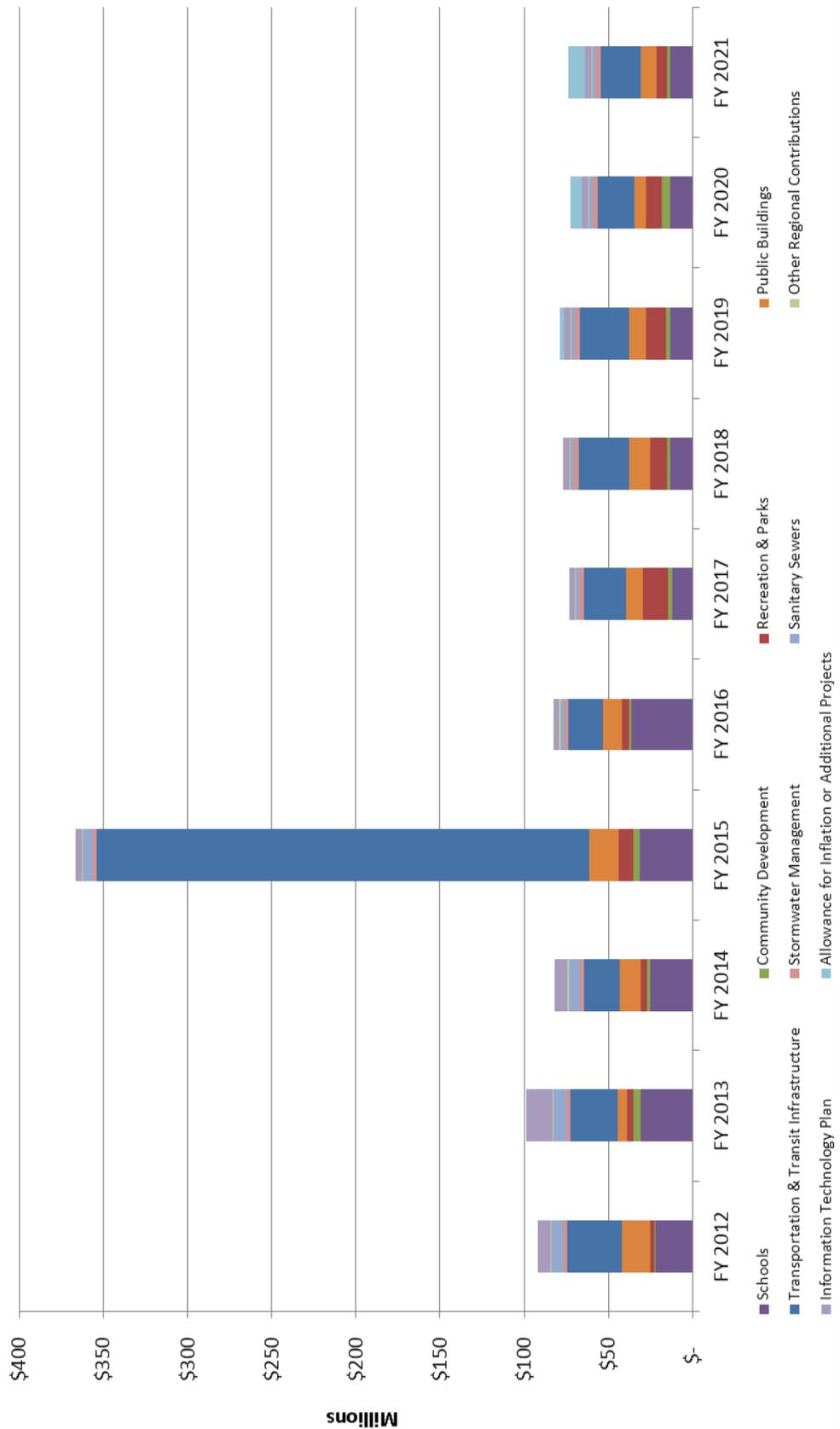
Stormwater Management:

- A total of \$28.5 million over ten years is planned for the stormwater management fund, including \$9.0 million to fund miscellaneous stormwater system capital projects .
- Stormwater Management projects will be financed by the revenues collected through the dedication of 0.5 cents of the real estate tax rate and an annual transfer of \$1.0 million from the Capital Fund, which represents the current level of General Fund investment.

Allowance for Inflation or Additional Projects:

- The FY 2012 CIP leaves some unprogrammed revenues each year starting in FY 2019, which is intended to either be maintained as a small buffer against inflation or be programmed by City Council for additional projects in future CIP's. The size of this allowance was determined by assuming a CIP that requires a relatively consistent level of impact on the operating budget in each year. The ten-year total of these unprogrammed revenues is \$19.3 million.

CIP USES: FY 2012 - FY 2021



Project Requests Not Included in the CIP

There were over \$150 million in project requests that are not funded in the FY 2012 – FY 2021 Approved CIP.

The following are some of the major projects that are not included in this CIP.

- ACPS Approved CIP – \$134.0 million
 - The School Board approved their FY 2012 – FY 2021 CIP in May 2011. The plan includes \$134.0 million in projects planned for FY 2016 – FY 2021 that are not funded in the City's Approved CIP.
- Edsall Road Reconstruction - \$1.1 million
 - The City is currently reconstructing Edsall Road between Whiting Street and the western City limits. Local funding and participation in the State revenue sharing program have produced \$3.4 million towards the total \$4.5 million project. The final \$1.1 million is currently unfunded and the project will be scaled back accordingly to match available funds.
- Energy Management Program - \$1.1 million
 - An additional \$1.1 million to complete energy conservation, efficiency, and management projects is not funded in the FY 2012 CIP. Funding was increased by \$2.8 million from the FY 2011 Approved CIP, but an additional increase of \$1.1 million is not affordable at this time.
- Fire Station CFMP - \$0.4 million
 - An additional \$0.4 million to complete capital maintenance projects at the City's fire stations is not funded in the FY 2012 CIP. Funding was increased by \$0.2 million from the FY 2011 Approved CIP, but this additional increase is not affordable at this time.
- Non-Motorized Transportation (Mobility) - \$0.9 million
 - \$624,000 in additional funding for sidewalk and curb improvements in the City could not be fit within available funding levels. This project is allocated \$2.4 million over ten years in the FY 2012 Proposed CIP.

Over \$150 million in requested CIP projects have not been included in the Approved CIP.

Over \$150 million in requested CIP projects have not been included in the Approved CIP .

Project Requests Not Included in the CIP, continued

- **Non-Motorized Transportation (Safety) - \$0.7 million**
 - \$650,000 in funding for additional for traffic calming projects and on-street bike lanes could not be fit within available funding levels. This project is allocated \$3.4 million over ten years in the FY 2012 Proposed CIP.
- **Open Space Acquisition and Development - \$3.0 million**
 - \$3.0 million in funding to reinstate the open space acquisition and development program immediately would not fit in the FY 2012 Proposed CIP. The CIP does plan for \$16.0 million starting in FY 2014 for this program, but the plan does not recommend the restoration of a dedicated portion of the real estate tax rate.
- **Public Art Acquisition - \$2.6 million**
 - \$2.6 million in funding to begin the public art acquisition program immediately would not fit in the FY 2012 Proposed CIP. The CIP does plan for \$2.6 million starting in FY 2014 for this program.
- **Street Reconstruction Revenue Sharing Program - \$4.0 million**
 - Participation in the state revenue sharing program for street reconstruction projects is not budgeted in FY 2012 – FY 2015. Participation in this program requires projects of at least \$2 million in eligible, annual costs, with the state reimbursing the City for \$1 million. This project was not included because no eligible projects have yet been identified and the City match could not fit within City Council guidance.
- **Parking Meters and Technologies – \$1.3 million**
 - \$1.3 million was requested to implement recommendations of the Old Town Parking Study, including installing multi-space meters on some blocks currently unmetered, real-time parking management systems, additional parking studies, and other new parking technologies. This Category 3 funding request would not fit within available funding levels.
- **Other Projects – \$1.0 million**
 - Several other smaller CIP project requests totaling less than \$300,000 each are not included in the FY 2012 – FY 2021 Capital Improvement Program. These projects include Shared-Use Paths, Braddock Plan Implementation, Environmental Restoration, a Fort Ward Park and Museum Master Plan, and others.

FY 2012 – FY 2021 Approved CIP Funding Sources

The City will continue to use both pay-as-you-go cash capital financing and debt issuances over the next ten years in a manner that maintains compliance with its debt-related financial policies and as dictated by the economy and resulting pressure on the operating budget. The chart on the following page shows the breakdown of funding sources (unrestricted City sources, restricted City sources, and non-City sources) for each year of the ten-year plan.

Funding the total ten-year capital program of \$1.096 billion for the City and the Schools will be provided through a mix of sources including:

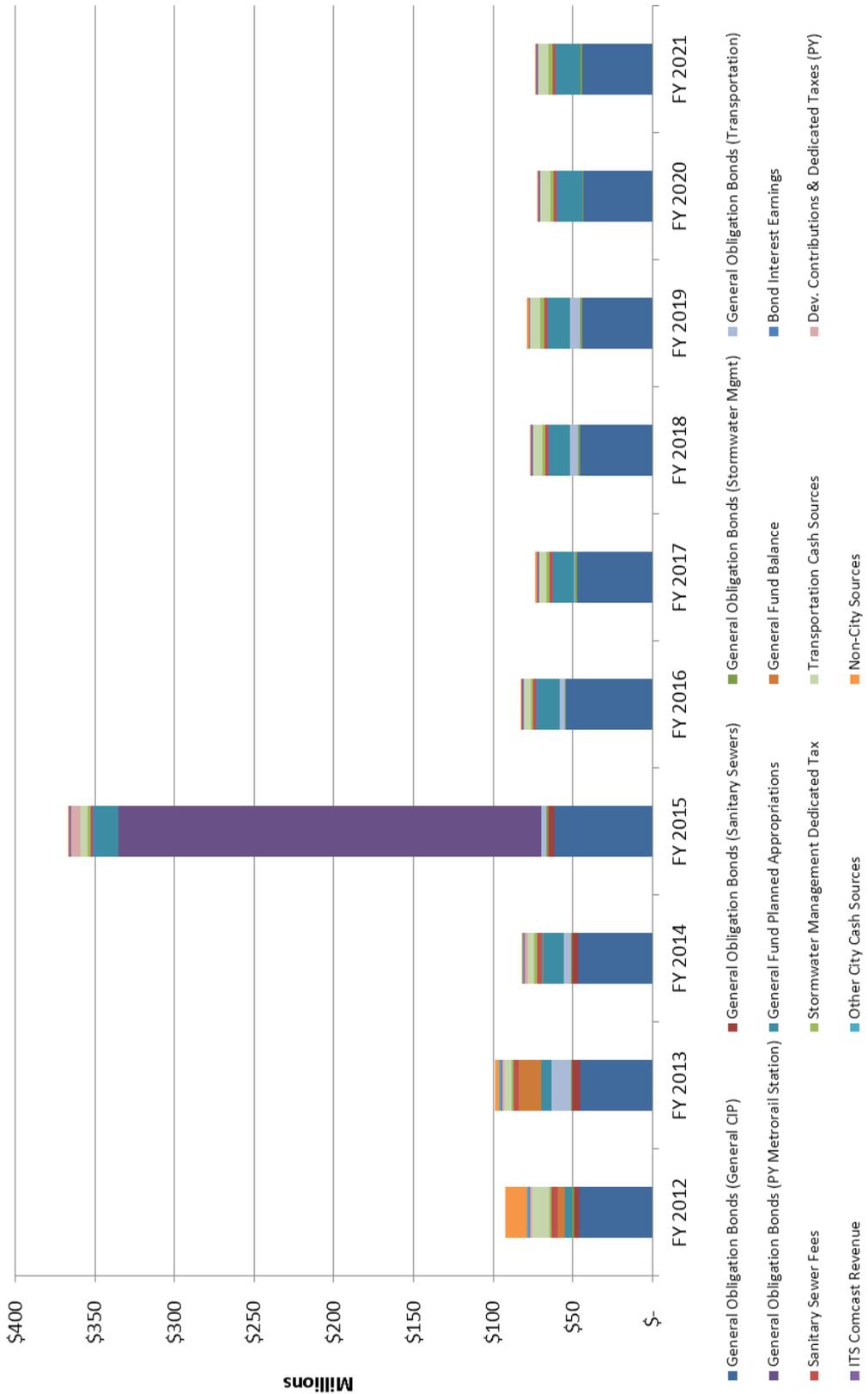
- \$487.5 million in general obligation (G.O.) bond borrowing for the CIP;
- \$15.6 million in G.O. bonds supported by sanitary sewer revenues;
- \$34.7 million in G.O. bonds supported by transportation reserved tax;
- \$265.3 million in G.O. bonds supported by the Potomac Yard Metrorail Station Fund;
- \$21.8 million in grants and other special revenue; and
- \$271.4 million in cash from various sources, including:
 - \$121.5 million in cash capital appropriations;
 - \$22.5 million in cash capital from sanitary sewer fees;
 - \$18.5 million in dedicated stormwater management tax;
 - \$58.5 million in reserved transportation projects tax;
 - \$8.5 million in bond interest earnings,
 - \$19.1 million in general fund balance for capital projects;
 - \$9.7 million in Potomac Yard Station Fund cash sources;
 - \$9.9 million in Comcast revenues; and
 - \$3.3 million in other cash sources.

The FY 2012 - FY 2021 capital funding plan reflects the planned issuance of \$803.1 million in general obligation bonds through FY 2021. Of these, \$15.6 million would be supported by Sanitary Sewer Fund fees. These bonds would fund 73% of the total CIP over ten years as follows:

- \$46.6 million for the general CIP and \$3.5 million for sanitary sewer projects in FY 2012;
- \$58.2 million for the general CIP and \$4.9 million for sanitary sewer projects in FY 2013;
- \$52.0 million for the general CIP and \$3.5 million for sanitary sewer projects in FY 2014;
- \$66.3 million for the general CIP, \$3.8 million for sanitary sewer projects, and \$265.3 million for the Potomac Yard Metrorail Station in FY 2015;
- \$57.9 million for the general CIP in FY 2016;
- \$48.9 million for the general CIP in FY 2017;
- \$51.5 million for the general CIP in FY 2018;
- \$51.8 million for the general CIP in FY 2019;
- \$44.2 million for the general CIP in FY 2020; and
- \$45.0 million for the general CIP in FY 2021

The FY 2012 – FY 2021 CIP will be primarily financed with General Obligation Bonds, Cash Capital, Surplus Fund Balance, Grants and Other Special Revenue, and Bond Interest Earnings.

CIP Sources: FY 2012 - FY 2021



FY 2012 – FY 2021 Capital Improvement Program Overview

Annual impact on the operating budget significantly impacts amount of debt the City can issue.

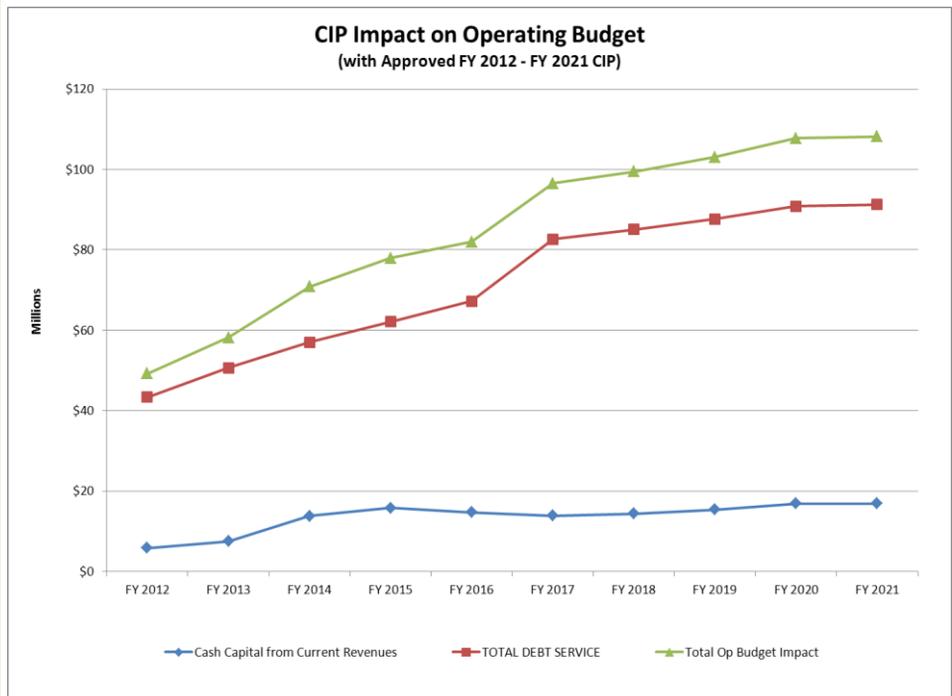
Debt service payments increase each year of the CIP, peaking at \$91.2 million in FY 2021.

The FY 2012 Approved CIP also plans to grow the annual cash capital contribution each year before peaking at \$14.8 million in FY 2020.

The approved capital program, while accommodating many needs, does not address all of the requests from City agencies and the community. As referenced earlier, over \$150 million in project requests are not included in the ten-year capital plan. The impact on the operating budget of proposing additional cash capital or bond issuance to fund this \$150 million is more than existing or projected revenues at proposed tax rates could finance.

The increasing amount of debt outstanding should not endanger the City's hard-earned AAA/Aaa bond ratings, but will impact the annual operating budget.

As illustrated by the chart below, the annual repayment on the principal and interest due on our general obligation bonds will increase from \$43.4 million in FY 2012 to \$50.6 million in FY 2013, and increase each year until peaking at \$91.2 million in FY 2021. While the annual debt service increases each year until FY 2021, the planned growth of the annual cash capital contribution to the CIP from \$5.8 million in FY 2012 to \$14.8 million in FY 2020 drives much of the increase in the operating budget as well. This planned financing structure would keep the average pay-as-you-go portion of the CIP at 27% for the ten-year period.



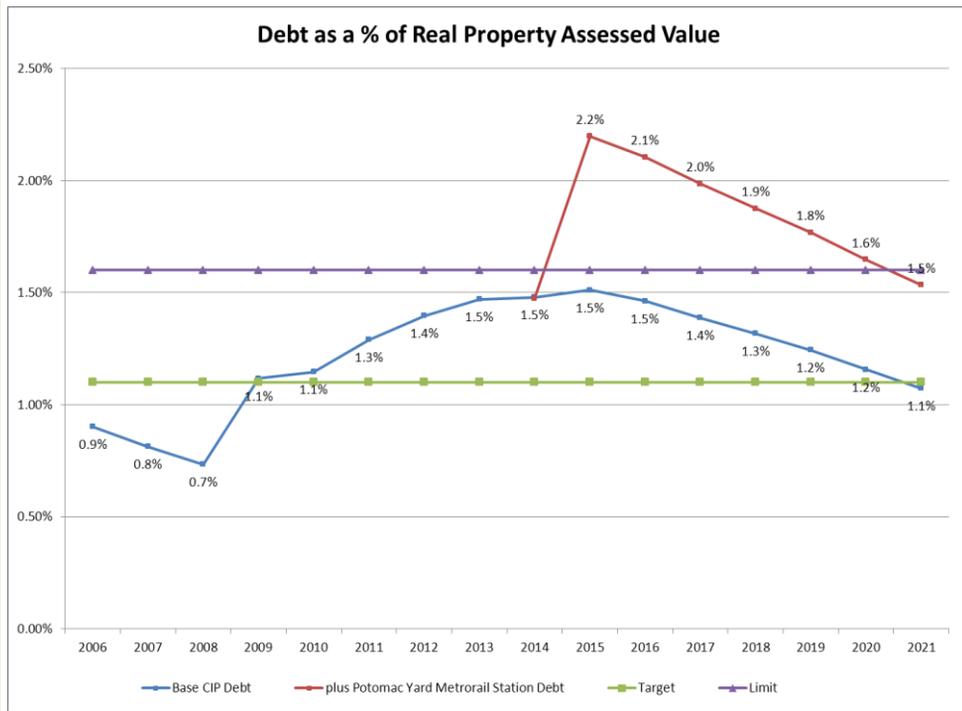
FY 2012 – FY 2021 Capital Improvement Program Overview

The City will remain in compliance with adopted debt ratio limits if debt related to the Potomac Yard Metrorail Station is considered separately.

If debt related to the Potomac Yard Metrorail Station is considered separately as shown in the “Summary Funding Tables” section of the document and in the figures below, the City will remain in compliance with our adopted debt ratio limits, but will likely exceed two of our current debt ratio targets within the ten-year plan.

Under this funding plan, the City’s debt as a percentage of the fair market value of real property moves above the 1.1 percent target and peaks at 1.5 percent in FY 2015. Factoring in Potomac Yard Metrorail Station debt, this ratio peaks at 2.2% in FY 2015, which exceeds the City’s current limit. This is the most important debt ratio considered by the bond rating agencies. The issuance of Potomac Yard Metrorail Station debt should not endanger the City’s bond ratings because it is to be supported by dedicated revenue sources and still keeps this ratio in the moderate range.

Backing out the Potomac Yard Metrorail Station planned debt, debt as a percent of fair market value remains under the City’s target, and is slightly healthier overall than projected in the FY 2011 Approved.

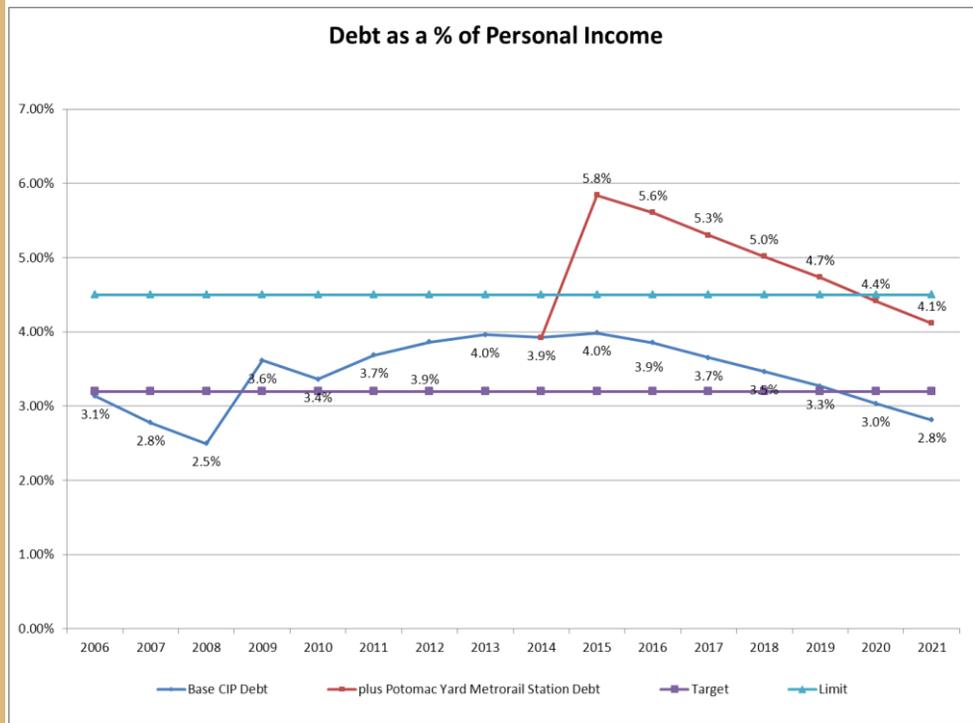


The City will need to consider amending this guideline at some point in the future in response to the Potomac Yard Metrorail Station assumed debt issuance. Such an adjustment would likely be for the short term, as the ratio should start to decline and move back within the current 1.6% limit by FY 2021. While the Metrorail Station borrowing is significant, the resulting economic development and increase to total City assessed property values provide a return on investment in a relatively expedient manner. This debt ratio continues to be below that of many other AAA/Aaa rated jurisdictions.

FY 2012 – FY 2021 Capital Improvement Program Overview

The City Manager recommended and City Council adopted a revision of the debt policy guidelines (Debt as a percent of Personal Income).

Based on comparison with other AAA/Aaa rated jurisdictions and recommendations by the Budget and Fiscal Affairs Advisory Committee (BFAAC), the City Manager recommended and Council adopted on June 24, 2008, a revision to one guideline: the debt per capita as a percent of per capita income guidelines was adjusted upward to a 3.2 percent target and 4.5 percent limit. This new target and limit are in the range of what other Washington area jurisdictions experience that have a triple-A bond rating. This revision also resynchronized this guideline with that for debt as a percent of the fair market value of real property. These two indicators had diverged since they were last reviewed and adopted by City Council in December 1997. Further revisions to this guideline will likely need to be considered for the near future as a result of the project debt issuance for the Potomac Yard Metrorail Station.

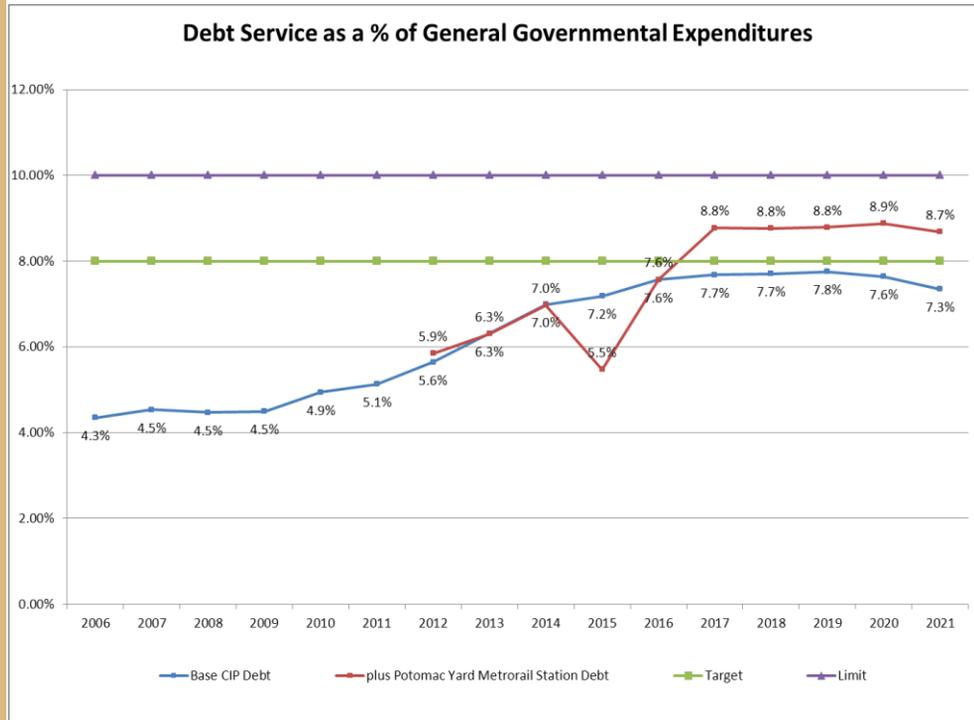


The City's ratio of debt as a percent of personal income at the end of Fiscal Year 2012 will be 3.9 percent, which will exceed the 3.2 percent target, but stay below the limit of 4.5 percent. This is up slightly from the FY 2011 ratio of 3.7 percent. While this plan takes the City close to the debt ratio limit, the ratio steadily improves as we move into the later years of the plan. Factoring in the Metrorail Station borrowing, this ratio exceeds the current limit with FY 2015 peak of 5.8 percent. In a similar result as that seen in the debt as a percentage of assessed value ratio, this debt ratio quickly improves towards the end of this decade as growth, including development of Potomac Yards, boosts projected personal income levels. The City would fall back within the current limit by FY 2020.

FY 2012 – FY 2021 Capital Improvement Program Overview

Although the City will remain below its debt policy ratio target for debt service to general governmental expenditures, as the figure below shows, the impact of Potomac Yard Metrorail Station borrowing would push the City slightly over the target in FY 2017 – FY 2021.

Under current assumptions for the next ten years, the annual increase to total debt service increases at a faster rate than total City spending. For this reason, the ratio trends higher in each year of the plan, before leveling off in FY 2018 and FY 2019. Although the City's ratio is increasing, the City would remain well below our limit of 10% and the levels of many AAA/Aaa rated jurisdictions.



Future Revisions to Debt Policy Guidelines to be Considered:

The new Metrorail station financing could be as much as \$275.0 million, and will be fully funded by a package that would include significant developer contributions, a special tax district assessment, and by some of the net new tax revenues generated by this development. There should not be a General Fund impact. In fact, within ten years the General Fund will start to earn new tax revenues from development in Potomac Yards.

These General Obligation Bonds are projected to be issued in FY 2015 and will have significant impact on the City's debt ratios. The City's conservative debt policy guidelines described in this CIP chapter will need to be amended to account for this major one-time event. These changes in the guidelines would likely occur later in FY 2012.

Potomac Yard Metrorail Station planned debt will necessitate a new look at the City's conservative debt guidelines in the near future, but should not jeopardize the AAA/Aaa bond rating.

Eco-City Initiative and the Capital Improvement Program

The Approved FY 2012 – FY 2021 CIP is well aligned and consistent with the goals of the City's sustainability initiative "Eco-City Alexandria" as well as those of City Council's Strategic Plan. The guiding principles of the Eco-City Charter relate to the areas of Land Use and Open Space, Water Resources, Air Quality, Transportation, Energy, Building Green, Solid Waste, Environment and Health, Emerging Threats, and Implementation. Goals and specific actions were developed for each of these principles which became the City's Environmental Action Plan 2030. The City's CIP is not only congruous and compatible with the City's Eco-City Charter and Environmental Action Plan, it furthers the implementation of the actions specified in the Action Plan.

Transit and Transportation Infrastructure projects of the CIP such as Dedicated High-Capacity Transitways, DASH Bus fleet replacement, Hybrid Bus/Trolley Battery Packs, Bus Shelters, Bike Trails and WMATA Capital contributions are in harmony with the principles related to Transportation, Air Quality, Environment and Health and Energy as articulated in the Eco-City Charter and Goal No. 3 of the Strategic Plan.

Projects such as the Open Space Acquisition and Development (funding stream re-established), and Tree and Shrub Capital Maintenance are consistent with Goal No. 2 of the Strategic Plan.

Storm and Sanitary Sewer projects, although primarily grey infrastructure projects, protect environmental resources and match the principles of Water Resources, Environment and Health. These projects include Four Mile Run Sanitary Sewer Repairs, Holmes Run Sewershed Infiltration and Inflow, and Holmes Run Trunk Sewer. Projects related to the Combined Sewer system, including Sewer Separation projects, not only improve existing infrastructure, but also the environment. These projects help City stay in compliance with regulatory requirements.

Projects involving energy management and retrofitting of existing street lights and traffic lights with LED technology support the goals of Energy, Emerging Threat (Climate Change) and Air Quality principles, in addition to those of the Environment and Health principle.

The FY 2012 – FY 2021 CIP supports the Eco-City Charter and Environmental Action Plan with continued funding both now and well into the future.

FY 2012 – FY 2021 Capital Improvement Program Overview

Operating Impacts of the FY 2012 - FY 2021 Capital Improvement Program

The table below tracks the estimated impact on the Operating Budget resulting from the planned implementation of the capital projects in the FY 2012 - FY 2021 approved CIP. In the case of some projects where the scope and details are almost fully developed, precise cost estimates are provided. However, in many other capital projects, it is known that the Operating Budget will be impacted (and whether positively or negatively), but not yet to what degree. These details will be better filled in as the specific details of these capital projects are developed.

Projects that are likely to increase the operating costs of the City are coded with a "costs +" in the relevant years. Those that are likely to decrease operating costs are labeled with a "savings" in the appropriate years. Finally, projects that will enable the City to generate additional revenue in the future are labeled "revenue +."

CIP Section / Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Community Development										
Transportation Signage/Wayfinding		costs +	costs +	costs +						
Public Art Acquisition Program							costs +	costs +	costs +	costs +
Crime Prevention Projects (Street Lighting)					costs +	costs +	costs +	costs +	costs +	costs +
King Street Plan Implementation					costs +	costs +	costs +	costs +	costs +	costs +
Braddock Area Plan Implementation		costs +	costs +	costs +						
Waterfront Plan Implementation			costs +	costs +	costs +					
Landmark Plan Implementation							costs +	costs +	costs +	costs +
Redevelopment of Arlandria			costs +	costs +	costs +					
Oronoco Outfall	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
4 Mile Run Park & Stream Restoration		costs +	costs +	costs +						
City Marina Dredging					revenue +	revenue +	revenue +	revenue +	revenue +	revenue +
Witter Athletic Fields (Wilson Bridge)		\$300,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000	\$230,000
Recreation and Parks										
Spray Parks									savings	savings
Median Conversions/Renovations							savings	savings	savings	savings
City Marina Utility Upgrades							revenue +	revenue +	revenue +	revenue +
Athletic Field Renovations							(\$6,000)	(\$12,000)	(\$18,000)	(\$24,000)
Athletic Field Restroom Facilities					\$2,000	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
Irrigation Projects		savings	savings	savings						
Tree & Shrub Capital Improvements		\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
Park Improvements/Restaurant Depot			\$10,000	savings	savings	savings	savings	savings	savings	savings
Miracle Field							\$95,000	\$95,000	\$95,000	\$95,000
Windmill Hill Park Bulkhead							\$379,000	\$379,000	\$379,000	\$379,000
Patrick Henry Recreation Center							\$50,000	\$50,000	\$50,000	\$50,000
Open Space Acquisition	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000

FY 2012 – FY 2021 Capital Improvement Program Overview

CIP Section / Project	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Public Buildings										
New Police Facility	\$2,029,028	\$1,679,028	\$1,679,028	\$1,679,028	\$1,679,028	\$1,679,028	\$1,679,028	\$1,679,028	\$1,679,028	\$1,679,028
Emergency Operations Center				costs +	costs +	costs +	costs +	costs +	costs +	costs +
Fire Station 210 (Eisenhower Valley)		\$3,000,000	\$2,750,000	\$2,750,000	\$2,750,000	\$2,750,000	\$2,750,000	\$2,750,000	\$2,750,000	\$2,750,000
Fire Station 203 (Cameron Mills Road)					costs +					
Fire Station 207 (Duke Street)										
Fire Station 206 (Seminary Road)										
City Hall HVAC/Infrastructure Replacement			\$7,500	\$7,500	\$7,500	savings	savings	savings	savings	savings
City Hall Security Enhancements			(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)	(\$150,000)
Energy Management Program										
Transit & Transportation										
Public Transit ADA Access			savings	savings	savings	savings	savings	savings	savings	savings
Bus Shelters					costs +					
DASH Bus Fleet Expansion		\$1,332,000	\$1,332,000	\$1,332,000	\$1,768,000	\$1,933,000	\$1,933,000	\$1,933,000	\$1,933,000	\$1,933,000
Expanded Trolley/Circulator/Transit Service	\$700,000	\$1,000,000	\$1,000,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000
Landmark Transit Station										
High Capacity Transit Corridors		\$2,000,000	\$2,000,000	\$2,000,000	\$3,600,000	\$4,600,000	\$4,600,000	\$4,600,000	\$6,200,000	\$6,200,000
Potomac Yard Metrorail Station							costs +	costs +	costs +	costs +
King Street Station Improvements		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Eisenhower Avenue Widening		costs +	costs +	costs +	costs +	costs +	costs +	costs +	costs +	costs +
Holmes Run Greenway/Eisenhower East		costs +	costs +	costs +	costs +	costs +	costs +	costs +	costs +	costs +
Old Cameron Run Trail						costs +				
Backlick Run Multi-Use Paths							costs +	costs +	costs +	costs +
Retrofit Traffic Lights with LED Technology			(\$120,000)	(\$120,000)	(\$120,000)	(\$120,000)	(\$120,000)	(\$120,000)	(\$120,000)	(\$120,000)
Transportation Technologies		costs +	costs +	costs +	costs +	costs +	costs +	costs +	costs +	costs +
Information Technology										
IT Systems Development	\$1,101,470	\$1,219,787	\$1,263,471	\$1,471,746	\$1,653,131	\$1,809,900	costs +	costs +	costs +	costs +
IT Infrastructure Projects	\$801,000	\$922,700	\$961,908	\$10,005,940	\$1,049,913	\$1,089,445	costs +	costs +	costs +	costs +

PAGE INTENTIONALLY LEFT BLANK

SUMMARY EXPENDITURE TABLES

Summary Expenditures Tables

PAGE INTENTIONALLY LEFT BLANK

Summary Expenditures Tables

Total Sources and Uses of Capital Improvement Program Funds Unrestricted, Restricted, and Non-City Sources Approved FY 2012 - 2021

ALL SOURCES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
General Fund Planned Appropriations	\$ 4,915,986	\$ 6,625,483	\$ 12,900,211	\$ 14,813,190	\$ 13,743,633	\$ 12,958,931	\$ 12,610,862	\$ 13,300,000	\$ 14,800,000	\$ 14,800,000	\$ 121,468,296
General Fund Balance	\$ 4,423,880	\$ 14,041,109	\$ 644,747	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,109,736
General Obligation Bonds (General CIP)	\$ 45,640,000	\$ 45,440,000	\$ 46,530,000	\$ 61,450,000	\$ 54,200,000	\$ 47,400,000	\$ 45,500,000	\$ 44,200,000	\$ 43,150,000	\$ 44,000,000	\$ 477,510,000
Open Space Trust Fund Account Transfer	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Bond Interest Earnings	\$ 250,000	\$ 500,000	\$ 750,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 8,500,000
Bond Premiums	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prior Year Reprogrammed Funds	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Sale of Property Revenue	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Other Base City Sources	\$ 1,001,437	\$ 216,437	\$ 216,437	\$ 216,437	\$ 216,437	\$ 216,437	\$ -	\$ -	\$ -	\$ -	\$ 2,083,622
Subtotal Unrestricted City Sources	\$ 56,531,303	\$ 67,723,029	\$ 61,041,395	\$ 77,479,627	\$ 69,160,070	\$ 61,575,368	\$ 59,110,862	\$ 58,500,000	\$ 58,950,000	\$ 59,800,000	\$ 629,871,654
Sanitary Sewers G.O. Bonds	\$ 3,480,000	\$ 4,850,000	\$ 3,530,000	\$ 3,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,610,000
Sanitary Sewer Fees	\$ 3,547,868	\$ 2,829,000	\$ 2,585,000	\$ 1,785,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,960,000	\$ 22,456,868
Stormwater Management G.O. Bonds	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 10,000,000
Stormwater Management Dedicated Tax	\$ 1,401,398	\$ 1,465,741	\$ 1,553,435	\$ 1,654,733	\$ 1,762,312	\$ 1,876,552	\$ 1,997,860	\$ 2,126,664	\$ 2,263,418	\$ 2,408,608	\$ 18,510,721
Transportation Improvements G.O. Bonds	\$ -	\$ 11,710,000	\$ 4,470,000	\$ 3,805,000	\$ 2,675,000	\$ 500,000	\$ 5,000,000	\$ 6,560,000	\$ -	\$ -	\$ 34,720,000
Transportation Improvements Dedicated Tax	\$ 9,840,957	\$ 3,730,956	\$ 3,370,956	\$ 3,653,119	\$ 3,423,466	\$ 3,599,887	\$ 4,051,818	\$ 4,280,956	\$ 4,300,956	\$ 4,490,956	\$ 44,744,027
Transportation Improvements Cash Capital	\$ 909,043	\$ 909,044	\$ 909,044	\$ 991,881	\$ 951,534	\$ 950,113	\$ 1,798,182	\$ 2,109,044	\$ 2,109,044	\$ 2,109,044	\$ 13,745,973
Potomac Yard Metrorail Station G.O. Bonds	\$ -	\$ -	\$ -	\$ 265,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 265,300,000
Dev. Contributions & Dedicated Taxes (P.Y.)	\$ 1,200,000	\$ 1,000,000	\$ 1,700,000	\$ 5,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,700,000
ITS Comcast Revenue	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 9,850,000
Subtotal Restricted City Sources	\$ 22,364,266	\$ 28,479,741	\$ 20,103,435	\$ 288,724,733	\$ 12,747,312	\$ 10,861,552	\$ 16,782,860	\$ 19,011,664	\$ 12,608,418	\$ 12,953,608	\$ 444,637,589
State Urban Funds	\$ 9,070,000	\$ 1,955,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,425,000
VDOT Revenue Sharing Funds	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,500,000
Federal Earmarks & Grants	\$ 3,705,000	\$ 405,000	\$ 155,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,420,000
Wilson Bridge Settlement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Non-City Sources	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Subtotal Non-City Sources	\$ 13,275,000	\$ 2,360,000	\$ 555,000	\$ 155,000	\$ 500,000	\$ 1,000,000	\$ 21,845,000				
TOTAL ALL SOURCES	\$ 92,170,569	\$ 98,562,770	\$ 81,699,830	\$ 366,359,360	\$ 82,407,382	\$ 73,436,920	\$ 76,893,722	\$ 78,511,664	\$ 72,558,418	\$ 73,753,608	\$ 1,096,354,243

Summary Expenditures Tables

Total Sources and Uses of Capital Improvement Program Funds Unrestricted, Restricted, and Non-City Sources Approved FY 2012 - 2021

ALL USES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
Schools	\$ 21,986,475	\$ 30,949,356	\$ 24,930,211	\$ 31,371,027	\$ 36,386,123	\$ 12,000,000	\$ 13,000,000	\$ 13,500,000	\$ 13,366,000	\$ 13,564,267	\$ 211,053,459
Community Development	\$ 560,545	\$ 4,360,545	\$ 2,359,000	\$ 3,600,000	\$ 1,225,000	\$ 2,440,000	\$ 1,851,000	\$ 2,072,000	\$ 4,681,000	\$ 1,450,000	\$ 24,599,090
Recreation & Parks	\$ 2,550,000	\$ 3,448,000	\$ 3,508,000	\$ 8,688,000	\$ 4,423,000	\$ 15,273,000	\$ 10,123,000	\$ 11,773,000	\$ 9,823,000	\$ 6,323,000	\$ 75,932,000
Public Buildings	\$ 16,650,000	\$ 5,575,000	\$ 12,260,000	\$ 17,890,000	\$ 11,310,000	\$ 10,075,000	\$ 12,340,000	\$ 10,040,000	\$ 6,340,000	\$ 9,350,000	\$ 111,830,000
Transit & Transportaton	\$ 32,768,000	\$ 27,978,000	\$ 21,633,857	\$ 292,123,000	\$ 20,318,000	\$ 24,738,000	\$ 30,388,000	\$ 29,388,000	\$ 21,848,000	\$ 23,538,000	\$ 524,720,857
Stormwater Management	\$ 2,401,398	\$ 2,465,741	\$ 2,553,435	\$ 2,654,733	\$ 2,762,312	\$ 2,876,552	\$ 2,997,860	\$ 3,126,664	\$ 3,263,418	\$ 3,408,608	\$ 28,510,721
Sanitary Sewers	\$ 7,027,868	\$ 7,679,000	\$ 6,115,000	\$ 5,535,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,960,000	\$ 38,066,868
Other Regional Contributions	\$ 701,683	\$ 734,128	\$ 770,327	\$ 807,600	\$ 847,947	\$ 849,368	\$ 758,862	\$ 766,862	\$ 774,862	\$ 782,862	\$ 7,794,501
Information Technology Plan	\$ 7,524,600	\$ 15,373,000	\$ 7,570,000	\$ 3,690,000	\$ 3,185,000	\$ 3,235,000	\$ 3,485,000	\$ 3,485,000	\$ 3,485,000	\$ 3,485,000	\$ 54,517,600
Allowance for Inflation or Additional Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,410,138	\$ 7,027,138	\$ 9,891,871	\$ 19,329,147
TOTAL ALL USES	\$ 92,170,569	\$ 98,562,770	\$ 81,699,830	\$ 366,359,360	\$ 82,407,382	\$ 73,436,920	\$ 76,893,722	\$ 78,511,664	\$ 72,558,418	\$ 73,753,608	\$ 1,096,354,243
% FROM BONDS	54.4%	63.9%	68.0%	91.5%	70.2%	66.6%	67.0%	65.9%	60.8%	61.0%	73.3%
% FROM CITY AND OTHER CASH SOURCES	45.6%	36.1%	32.0%	8.5%	29.8%	33.4%	33.0%	34.1%	39.2%	39.0%	26.7%

Summary Expenditures Tables

TABLE 1
Summary of Capital Improvement Program by Project Section
Approved FY 2012 - 2021

Expenditures by Funding Source					
Section	Total Funding	¹Non-City Revenue Sources	Net City Costs	²City Share Unallocated Balance	³Remaining City Costs
ACPS	\$211,053,459	\$0	\$211,053,459	\$0	\$211,053,459
Community Development	\$44,534,401	\$17,305,314	\$27,229,087	\$3,129,997	\$24,099,090
Recreation & Parks	\$82,645,586	\$500,000	\$82,145,586	\$6,713,586	\$75,432,000
Public Buildings Total	\$112,375,000	\$0	\$112,375,000	\$545,000	\$111,830,000
Transit & Transportation	\$556,497,766	\$46,893,090	\$509,604,676	\$5,728,819	\$503,875,857
Sewers	\$81,254,671	\$0	\$81,254,671	\$14,677,082	\$66,577,589
Other Regional Contributions	\$7,794,501	\$0	\$7,794,501	\$0	\$7,794,501
Information Technology	\$58,883,181	\$0	\$58,883,181	\$4,365,581	\$54,517,600
Inflation or Additional Projects	\$19,329,147	\$0	\$19,329,147	\$0	\$19,329,147
Total Base Capital Improvement Plan	\$1,174,367,712	\$64,698,404	\$1,109,669,308	\$35,160,065	\$1,074,509,243

¹Non-City Revenue Sources, \$42.85 million is unallocated from prior years, and \$21.85 million is planned for the FY 2012 - 2021 CIP

²City Share Unallocated Balance as of May 2011.

³Includes both restricted and unrestricted City funds.

Summary Expenditures Tables

TABLE 2
Summary of Capital Improvement Program by Project Section - City Share
Approved FY 2012 - 2021

City Share of Expenditures by Program Year												
Section	¹ <i>Unallocated Balance</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	² <i>Total</i> FY 12-FY 21
ACPS	\$0	\$21,986,475	\$30,949,356	\$24,930,211	\$31,371,027	\$36,386,123	\$12,000,000	\$13,000,000	\$13,500,000	\$13,366,000	\$13,564,267	\$211,053,459
Community Development	\$3,129,997	\$310,545	\$4,110,545	\$2,359,000	\$3,600,000	\$1,225,000	\$2,440,000	\$1,851,000	\$2,072,000	\$4,681,000	\$1,450,000	\$24,099,090
Recreation & Parks	\$6,713,586	\$2,050,000	\$3,448,000	\$3,508,000	\$8,688,000	\$4,423,000	\$15,273,000	\$10,123,000	\$11,773,000	\$9,823,000	\$6,323,000	\$75,432,000
Public Buildings Total	\$545,000	\$16,650,000	\$5,575,000	\$12,260,000	\$17,890,000	\$11,310,000	\$10,075,000	\$12,340,000	\$10,040,000	\$6,340,000	\$9,350,000	\$111,830,000
Transit & Transportation	\$5,728,819	\$20,243,000	\$25,868,000	\$21,078,857	\$291,968,000	\$19,818,000	\$23,738,000	\$29,388,000	\$28,388,000	\$20,848,000	\$22,538,000	\$503,875,857
Sewers	\$14,677,082	\$9,429,266	\$10,144,741	\$8,668,435	\$8,189,733	\$4,712,312	\$4,826,552	\$4,947,860	\$5,076,664	\$5,213,418	\$5,368,608	\$66,577,589
Other Regional Contributions	\$0	\$701,683	\$734,128	\$770,327	\$807,600	\$847,947	\$849,368	\$758,862	\$766,862	\$774,862	\$782,862	\$7,794,501
Information Technology	\$4,365,581	\$7,524,600	\$15,373,000	\$7,570,000	\$3,690,000	\$3,185,000	\$3,235,000	\$3,485,000	\$3,485,000	\$3,485,000	\$3,485,000	\$54,517,600
Inflation or Additional Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,410,138	\$7,027,138	\$9,891,871	\$19,329,147
²Total Base Capital Improvement Plan	\$35,160,065	\$78,895,569	\$96,202,770	\$81,144,830	\$366,204,360	\$81,907,382	\$72,436,920	\$75,893,722	\$77,511,664	\$71,558,418	\$72,753,608	\$1,074,509,243

¹City Share Unallocated Balance as of May 2011.

²Includes both restricted and unrestricted City funds.

TABLE 3
Summary of Capital Improvement Program by Project Section - Non-City Share
Approved FY 2012 - 2021

Non-City Share of Expenditures by Program Year												
Section	¹ <i>Unallocated Balance</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
ACPS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Community Development	\$16,805,314	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Recreation & Parks	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Public Buildings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit & Transportation	\$26,048,090	\$12,525,000	\$2,110,000	\$555,000	\$155,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$20,845,000
Sewers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Regional Contributions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Information Technology	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inflation or Additional Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Base Capital Improvement Plan	\$42,853,404	\$13,275,000	\$2,360,000	\$555,000	\$155,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$21,845,000

¹Non-City Share Unallocated Balance as of May 2011.

Summary Expenditures Tables

TABLE 4
Detail of Capital Improvement Program by Project
Approved FY 2012 - 2021

Expenditures by Funding Source					
Section/Subsection/Project	Total Funding	Non-City Revenue Sources	Net City Costs	¹ City Share Unallocated Balance	² Remaining City Costs
ACPS					
ADA Projects	\$5,310,816	\$0	\$5,310,816	\$0	\$5,310,816
Asset Loss Prevention	\$5,166,728	\$0	\$5,166,728	\$0	\$5,166,728
Asset Replacement	\$4,533,425	\$0	\$4,533,425	\$0	\$4,533,425
Eco City Projects	\$12,566,612	\$0	\$12,566,612	\$0	\$12,566,612
Equipment and Systems Replacement	\$6,422,444	\$0	\$6,422,444	\$0	\$6,422,444
Instructional Environment	\$8,850,530	\$0	\$8,850,530	\$0	\$8,850,530
Shared Program Priorities	\$2,157,813	\$0	\$2,157,813	\$0	\$2,157,813
Facilities Maintenance	\$81,782,118	\$0	\$81,782,118	\$0	\$81,782,118
Jefferson-Houston	\$39,648,877	\$0	\$39,648,877	\$0	\$39,648,877
Other Capacity Projects	\$4,206,794	\$0	\$4,206,794	\$0	\$4,206,794
Patrick Henry	\$40,407,303	\$0	\$40,407,303	\$0	\$40,407,303
ACPS Total	\$211,053,459	\$0	\$211,053,459	\$0	\$211,053,459

¹City Share Unallocated Balance as of May 2011.

²Includes both restricted and unrestricted City funds.

Section/Subsection/Project	Total Funding	¹ Non-City Revenue Sources	Net City Costs	² City Share Unallocated Balance	³ Remaining City Costs
Community Development					
City-Wide Amenities					
Lighting Fixture & Poles Replacement	\$785,000	\$0	\$785,000	\$35,000	\$750,000
Public Art Conservation Program	\$360,000	\$0	\$360,000	\$0	\$360,000
Public Art Acquisition	\$2,550,000	\$0	\$2,550,000	\$0	\$2,550,000
Transportation Sign. & Wayfinding System	\$2,269,000	\$0	\$2,269,000	\$0	\$2,269,000
Crime Prevention Projects (Street Lighting)	\$150,000	\$0	\$150,000	\$0	\$150,000
Neighborhood Planning					
Redevelopment of Arlandria	\$0	\$0	\$0	\$0	\$0
Braddock Road Area Plan Implementation	\$505,000	\$0	\$505,000	\$100,000	\$405,000
Waterfront Plan Implementation	\$750,000	\$0	\$750,000	\$0	\$750,000
King St. Plan Implementation	\$900,000	\$0	\$900,000	\$0	\$900,000
Landmark/Van Dorn Area Plan Impl.	\$10,000	\$0	\$10,000	\$0	\$10,000

Summary Expenditures Tables

Section/Subsection/Project	Total Funding	¹ Non-City Revenue Sources	Net City Costs	² City Share Unallocated Balance	³ Remaining City Costs
Community Development					
City-Wide Amenities					
Lighting Fixture & Poles Replacement	\$785,000	\$0	\$785,000	\$35,000	\$750,000
Public Art Conservation Program	\$360,000	\$0	\$360,000	\$0	\$360,000
Public Art Acquisition	\$2,550,000	\$0	\$2,550,000	\$0	\$2,550,000
Transportation Sign. & Wayfinding System	\$2,269,000	\$0	\$2,269,000	\$0	\$2,269,000
Crime Prevention Projects (Street Lighting)	\$150,000	\$0	\$150,000	\$0	\$150,000
Neighborhood Planning					
Redevelopment of Arlandria	\$0	\$0	\$0	\$0	\$0
Braddock Road Area Plan Implementation	\$505,000	\$0	\$505,000	\$100,000	\$405,000
Waterfront Plan Implementation	\$750,000	\$0	\$750,000	\$0	\$750,000
King St. Plan Implementation	\$900,000	\$0	\$900,000	\$0	\$900,000
Landmark/Van Dorn Area Plan Impl.	\$10,000	\$0	\$10,000	\$0	\$10,000
Waterways Maintenance & Improvements					
Four Mile Run Park & Stream Restoration	\$1,549,587	\$838,000	\$711,587	\$300,497	\$411,090
Environmental Restoration	\$1,122,750	\$0	\$1,122,750	\$388,750	\$734,000
Oronoco Outfall	\$3,135,000	\$0	\$3,135,000	\$935,000	\$2,200,000
Four Mile Run Channel Maintenance	\$2,210,000	\$0	\$2,210,000	\$600,000	\$1,610,000
City Marina Waterfront Dredging	\$6,200,000	\$0	\$6,200,000	\$0	\$6,200,000
Stream & Channel Maintenance and Rest.	\$5,570,750	\$0	\$5,570,750	\$770,750	\$4,800,000
Woodrow Wilson Bridge Project					
Woodrow Wilson Bridge Project	\$16,467,314	\$16,467,314	\$0	\$0	\$0
Community Development Total	\$44,534,401	\$17,305,314	\$27,229,087	\$3,129,997	\$24,099,090

¹Community Dev. Non-City Revenue Sources, \$16.8 million is unallocated from prior years and \$0.5 million is planned for the FY 12-21 CIP

²City Share Unallocated Balance as of May 2011.

³Includes both restricted and unrestricted City funds.

Section/Subsection/Project	Total Funding	¹ Non-City Revenue Sources	Net City Costs	² City Share Unallocated Balance	³ Remaining City Costs
Recreation & Parks					
Park Maintenance and Improvements					
ADA Requirements	\$344,000	\$0	\$344,000	\$54,000	\$290,000
Ball Court Renovations	\$1,500,000	\$0	\$1,500,000	\$0	\$1,500,000
Bike Trails	\$600,000	\$0	\$600,000	\$0	\$600,000
Irrigation Projects	\$1,280,000	\$0	\$1,280,000	\$0	\$1,280,000
Playground Renovations	\$5,850,000	\$0	\$5,850,000	\$0	\$5,850,000
Tree & Shrub Capital Maintenance	\$3,010,000	\$0	\$3,010,000	\$0	\$3,010,000
Park Renovations CFMP	\$3,338,000	\$0	\$3,338,000	\$8,000	\$3,330,000
Restaurant Depot Contribution	\$500,000	\$500,000	\$0	\$0	\$0
Athletic Field Restrooms	\$450,000	\$0	\$450,000	\$0	\$450,000
Athletic Field Improvements	\$10,000,000	\$0	\$10,000,000	\$0	\$10,000,000
Pavement Repairs at Parks	\$3,000,000	\$0	\$3,000,000	\$0	\$3,000,000
Windmill Hill Park Bulkhead	\$4,784,953	\$0	\$4,784,953	\$784,953	\$4,000,000

Summary Expenditures Tables

Section/Subsection/Project	Total Funding	¹ Non-City Revenue Sources	Net City Costs	² City Share Unallocated Balance	³ Remaining City Costs
Recreation Facility Maintenance					
City Marina Maintenance	\$914,000	\$0	\$914,000	\$52,000	\$862,000
Public Pools	\$579,000	\$0	\$579,000	\$59,000	\$520,000
Recreation Center CFMP	\$5,005,000	\$0	\$5,005,000	\$0	\$5,005,000
Renovated or New Recreation Facilities					
Chinquapin Aquatics Center	\$6,600,000	\$0	\$6,600,000	\$0	\$6,600,000
Miracle Field	\$285,000	\$0	\$285,000	\$0	\$285,000
Patrick Henry Recreation Center	\$6,100,000	\$0	\$6,100,000	\$0	\$6,100,000
City Marina Seawalls	\$1,700,000	\$0	\$1,700,000	\$0	\$1,700,000
City Marina Utility Upgrades	\$1,250,000	\$0	\$1,250,000	\$0	\$1,250,000
City Median Conversions/Renovations	\$800,000	\$0	\$800,000	\$0	\$800,000
Spray Parks	\$3,000,000	\$0	\$3,000,000	\$0	\$3,000,000
Open Space Acquisition and Development					
Open Space Acquisition and Develop.	\$21,755,633	\$0	\$21,755,633	\$5,755,633	\$16,000,000
Recreation & Parks Total	\$82,645,586	\$500,000	\$82,145,586	\$6,713,586	\$75,432,000

¹Recreation & Parks Non-City Revenue Sources, \$0.5 million is planned for the FY 2012 - 2021 CIP.

²City Share Unallocated Balance as of May 2011.

³Includes both restricted and unrestricted City funds.

Section/Subsection/Project	Total Funding	Non-City Revenue Sources	Net City Costs	¹ City Share Unallocated Balance	² Remaining City Costs
Public Buildings					
General Government Facilities					
General Services CFMP	\$11,000,000	\$0	\$11,000,000	\$0	\$11,000,000
Energy Management Program	\$5,280,000	\$0	\$5,280,000	\$410,000	\$4,870,000
Space Management Program	\$900,000	\$0	\$900,000	\$0	\$900,000
City Hall Security Enhancements	\$250,000	\$0	\$250,000	\$0	\$250,000
Emergency Generators	\$1,030,000	\$0	\$1,030,000	\$0	\$1,030,000
Roof Replacement Program	\$2,640,000	\$0	\$2,640,000	\$0	\$2,640,000
Fleet Facility - Lift Replacement	\$1,330,000	\$0	\$1,330,000	\$0	\$1,330,000
Elevator Replacement/Refurbishment	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000
City Hall HVAC & Infrastructure Repl.	\$18,000,000	\$0	\$18,000,000	\$0	\$18,000,000
Market Square Renovations	\$600,000	\$0	\$600,000	\$0	\$600,000
Libraries					
Library CFMP	\$1,500,000	\$0	\$1,500,000	\$0	\$1,500,000

Summary Expenditures Tables

Section/Subsection/Project	Total Funding	Non-City Revenue Sources	Net City Costs	¹ City Share Unallocated Balance	² Remaining City Costs
Preservation of Historic Facilities					
City Historic Facilities CFMP	\$3,535,000	\$0	\$3,535,000	\$35,000	\$3,500,000
Torpedo Factory Repairs	\$10,000	\$0	\$10,000	\$0	\$10,000
Public Health & Welfare Facilities					
Mental Health Residential Facilities CFMP	\$1,500,000	\$0	\$1,500,000	\$0	\$1,500,000
Public Safety Facilities					
Fire Station CFMP	\$4,200,000	\$0	\$4,200,000	\$100,000	\$4,100,000
Sheriff CFMP	\$4,775,000	\$0	\$4,775,000	\$0	\$4,775,000
Vola Lawson Animal Shelter	\$300,000	\$0	\$300,000	\$0	\$300,000
New Police Facility	\$2,000,000	\$0	\$2,000,000	\$0	\$2,000,000
Fire Station 210 (Eisenhower Valley)	\$11,210,000	\$0	\$11,210,000	\$0	\$11,210,000
Emergency Operations Center (EOC)	\$1,750,000	\$0	\$1,750,000	\$0	\$1,750,000
Relocate Sheriff's Administration Office	\$1,160,000	\$0	\$1,160,000	\$0	\$1,160,000
Burn Building	\$200,000	\$0	\$200,000	\$0	\$200,000
Fire Station 203 (Cameron Mills)	\$6,200,000	\$0	\$6,200,000	\$0	\$6,200,000
Police K-9 Facility Renovation	\$270,000	\$0	\$270,000	\$0	\$270,000
Fire Station 207 (Duke Street)	\$9,700,000	\$0	\$9,700,000	\$0	\$9,700,000
Emergency Govt. Relocation Center	\$1,200,000	\$0	\$1,200,000	\$0	\$1,200,000
Pistol Range	\$1,435,000	\$0	\$1,435,000	\$0	\$1,435,000
Fire Station 206 (Seminary Rd)	\$9,700,000	\$0	\$9,700,000	\$0	\$9,700,000
Fire Station 205 (Cameron Street)	\$9,700,000	\$0	\$9,700,000	\$0	\$9,700,000
Public Buildings Total	\$112,375,000	\$0	\$112,375,000	\$545,000	\$111,830,000

¹City Share Unallocated Balance as of May 2011.

²Includes both restricted and unrestricted City funds.

Section/Subsection/Project	Total Funding	¹ Non-City Revenue Sources	Net City Costs	² City Share Unallocated Balance	³ Remaining City Costs
Transit & Transportation					
Public Transit					
Mass Transit (SAFETEA-LU & Urban Funds)	\$8,152,817	\$8,110,817	\$42,000	\$42,000	\$0
King Street Station Improvements	\$7,100,000	\$3,900,000	\$3,200,000	\$0	\$3,200,000
DASH Bus Fleet Replacements	\$28,387,000	\$4,325,000	\$24,062,000	\$62,000	\$24,000,000
⁴ DASH Bus Fleet Expansion	\$8,489,000	\$1,950,000	\$6,539,000	\$39,000	\$6,500,000
Potomac Yard Metrorail Station	\$275,000,000	\$0	\$275,000,000	\$0	\$275,000,000
WMATA Capital	\$74,000,145	\$0	\$74,000,145	\$1,800,145	\$72,200,000
ADA Access	\$120,500	\$0	\$120,500	\$20,500	\$100,000
Bus Shelters	\$750,000	\$620,000	\$130,000	\$130,000	\$0
Expanded Trolley/Circulator/Transit Service	\$3,500,000	\$0	\$3,500,000	\$0	\$3,500,000
Hybrid Bus / Trolley Battery Packs	\$1,350,000	\$0	\$1,350,000	\$0	\$1,350,000
Landmark Transit Station	\$6,000,000	\$0	\$6,000,000	\$0	\$6,000,000

Summary Expenditures Tables

Streets & Bridges

Edsall Road	\$1,460,904	\$460,904	\$1,000,000	\$1,000,000	\$0
Eisenhower Avenue Widening	\$6,228,816	\$6,098,816	\$130,000	\$130,000	\$0
Bridge Repairs	\$3,600,000	\$0	\$3,600,000	\$0	\$3,600,000
King/Quaker Lane/Braddock Rd. Inter.	\$6,598,000	\$448,000	\$6,150,000	\$150,000	\$6,000,000
King & Beauregard Intersection	\$7,938,262	\$7,544,000	\$394,262	\$394,262	\$0
Street/Alley Reconstructions & Extensions	\$4,300,024	\$0	\$4,300,024	\$600,024	\$3,700,000
Miscellaneous Undergrounding	\$860,000	\$0	\$860,000	\$0	\$860,000
Mt. Vernon Ave/Russell Road Intersection	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000
Madison & Montgomery Reconstruction	\$6,750,000	\$0	\$6,750,000	\$0	\$6,750,000
Street Reconstructions TBD	\$11,000,000	\$5,500,000	\$5,500,000	\$0	\$5,500,000
Duke Street Complete Streets	\$2,310,000	\$0	\$2,310,000	\$0	\$2,310,000
High Street Construction	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000
Van Dorn Multi-Modal Bridge	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000

High Capacity Transit Corridors

Crystal City/Potomac Yard BRT	\$5,685,553	\$5,685,553	\$0	\$0	\$0
Transit Corridor "A" Widening (Route 1)	\$600,000	\$0	\$600,000	\$0	\$600,000
Transit Corridor "A" Streetcars (Route 1)	\$5,500,000	\$0	\$5,500,000	\$0	\$5,500,000
Transit Corridor "C" Construction (Beauregard)	\$19,500,000	\$0	\$19,500,000	\$0	\$19,500,000
Transit Corridor "A" BRT Rolling Stock	\$2,000,000	\$0	\$2,000,000	\$0	\$2,000,000
Transit Corridor "B" Construction (Duke St.)	\$22,500,000	\$0	\$22,500,000	\$0	\$22,500,000

Non-Motorized Transportation

Non-Motorized Transportation (Complete Streets)	\$3,171,945	\$0	\$3,171,945	\$896,088	\$2,275,857
Non-Motorized Transportation (Safety)	\$3,720,000	\$0	\$3,720,000	\$420,000	\$3,300,000
Shared-Use Paths	\$2,964,800	\$1,750,000	\$1,214,800	\$34,800	\$1,180,000
BRAC Neighborhood Protection Plan	\$510,000	\$500,000	\$10,000	\$10,000	\$0
Holmes Run Greenway/Eisenhower East	\$3,550,000	\$0	\$3,550,000	\$0	\$3,550,000
Old Cameron Run Trail	\$3,500,000	\$0	\$3,500,000	\$0	\$3,500,000
Backlick Run Multi-Use Paths	\$3,200,000	\$0	\$3,200,000	\$0	\$3,200,000

Fixed Transportation Equipment

Fixed Transportation Equipment	\$10,600,000	\$0	\$10,600,000	\$0	\$10,600,000
Retrofit Traffic Lights with LED Technology	\$250,000	\$0	\$250,000	\$0	\$250,000
Transportation Technologies	\$2,350,000	\$0	\$2,350,000	\$0	\$2,350,000

Transit & Transportation Total	\$556,497,766	\$46,893,090	\$509,604,676	\$5,728,819	\$503,875,857
---	----------------------	---------------------	----------------------	--------------------	----------------------

¹Transit & Trans. Non-City Revenue Sources, \$26.1 million is unallocated from prior years, and \$20.8 million is planned for the FY 2012 - 2021 CIP

²City Share Unallocated Balance as of May 2011.

³Includes both restricted and unrestricted City funds.

⁴Of the \$1.95 million in non-City revenue (Urban Funds) in FY 2012, \$1.0 million is contingent on dollars being available from other projects.

Summary Expenditures Tables

Section/Subsection/Project	Total Funding	Non-City Revenue Sources	Net City Costs	¹ City Share Unallocated Balance	² Remaining City Costs
Sewers					
Sanitary Sewers					
Commonwealth Service Chamber	\$370,000	\$0	\$370,000	\$370,000	\$0
Holmes Run Trunk Sewer	\$6,037,000	\$0	\$6,037,000	\$6,037,000	\$0
Reclaimed Water System via WTE Plant	\$100,000	\$0	\$100,000	\$100,000	\$0
Sanitary Sewer Capacity Studies	\$449,877	\$0	\$449,877	\$449,877	\$0
Mitigation of Combined Sewer Overflows	\$4,670,690	\$0	\$4,670,690	\$1,277,690	\$3,393,000
Reconstructions & Exts. of Sanitary Sewers	\$12,173,918	\$0	\$12,173,918	\$2,430,050	\$9,743,868
Sewer Separation Projects	\$6,000,000	\$0	\$6,000,000	\$0	\$6,000,000
Four Mile Run Sanitary Sewer Repair	\$1,800,000	\$0	\$1,800,000	\$0	\$1,800,000
Holmes Run Sewershed Infiltration & Inflow	\$17,120,000	\$0	\$17,120,000	\$0	\$17,120,000
Sanitary Sewer Master Plan	\$10,000	\$0	\$10,000	\$0	\$10,000
Storm Sewers					
NPDES / MS4 Permit	\$175,000	\$0	\$175,000	\$175,000	\$0
Taylor's Run at Janney's Lane	\$551,250	\$0	\$551,250	\$551,250	\$0
Miscellaneous Storm Sewer Repairs	\$11,173,436	\$0	\$11,173,436	\$2,197,715	\$8,975,721
Ft. Ward Stormwater	\$85,000	\$0	\$85,000	\$0	\$85,000
Storm/Combined Sewer Assessment and Renov.	\$8,550,000	\$0	\$8,550,000	\$0	\$8,550,000
Storm Sewer Capacity Analysis	\$1,688,500	\$0	\$1,688,500	\$1,088,500	\$600,000
Key Drive Flood Mitigation	\$1,800,000	\$0	\$1,800,000	\$0	\$1,800,000
Braddock Rd. & West St. Storm Sewer	\$8,500,000	\$0	\$8,500,000	\$0	\$8,500,000
Sewers Total	\$81,254,671	\$0	\$81,254,671	\$14,677,082	\$66,577,589

¹City Share Unallocated Balance as of May 2011.

²Includes both restricted and unrestricted City funds.

Section/Subsection/Project	Total Funding	Non-City Revenue Sources	Net City Costs	¹ City Share Unallocated Balance	² Remaining City Costs
Other Regional Contributions					
Regional Partnerships					
Northern Virginia Community College	\$3,517,607	\$0	\$3,517,607	\$0	\$3,517,607
Northern Virginia Regional Park Authority	\$3,598,620	\$0	\$3,598,620	\$0	\$3,598,620
Peumansend Regional Jail	\$678,274	\$0	\$678,274	\$0	\$678,274
Other Regional Contributions Total	\$7,794,501	\$0	\$7,794,501	\$0	\$7,794,501

¹City Share Unallocated Balance as of May 2011.

²Includes both restricted and unrestricted City funds.

Summary Expenditures Tables

Section/Subsection/Project	Total Funding	Non-City Revenue Sources	Net City Costs	¹ City Share Unallocated Balance	² Remaining City Costs
Information Technology					
Document Management Systems					
Document Management & Imaging Infra.	\$200,000	\$0	\$200,000	\$0	\$200,000
MHM RSA Medical Records Management	\$0	\$0	\$0	\$0	\$0
Enterprise Services					
IT Enterprise Management System	\$60,000	\$0	\$60,000	\$0	\$60,000
Connectivity Initiatives	\$9,940,000	\$0	\$9,940,000	\$0	\$9,940,000
Financial and Human Resource Systems					
Business Tax System	\$184,000	\$0	\$184,000	\$24,000	\$160,000
Enterprise Resource Planning System	\$3,550,000	\$0	\$3,550,000	\$2,900,000	\$650,000
Finance Payment Kiosk	\$125,000	\$0	\$125,000	\$50,000	\$75,000
Financial Accounting & Asset Mgmt Systems	\$50,000	\$0	\$50,000	\$0	\$50,000
Personal Property Tax System	\$210,000	\$0	\$210,000	\$0	\$210,000
Real Estate Account Receivable System	\$370,000	\$0	\$370,000	\$50,000	\$320,000
Virtual Adjudication	\$20,000	\$0	\$20,000	\$20,000	\$0
Purchasing System Upgrade	\$15,000	\$0	\$15,000	\$0	\$15,000
Reciprocity Contractor System	\$67,000	\$0	\$67,000	\$0	\$67,000
Customer Management System	\$28,000	\$0	\$28,000	\$0	\$28,000
Geographic Information Systems					
GIS Development	\$575,000	\$0	\$575,000	\$0	\$575,000
Network Services					
Database Infrastructure	\$313,000	\$0	\$313,000	\$43,000	\$270,000
Enterprise Data Storage Infrastructure	\$875,000	\$0	\$875,000	\$100,000	\$775,000
LAN/WAN Infrastructure	\$2,590,000	\$0	\$2,590,000	\$250,000	\$2,340,000
Network Server Infrastructure	\$1,025,000	\$0	\$1,025,000	\$25,000	\$1,000,000
Network Services Security	\$650,000	\$0	\$650,000	\$0	\$650,000
Upgrade Work Station Operating Systems	\$2,100,000	\$0	\$2,100,000	\$0	\$2,100,000
Voice Over IP	\$880,000	\$0	\$880,000	\$0	\$880,000
LAN Development	\$175,000	\$0	\$175,000	\$25,000	\$150,000
Other System Development Projects					
DHS Payment System Replacement	\$125,000	\$0	\$125,000	\$0	\$125,000
Enterprise Maintenance Mgmt System	\$450,000	\$0	\$450,000	\$45,000	\$405,000
MHM RSA HIPAA Data Security Compliance	\$175,000	\$0	\$175,000	\$25,000	\$150,000
Permit Processing	\$1,505,600	\$0	\$1,505,600	\$140,600	\$1,365,000
T&ES Infrastructure Mgmt & Maint System	\$175,000	\$0	\$175,000	\$25,000	\$150,000
Voter System Replacement	\$270,000	\$0	\$270,000	\$0	\$270,000
Library Self-Checkout Stations	\$38,000	\$0	\$38,000	\$0	\$38,000
Library Debt Collection Software	\$9,600	\$0	\$9,600	\$0	\$9,600
Municipal Fiber Network	\$160,000	\$0	\$160,000	\$0	\$160,000
Public Access Development					
Customer Relationship Management System	\$725,000	\$0	\$725,000	\$50,000	\$675,000
Electronic Government	\$1,292,340	\$0	\$1,292,340	\$167,340	\$1,125,000

Summary Expenditures Tables

Section/Subsection/Project	Total Funding	Non-City Revenue Sources	Net City Costs	¹ City Share Unallocated Balance	² Remaining City Costs
Public Safety Systems					
AJIS Enhancements	\$1,191,000	\$0	\$1,191,000	\$91,000	\$1,100,000
Computer Aided Dispatch System Replacement	\$18,000,000	\$0	\$18,000,000	\$0	\$18,000,000
EMS Records Management System	\$290,000	\$0	\$290,000	\$40,000	\$250,000
Fire Records Management Project	\$276,641	\$0	\$276,641	\$276,641	\$0
Police CAD/RMS Project	\$18,000	\$0	\$18,000	\$18,000	\$0
Public Safety Radio Replacement	\$150,000	\$0	\$150,000	\$0	\$150,000
Fire Radios	\$30,000	\$0	\$30,000	\$0	\$30,000
Out-Year Funding					
IT Out-Year Funding (Not assigned to specific proje	\$10,000,000	\$0	\$10,000,000	\$0	\$10,000,000
Information Technology Total	\$58,883,181	\$0	\$58,883,181	\$4,365,581	\$54,517,600

¹City Share Unallocated Balance as of May 2011.

²Includes both restricted and unrestricted City funds.

Section/Subsection/Project	Total Funding	Non-City Revenue Sources	Net City Costs	City Share Unallocated Balance	Remaining City Costs
Inflation or Additional Projects					
Inflation or Additional Projects	\$19,329,147	\$0	\$19,329,147	\$0	\$19,329,147
Inflation or Additional Projects Total	\$19,329,147	\$0	\$19,329,147	\$0	\$19,329,147

Grand Total	\$1,174,367,712	\$64,698,404	\$1,109,669,308	\$35,160,065	\$1,074,509,243
--------------------	------------------------	---------------------	------------------------	---------------------	------------------------

Summary Expenditures Tables

TABLE 5
Capital Improvement Program - Project Expenditure Summary
Approved FY 2012 - 2021

Alexandria City Public Schools (ACPS) Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
ACPS Systems Maintenance												
ADA Projects	\$0	\$1,860,090	\$310,726	\$0	\$0	\$0	\$1,000,000	\$0	\$500,000	\$500,000	\$1,140,000	\$5,310,816
Asset Loss Prevention	\$0	\$1,103,722	\$276,774	\$210,408	\$286,717	\$2,351,107	\$150,000	\$150,000	\$150,000	\$150,000	\$338,000	\$5,166,728
Asset Replacement	\$0	\$419,000	\$377,000	\$405,896	\$447,104	\$506,425	\$507,000	\$507,000	\$507,000	\$507,000	\$350,000	\$4,533,425
Eco City Projects	\$0	\$1,976,417	\$736,895	\$849,241	\$1,153,003	\$2,104,789	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,746,267	\$12,566,612
Equipment and Systems Replacement	\$0	\$1,440,125	\$938,576	\$285,376	\$866,493	\$661,874	\$430,000	\$430,000	\$430,000	\$430,000	\$510,000	\$6,422,444
Instructional Environment	\$0	\$1,235,000	\$756,452	\$2,015,945	\$662,288	\$678,845	\$634,000	\$634,000	\$634,000	\$1,000,000	\$600,000	\$8,850,530
Shared Program Priorities	\$0	\$675,625	\$63,552	\$21,015	\$21,541	\$22,080	\$279,000	\$279,000	\$279,000	\$279,000	\$238,000	\$2,157,813
Facilities Maintenance	\$0	\$10,016,495	\$7,603,143	\$5,080,367	\$7,772,314	\$5,167,799	\$8,000,000	\$10,000,000	\$10,000,000	\$9,500,000	\$8,642,000	\$81,782,118
ACPS Capacity Projects												
Jefferson-Houston	\$0	\$3,120,000	\$11,752,652	\$14,422,986	\$10,353,239	\$0	\$0	\$0	\$0	\$0	\$0	\$39,648,877
Other Capacity Projects	\$0	\$140,000	\$4,066,794	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,206,794
Patrick Henry	\$0	\$0	\$4,066,792	\$1,638,977	\$9,808,329	\$24,893,205	\$0	\$0	\$0	\$0	\$0	\$40,407,303
ACPS Total	\$0	\$21,986,475	\$30,949,356	\$24,930,211	\$31,371,027	\$36,386,123	\$12,000,000	\$13,000,000	\$13,500,000	\$13,366,000	\$13,564,267	\$211,053,459
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
¹ Total Net City Costs	\$0	\$21,986,475	\$30,949,356	\$24,930,211	\$31,371,027	\$36,386,123	\$12,000,000	\$13,000,000	\$13,500,000	\$13,366,000	\$13,564,267	\$211,053,459

¹ Includes both restricted and unrestricted City funds.

Community Development Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
City-Wide Amenities												
Lighting Fixture & Poles Replacement	\$35,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$750,000
Public Art Conservation Program	0	30,000	30,000	30,000	30,000	30,000	30,000	45,000	45,000	45,000	45,000	360,000
Public Art Acquisition	0	0	0	50,000	100,000	300,000	300,000	300,000	500,000	500,000	500,000	2,550,000
Transportation Sign. & Wayfinding System	0	0	295,000	225,000	200,000	0	515,000	361,000	432,000	241,000	0	2,269,000
Crime Prevention Projects (Street Lighting)	0	0	0	0	0	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Neighborhood Planning												
Redevelopment of Arlandria	0	0	0	0	0	0	0	0	0	0	0	0
Braddock Road Area Plan Implementation	100,000	0	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	405,000
Waterfront Plan Implementation	0	0	250,000	500,000	TBD	750,000						
King St. Plan Implementation	0	0	0	150,000	0	0	250,000	250,000	250,000	0	0	900,000
Landmark/Van Dom Area Plan Impl.	0	0	0	TBD	10,000	10,000						

Summary Expenditures Tables

Community Development Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Waterways Maintenance & Improvements												
Four Mile Run Park & Stream Restoration	638,497	455,545	455,545	0	0	0	0	0	0	0	0	911,090
Environmental Restoration	388,750	0	0	134,000	0	150,000	0	150,000	0	150,000	150,000	734,000
Oronoco Outfall	935,000	0	2,200,000	0	0	0	0	0	0	0	0	2,200,000
Four Mile Run Channel Maintenance	600,000	0	1,010,000	0	0	0	600,000	0	0	0	0	1,610,000
City Marina Waterfront Dredging	0	0	0	550,000	2,550,000	0	0	0	100,000	3,000,000	0	6,200,000
Stream & Channel Maintenance and Rest.	770,750	0	0	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	4,800,000
Woodrow Wilson Bridge Project												
Woodrow Wilson Bridge Project	16,467,314	0	0	0	0	0	0	0	0	0	0	0
Community Development Total	\$19,935,311	\$560,545	\$4,360,545	\$2,359,000	\$3,600,000	\$1,225,000	\$2,440,000	\$1,851,000	\$2,072,000	\$4,681,000	\$1,450,000	\$24,599,090
Less Total Non-City Revenues	\$16,805,314	\$250,000	\$250,000	\$0	\$500,000							
¹Total Net City Costs	\$3,129,997	\$310,545	\$4,110,545	\$2,359,000	\$3,600,000	\$1,225,000	\$2,440,000	\$1,851,000	\$2,072,000	\$4,681,000	\$1,450,000	\$24,099,090

¹ Includes both restricted and unrestricted City funds.

Recreation & Parks Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Park Maintenance and Improvements												
ADA Requirements	\$54,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$29,000	\$290,000
Ball Court Renovations	0	150,000	75,000	225,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Bike Trails	0	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	600,000
Irrigation Projects	0	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	1,280,000
Playground Renovations	0	300,000	300,000	700,000	850,000	750,000	500,000	550,000	600,000	650,000	650,000	5,850,000
Tree & Shrub Capital Maintenance	0	226,000	251,000	276,000	301,000	326,000	326,000	326,000	326,000	326,000	326,000	3,010,000
Park Renovations CFMP	8,000	313,000	313,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000	3,330,000
Projects from the Restaurant Depot Contribution	0	500,000	0	0	0	0	0	0	0	0	0	500,000
Athletic Field Restrooms	0	0	0	0	200,000	250,000	0	0	0	0	0	450,000
Athletic Field Improvements	0	0	0	0	0	0	2,500,000	2,500,000	2,500,000	2,500,000	0	10,000,000
Pavement Repairs at Parks	0	0	0	0	0	0	2,000,000	1,000,000	0	0	0	3,000,000
Windmill Hill Park Bulkhead	784,953	0	0	0	0	300,000	3,700,000	0	0	0	0	4,000,000
Recreation Facility Maintenance												
City Marina Maintenance	52,000	52,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	862,000
Public Pools	59,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	520,000
Recreation Center CFMP	0	580,000	425,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,005,000

Summary Expenditures Tables

Recreation & Parks Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Renovated or New Recreation Facilities												
Chinquapin Aquatics Center	0	160,000	1,440,000	0	0	0	1,000,000	2,000,000	2,000,000	0	0	6,600,000
Miracle Field	0	0	285,000	0	0	0	0	0	0	0	0	285,000
Patrick Henry Recreation Center	0	0	0	610,000	5,490,000	0	0	0	0	0	0	6,100,000
City Marina Seawalls	0	0	0	0	0	200,000	1,500,000	0	0	0	0	1,700,000
City Marina Utility Upgrades	0	0	0	0	0	250,000	1,000,000	0	0	0	0	1,250,000
City Median Conversions/Renovations	0	0	0	0	0	0	400,000	400,000	0	0	0	800,000
Spray Parks	0	0	0	0	0	0	0	0	2,000,000	1,000,000	0	3,000,000
Open Space Acquisition and Development												
Open Space Acquisition and Develop.	5,755,633	0	0	500,000	500,000	1,000,000	1,000,000	2,000,000	3,000,000	4,000,000	4,000,000	16,000,000
Recreation & Parks Total	\$6,713,586	\$2,550,000	\$3,448,000	\$3,508,000	\$8,688,000	\$4,423,000	\$15,273,000	\$10,123,000	\$11,773,000	\$9,823,000	\$6,323,000	\$75,932,000
Less Total Non-City Revenues	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
¹Total Net City Costs	\$6,713,586	\$2,050,000	\$3,448,000	\$3,508,000	\$8,688,000	\$4,423,000	\$15,273,000	\$10,123,000	\$11,773,000	\$9,823,000	\$6,323,000	\$75,432,000

¹ Includes both restricted and unrestricted City funds.

Public Buildings Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
General Government Facilities												
General Services CFMP	\$0	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$11,000,000
Energy Management Program	410,000	210,000	210,000	400,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	4,870,000
Space Management Program	0	50,000	50,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
City Hall Security Enhancements	0	75,000	175,000	0	0	0	0	0	0	0	0	250,000
Emergency Generators	0	250,000	0	780,000	0	0	0	0	0	0	0	1,030,000
Roof Replacement Program	0	1,195,000	0	1,445,000	0	0	0	0	0	0	0	2,640,000
Fleet Facility - Lift Replacement	0	745,000	0	585,000	0	0	0	0	0	0	0	1,330,000
Elevator Replacement/Refurbishment	0	0	500,000	0	500,000	0	0	0	0	0	0	1,000,000
City Hall HVAC & Infrastructure Repl.	0	0	0	3,200,000	8,000,000	6,800,000	0	0	0	0	0	18,000,000
Market Square Renovations	0	0	0	0	0	200,000	400,000	0	0	0	0	600,000
Libraries												
Library CFMP	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Preservation of Historic Facilities												
City Historic Facilities CFMP	35,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,500,000
Torpedo Factory Repairs	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Public Health & Welfare Facilities												
Mental Health Residential Facilities CFMP	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000

Summary Expenditures Tables

Public Buildings Subsection/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Public Safety Facilities												
Fire Station CFMP	100,000	500,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,100,000
Sheriff CFMP	0	635,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	4,775,000
Vola Lawson Animal Shelter	0	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
New Police Facility	0	2,000,000	0	0	0	0	0	0	0	0	0	2,000,000
Fire Station 210 (Eisenhower Valley)	0	9,210,000	2,000,000	0	0	0	0	0	0	0	0	11,210,000
Emergency Operations Center (EOC)	0	0	0	1,750,000	0	0	0	0	0	0	0	1,750,000
Relocate Sheriff's Administration Office	0	0	0	560,000	600,000	0	0	0	0	0	0	1,160,000
Burn Building	0	0	0	200,000	0	0	0	0	0	0	0	200,000
Fire Station 203 (Cameron Mills)	0	0	0	600,000	5,600,000	0	0	0	0	0	0	6,200,000
Police K-9 Facility Renovation	0	0	0	0	0	270,000	0	0	0	0	0	270,000
Fire Station 207 (Duke Street)	0	0	0	0	0	700,000	3,000,000	6,000,000	0	0	0	9,700,000
Emergency Govt. Relocation Center	0	0	0	0	0	0	1,200,000	0	0	0	0	1,200,000
Pistol Range	0	0	0	0	0	0	1,435,000	0	0	0	0	1,435,000
Fire Station 206 (Seminary Rd)	0	0	0	0	0	0	700,000	3,000,000	6,000,000	0	0	9,700,000
Fire Station 205 (Cameron Street)	0	0	0	0	0	0	0	0	700,000	3,000,000	6,000,000	9,700,000
Public Buildings Total	\$545,000	\$16,650,000	\$5,575,000	\$12,260,000	\$17,890,000	\$11,310,000	\$10,075,000	\$12,340,000	\$10,040,000	\$6,340,000	\$9,350,000	\$111,830,000
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
¹Total Net City Costs	\$545,000	\$16,650,000	\$5,575,000	\$12,260,000	\$17,890,000	\$11,310,000	\$10,075,000	\$12,340,000	\$10,040,000	\$6,340,000	\$9,350,000	\$111,830,000

¹ Includes both restricted and unrestricted City funds.

Transit & Transportation Subsection/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Public Transit												
Mass Transit (SAFETEA-LU & Urban Funds)	6,052,817	2,100,000	0	0	0	0	0	0	0	0	0	2,100,000
King Street Station Improvements	1,900,000	4,200,000	0	0	0	0	0	0	0	1,000,000	0	5,200,000
DASH Bus Fleet Replacements	62,000	1,970,000	1,955,000	1,800,000	2,400,000	1,200,000	4,200,000	4,200,000	4,200,000	3,200,000	3,200,000	28,325,000
² DASH Bus Fleet Expansion	39,000	5,850,000	0	0	2,600,000	0	0	0	0	0	0	8,450,000
Potomac Yard Metrorail Station	0	1,200,000	1,000,000	1,700,000	271,100,000	0	0	0	0	0	0	275,000,000
WMATA Capital	1,800,145	6,100,000	6,200,000	7,240,000	7,380,000	7,530,000	7,550,000	7,550,000	7,550,000	7,550,000	7,550,000	72,200,000
ADA Access	20,500	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Bus Shelters	130,000	155,000	155,000	155,000	155,000	0	0	0	0	0	0	620,000
Expanded Trolley/Circulator/Transit Service	0	0	0	3,500,000	0	0	0	0	0	0	0	3,500,000
Hybrid Bus / Trolley Battery Packs	0	0	0	0	0	500,000	150,000	250,000	150,000	150,000	150,000	1,350,000
Landmark Transit Station	0	0	0	0	0	0	0	600,000	2,700,000	2,700,000	0	6,000,000

Summary Expenditures Tables

Transit & Transportation Subsection/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Streets & Bridges												
Edsall Road	1,460,904	0	0	0	0	0	0	0	0	0	0	0
Eisenhower Avenue Widening	6,228,816	0	0	0	0	0	0	0	0	0	0	0
Bridge Repairs	\$0	\$600,000	\$600,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,600,000
King/Quaker Lane/Braddock Rd. Inter.	598,000	600,000	5,400,000	0	0	0	0	0	0	0	0	6,000,000
King & Beaugard Intersection	5,838,262	2,100,000	0	0	0	0	0	0	0	0	0	2,100,000
Street/Alley Reconstructions & Extensions	600,024	400,000	300,000	300,000	300,000	400,000	400,000	400,000	400,000	400,000	400,000	3,700,000
Miscellaneous Undergrounding	0	90,000	50,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	860,000
Mt. Vernon Ave/Russell Road Intersection	0	0	0	0	100,000	900,000	0	0	0	0	0	1,000,000
Madison & Montgomery Reconstruction	0	0	0	0	0	500,000	3,250,000	3,000,000	0	0	0	6,750,000
Street Reconstructions TBD	0	0	0	0	0	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	11,000,000
Duke Street Complete Streets	0	0	0	0	0	0	0	0	0	210,000	2,100,000	2,310,000
High Street Construction	0	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
Van Dom Multi-Modal Bridge	0	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
High Capacity Transit Corridors												
Crystal City/Potomac Yard BRT	\$5,685,553	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit Corridor "A" Widening (Route 1)	0	600,000	0	0	0	0	0	0	0	0	0	600,000
Transit Corridor "A" Streetcars (Route 1)	0	1,000,000	0	0	0	0	0	0	0	2,250,000	2,250,000	5,500,000
Transit Corridor "C" Construction (Beaugard)	0	2,100,000	7,400,000	5,000,000	5,000,000	0	0	0	0	0	0	19,500,000
Transit Corridor "A" BRT Rolling Stock	0	0	0	0	0	2,000,000	0	0	0	0	0	2,000,000
Transit Corridor "B" Construction (Duke St.)	0	0	0	0	0	700,000	1,800,000	10,000,000	10,000,000	0	0	22,500,000
Non-Motorized Transportation												
Non-Motorized Transportation (Complete Streets)	896,088	0	165,000	220,857	270,000	270,000	270,000	270,000	270,000	270,000	270,000	2,275,857
Non-Motorized Transportation (Safety)	420,000	0	100,000	100,000	100,000	500,000	500,000	500,000	500,000	500,000	500,000	3,300,000
Shared-Use Paths	34,800	1,868,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	2,930,000
BRAC Neighborhood Protection Plan	10,000	500,000	0	0	0	0	0	0	0	0	0	500,000
Holmes Run Greenway/Eisenhower East	0	250,000	3,300,000	0	0	0	0	0	0	0	0	3,550,000
Old Cameron Run Trail	0	0	0	0	500,000	3,000,000	0	0	0	0	0	3,500,000
Backlick Run Multi-Use Paths	0	0	0	0	0	200,000	3,000,000	0	0	0	0	3,200,000
Fixed Transportation Equipment												
Fixed Transportation Equipment	\$0	\$850,000	\$850,000	\$850,000	\$1,450,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$2,350,000	\$10,600,000
Retrofit Traffic Lights with LED Technology	0	125,000	125,000	0	0	0	0	0	0	0	0	250,000
Transportation Technologies	0	100,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,350,000
Transit & Transportation Total	\$31,776,909	\$32,768,000	\$27,978,000	\$21,633,857	\$292,123,000	\$20,318,000	\$24,738,000	\$30,388,000	\$29,388,000	\$21,848,000	\$23,538,000	\$524,720,857
Less Total Non-City Revenues	\$26,048,090	\$12,525,000	\$2,110,000	\$555,000	\$155,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$20,845,000
¹Total Net City Costs	\$5,728,819	\$20,243,000	\$25,868,000	\$21,078,857	\$291,968,000	\$19,818,000	\$23,738,000	\$29,388,000	\$28,388,000	\$20,848,000	\$22,538,000	\$503,875,857

¹ Includes both restricted and unrestricted City funds.

² Of the \$1.95 million in non-City revenue (Urban Funds) in FY 2012, \$1.0 million is contingent on dollars being available from other projects.

Summary Expenditures Tables

Sewers Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Sanitary Sewers												
Commonwealth Service Chamber	\$370,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Holmes Run Trunk Sewer	6,037,000	0	0	0	0	0	0	0	0	0	0	0
Reclaimed Water System via WTE Plant	100,000	0	0	0	0	0	0	0	0	0	0	0
Sanitary Sewer Capacity Studies	449,877	0	0	0	0	0	0	0	0	0	0	0
Mitigation of Combined Sewer Overflows	1,277,690	304,000	319,000	335,000	335,000	350,000	350,000	350,000	350,000	350,000	350,000	3,393,000
Reconstructions & Exts. of Sanitary Sewers	2,430,050	863,868	900,000	980,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,743,868
Sewer Separation Projects	0	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	6,000,000
Four Mile Run Sanitary Sewer Repair	0	300,000	1,500,000	0	0	0	0	0	0	0	0	1,800,000
Holmes Run Sewershed Infiltration & Inflow	0	4,960,000	4,360,000	4,200,000	3,600,000	0	0	0	0	0	0	17,120,000
Sanitary Sewer Master Plan	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Storm Sewers												
NPDES / MS4 Permit	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Taylor's Run at Janney's Lane	551,250	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Storm Sewer Repairs	2,197,715	1,266,398	1,565,741	1,653,435	754,733	312,312	1,226,552	1,097,860	226,664	363,418	508,608	8,975,721
Fort Ward Stormwater	0	85,000	0	0	0	0	0	0	0	0	0	85,000
Storm/Combined Sewer Assessment and Renov.	0	450,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	8,550,000
Storm Sewer Capacity Analysis	1,088,500	600,000	0	0	0	0	0	0	0	0	0	600,000
Key Drive Flood Mitigation	0	0	0	0	1,000,000	800,000	0	0	0	0	0	1,800,000
Braddock Rd. & West St. Storm Sewer	0	0	0	0	0	750,000	750,000	1,000,000	2,000,000	2,000,000	2,000,000	8,500,000
Sewers Total	\$14,677,082	\$9,429,266	\$10,144,741	\$8,668,435	\$8,189,733	\$4,712,312	\$4,826,552	\$4,947,860	\$5,076,664	\$5,213,418	\$5,368,608	\$66,577,589
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
¹Total Net City Costs	\$14,677,082	\$9,429,266	\$10,144,741	\$8,668,435	\$8,189,733	\$4,712,312	\$4,826,552	\$4,947,860	\$5,076,664	\$5,213,418	\$5,368,608	\$66,577,589

¹ Includes both restricted and unrestricted City funds.

Other Regional Contributions Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Regional Partnerships												
Northern Virginia Community College	\$0	\$212,607	\$253,000	\$295,000	\$338,000	\$384,000	\$391,000	\$399,000	\$407,000	\$415,000	\$423,000	\$3,517,607
Northern Virginia Regional Park Authority	0	359,862	359,862	359,862	359,862	359,862	359,862	359,862	359,862	359,862	359,862	3,598,620
Peumansend Regional Jail	0	129,214	121,266	115,465	109,738	104,085	98,506	0	0	0	0	678,274
Other Regional Contributions Total	\$0	\$701,683	\$734,128	\$770,327	\$807,600	\$847,947	\$849,368	\$758,862	\$766,862	\$774,862	\$782,862	\$7,794,501
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
¹Total Net City Costs	\$0	\$701,683	\$734,128	\$770,327	\$807,600	\$847,947	\$849,368	\$758,862	\$766,862	\$774,862	\$782,862	\$7,794,501

¹ Includes both restricted and unrestricted City funds.

Summary Expenditures Tables

Information Technology Plan Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Document Management Systems												
Document Management & Imaging Infra.	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$200,000
MHM RSA Medical Records Management	0	0	0	0	0	0	0	0	0	0	0	0
Enterprise Services												
IT Enterprise Management System	0	60,000	0	0	0	0	0	0	0	0	0	60,000
Connectivity Initiatives	0	1,075,000	985,000	985,000	985,000	985,000	985,000	985,000	985,000	985,000	985,000	9,940,000
Financial and Human Resource Systems												
Business Tax System	24,000	0	50,000	60,000	0	50,000	0	0	0	0	0	160,000
Enterprise Resource Planning System	2,900,000	250,000	250,000	0	75,000	0	75,000	0	0	0	0	650,000
Finance Payment Kiosk	50,000	0	50,000	0	0	0	25,000	0	0	0	0	75,000
Financial Accounting & Asset Mgmt Systems	0	0	50,000	0	0	0	0	0	0	0	0	50,000
Personal Property Tax System	0	0	20,000	100,000	90,000	0	0	0	0	0	0	210,000
Real Estate Account Receivable System	50,000	150,000	150,000	0	0	0	20,000	0	0	0	0	320,000
Virtual Adjudication	20,000	0	0	0	0	0	0	0	0	0	0	0
Purchasing System Upgrade	0	15,000	0	0	0	0	0	0	0	0	0	15,000
Reciprocity Contractor System	0	37,000	30,000	0	0	0	0	0	0	0	0	67,000
Customer Management System	0	0	23,000	0	0	0	5,000	0	0	0	0	28,000
Geographic Information Systems												
GIS Development	0	200,000	75,000	75,000	75,000	75,000	75,000	0	0	0	0	575,000
Network Services												
Database Infrastructure	43,000	30,000	60,000	60,000	40,000	40,000	40,000	0	0	0	0	270,000
Enterprise Data Storage Infrastructure	100,000	200,000	175,000	175,000	75,000	75,000	75,000	0	0	0	0	775,000
LAN/WAN Infrastructure	250,000	375,000	460,000	390,000	390,000	350,000	375,000	0	0	0	0	2,340,000
Network Server Infrastructure	25,000	125,000	175,000	175,000	175,000	175,000	175,000	0	0	0	0	1,000,000
Network Services Security	0	50,000	100,000	125,000	125,000	125,000	125,000	0	0	0	0	650,000
Upgrade Work Station Operating Systems	0	450,000	500,000	550,000	300,000	150,000	150,000	0	0	0	0	2,100,000
Voice Over IP	0	130,000	150,000	150,000	150,000	150,000	150,000	0	0	0	0	880,000
LAN Development	25,000	25,000	25,000	25,000	25,000	25,000	25,000	0	0	0	0	150,000
Other System Development Projects												
DHS Payment System Replacement	0	0	125,000	0	0	0	0	0	0	0	0	125,000
Enterprise Maintenance Mgmt System	45,000	90,000	75,000	60,000	60,000	60,000	60,000	0	0	0	0	405,000
MHM RSA HIPAA Data Security Compliance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	0	0	0	0	150,000
Permit Processing	140,600	0	250,000	65,000	350,000	350,000	350,000	0	0	0	0	1,365,000
T&ES Infrastructure Mgmt & Maint System	25,000	125,000	25,000	0	0	0	0	0	0	0	0	150,000
Voter System Replacement	0	0	270,000	0	0	0	0	0	0	0	0	270,000
Library Self-Checkout Stations	0	38,000	0	0	0	0	0	0	0	0	0	38,000
Library Debt Collection Software	0	9,600	0	0	0	0	0	0	0	0	0	9,600
Municipal Fiber Network	0	160,000	0	0	0	0	0	0	0	0	0	160,000

Summary Expenditures Tables

Information Technology Plan Subsection/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Public Access Development												
Customer Relationship Management System	50,000	25,000	50,000	250,000	250,000	50,000	50,000	0	0	0	0	675,000
Electronic Government	167,340	150,000	175,000	200,000	200,000	200,000	200,000	0	0	0	0	1,125,000
Public Safety Systems												
AJIS Enhancements	91,000	100,000	200,000	200,000	200,000	200,000	200,000	0	0	0	0	1,100,000
Computer Aided Dispatch System Replacement	0	3,600,000	10,800,000	3,600,000	0	0	0	0	0	0	0	18,000,000
EMS Records Management System	40,000	0	0	250,000	0	0	0	0	0	0	0	250,000
Fire Records Management Project	276,641	0	0	0	0	0	0	0	0	0	0	0
Police CAD/RMS Project	18,000	0	0	0	0	0	0	0	0	0	0	0
Public Safety Radio Replacement	0	0	0	0	50,000	50,000	50,000	0	0	0	0	150,000
Fire Radios	0	30,000	0	0	0	0	0	0	0	0	0	30,000
Out-Year Funding												
IT Out-Year Funding	0	0	0	0	0	0	0	2,500,000	2,500,000	2,500,000	2,500,000	10,000,000
Information Technology Total	\$4,365,581	\$7,524,600	\$15,373,000	\$7,570,000	\$3,690,000	\$3,185,000	\$3,235,000	\$3,485,000	\$3,485,000	\$3,485,000	\$3,485,000	\$54,517,600
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
¹ Total Net City Costs	\$4,365,581	\$7,524,600	\$15,373,000	\$7,570,000	\$3,690,000	\$3,185,000	\$3,235,000	\$3,485,000	\$3,485,000	\$3,485,000	\$3,485,000	\$54,517,600

¹ Includes both restricted and unrestricted City funds.

Inflation or Additional Projects Subsection/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Inflation or Additional Projects												
Inflation or Additional Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,410,138	\$7,027,138	\$9,891,871	\$19,329,147
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
¹ Total Net City Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,410,138	\$7,027,138	\$9,891,871	\$19,329,147

¹ Includes both restricted and unrestricted City funds.

Total Capital Improvement Program	\$78,013,469	\$92,170,569	\$98,562,770	\$81,699,830	\$366,359,360	\$82,407,382	\$73,436,920	\$76,893,722	\$78,511,664	\$72,558,418	\$73,753,608	\$1,096,354,243
Less Total Non-City Revenues	\$42,853,404	\$13,275,000	\$2,360,000	\$555,000	\$155,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$21,845,000
¹ Total Net City Costs	\$35,160,065	\$78,895,569	\$96,202,770	\$81,144,830	\$366,204,360	\$81,907,382	\$72,436,920	\$75,893,722	\$77,511,664	\$71,558,418	\$72,753,608	\$1,074,509,243

¹ Includes both restricted and unrestricted City funds.

Summary Expenditures Tables

TABLE 6
Capital Improvement Program - Project Expenditure Summary by Project Category
Approved FY 2012 - 2021

Category	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Category 1 (On-Going Maintenance & Repairs)	\$12,322,639	\$40,703,740	\$33,053,859	\$32,723,540	\$34,000,193	\$32,226,231	\$36,067,552	\$37,103,860	\$36,682,664	\$35,735,418	\$37,588,875	\$355,885,932
Category 2 (Major One-Time Renovations & Repairs)	\$17,509,174	\$8,865,000	\$8,310,000	\$8,869,000	\$15,350,000	\$11,470,000	\$17,635,000	\$9,150,000	\$6,100,000	\$7,150,000	\$4,150,000	\$97,049,000
Category 3 (New or Completely Renovated Facilities)	\$43,816,075	\$34,375,545	\$41,091,783	\$31,766,963	\$312,511,567	\$34,678,205	\$15,650,000	\$26,396,000	\$29,067,000	\$18,386,000	\$17,855,000	\$561,778,063
¹ No Category Assigned	\$4,365,581	\$8,226,283	\$16,107,128	\$8,340,327	\$4,497,600	\$4,032,947	\$4,084,368	\$4,243,862	\$6,662,000	\$11,287,000	\$14,159,733	\$81,641,248
Total, All Categories	\$78,013,469	\$92,170,569	\$98,562,770	\$81,699,830	\$366,359,360	\$82,407,383	\$73,436,920	\$76,893,722	\$78,511,664	\$72,558,418	\$73,753,608	\$1,096,354,243

¹ Includes IT Plan, and Other Regional Contributions Budgets

Category 1 - On-Going Maintenance & Repairs Section/Subsection/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
ACPS												
ACPS Systems Maintenance												
ADA Projects	\$0	\$1,860,090	\$310,726	\$0	\$0	\$0	\$1,000,000	\$0	\$500,000	\$500,000	\$1,140,000	\$5,310,816
Asset Loss Prevention	\$0	\$1,103,722	\$276,774	\$210,408	\$286,717	\$2,351,107	\$150,000	\$150,000	\$150,000	\$150,000	\$338,000	\$5,166,728
Asset Replacement	\$0	\$419,000	\$377,000	\$405,896	\$447,104	\$506,425	\$507,000	\$507,000	\$507,000	\$507,000	\$350,000	\$4,533,425
Eco City Projects	\$0	\$1,976,417	\$736,895	\$849,241	\$1,153,003	\$2,104,789	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,746,267	\$12,566,612
Equipment and Systems Replacement	\$0	\$1,440,125	\$938,576	\$285,376	\$866,493	\$661,874	\$430,000	\$430,000	\$430,000	\$430,000	\$510,000	\$6,422,444
Instructional Environment	\$0	\$1,235,000	\$756,452	\$2,015,945	\$662,288	\$678,845	\$634,000	\$634,000	\$634,000	\$1,000,000	\$600,000	\$8,850,530
Shared Program Priorities	\$0	\$675,625	\$63,552	\$21,015	\$21,541	\$22,080	\$279,000	\$279,000	\$279,000	\$279,000	\$238,000	\$2,157,813
Facilities Maintenance	\$0	\$10,016,495	\$7,603,143	\$5,080,367	\$7,772,314	\$5,167,799	\$8,000,000	\$10,000,000	\$10,000,000	\$9,500,000	\$8,642,000	\$81,782,118
Community Development												
City-Wide Amenities												
Public Art Conservation Program	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$45,000	\$45,000	\$45,000	\$45,000	\$360,000
Waterways Maintenance & Improvements												
Oronoco Outfall	935,000	0	2,200,000	0	0	0	0	0	0	0	0	2,200,000
Stream & Channel Maintenance and Rest.	770,750	0	0	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	4,800,000

Summary Expenditures Tables

Category 1 - On-Going Maintenance & Repairs Section/Subsection/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Recreation & Parks												
Park Maintenance and Improvements												
ADA Requirements	54,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	290,000
Ball Court Renovations	0	150,000	75,000	225,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Bike Trails	0	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	600,000
Irrigation Projects	0	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	1,280,000
Playground Renovations	0	300,000	300,000	700,000	850,000	750,000	500,000	550,000	600,000	650,000	650,000	5,850,000
Tree & Shrub Capital Maintenance	0	226,000	251,000	276,000	301,000	326,000	326,000	326,000	326,000	326,000	326,000	3,010,000
Park Renovations CFMP	8,000	313,000	313,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000	3,330,000
Recreation Facility Maintenance												
City Marina Maintenance	52,000	52,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	862,000
Public Pools	59,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	520,000
Recreation Center CFMP	0	580,000	425,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,005,000
Public Buildings												
General Government Facilities												
General Services CFMP	0	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	11,000,000
Energy Management Program	410,000	210,000	210,000	400,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	4,870,000
Space Management Program	0	50,000	50,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
Emergency Generators	0	250,000	0	780,000	0	0	0	0	0	0	0	1,030,000
Roof Replacement Program	0	1,195,000	0	1,445,000	0	0	0	0	0	0	0	2,640,000
Elevator Replacement/Refurbishment	0	0	500,000	0	500,000	0	0	0	0	0	0	1,000,000
Libraries												
Library CFMP	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Preservation of Historic Facilities												
City Historic Facilities CFMP	35,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,500,000
Torpedo Factory Repairs	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Public Health & Welfare Facilities												
Mental Health Residential Facilities CFMP	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Public Safety Facilities												
Fire Station CFMP	100,000	500,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,100,000
Sheriff CFMP	0	635,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	4,775,000
Vola Lawson Animal Shelter	0	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000

Summary Expenditures Tables

Category 1 - On-Going Maintenance & Repairs	<i>Unallocated</i>											Total
Section/Subsection/Project	<i>Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 12-FY 21
Transit & Transportation												
Public Transit												
DASH Bus Fleet Replacements	62,000	1,970,000	1,955,000	1,800,000	2,400,000	1,200,000	4,200,000	4,200,000	4,200,000	3,200,000	3,200,000	28,325,000
WMATA Capital	1,800,145	6,100,000	6,200,000	7,240,000	7,380,000	7,530,000	7,550,000	7,550,000	7,550,000	7,550,000	7,550,000	72,200,000
ADA Access	20,500	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Bus Shelters	130,000	155,000	155,000	155,000	155,000	0	0	0	0	0	0	620,000
Hybrid Bus / Trolley Battery Packs	0	0	0	0	0	500,000	150,000	250,000	150,000	150,000	150,000	1,350,000
Streets & Bridges												
Bridge Repairs	0	600,000	600,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,600,000
Street/Alley Reconstructions & Extensions	600,024	400,000	300,000	300,000	300,000	400,000	400,000	400,000	400,000	400,000	400,000	3,700,000
Non-Motorized Transportation												
Non-Motorized Transportation (Mobility)	896,088	0	165,000	220,857	270,000	270,000	270,000	270,000	270,000	270,000	270,000	2,275,857
Shared-Use Paths	34,800	1,868,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	2,930,000
Fixed Transportation Equipment												
Fixed Transportation Equipment	0	850,000	850,000	850,000	1,450,000	850,000	850,000	850,000	850,000	850,000	2,350,000	10,600,000
Sewers												
Sanitary Sewers												
Sanitary Sewer Capacity Studies	449,877	0	0	0	0	0	0	0	0	0	0	0
Mitigation of Combined Sewer Overflows	1,277,690	304,000	319,000	335,000	335,000	350,000	350,000	350,000	350,000	350,000	350,000	3,393,000
Reconstructions & Exts. of Sanitary Sewers	2,430,050	863,868	900,000	980,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,743,868
Sewer Separation Projects	0	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	6,000,000
Storm Sewers												
Miscellaneous Storm Sewer Repairs	2,197,715	1,266,398	1,565,741	1,653,435	754,733	312,312	1,226,552	1,097,860	226,664	363,418	508,608	8,975,721
Storm/Combined Sewer Assessment and Renov.	0	450,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	8,550,000
Total Category 1 CIP Projects	\$12,322,639	\$40,703,740	\$33,053,859	\$32,723,540	\$34,000,193	\$32,226,231	\$36,067,552	\$37,103,860	\$36,682,664	\$35,735,418	\$37,588,875	\$355,885,932
Category 2 - Major One-Time Renovations & Repairs to Existing Facilities												
Section/Subsection/Project	<i>Unallocated</i>											Total
Section/Subsection/Project	<i>Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 12-FY 21
Community Development												
Waterways Maintenance & Improvements												
Environmental Restoration	\$388,750	\$0	\$0	\$134,000	\$0	\$150,000	\$0	\$150,000	\$0	\$150,000	\$150,000	\$734,000
Four Mile Run Channel Maintenance	600,000	0	1,010,000	0	0	0	600,000	0	0	0	0	1,610,000
City Marina Waterfront Dredging	0	0	0	550,000	2,550,000	0	0	0	100,000	3,000,000	0	6,200,000

Summary Expenditures Tables

Category 2 - Major One-Time Renovations & Repairs to Existing Facilities Section/Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Public Buildings												
General Government Facilities												
Fleet Facility - Lift Replacement	0	745,000	0	585,000	0	0	0	0	0	0	0	1,330,000
City Hall HVAC & Infrastructure Repl.	0	0	0	3,200,000	8,000,000	6,800,000	0	0	0	0	0	18,000,000
Market Square Renovations	0	0	0	0	0	200,000	400,000	0	0	0	0	600,000
Public Safety Facilities												
Burn Building	0	0	0	200,000	0	0	0	0	0	0	0	200,000
Police K-9 Facility Renovation	0	0	0	0	0	270,000	0	0	0	0	0	270,000
Pistol Range	0	0	0	0	0	0	1,435,000	0	0	0	0	1,435,000
Transit & Transportation												
Public Transit												
Mass Transit (SAFETEA-LU & Urban Funds)	6,052,817	2,100,000	0	0	0	0	0	0	0	0	0	2,100,000
Streets & Bridges												
Edsall Road	1,460,904	0	0	0	0	0	0	0	0	0	0	0
Madison & Montgomery Reconstruction	0	0	0	0	0	500,000	3,250,000	3,000,000	0	0	0	6,750,000
Street Reconstructions TBD	0	0	0	0	0	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	11,000,000
Recreation & Parks												
Park Maintenance and Improvements												
Athletic Field Restrooms	0	0	0	0	200,000	250,000	0	0	0	0	0	450,000
Pavement Repairs at Parks	0	0	0	0	0	0	2,000,000	1,000,000	0	0	0	3,000,000
Windmill Hill Park Bulkhead	784,953	0	0	0	0	300,000	3,700,000	0	0	0	0	4,000,000
Renovated or New Recreation Facilities												
Chinquapin Aquatics Center	0	160,000	1,440,000	0	0	0	1,000,000	2,000,000	2,000,000	0	0	6,600,000
City Marina Seawalls	0	0	0	0	0	200,000	1,500,000	0	0	0	0	1,700,000
City Marina Utility Upgrades	0	0	0	0	0	250,000	1,000,000	0	0	0	0	1,250,000
Sewers												
Sanitary Sewers												
Commonwealth Service Chamber	370,000	0	0	0	0	0	0	0	0	0	0	0
Holmes Run Trunk Sewer	6,037,000	0	0	0	0	0	0	0	0	0	0	0
Four Mile Run Sanitary Sewer Repair	0	300,000	1,500,000	0	0	0	0	0	0	0	0	1,800,000
Holmes Run Sewershed Infiltration & Inflow	0	4,960,000	4,360,000	4,200,000	3,600,000	0	0	0	0	0	0	17,120,000

Summary Expenditures Tables

Category 2 - Major One-Time Renovations & Repairs to Existing Facilities Section/Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Storm Sewers												
NPDES / MS4 Permit	175,000	0	0	0	0	0	0	0	0	0	0	0
Taylor's Run at Janney's Lane	551,250	0	0	0	0	0	0	0	0	0	0	0
Storm Sewer Capacity Analysis	1,088,500	600,000	0	0	0	0	0	0	0	0	0	600,000
Key Drive Flood Mitigation	0	0	0	0	1,000,000	800,000	0	0	0	0	0	1,800,000
Braddock Rd. & West St. Storm Sewer	0	0	0	0	0	750,000	750,000	1,000,000	2,000,000	2,000,000	2,000,000	8,500,000
Total Category 2 CIP Projects	\$17,259,174	\$8,865,000	\$8,310,000	\$8,869,000	\$15,350,000	\$11,470,000	\$17,635,000	\$9,150,000	\$6,100,000	\$7,150,000	\$4,150,000	\$97,049,000
Category 3 - New or Completely Renovated Facilities	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
ACPS												
ACPS Capacity Projects												
Jefferson-Houston	\$0	\$3,120,000	\$11,752,652	\$14,422,986	\$10,353,239	\$0	\$0	\$0	\$0	\$0	\$0	\$39,648,877
Other Capacity Projects	\$0	\$140,000	\$4,066,794	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,206,794
Patrick Henry	\$0	\$0	\$4,066,792	\$1,638,977	\$9,808,329	\$24,893,205	\$0	\$0	\$0	\$0	\$0	\$40,407,303
Community Development												
City-Wide Amenities												
Lighting Fixture & Poles Replacement	\$35,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$750,000
Public Art Acquisition	0	0	0	50,000	100,000	300,000	300,000	300,000	500,000	500,000	500,000	2,550,000
Transportation Sign. & Wayfinding System	0	0	295,000	225,000	200,000	0	515,000	361,000	432,000	241,000	0	2,269,000
Crime Prevention Projects (Street Lighting)	0	0	0	0	0	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Neighborhood Planning												
Redevelopment of Arlandria	0	0	0	0	0	0	0	0	0	0	0	0
Braddock Road Area Plan Implementation	100,000	0	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	405,000
Waterfront Plan Implementation	0	0	250,000	500,000	0	0	0	0	0	0	0	750,000
King St. Plan Implementation	0	0	0	150,000	0	0	250,000	250,000	250,000	0	0	900,000
Landmark/Van Dom Area Plan Impl.	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Waterways Maintenance & Improvements												
Four Mile Run Park & Stream Restoration	638,497	455,545	455,545	0	0	0	0	0	0	0	0	911,090
Woodrow Wilson Bridge Project												
Woodrow Wilson Bridge Project	16,467,314	0	0	0	0	0	0	0	0	0	0	0

Summary Expenditures Tables

Category 3 - New or Completely Renovated Facilities	Unallocated											Total
Section/Subsection/Project	Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 12-FY 21
Public Buildings												
General Government Facilities												
City Hall Security Enhancements	0	75,000	175,000	0	0	0	0	0	0	0	0	250,000
Public Safety Facilities												
New Police Facility	0	2,000,000	0	0	0	0	0	0	0	0	0	2,000,000
Fire Station 210 (Eisenhower Valley)	0	9,210,000	2,000,000	0	0	0	0	0	0	0	0	11,210,000
Emergency Operations Center (EOC)	0	0	0	1,750,000	0	0	0	0	0	0	0	1,750,000
Relocate Sheriff's Administration Office	0	0	0	560,000	600,000	0	0	0	0	0	0	1,160,000
Fire Station 203 (Cameron Mills)	0	0	0	600,000	5,600,000	0	0	0	0	0	0	6,200,000
Fire Station 207 (Duke Street)	0	0	0	0	0	700,000	3,000,000	6,000,000	0	0	0	9,700,000
Emergency Govt. Relocation Center	0	0	0	0	0	0	1,200,000	0	0	0	0	1,200,000
Fire Station 206 (Seminary Rd)	0	0	0	0	0	0	700,000	3,000,000	6,000,000	0	0	9,700,000
Fire Station 205 (Cameron Street)	0	0	0	0	0	0	0	0	700,000	3,000,000	6,000,000	9,700,000
Transit & Transportation												
Public Transit												
Crystal City/Potomac Yard BRT	5,685,553	0	0	0	0	0	0	0	0	0	0	0
King Street Station Improvements	1,900,000	4,200,000	0	0	0	0	0	0	0	1,000,000	0	5,200,000
¹ DASH Bus Fleet Expansion	39,000	5,850,000	0	0	2,600,000	0	0	0	0	0	0	8,450,000
Potomac Yard Metrorail Station	0	1,200,000	1,000,000	1,700,000	271,100,000	0	0	0	0	0	0	275,000,000
Expanded Trolley/Circulator/Transit Service	0	0	0	3,500,000	0	0	0	0	0	0	0	3,500,000
Landmark Transit Station	0	0	0	0	0	0	0	600,000	2,700,000	2,700,000	0	6,000,000
Streets & Bridges												
Eisenhower Avenue Widening	6,228,816	0	0	0	0	0	0	0	0	0	0	0
King & Beauregard Intersection	5,838,262	2,100,000	0	0	0	0	0	0	0	0	0	2,100,000
King/Quaker Lane/Braddock Rd. Inter.	598,000	600,000	5,400,000	0	0	0	0	0	0	0	0	6,000,000
Mt. Vernon Ave/Russell Road Intersection	0	0	0	0	100,000	900,000	0	0	0	0	0	1,000,000
Miscellaneous Undergrounding	0	90,000	50,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	860,000
Duke Street Complete Streets	0	0	0	0	0	0	0	0	0	210,000	2,100,000	2,310,000
High Street Construction	0	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
Van Dorn Multi-Modal Bridge	0	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
High Capacity Transit Corridors												
Transit Corridor "A" Widening (Route 1)	0	600,000	0	0	0	0	0	0	0	0	0	600,000
Transit Corridor "A" Streetcars (Route 1)	0	1,000,000	0	0	0	0	0	0	0	2,250,000	2,250,000	5,500,000
Transit Corridor "C" Construction (Beauregard)	0	2,100,000	7,400,000	5,000,000	5,000,000	0	0	0	0	0	0	19,500,000
Transit Corridor "A" BRT Rolling Stock	0	0	0	0	0	2,000,000	0	0	0	0	0	2,000,000
Transit Corridor "B" Construction (Duke St.)	0	0	0	0	0	700,000	1,800,000	10,000,000	10,000,000	0	0	22,500,000

Summary Expenditures Tables

Category 3 - New or Completely Renovated Facilities	Unallocated											Total
Section/Subsection/Project	Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 12-FY 21
Non-Motorized Transportation												
BRAC Neighborhood Protection Plan	10,000	500,000	0	0	0	0	0	0	0	0	0	500,000
Holmes Run Greenway/Eisenhower East	0	250,000	3,300,000	0	0	0	0	0	0	0	0	3,550,000
Non-Motorized Transportation (Safety)	420,000	0	100,000	100,000	100,000	500,000	500,000	500,000	500,000	500,000	500,000	3,300,000
Old Cameron Run Trail	0	0	0	0	500,000	3,000,000	0	0	0	0	0	3,500,000
Backlick Run Multi-Use Paths	0	0	0	0	0	200,000	3,000,000	0	0	0	0	3,200,000
Fixed Transportation Equipment												
Retrofit Traffic Lights with LED Technology	0	125,000	125,000	0	0	0	0	0	0	0	0	250,000
Transportation Technologies	0	100,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,350,000
Recreation & Parks												
Park Maintenance and Improvements												
Restaurant Depot Contribution	0	500,000	0	0	0	0	0	0	0	0	0	500,000
Athletic Field Improvements	0	0	0	0	0	0	2,500,000	2,500,000	2,500,000	2,500,000	0	10,000,000
Renovated or New Recreation Facilities												
Patrick Henry Recreation Center	0	0	0	610,000	5,490,000	0	0	0	0	0	0	6,100,000
Miracle Field	0	0	285,000	0	0	0	0	0	0	0	0	285,000
City Median Conversions/Renovations	0	0	0	0	0	0	400,000	400,000	0	0	0	800,000
Spray Parks	0	0	0	0	0	0	0	0	2,000,000	1,000,000	0	3,000,000
Open Space Acquisition and Development												
Open Space Acquisition and Develop.	5,755,633	0	0	500,000	500,000	1,000,000	1,000,000	2,000,000	3,000,000	4,000,000	4,000,000	16,000,000
Sewers												
Sanitary Sewers												
Reclaimed Water System via WTE Plant	100,000	0	0	0	0	0	0	0	0	0	0	0
Sanitary Sewer Master Plan	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Storm Sewers												
Ft. Ward Stormwater	0	85,000	0	0	0	0	0	0	0	0	0	85,000
Total Category 3 CIP Projects	\$43,816,075	\$34,375,545	\$41,091,783	\$31,766,963	\$312,511,567	\$34,678,205	\$15,650,000	\$26,396,000	\$29,067,000	\$18,386,000	\$17,855,000	\$561,778,063

¹Of the \$1.95 million in non-City revenue (Urban Funds) in FY 2012, \$1.0 million is contingent on dollars being available from other projects.

Summary Expenditures Tables

No Category Assigned Section/Subsection/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Other Regional Contributions												
Northern Virginia Community College	\$0	\$212,607	\$253,000	\$295,000	\$338,000	\$384,000	\$391,000	\$399,000	\$407,000	\$415,000	\$423,000	\$3,517,607
Northern Virginia Regional Park Authority	\$0	\$359,862	\$359,862	\$359,862	\$359,862	\$359,862	\$359,862	\$359,862	\$359,862	\$359,862	\$359,862	\$3,598,620
Peumansend Regional Jail	\$0	\$129,214	\$121,266	\$115,465	\$109,738	\$104,085	\$98,506	\$0	\$0	\$0	\$0	\$678,274
Information Technology Plan												
Information Technology Plan Total	\$4,365,581	\$7,524,600	\$15,373,000	\$7,570,000	\$3,690,000	\$3,185,000	\$3,235,000	\$3,485,000	\$3,485,000	\$3,485,000	\$3,485,000	\$54,517,600
Inflation or Additional Projects												
Inflation or Additional Projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,410,138	\$7,027,138	\$9,891,871	\$19,329,147
Total No Category Assigned CIP Projects	\$4,365,581	\$8,226,283	\$16,107,128	\$8,340,327	\$4,497,600	\$4,032,947	\$4,084,368	\$4,243,862	\$6,662,000	\$11,287,000	\$14,159,733	\$81,641,248
Grand Total, All CIP Project Categories	\$78,013,469	\$92,170,569	\$98,562,770	\$81,699,830	\$366,359,360	\$82,407,383	\$73,436,920	\$76,893,722	\$78,511,664	\$72,558,418	\$73,753,608	\$1,096,354,243

Summary Expenditures Tables

SUMMARY FUNDING TABLES

Summary Funding Tables

PAGE INTENTIONALLY LEFT BLANK

Summary Funding Tables

Total Sources and Uses of Capital Improvement Program Funds Unrestricted, Restricted, and Non-City Sources Approved FY 2012 - 2021

ALL SOURCES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
General Fund Planned Appropriations	\$ 4,915,986	\$ 6,625,483	\$ 12,900,211	\$ 14,813,190	\$ 13,743,633	\$ 12,958,931	\$ 12,610,862	\$ 13,300,000	\$ 14,800,000	\$ 14,800,000	\$ 121,468,296
General Fund Balance	\$ 4,423,880	\$ 14,041,109	\$ 644,747	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,109,736
General Obligation Bonds (General CIP)	\$ 45,640,000	\$ 45,440,000	\$ 46,530,000	\$ 61,450,000	\$ 54,200,000	\$ 47,400,000	\$ 45,500,000	\$ 44,200,000	\$ 43,150,000	\$ 44,000,000	\$ 477,510,000
Bond Interest Earnings	\$ 250,000	\$ 500,000	\$ 750,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 8,500,000
Prior Year Reprogrammed Funds	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Sale of Property Revenue	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Other Base City Sources	\$ 1,001,437	\$ 216,437	\$ 216,437	\$ 216,437	\$ 216,437	\$ 216,437	\$ -	\$ -	\$ -	\$ -	\$ 2,083,622
Subtotal Unrestricted City Sources	\$ 56,531,303	\$ 67,723,029	\$ 61,041,395	\$ 77,479,627	\$ 69,160,070	\$ 61,575,368	\$ 59,110,862	\$ 58,500,000	\$ 58,950,000	\$ 59,800,000	\$ 629,871,654
Sanitary Sewers G.O. Bonds	\$ 3,480,000	\$ 4,850,000	\$ 3,530,000	\$ 3,750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,610,000
Sanitary Sewer Fees	\$ 3,547,868	\$ 2,829,000	\$ 2,585,000	\$ 1,785,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,960,000	\$ 22,456,868
Stormwater Management G.O. Bonds	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 10,000,000
Stormwater Management Dedicated Tax	\$ 1,401,398	\$ 1,465,741	\$ 1,553,435	\$ 1,654,733	\$ 1,762,312	\$ 1,876,552	\$ 1,997,860	\$ 2,126,664	\$ 2,263,418	\$ 2,408,608	\$ 18,510,721
Transportation Improvements G.O. Bonds	\$ -	\$ 11,710,000	\$ 4,470,000	\$ 3,805,000	\$ 2,675,000	\$ 500,000	\$ 5,000,000	\$ 6,560,000	\$ -	\$ -	\$ 34,720,000
Transportation Improvements Dedicated Tax	\$ 9,840,957	\$ 3,730,956	\$ 3,370,956	\$ 3,653,119	\$ 3,423,466	\$ 3,599,887	\$ 4,051,818	\$ 4,280,956	\$ 4,300,956	\$ 4,490,956	\$ 44,744,027
Transportation Improvements Cash Capital	\$ 909,043	\$ 909,044	\$ 909,044	\$ 991,881	\$ 951,534	\$ 950,113	\$ 1,798,182	\$ 2,109,044	\$ 2,109,044	\$ 2,109,044	\$ 13,745,973
Potomac Yard Metrorail Station G.O. Bonds	\$ -	\$ -	\$ -	\$ 265,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 265,300,000
Dev. Contributions & Dedicated Taxes (P.Y.)	\$ 1,200,000	\$ 1,000,000	\$ 1,700,000	\$ 5,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,700,000
ITS Comcast Revenue	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 985,000	\$ 9,850,000
Subtotal Restricted City Sources	\$ 22,364,266	\$ 28,479,741	\$ 20,103,435	\$ 288,724,733	\$ 12,747,312	\$ 10,861,552	\$ 16,782,860	\$ 19,011,664	\$ 12,608,418	\$ 12,953,608	\$ 444,637,589
State Urban Funds	\$ 9,070,000	\$ 1,955,000	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,425,000
VDOT Revenue Sharing Funds	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,500,000
Federal Earmarks & Grants	\$ 3,705,000	\$ 405,000	\$ 155,000	\$ 155,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,420,000
Wilson Bridge Settlement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Non-City Sources	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Subtotal Non-City Sources	\$ 13,275,000	\$ 2,360,000	\$ 555,000	\$ 155,000	\$ 500,000	\$ 1,000,000	\$ 21,845,000				
TOTAL ALL SOURCES	\$ 92,170,569	\$ 98,562,770	\$ 81,699,830	\$ 366,359,360	\$ 82,407,382	\$ 73,436,920	\$ 76,893,722	\$ 78,511,664	\$ 72,558,418	\$ 73,753,608	\$ 1,096,354,243

Summary Funding Tables

Total Sources and Uses of Capital Improvement Program Funds Unrestricted, Restricted, and Non-City Sources Approved FY 2012 - 2021

ALL USES	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	TOTAL
Schools	\$ 21,986,475	\$ 30,949,356	\$ 24,930,211	\$ 31,371,027	\$ 36,386,123	\$ 12,000,000	\$ 13,000,000	\$ 13,500,000	\$ 13,366,000	\$ 13,564,267	\$ 211,053,459
Community Development	\$ 560,545	\$ 4,360,545	\$ 2,359,000	\$ 3,600,000	\$ 1,225,000	\$ 2,440,000	\$ 1,851,000	\$ 2,072,000	\$ 4,681,000	\$ 1,450,000	\$ 24,599,090
Recreation & Parks	\$ 2,550,000	\$ 3,448,000	\$ 3,508,000	\$ 8,688,000	\$ 4,423,000	\$ 15,273,000	\$ 10,123,000	\$ 11,773,000	\$ 9,823,000	\$ 6,323,000	\$ 75,932,000
Public Buildings	\$ 16,650,000	\$ 5,575,000	\$ 12,260,000	\$ 17,890,000	\$ 11,310,000	\$ 10,075,000	\$ 12,340,000	\$ 10,040,000	\$ 6,340,000	\$ 9,350,000	\$ 111,830,000
Transit & Transportaton	\$ 32,768,000	\$ 27,978,000	\$ 21,633,857	\$ 292,123,000	\$ 20,318,000	\$ 24,738,000	\$ 30,388,000	\$ 29,388,000	\$ 21,848,000	\$ 23,538,000	\$ 524,720,857
Stormwater Management	\$ 2,401,398	\$ 2,465,741	\$ 2,553,435	\$ 2,654,733	\$ 2,762,312	\$ 2,876,552	\$ 2,997,860	\$ 3,126,664	\$ 3,263,418	\$ 3,408,608	\$ 28,510,721
Sanitary Sewers	\$ 7,027,868	\$ 7,679,000	\$ 6,115,000	\$ 5,535,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,950,000	\$ 1,960,000	\$ 38,066,868
Other Regional Contributions	\$ 701,683	\$ 734,128	\$ 770,327	\$ 807,600	\$ 847,947	\$ 849,368	\$ 758,862	\$ 766,862	\$ 774,862	\$ 782,862	\$ 7,794,501
Information Technology Plan	\$ 7,524,600	\$ 15,373,000	\$ 7,570,000	\$ 3,690,000	\$ 3,185,000	\$ 3,235,000	\$ 3,485,000	\$ 3,485,000	\$ 3,485,000	\$ 3,485,000	\$ 54,517,600
Allowance for Inflation or Additional Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,410,138	\$ 7,027,138	\$ 9,891,871	\$ 19,329,147
TOTAL ALL USES	\$ 92,170,569	\$ 98,562,770	\$ 81,699,830	\$ 366,359,360	\$ 82,407,382	\$ 73,436,920	\$ 76,893,722	\$ 78,511,664	\$ 72,558,418	\$ 73,753,608	\$ 1,096,354,243
% FROM BONDS	54.4%	63.9%	68.0%	91.5%	70.2%	66.6%	67.0%	65.9%	60.8%	61.0%	73.3%
% FROM CITY AND OTHER CASH SOURCES	45.6%	36.1%	32.0%	8.5%	29.8%	33.4%	33.0%	34.1%	39.2%	39.0%	26.7%

Summary Funding Tables

TABLE 1
CAPITAL IMPROVEMENT PROGRAM SOURCES AND USES OF FUNDS
For the Ten Fiscal Years Ending June 30, 2021

		Projected	Total
CITY FUNDED SOURCES:		Debt Service	General Fund
Planned Future General Fund Appropriations to Capital Projects Fund, FY 2012 - 2021			
FY 2012	\$15,665,986	\$43,361,938	\$59,027,924
FY 2013	\$11,265,483	\$50,629,710	\$61,895,193
FY 2014	\$17,180,211	\$57,003,882	\$74,184,093
FY 2015	\$19,458,190	\$62,114,461	\$81,572,651
FY 2016	\$18,118,633	\$67,227,709	\$85,346,342
FY 2017	\$17,508,931	\$82,587,831	\$100,096,762
FY 2018	\$18,460,862	\$85,081,843	\$103,542,705
FY 2019	\$19,690,000	\$87,680,643	\$107,370,643
FY 2020	\$21,210,000	\$90,794,788	\$112,004,788
FY 2021	\$21,400,000	\$91,240,331	\$112,640,331
Total Planned Future Appropriations	\$179,958,296	\$717,723,136	\$897,681,432
Planned General Obligation Bond Issues:			
FY 2012	\$50,120,000		
FY 2013	\$63,000,000		
FY 2014	\$55,530,000		
FY 2015	\$335,305,000		
FY 2016	\$57,875,000		
FY 2017	\$48,900,000		
FY 2018	\$51,500,000		
FY 2019	\$51,760,000		
FY 2020	\$44,150,000		
FY 2021	\$45,000,000		
Total General Obligation Bond Issues	\$803,140,000		
Planned Other City Sources			
Bond Interest Earnings (Current Year)	\$8,500,000		
General Fund Balances (Prior Years)	\$19,109,736		
Sale of Property Revenue	\$900,000		
Sanitary Sewer Fees	\$22,456,868		
Stormwater Management Dedicated Tax	\$18,510,721		
Potomac Yard Metro Special Revenues	\$9,700,000		
Comcast Revenues	\$9,850,000		
Reallocated Prior Year Balances	\$300,000		
Other CIP Cash Revenue	\$2,083,622		
Total Planned Other City Sources	\$91,410,947		
TOTAL CITY SOURCES (FY 2012 - FY 2021)		\$1,074,509,243	

Summary Funding Tables

TABLE 1 (continued)
CAPITAL IMPROVEMENT PROGRAM SOURCES AND USES OF FUNDS
For the Ten Fiscal Years Ending June 30, 2021

Current City Sources (FY 2011 and prior)		
Capital Projects Fund Balances at 6/30/10	\$26,006,609	
General Fund Appropriation FY 2011	\$4,295,000	
General Fund Balances Designated for Subsequent Years' Capital Expenditures	\$0	
General Obligation Bonds (planned FY 2011 issuance)	\$84,015,000	
Bond Interest Earnings	\$1,067,397	
Sanitary Sewer Fees	\$4,308,877	
Stormwater Management Dedicated Tax	\$2,065,715	
Comcast Revenues	\$985,000	
Reallocated Prior Year Balances	\$3,723,500	
Other City Cash	\$216,437	
Total City-Funded Current Sources		\$126,683,535

GRAND TOTAL CITY-FUNDED SOURCES	\$1,201,192,778
--	------------------------

CITY FUNDED USES:

Approved Capital Budgets through FY 2011:		
Prior Year Approved Projects	\$26,006,609	
FY 2011 Approved Capital Budget	\$100,676,926	
Total Approved Capital Budgets		\$126,683,535

Proposed FY 2012 - 2021 City Funded CIP		
FY 2012 Proposed Capital Budget	\$78,895,569	
FY 2013 Proposed Capital Budget	\$96,202,770	
FY 2014 Proposed Capital Budget	\$81,144,830	
FY 2015 Proposed Capital Budget	\$366,204,360	
FY 2016 Proposed Capital Budget	\$81,907,382	
FY 2017 Proposed Capital Budget	\$72,436,920	
FY 2018 Proposed Capital Budget	\$75,893,722	
FY 2019 Proposed Capital Budget	\$77,511,664	
FY 2020 Proposed Capital Budget	\$71,558,418	
FY 2021 Proposed Capital Budget	\$72,753,608	
Total Proposed FY 2012 - 2021 CIP		\$1,074,509,243

TOTAL CITY FUNDED USES	\$1,201,192,778
-------------------------------	------------------------

Summary Funding Tables

Table 2
Debt Service Indicators

	Total Debt Service	Outstanding Debt ^{/1}	General Government Expenditures ^{/2}	Assessed Value of Real Property (Thousands of Dollars) ^{/3}	Personal Income (Thousands of Dollars) ^{/4}
FY 2002	16,015,996	153,925,000	452,671,072	16,132,989	7,124,938
FY 2003	17,739,094	143,615,000	488,044,085	19,225,926	7,380,953
FY 2004	18,938,838	197,520,000	516,275,303	22,757,185	8,012,726
FY 2005	22,938,317	241,890,000	545,688,442	27,359,650	8,618,889
FY 2006	27,101,086	296,540,000	623,774,871	32,906,719	9,454,566
FY 2007	31,232,166	278,525,000	689,280,260	34,243,031	10,035,724
FY 2008	30,775,390	260,350,000	688,844,141	35,522,197	10,441,443
FY 2009	32,412,775	383,950,000	720,924,777	34,379,163	10,627,334
FY 2010	34,844,533	364,485,000	705,338,251	31,819,266	10,839,881
FY 2011	38,735,420	415,720,000	755,254,443	32,225,467	11,273,476
FY 2012	43,361,938	461,945,000	768,038,908	33,101,669	11,961,158
FY 2013	50,629,710	502,742,500	803,724,402	34,234,927	12,690,789
FY 2014	57,003,882	528,151,000	817,795,998	35,824,611	13,464,927
FY 2015	62,114,461	834,573,000	1,135,682,431	37,975,793	14,286,287
FY 2016 ^{/5}	67,227,709	849,609,750	888,835,856	40,372,775	15,157,751
FY 2017	82,587,831	852,812,750	941,414,210	42,956,522	16,082,374
FY 2018	85,081,843	856,225,750	970,726,906	45,647,411	17,063,398
FY 2019	87,680,643	857,357,750	998,227,309	48,496,507	18,104,266
FY 2020	90,794,788	848,328,750	1,022,382,641	51,513,129	19,208,626
FY 2021	91,240,331	838,881,250	1,051,217,114	54,707,147	20,380,352

^{/1} Beginning in FY 2006, debt attributable to sanitary sewer capital projects is excluded because sanitary sewer systems are 100% self-supporting.

^{/2} General Government expenditures after FY 2012 are based on a long range forecast scenario.

^{/3} Presented on a calendar year basis. Future growth assumes a 3.35% growth in FY 2013, 4.5% in FY 2014, 5.5% growth for FY 2015, and 6.0% growth in FY 2016 through FY 2021.

^{/4} Total personal income through FY 2009 is from the U.S. Department of Commerce Bureau of Economic Analysis (BEA). Personal income estimates for FY 2012 and beyond are increased by 6.09%, which is equivalent to the historical annual average for Alexandria plus an increment related to the gradual buildout of Potomac Yards.

^{/5} Reflects debt service for self-funded proposed Potomac Yard Metrorail Station starting in FY 2016

Summary Funding Tables

Table 2 (continued)
Debt Service Indicators

Fiscal Year	Ratio of Debt Service to General Governmental Expenditures	Outstanding Debt as a Percentage of Assessed Value of Real Property/ ¹	Debt per Capita as a Percentage of Per Capita Income
Ceiling	10.00%	1.60%	An amount equal to 4.5% of total personal income
Target	8.00%	1.10%	An amount equal to 3.2 % of total personal income
FY 2002	3.54%	0.95%	2.16%
FY 2003	3.63%	0.75%	1.95%
FY 2004	3.67%	0.87%	2.47%
FY 2005	4.20%	0.88%	2.81%
FY 2006	4.34%	0.90%	3.14%
FY 2007	4.53%	0.81%	2.78%
FY 2008	4.47%	0.73%	2.49%
FY 2009	4.50%	1.12%	3.61%
FY 2010	4.94%	1.15%	3.36%
FY 2011	5.13%	1.29%	3.69%
FY 2012	5.65%	1.40%	3.86%
FY 2013	6.30%	1.47%	3.96%
FY 2014	6.97%	1.47%	3.92%
FY 2015 /2	5.47%	2.20%	5.84%
FY 2016	7.56%	2.10%	5.61%
FY 2017	8.77%	1.99%	5.30%
FY 2018	8.76%	1.88%	5.02%
FY 2019	8.78%	1.77%	4.74%
FY 2020	8.88%	1.65%	4.42%
FY 2021	8.68%	1.53%	4.12%

¹ Includes general obligation bonds and term notes. In past years, total assessed value included real and personal property. Beginning in the FY 2000 CIP, this indicator has been revised per the debt policies adopted on December 9, 1997, to include only real property.

² Reflects debt for self-funded proposed Potomac Yard Metrorail Station starting in FY 2015

Summary Funding Tables

Table 2 (continued)
Debt Service Indicators

General Fund Balance as a Percentage of General Fund Revenue		
Fiscal Year	Unreserved	Undesignated
Floor	10.00%	4.00%
Target	N/A	5.50%
FY 1993	24.30%	7.60%
FY 1994	23.40%	7.60%
FY 1995	22.40%	6.60%
FY 1996	20.60%	5.50%
FY 1997	19.10%	6.70%
FY 1998	17.60%	7.60%
FY 1999	16.50%	6.90%
FY 2000	17.30%	6.50%
FY 2001	16.60%	6.70%
FY 2002	17.61%	6.79%
FY 2003	14.43%	7.27%
FY 2004	14.59%	6.90%
FY 2005	13.26%	5.89%
FY 2006	13.24%	5.61%
FY 2007	13.36%	5.42%
FY 2008	12.00%	5.20%
FY 2009	9.29%	4.68%
FY 2010	11.09%	5.34%

Source: Alexandria FY 2010 Comprehensive Annual Financial Report (CAFR)

Summary Funding Tables

Table 3: General Obligation Bond Repayment Schedules

Table 3, below, summarizes the annual debt service for all currently outstanding general obligation bond issues of the City of Alexandria. Tables 4 through 17, on the following pages, show the date of issue, the years remaining on the payment schedule, and the amount of principal and interest due each year for the individual bond issues. (Debt service does not include \$256,070 for Commonwealth Transportation Board in the operating budget.) The debt service on these tables includes all general obligation bonded debt including that financed by sanitary sewer fees, open space dedicated real estate tax revenues, and affordable housing dedicated real estate tax revenues.

TABLE 3			
Summary of Total General Obligation Debt Service			
Fiscal Year	Principal	Interest	Total
2012	\$23,725,000	\$18,261,668	\$41,986,668
2013	\$26,285,000	\$17,173,550	\$43,458,550
2014	\$28,095,000	\$16,027,444	\$44,122,444
2015	\$28,830,000	\$14,948,044	\$43,778,044
2016	\$28,785,000	\$13,775,862	\$42,560,862
2017	\$28,750,000	\$12,508,637	\$41,258,637
2018	\$28,695,000	\$11,276,725	\$39,971,725
2019	\$28,660,000	\$10,042,801	\$38,702,801
2020	\$26,625,000	\$8,811,482	\$35,436,482
2021	\$23,685,000	\$7,650,131	\$31,335,131
2022	\$20,855,000	\$6,586,881	\$27,441,881
2023	\$20,855,000	\$5,642,456	\$26,497,456
2024	\$17,555,000	\$4,683,569	\$22,238,569
2025	\$17,555,000	\$3,868,794	\$21,423,794
2026	\$15,515,000	\$3,081,506	\$18,596,506
2027	\$12,550,000	\$2,304,300	\$14,854,300
2028	\$12,550,000	\$1,672,475	\$14,222,475
2029	\$12,550,000	\$1,034,013	\$13,584,013
2030	\$9,200,000	\$466,800	\$9,666,800
2031	\$4,400,000	\$110,000	\$4,510,000
Total	\$415,720,000	\$159,927,138	\$575,647,138

Summary Funding Tables

**Table 4. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$17.0 MILLION - A (JULY, 2010) *
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$1,000,000	\$3,236,900	\$4,236,900
2013	\$2,000,000	\$3,161,900	\$5,161,900
2014	\$2,900,000	\$3,053,900	\$5,953,900
2015	\$3,700,000	\$2,921,900	\$6,621,900
2016	\$3,700,000	\$2,755,400	\$6,455,400
2017	\$3,700,000	\$2,588,900	\$6,288,900
Total	\$17,000,000	\$17,718,900	\$34,718,900

* Tax-exempt portion of bond issuance

Summary Funding Tables

**Table 5. City of Alexandria, VA
BUILD AMERICA BOND ISSUE OF \$55.3 MILLION - B (JULY, 2010)*
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$0	\$0	\$0
2013	\$0	\$0	\$0
2014	\$0	\$0	\$0
2015	\$0	\$0	\$0
2016	\$0	\$0	\$0
2017	\$0	\$0	\$0
2018	\$3,700,000	\$2,448,300	\$6,148,300
2019	\$3,700,000	\$2,308,625	\$6,008,625
2020	\$3,700,000	\$2,158,775	\$5,858,775
2021	\$3,700,000	\$2,007,075	\$5,707,075
2022	\$3,700,000	\$1,853,525	\$5,553,525
2023	\$3,700,000	\$1,693,500	\$5,393,500
2024	\$3,700,000	\$1,528,850	\$5,228,850
2025	\$3,700,000	\$1,360,500	\$5,060,500
2026	\$3,700,000	\$1,186,600	\$4,886,600
2027	\$4,400,000	\$988,900	\$5,388,900
2028	\$4,400,000	\$770,000	\$5,170,000
2029	\$4,400,000	\$550,000	\$4,950,000
2030	\$4,400,000	\$330,000	\$4,730,000
2031	\$4,400,000	\$110,000	\$4,510,000
Total	\$55,300,000	\$19,294,650	\$74,594,650

* Build America Bond portion of issuance; payment schedule does not reflect the Federal B.A.B. subsidy

Summary Funding Tables

**Table 6. City of Alexandria, VA
BUILD AMERICA BOND ISSUE OF \$44.5 MILLION - B (JUNE, 2009)*
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$0	\$2,380,250	\$2,380,250
2013	\$0	\$2,380,250	\$2,380,250
2014	\$0	\$2,380,250	\$2,380,250
2015	\$0	\$2,380,250	\$2,380,250
2016	\$0	\$2,380,250	\$2,380,250
2017	\$0	\$2,380,250	\$2,380,250
2018	\$0	\$2,380,250	\$2,380,250
2019	\$0	\$2,380,250	\$2,380,250
2020	\$0	\$2,380,250	\$2,380,250
2021	\$4,100,000	\$2,280,825	\$6,380,825
2022	\$4,100,000	\$2,078,900	\$6,178,900
2023	\$4,100,000	\$1,871,850	\$5,971,850
2024	\$4,100,000	\$1,660,700	\$5,760,700
2025	\$4,100,000	\$1,445,450	\$5,545,450
2026	\$4,800,000	\$1,207,200	\$6,007,200
2027	\$4,800,000	\$945,600	\$5,745,600
2028	\$4,800,000	\$679,200	\$5,479,200
2029	\$4,800,000	\$409,200	\$5,209,200
2030	\$4,800,000	\$136,800	\$4,936,800
Total	\$44,500,000	\$34,137,975	\$78,637,975

* Build America Bond portion of issuance; payment schedule does not reflect the Federal B.A.B. subsidy

Summary Funding Tables

**Table 7. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$35.2 MILLION - A (JUNE, 2009) *
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$2,200,000	\$1,057,875	\$3,257,875
2013	\$3,200,000	\$960,875	\$4,160,875
2014	\$4,100,000	\$861,000	\$4,961,000
2015	\$4,100,000	\$781,563	\$4,881,563
2016	\$4,100,000	\$676,500	\$4,776,500
2017	\$4,100,000	\$553,500	\$4,653,500
2018	\$4,100,000	\$410,000	\$4,510,000
2019	\$4,100,000	\$246,000	\$4,346,000
2020	\$4,100,000	\$82,000	\$4,182,000
Total	\$34,100,000	\$5,629,313	\$39,729,313

* Tax-exempt portion of bond issuance

Summary Funding Tables

**Table 8. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$58.0 MILLION - A (JULY, 2008)*
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$2,500,000	\$2,297,438	\$4,797,438
2013	\$3,100,000	\$2,177,750	\$5,277,750
2014	\$3,100,000	\$2,046,000	\$5,146,000
2015	\$3,100,000	\$1,937,500	\$5,037,500
2016	\$3,100,000	\$1,805,750	\$4,905,750
2017	\$3,100,000	\$1,650,750	\$4,750,750
2018	\$3,100,000	\$1,495,750	\$4,595,750
2019	\$3,100,000	\$1,356,250	\$4,456,250
2020	\$3,100,000	\$1,232,250	\$4,332,250
2021	\$3,100,000	\$1,104,375	\$4,204,375
2022	\$3,100,000	\$976,500	\$4,076,500
2023	\$3,100,000	\$852,500	\$3,952,500
2024	\$3,100,000	\$726,563	\$3,826,563
2025	\$3,100,000	\$597,525	\$3,697,525
2026	\$3,100,000	\$466,550	\$3,566,550
2027	\$3,100,000	\$334,800	\$3,434,800
2028	\$3,100,000	\$202,275	\$3,302,275
2029	\$3,100,000	\$67,813	\$3,167,813
Total	\$55,200,000	\$21,328,339	\$76,528,339

* Tax-exempt portion of bond issuance

Summary Funding Tables

**Table 9. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$5.0 MILLION - B (JULY, 2008) *
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$250,000	\$228,250	\$478,250
2013	\$250,000	\$217,000	\$467,000
2014	\$250,000	\$205,594	\$455,594
2015	\$250,000	\$194,031	\$444,031
2016	\$250,000	\$182,250	\$432,250
2017	\$250,000	\$170,000	\$420,000
2018	\$250,000	\$157,188	\$407,188
2019	\$250,000	\$144,063	\$394,063
2020	\$250,000	\$130,750	\$380,750
2021	\$250,000	\$117,250	\$367,250
2022	\$250,000	\$103,750	\$353,750
2023	\$250,000	\$90,250	\$340,250
2024	\$250,000	\$76,750	\$326,750
2025	\$250,000	\$63,000	\$313,000
2026	\$250,000	\$49,000	\$299,000
2027	\$250,000	\$35,000	\$285,000
2028	\$250,000	\$21,000	\$271,000
2029	\$250,000	\$7,000	\$257,000
Total	\$4,500,000	\$2,192,126	\$6,692,126

* Taxable portion of bond issuance for Glebe Park housing project

Summary Funding Tables

**Table 10. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$22.8 MILLION - A (MAY, 2007) *
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$0	\$1,025,650	\$1,025,650
2013	\$0	\$1,025,650	\$1,025,650
2014	\$2,905,000	\$1,025,650	\$3,930,650
2015	\$2,890,000	\$909,450	\$3,799,450
2016	\$2,870,000	\$793,850	\$3,663,850
2017	\$2,845,000	\$679,050	\$3,524,050
2018	\$2,825,000	\$565,250	\$3,390,250
2019	\$2,825,000	\$424,000	\$3,249,000
2020	\$2,825,000	\$282,750	\$3,107,750
2021	\$2,830,000	\$141,500	\$2,971,500
Total	\$22,815,000	\$6,872,800	\$29,687,800

* Tax exempt bond issuance refinanced prior City bond issuance

Summary Funding Tables

**Table 11. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$56.0 MILLION - A (JUNE, 2006) *
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$2,920,000	\$1,993,831	\$4,913,831
2013	\$2,920,000	\$1,847,831	\$4,767,831
2014	\$2,920,000	\$1,701,831	\$4,621,831
2015	\$2,915,000	\$1,585,031	\$4,500,031
2016	\$2,915,000	\$1,468,431	\$4,383,431
2017	\$2,915,000	\$1,322,681	\$4,237,681
2018	\$2,915,000	\$1,176,931	\$4,091,931
2019	\$2,915,000	\$1,053,044	\$3,968,044
2020	\$2,915,000	\$925,513	\$3,840,513
2021	\$2,915,000	\$797,981	\$3,712,981
2022	\$2,915,000	\$666,806	\$3,581,806
2023	\$2,915,000	\$521,056	\$3,436,056
2024	\$2,915,000	\$375,306	\$3,290,306
2025	\$2,915,000	\$251,419	\$3,166,419
2026	\$2,915,000	\$127,531	\$3,042,531
Total	\$43,740,000	\$15,815,223	\$59,555,223

* Tax exempt portion of bond issuance

Summary Funding Tables

**Table 12. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$15.0 MILLION - B (JUNE, 2006)*
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$750,000	\$645,375	\$1,395,375
2013	\$750,000	\$604,125	\$1,354,125
2014	\$750,000	\$562,875	\$1,312,875
2015	\$750,000	\$521,625	\$1,271,625
2016	\$750,000	\$480,000	\$1,230,000
2017	\$750,000	\$438,375	\$1,188,375
2018	\$750,000	\$396,000	\$1,146,000
2019	\$750,000	\$353,250	\$1,103,250
2020	\$750,000	\$310,125	\$1,060,125
2021	\$750,000	\$266,625	\$1,016,625
2022	\$750,000	\$222,750	\$972,750
2023	\$750,000	\$178,500	\$928,500
2024	\$750,000	\$133,875	\$883,875
2025	\$750,000	\$89,250	\$839,250
2026	\$750,000	\$44,625	\$794,625
Total	\$11,250,000	\$5,247,375	\$16,497,375

* Taxable portion of bond issuance (affordable housing)

Summary Funding Tables

**Table 13. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$54.8 MILLION - C (NOVEMBER, 2004)
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$2,740,000	\$1,527,550	\$4,267,550
2013	\$2,740,000	\$1,417,950	\$4,157,950
2014	\$2,740,000	\$1,328,900	\$4,068,900
2015	\$2,740,000	\$1,212,450	\$3,952,450
2016	\$2,740,000	\$1,082,300	\$3,822,300
2017	\$2,740,000	\$959,000	\$3,699,000
2018	\$2,740,000	\$842,550	\$3,582,550
2019	\$2,740,000	\$732,950	\$3,472,950
2020	\$2,740,000	\$623,350	\$3,363,350
2021	\$2,740,000	\$513,750	\$3,253,750
2022	\$2,740,000	\$404,150	\$3,144,150
2023	\$2,740,000	\$294,550	\$3,034,550
2024	\$2,740,000	\$181,525	\$2,921,525
2025	\$2,740,000	\$61,650	\$2,801,650
Total	\$38,360,000	\$11,182,625	\$49,542,625

Summary Funding Tables

**Table 14. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$32.5 MILLION - B (OCTOBER, 2004)*
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$3,170,000	\$1,190,019	\$4,360,019
2013	\$3,130,000	\$1,079,069	\$4,209,069
2014	\$3,130,000	\$922,569	\$4,052,569
2015	\$3,085,000	\$797,369	\$3,882,369
2016	\$3,060,000	\$666,256	\$3,726,256
2017	\$3,050,000	\$513,256	\$3,563,256
2018	\$3,015,000	\$383,631	\$3,398,631
2019	\$2,980,000	\$255,494	\$3,235,494
2020	\$2,945,000	\$128,844	\$3,073,844
Total	\$27,565,000	\$5,936,507	\$33,501,507

* Tax exempt bond issuance refinanced prior City bond issuance

Summary Funding Tables

**Table 15. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$64.7 MILLION - (JANUARY 1, 2004)
Debt Outstanding at June 30, 2011**

Fiscal Year	Principal	Interest	Total
2012	\$3,300,000	\$1,645,875	\$4,945,875
2013	\$3,300,000	\$1,480,875	\$4,780,875
2014	\$3,300,000	\$1,348,875	\$4,648,875
2015	\$3,300,000	\$1,216,875	\$4,516,875
2016	\$3,300,000	\$1,084,875	\$4,384,875
2017	\$3,300,000	\$952,875	\$4,252,875
2018	\$3,300,000	\$820,875	\$4,120,875
2019	\$3,300,000	\$688,875	\$3,988,875
2020	\$3,300,000	\$556,875	\$3,856,875
2021	\$3,300,000	\$420,750	\$3,720,750
2022	\$3,300,000	\$280,500	\$3,580,500
2023	\$3,300,000	\$140,250	\$3,440,250
Total	\$39,600,000	\$10,638,375	\$50,238,375

Summary Funding Tables

Table 16. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$54.5 MILLION - (JULY, 2001)
Debt Outstanding at June 30, 2011

Fiscal Year	Principal	Interest	Total
2012	\$2,895,000	\$257,655	\$3,152,655
2013	\$2,895,000	\$130,275	\$3,025,275
Total	\$5,790,000	\$387,930	\$6,177,930

Summary Funding Tables

Table 17. City of Alexandria, VA
GENERAL OBLIGATION BOND ISSUE OF \$34.0 MILLION - (JANUARY, 1999)
Debt Outstanding at June 30, 2011

Fiscal Year	Principal	Interest	Total
2012	\$2,000,000	\$775,000	\$2,775,000
2013	\$2,000,000	\$690,000	\$2,690,000
2014	\$2,000,000	\$590,000	\$2,590,000
2015	\$2,000,000	\$490,000	\$2,490,000
2016	\$2,000,000	\$400,000	\$2,400,000
2017	\$2,000,000	\$300,000	\$2,300,000
2018	\$2,000,000	\$200,000	\$2,200,000
2019	\$2,000,000	\$100,000	\$2,100,000
Total	\$16,000,000	\$3,545,000	\$19,545,000

FY 2012 - 2021 CIP
BY
STRATEGIC PLAN GOAL

PAGE INTENTIONALLY LEFT BLANK

Strategic Plan

Alexandria's Strategic Planning Process

In 2010, the City of Alexandria adopted a new Strategic Plan to replace the original adopted in 2004 and amended in 2006. The Strategic Plan provides a “roadmap” for the City’s future, and includes seven goals. Each goal is intended to support the larger vision for the City and to point the way of progress toward that vision. These goals were incorporated into the FY 2012 – 2021 Capital Improvement Program (CIP) development process, providing City staff the framework in which to allocate resources to meet the goals of the Strategic Plan.

The goals of the City’s Strategic Plan are:

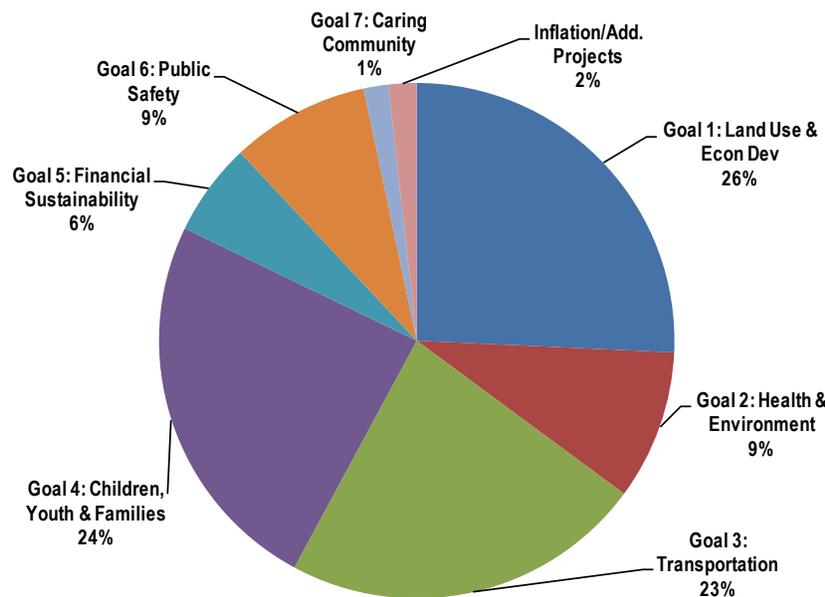
GOALS:

- Goal 1: Alexandria has quality development and redevelopment, support for local businesses, and a strong, diverse, and growing local economy.
- Goal 2: Alexandria respects, protects and enhances the health of its citizens and the quality of its natural environment.
- Goal 3: A multimodal transportation network that supports sustainable land use and provides internal mobility and regional connectivity for Alexandrians.
- Goal 4: The City of Alexandria is a community that supports and enhances the well-being, success and achievement of children, youth and families.
- Goal 5: Alexandria is financially sustainable, efficient, community oriented and values its employees.
- Goal 6: The City protects the safety and security of its residents, businesses, employees, and visitors.
- Goal 7: Alexandria is a caring and inclusive community that values its rich diversity, history and culture, and promotes affordability.

FY 2012 – FY 2021 Approved CIP by Strategic Plan Goal

This pie chart shows the distribution of the Approved FY 2012 – FY 2021 Capital Improvement Program by Strategic Plan Goal. All funding sources (\$1.096 billion) are included.

Approved FY 2012 - 2021 CIP by Strategic Group Goal

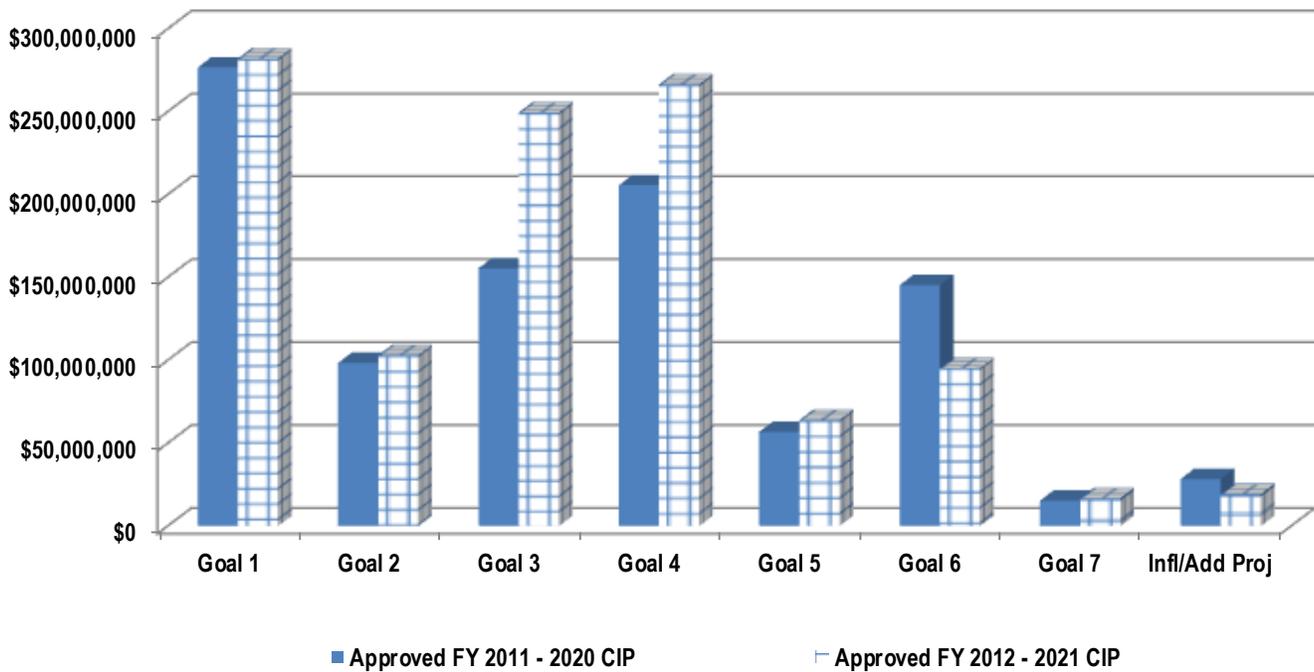


Strategic Plan

The graphs on the next two pages show the Approved FY 2011 – 2020 Capital Improvement Program as compared to the Approved FY 2012 – FY 2021 Capital Improvement Program.

The graph below shows the distribution of all revenue sources in the seven Goal Group areas, including the reserved 2.2 cents on the base real estate tax rate for transportation projects. Funding in Goal Group 3 (Transportation) increased \$93.9 million, and is primarily attributable the reserved 2.2 cents on the base real estate tax rate for transportation projects. Funding for Goal Group 4 (Children, Youth & Families) increases \$60.8 million and includes two new schools (Jefferson-Houston and Patrick Henry) as well as additional funds to address critical schools facilities maintenance needs. Distribution of all other revenues remains fairly consistent in a CIP to CIP comparison except for Goal 6 (Public Safety), attributable to the new Police facility. Funding for the facility totaled \$46.9 million in FY 2011 as compared to \$2.0 million to complete project funding in FY 2012.

CIP by Strategic Goal Group
FY 2011 - 2020 CIP Compared to FY 2012 - 2021 CIP (All Revenue Sources)



Capital Improvement Program	Goal 1	Goal 2	Goal 3	Goal 4	Goal 5	Goal 6	Goal 7	² Infl/Add Proj	Total
¹ Approved FY 2011 - 2020 CIP	\$276,679,000	\$98,397,663	\$155,546,000	\$205,637,203	\$56,820,500	\$145,340,747	\$15,387,620	\$28,324,318	\$982,133,051
Approved FY 2012 - 2021 CIP	\$282,024,000	\$103,042,679	\$249,470,857	\$266,406,066	\$63,925,000	\$95,278,274	\$16,878,220	\$19,329,147	\$1,096,354,243
Difference	\$5,345,000	\$4,645,016	\$93,924,857	\$60,768,863	\$7,104,500	-\$50,062,473	\$1,490,600	-\$8,995,171	\$114,221,192

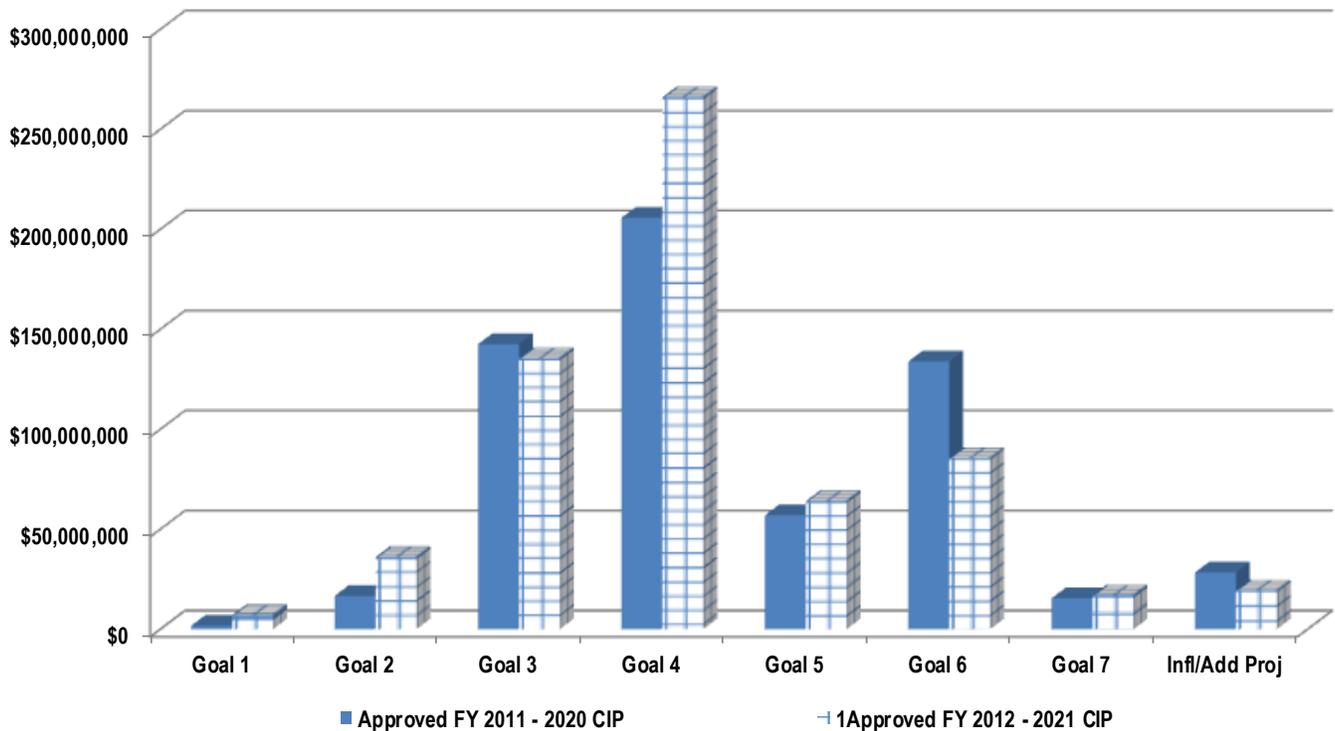
¹ Includes funding for Potomac Yard Metro Station which was approved by City Council in June 2010.

² This column shows available funding not assigned to a specific project. It may be used to account for project inflation or for additional projects not in the base CIP.

Strategic Plan

This next graph looks different if one removes projects paid for by dedicated or restricted revenue sources. A number of City revenue sources are restricted, in that they may be used only for specific projects or purposes. These revenues include: Sewer revenues and bonds (Sanitary Sewer and Storm Sewer); Comcast revenues; revenues and bonds associated with the Potomac Yard Metro Station project; state and federal grants for a specific project or purpose (i.e. Urban Funds); and developer contributions tied to a specific project. Additionally, revenues from the reserved 2.2 cents real estate tax rate for transportation projects are classified as restricted. These restricted revenue sources total \$466.5 million of the \$1.096 billion in total CIP revenues in the Approved FY 2012 – 2021 CIP. The remaining \$629.9 is unrestricted revenue, and may be used to fund any project. The graph below shows the distribution of the use of all unrestricted revenue sources in the seven Goal Group areas. Because funding for Alexandria City Public Schools is included in Goal 4, that Goal Group received the majority of funding from unrestricted sources.

**CIP by Strategic Goal Group
FY 2011 - 2020 Compared to FY 2012 - 2021 CIP (Unrestricted Revenue Only)**



Capital Improvement Program	Goal 1	Goal 2	Goal 3	² Goal 4	Goal 5	Goal 6	Goal 7	³ Infl/Add Proj	Total
Approved FY 2011 - 2020 CIP	\$1,679,000	\$16,577,090	\$142,476,000	\$205,637,203	\$56,820,500	\$133,740,747	\$15,387,620	\$28,324,318	\$600,642,477
¹ Approved FY 2012 - 2021 CIP	\$7,024,000	\$35,965,090	\$135,415,857	\$265,906,066	\$63,925,000	\$85,428,274	\$16,878,220	\$19,329,147	\$629,871,654
Difference	\$5,345,000	\$19,388,000	-\$7,060,143	\$60,268,863	\$7,104,500	-\$48,312,473	\$1,490,600	-\$8,995,171	\$29,229,177

¹ The Approved FY 2012 - 2021 assumes the reserved 2.2 cents for transpiration projects is a restricted revenue source.

² ACPS funding in the amount of \$211.1 million is included in Goal 4.

³ This column shows available funding not assigned to a specific project. It may be used to account for project inflation or for additional projects not in the base CIP.

The following pages provide the list of projects by goal group. In some cases, projects may fall under several goal areas, so the most relevant goal was assigned to the project for the purposes of this display.

Strategic Plan

Strategic Plan Goal Summary – All Revenue Sources

Strategic Plan Goal Summary (All Revenue Sources)	Unallocated											Total
Goal	Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 12-FY 21
Goal 1 - Land Use & Economic Dev.	275,600	1,475,000	1,990,000	2,835,000	271,845,000	545,000	1,310,000	731,000	802,000	361,000	130,000	282,024,000
Goal 2 - Health and Environment	23,790,712	10,320,811	14,271,286	10,813,435	12,225,733	6,873,312	7,437,552	8,083,860	9,162,664	13,349,418	10,504,608	103,042,679
Goal 3 - Transportation	48,244,223	31,443,000	26,853,000	19,933,857	21,023,000	20,318,000	24,738,000	30,388,000	29,388,000	21,848,000	23,538,000	249,470,857
Goal 4 - Education, Youth & Families	905,953	24,411,081	34,374,356	27,807,211	39,446,027	39,267,124	23,288,000	20,646,000	22,204,000	19,128,000	15,834,267	266,406,066
Goal 5 - Financial Sustainability	4,184,340	5,747,000	4,773,000	9,200,000	12,155,000	10,300,000	4,150,000	4,700,000	4,300,000	4,300,000	4,300,000	63,925,000
Goal 6 - Public Safety	525,641	17,634,214	15,171,266	9,930,465	8,434,738	3,224,085	8,583,506	10,900,000	8,600,000	4,900,000	7,900,000	95,278,274
Goal 7 - Caring & Diverse Community	87,000	1,139,462	1,129,862	1,179,862	1,229,862	1,879,862	3,929,862	1,444,862	1,644,862	1,644,862	1,654,862	16,878,220
Inflation or Additional Projects	0	0	0	0	0	0	0	0	2,410,138	7,027,138	9,891,871	19,329,147
Total, All Strategic Plan Goals	78,013,469	92,170,569	98,562,770	81,699,830	366,359,360	82,407,383	73,436,920	76,893,722	78,511,664	72,558,418	73,753,608	1,096,354,243

Strategic Plan Goal 1

Alexandria has quality development and redevelopment, support for local businesses, and a strong, diverse, and growing local economy

Goal 1	Unallocated											Total
Land Use & Economic Development	Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 12-FY 21
Community Development												
Redevelopment of Arlandria	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Braddock Road Area Plan Implementation	100,000	0	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	405,000
Lighting Fixture & Poles Replacement	35,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000
Transportation Sign. & Wayfinding System	0	0	295,000	225,000	200,000	0	515,000	361,000	432,000	241,000	0	2,269,000
Waterfront Plan Implementation	0	0	250,000	500,000	0	0	0	0	0	0	0	750,000
King St. Plan Implementation	0	0	0	150,000	0	0	250,000	250,000	250,000	0	0	900,000
Landmark/Van Dorn Area Plan Impl.	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Transit & Transportation												
Potomac Yard Metrorail Station	0	1,200,000	1,000,000	1,700,000	271,100,000	0	0	0	0	0	0	275,000,000
Information Technology												
GIS Development	0	200,000	75,000	75,000	75,000	75,000	75,000	0	0	0	0	575,000
Permit Processing	140,600	0	250,000	65,000	350,000	350,000	350,000	0	0	0	0	1,365,000
Goal 1 Total	\$275,600	\$1,475,000	\$1,990,000	\$2,835,000	\$271,845,000	\$545,000	\$1,310,000	\$731,000	\$802,000	\$361,000	\$130,000	\$282,024,000
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Net City Costs	\$275,600	\$1,475,000	\$1,990,000	\$2,835,000	\$271,845,000	\$545,000	\$1,310,000	\$731,000	\$802,000	\$361,000	\$130,000	\$282,024,000

Strategic Plan

Strategic Plan Goal 2

Alexandria respects, protects, and enhances the health of its citizens and the quality of its natural environment

Goal 2 Health & Environment Section/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Community Development												
Four Mile Run Park & Stream Restoration	\$638,497	\$455,545	\$455,545	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$911,090
Environmental Restoration	388,750	0	0	134,000	0	150,000	0	150,000	0	150,000	150,000	734,000
Oronoco Outfall	935,000	0	2,200,000	0	0	0	0	0	0	0	0	2,200,000
Four Mile Run Channel Maintenance	600,000	0	1,010,000	0	0	0	600,000	0	0	0	0	1,610,000
City Marina Waterfront Dredging	0	0	0	550,000	2,550,000	0	0	0	100,000	3,000,000	0	6,200,000
Stream & Channel Maintenance and Rest.	770,750	0	0	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	4,800,000
Information Technology												
MHM RSA HIPAA Data Security Compliance	25,000	25,000	25,000	25,000	25,000	25,000	25,000	0	0	0	0	150,000
MHM RSA Medical Records Management	0	0	0	0	0	0	0	0	0	0	0	0
Transit & Transportation												
Retrofit Traffic Lights with LED Technology	0	125,000	125,000	0	0	0	0	0	0	0	0	250,000
Recreation & Parks												
Bike Trails	0	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	600,000
Tree & Shrub Capital Maintenance	0	226,000	251,000	276,000	301,000	326,000	326,000	326,000	326,000	326,000	326,000	3,010,000
Open Space Acquisition and Develop.	5,755,633	0	0	500,000	500,000	1,000,000	1,000,000	2,000,000	3,000,000	4,000,000	4,000,000	16,000,000
Sewers												
NPDES / MS4 Permit	175,000	0	0	0	0	0	0	0	0	0	0	0
Taylor's Run at Janney's Lane	551,250	0	0	0	0	0	0	0	0	0	0	0
Miscellaneous Storm Sewer Repairs	2,197,715	1,266,398	1,565,741	1,653,435	754,733	312,312	1,226,552	1,097,860	226,664	363,418	508,608	8,975,721
Ft. Ward Stormwater	0	85,000	0	0	0	0	0	0	0	0	0	85,000
Storm/Combined Sewer Assessment and Renov.	0	450,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	8,550,000
Storm Sewer Capacity Analysis	1,088,500	600,000	0	0	0	0	0	0	0	0	0	600,000
Key Drive Flood Mitigation	0	0	0	0	1,000,000	800,000	0	0	0	0	0	1,800,000
Braddock Rd. & West St. Storm Sewer	0	0	0	0	0	750,000	750,000	1,000,000	2,000,000	2,000,000	2,000,000	8,500,000
Commonwealth Service Chamber	370,000	0	0	0	0	0	0	0	0	0	0	0
Holmes Run Trunk Sewer	6,037,000	0	0	0	0	0	0	0	0	0	0	0
Reclaimed Water System via WTE Plant	100,000	0	0	0	0	0	0	0	0	0	0	0
Sanitary Sewer Capacity Studies	449,877	0	0	0	0	0	0	0	0	0	0	0
Mitigation of Combined Sewer Overflows	1,277,690	304,000	319,000	335,000	335,000	350,000	350,000	350,000	350,000	350,000	350,000	3,393,000
Reconstructions & Exts. of Sanitary Sewers	2,430,050	863,868	900,000	980,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,743,868
Sewer Separation Projects	0	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	6,000,000
Four Mile Run Sanitary Sewer Repair	0	300,000	1,500,000	0	0	0	0	0	0	0	0	1,800,000
Holmes Run Sewershed Infiltration & Inflow	0	4,960,000	4,360,000	4,200,000	3,600,000	0	0	0	0	0	0	17,120,000
Sanitary Sewer Master Plan	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Goal 2 Total	\$23,790,712	\$10,320,811	\$14,271,286	\$10,813,435	\$12,225,733	\$6,873,312	\$7,437,552	\$8,083,860	\$9,162,664	\$13,349,418	\$10,504,608	\$103,042,679
Less Total Non-City Revenues	\$338,000	\$250,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Total Net City Costs	\$23,452,712	\$10,070,811	\$14,021,286	\$10,813,435	\$12,225,733	\$6,873,312	\$7,437,552	\$8,083,860	\$9,162,664	\$13,349,418	\$10,504,608	\$102,542,679

Strategic Plan

Strategic Plan Goal 3

A multimodal transportation network that supports sustainable land use and provide internal mobility and regional connectivity for Alexandrians

Goal 3 Transportation Section/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Community Development												
Woodrow Wilson Bridge Project	\$16,467,314	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transportation & Transit												
Mass Transit (SAFETEA-LU & Urban Funds)	6,052,817	2,100,000	0	0	0	0	0	0	0	0	0	2,100,000
King Street Station Improvements	1,900,000	4,200,000	0	0	0	0	0	0	0	1,000,000	0	5,200,000
DASH Bus Fleet Replacements	62,000	1,970,000	1,955,000	1,800,000	2,400,000	1,200,000	4,200,000	4,200,000	4,200,000	3,200,000	3,200,000	28,325,000
¹ DASH Bus Fleet Expansion	39,000	5,850,000	0	0	2,600,000	0	0	0	0	0	0	8,450,000
WMATA Capital	1,800,145	6,100,000	6,200,000	7,240,000	7,380,000	7,530,000	7,550,000	7,550,000	7,550,000	7,550,000	7,550,000	72,200,000
ADA Access	20,500	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Bus Shelters	130,000	155,000	155,000	155,000	155,000	0	0	0	0	0	0	620,000
Expanded Trolley/Circulator/Transit Service	0	0	0	3,500,000	0	0	0	0	0	0	0	3,500,000
Hybrid Bus / Trolley Battery Packs	0	0	0	0	0	500,000	150,000	250,000	150,000	150,000	150,000	1,350,000
Landmark Transit Station	0	0	0	0	0	0	0	600,000	2,700,000	2,700,000	0	6,000,000
Edsall Road	1,460,904	0	0	0	0	0	0	0	0	0	0	0
Eisenhower Avenue Widening	6,228,816	0	0	0	0	0	0	0	0	0	0	0
Bridge Repairs	\$0	\$600,000	\$600,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$3,600,000
King/Quaker Lane/Braddock Rd. Inter.	598,000	600,000	5,400,000	0	0	0	0	0	0	0	0	6,000,000
King & Beauregard Intersection	5,838,262	2,100,000	0	0	0	0	0	0	0	0	0	2,100,000
Street/Alley Reconstructions & Extensions	600,024	400,000	300,000	300,000	300,000	400,000	400,000	400,000	400,000	400,000	400,000	3,700,000
Miscellaneous Undergrounding	0	90,000	50,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	860,000
Mt. Vernon Ave/Russell Road Intersection	0	0	0	0	100,000	900,000	0	0	0	0	0	1,000,000
Madison & Montgomery Reconstruction	0	0	0	0	0	500,000	3,250,000	3,000,000	0	0	0	6,750,000
Street Reconstructions TBD	0	0	0	0	0	1,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	11,000,000
Duke Street Complete Streets	0	0	0	0	0	0	0	0	0	210,000	2,100,000	2,310,000
High Street Construction	0	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
Van Dorn Multi-Modal Bridge	0	0	0	0	0	0	0	0	0	0	1,000,000	1,000,000
Crystal City/Potomac Yard BRT	\$5,685,553	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Transit Corridor "A" Widening (Route 1)	0	600,000	0	0	0	0	0	0	0	0	0	600,000
Transit Corridor "A" Streetcars (Route 1)	0	1,000,000	0	0	0	0	0	0	0	2,250,000	2,250,000	5,500,000
Transit Corridor "C" Construction (Beauregard)	0	2,100,000	7,400,000	5,000,000	5,000,000	0	0	0	0	0	0	19,500,000
Transit Corridor "A" BRT Rolling Stock	0	0	0	0	0	2,000,000	0	0	0	0	0	2,000,000
Transit Corridor "B" Construction (Duke St.)	0	0	0	0	0	700,000	1,800,000	10,000,000	10,000,000	0	0	22,500,000

¹Of the \$1.95 million in non-City revenue (Urban Funds) in FY 2012, \$1.0 million is contingent on dollars being available from other projects.

Strategic Plan

Strategic Plan Goal 3, Continued

A multimodal transportation network that supports sustainable land use and provide internal mobility and regional connectivity for Alexandrians

Goal 3 Transportation Section/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Non-Motorized Transportation (Complete St.)	896,088	0	165,000	220,857	270,000	270,000	270,000	270,000	270,000	270,000	270,000	2,275,857
Non-Motorized Transportation (Safety)	420,000	0	100,000	100,000	100,000	500,000	500,000	500,000	500,000	500,000	500,000	3,300,000
Shared-Use Paths	34,800	1,868,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	118,000	2,930,000
BRAC Neighborhood Protection Plan	10,000	500,000	0	0	0	0	0	0	0	0	0	500,000
Holmes Run Greenway/Eisenhower East	0	250,000	3,300,000	0	0	0	0	0	0	0	0	3,550,000
Old Cameron Run Trail	0	0	0	0	500,000	3,000,000	0	0	0	0	0	3,500,000
Backlick Run Multi-Use Paths	0	0	0	0	0	200,000	3,000,000	0	0	0	0	3,200,000
Fixed Transportation Equipment	\$0	\$850,000	\$850,000	\$850,000	\$1,450,000	\$850,000	\$850,000	\$850,000	\$850,000	\$850,000	\$2,350,000	\$10,600,000
Transportation Technologies	0	100,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,350,000
Goal 3 Total	\$48,244,223	\$31,443,000	\$26,853,000	\$19,933,857	\$21,023,000	\$20,318,000	\$24,738,000	\$30,388,000	\$29,388,000	\$21,848,000	\$23,538,000	\$249,470,857
Less Total Non-City Revenues	\$42,515,404	\$12,525,000	\$2,110,000	\$555,000	\$155,000	\$500,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$20,845,000
Total Net City Costs	\$5,728,819	\$18,918,000	\$24,743,000	\$19,378,857	\$20,868,000	\$19,818,000	\$23,738,000	\$29,388,000	\$28,388,000	\$20,848,000	\$22,538,000	\$228,625,857

Strategic Plan

Strategic Plan Goal 4

Alexandria is a community that supports and enhances the well-being, success and achievement of children, youth and families

Goal 4 - Education, Youth & Families Section/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
ACPS												
ADA Projects	\$0	\$1,860,090	\$310,726	\$0	\$0	\$0	\$1,000,000	\$0	\$500,000	\$500,000	\$1,140,000	\$5,310,816
Asset Loss Prevention	\$0	\$1,103,722	\$276,774	\$210,408	\$286,717	\$2,351,107	\$150,000	\$150,000	\$150,000	\$150,000	\$338,000	\$5,166,728
Asset Replacement	\$0	\$419,000	\$377,000	\$405,896	\$447,104	\$506,425	\$507,000	\$507,000	\$507,000	\$507,000	\$350,000	\$4,533,425
Eco City Projects	\$0	\$1,976,417	\$736,895	\$849,241	\$1,153,003	\$2,104,789	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,746,267	\$12,566,612
Equipment and Systems Replacement	\$0	\$1,440,125	\$938,576	\$285,376	\$866,493	\$661,874	\$430,000	\$430,000	\$430,000	\$430,000	\$510,000	\$6,422,444
Instructional Environment	\$0	\$1,235,000	\$756,452	\$2,015,945	\$662,288	\$678,845	\$634,000	\$634,000	\$634,000	\$1,000,000	\$600,000	\$8,850,530
Shared Program Priorities	\$0	\$675,625	\$63,552	\$21,015	\$21,541	\$22,080	\$279,000	\$279,000	\$279,000	\$279,000	\$238,000	\$2,157,813
Facilities Maintenance	\$0	\$10,016,495	\$7,603,143	\$5,080,367	\$7,772,314	\$5,167,799	\$8,000,000	\$10,000,000	\$10,000,000	\$9,500,000	\$8,642,000	\$81,782,118
Jefferson-Houston	\$0	\$3,120,000	\$11,752,652	\$14,422,986	\$10,353,239	\$0	\$0	\$0	\$0	\$0	\$0	\$39,648,877
Other Capacity Projects	\$0	\$140,000	\$4,066,794	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,206,794
Patrick Henry	\$0	\$0	\$4,066,792	\$1,638,977	\$9,808,329	\$24,893,205	\$0	\$0	\$0	\$0	\$0	\$40,407,303
Information Technology												
DHS Payment System Replacement	0	0	125,000	0	0	0	0	0	0	0	0	125,000
Other Regional Contributions												
Northern Virginia Community College	0	212,607	253,000	295,000	338,000	384,000	391,000	399,000	407,000	415,000	423,000	3,517,607
Recreation & Parks												
ADA Requirements	54,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	29,000	290,000
Ball Court Renovations	0	150,000	75,000	225,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Irrigation Projects	0	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	128,000	1,280,000
Playground Renovations	0	300,000	300,000	700,000	850,000	750,000	500,000	550,000	600,000	650,000	650,000	5,850,000
Park Renovations CFMP	8,000	313,000	313,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000	338,000	3,330,000
Restaurant Depot Contribution	0	500,000	0	0	0	0	0	0	0	0	0	500,000
Athletic Field Restrooms	0	0	0	0	200,000	250,000	0	0	0	0	0	450,000
Athletic Field Improvements	0	0	0	0	0	0	2,500,000	2,500,000	2,500,000	2,500,000	0	10,000,000
Chinquapin Aquatics Center	0	160,000	1,440,000	0	0	0	1,000,000	2,000,000	2,000,000	0	0	6,600,000
Patrick Henry Recreation Center	0	0	0	610,000	5,490,000	0	0	0	0	0	0	6,100,000
Miracle Field	0	0	285,000	0	0	0	0	0	0	0	0	285,000
Pavement Repairs at Parks	0	0	0	0	0	0	2,000,000	1,000,000	0	0	0	3,000,000
Public Pools	59,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000	520,000
Spray Parks	0	0	0	0	0	0	0	0	2,000,000	1,000,000	0	3,000,000
Windmill Hill Park Bulkhead	784,953	0	0	0	0	300,000	3,700,000	0	0	0	0	4,000,000
Recreation Center CFMP	0	580,000	425,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,005,000
Goal 4 Total	\$905,953	\$24,411,081	\$34,374,356	\$27,807,211	\$39,446,027	\$39,267,124	\$23,288,000	\$20,646,000	\$22,204,000	\$19,128,000	\$15,834,267	\$266,406,066
Less Total Non-City Revenues	\$0	\$500,000	\$0	\$500,000								
Total Net City Costs	\$905,953	\$23,911,081	\$34,374,356	\$27,807,211	\$39,446,027	\$39,267,124	\$23,288,000	\$20,646,000	\$22,204,000	\$19,128,000	\$15,834,267	\$265,906,066

Strategic Plan

Strategic Plan Goal 5

Alexandria is financially sustainable, efficient, community-oriented and values its employees

Goal 5 Financial Sustainability Section/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Information Technology												
Business Tax System	\$24,000	\$0	\$50,000	\$60,000	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$160,000
Customer Relationship Management System	50,000	25,000	50,000	250,000	250,000	50,000	50,000	0	0	0	0	675,000
Database Infrastructure	43,000	30,000	60,000	60,000	40,000	40,000	40,000	0	0	0	0	270,000
Document Management & Imaging Infra.	0	0	50,000	50,000	50,000	50,000	0	0	0	0	0	200,000
Electronic Government	167,340	150,000	175,000	200,000	200,000	200,000	200,000	0	0	0	0	1,125,000
Enterprise Data Storage Infrastructure	100,000	200,000	175,000	175,000	75,000	75,000	75,000	0	0	0	0	775,000
Enterprise Maintenance Mgmt System	45,000	90,000	75,000	60,000	60,000	60,000	60,000	0	0	0	0	405,000
Finance Payment Kiosk	50,000	0	50,000	0	0	0	25,000	0	0	0	0	75,000
Financial Accounting & Asset Mgmt Systems	0	0	50,000	0	0	0	0	0	0	0	0	50,000
IT Enterprise Management System	0	60,000	0	0	0	0	0	0	0	0	0	60,000
LAN/WAN Infrastructure	250,000	375,000	460,000	390,000	390,000	350,000	375,000	0	0	0	0	2,340,000
Network Server Infrastructure	25,000	125,000	175,000	175,000	175,000	175,000	175,000	0	0	0	0	1,000,000
Network Services Security	0	50,000	100,000	125,000	125,000	125,000	125,000	0	0	0	0	650,000
Personal Property Tax System	0	0	20,000	100,000	90,000	0	0	0	0	0	0	210,000
Real Estate Account Receivable System	50,000	150,000	150,000	0	0	0	20,000	0	0	0	0	320,000
T&ES Infrastructure Mgmt & Maint System	25,000	125,000	25,000	0	0	0	0	0	0	0	0	150,000
Upgrade Work Station Operating Systems	0	450,000	500,000	550,000	300,000	150,000	150,000	0	0	0	0	2,100,000
Virtual Adjudication	20,000	0	0	0	0	0	0	0	0	0	0	0
Voice Over IP	0	130,000	150,000	150,000	150,000	150,000	150,000	0	0	0	0	880,000
Voter System Replacement	0	0	270,000	0	0	0	0	0	0	0	0	270,000
Purchasing System Upgrade	0	15,000	0	0	0	0	0	0	0	0	0	15,000
Reciprocity Contractor System	0	37,000	30,000	0	0	0	0	0	0	0	0	67,000
Customer Management System	0	0	23,000	0	0	0	5,000	0	0	0	0	28,000
Municipal Fiber Network	0	160,000	0	0	0	0	0	0	0	0	0	160,000
LAN Development	25,000	25,000	25,000	25,000	25,000	25,000	25,000	0	0	0	0	150,000
Enterprise Resource Planning System	2,900,000	250,000	250,000	0	75,000	0	75,000	0	0	0	0	650,000
IT Lump Sum Funding	0	0	0	0	0	0	0	2,500,000	2,500,000	2,500,000	2,500,000	10,000,000

Strategic Plan

Strategic Plan Goal 5, Continued

Alexandria is financially sustainable, efficient, community-oriented and values its employees

Goal 5 Financial Sustainability Section/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Public Buildings												
General Services CFMP	\$0	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$11,000,000
Energy Management Program	410,000	210,000	210,000	400,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	4,870,000
Space Management Program	0	50,000	50,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000
Roof Replacement Program	0	1,195,000	0	1,445,000	0	0	0	0	0	0	0	2,640,000
Fleet Facility - Lift Replacement	0	745,000	0	585,000	0	0	0	0	0	0	0	1,330,000
Elevator Replacement/Refurbishment	0	0	500,000	0	500,000	0	0	0	0	0	0	1,000,000
City Hall HVAC & Infrastructure Repl.	0	0	0	3,200,000	8,000,000	6,800,000	0	0	0	0	0	18,000,000
Market Square Renovations	0	0	0	0	0	200,000	400,000	0	0	0	0	600,000
Recreation & Parks												
City Median Conversions/Renovations	0	0	0	0	0	0	400,000	400,000	0	0	0	800,000
Goal 5 Total	\$4,184,340	\$5,747,000	\$4,773,000	\$9,200,000	\$12,155,000	\$10,300,000	\$4,150,000	\$4,700,000	\$4,300,000	\$4,300,000	\$4,300,000	\$63,925,000
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Net City Costs	\$4,184,340	\$5,747,000	\$4,773,000	\$9,200,000	\$12,155,000	\$10,300,000	\$4,150,000	\$4,700,000	\$4,300,000	\$4,300,000	\$4,300,000	\$63,925,000

Strategic Plan

Strategic Plan Goal 6

The City protects the safety and security of its residents, businesses, employees, and visitors

Goal 6 Public Safety Section/Project	Unallocated Balance (05/11)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Community Development												
Crime Prevention Projects (Street Lighting)	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
Information Technology												
AJIS Enhancements	91,000	100,000	200,000	200,000	200,000	200,000	200,000	0	0	0	0	1,100,000
Computer Aided Dispatch System Repl.	0	3,600,000	10,800,000	3,600,000	0	0	0	0	0	0	0	18,000,000
EMS Records Management System	40,000	0	0	250,000	0	0	0	0	0	0	0	250,000
Fire Records Management Project	276,641	0	0	0	0	0	0	0	0	0	0	0
Police CAD/RMS Project	18,000	0	0	0	0	0	0	0	0	0	0	0
Public Safety Radio Replacement	0	0	0	0	50,000	50,000	50,000	0	0	0	0	150,000
Fire Radios	0	30,000	0	0	0	0	0	0	0	0	0	30,000
Connectivity Initiatives	0	1,075,000	985,000	985,000	985,000	985,000	985,000	985,000	985,000	985,000	985,000	9,940,000
Other Regional Contributions												
Peumansend Regional Jail	0	129,214	121,266	115,465	109,738	104,085	98,506	0	0	0	0	678,274
Public Buildings												
Fire Station CFMP	100,000	500,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,100,000
Sheriff CFMP	0	635,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	460,000	4,775,000
Vola Lawson Animal Shelter	0	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
New Police Facility	0	2,000,000	0	0	0	0	0	0	0	0	0	2,000,000
Fire Station 210 (Eisenhower Valley)	0	9,210,000	2,000,000	0	0	0	0	0	0	0	0	11,210,000
Emergency Operations Center (EOC)	0	0	0	1,750,000	0	0	0	0	0	0	0	1,750,000
Relocate Sheriff's Administration Office	0	0	0	560,000	600,000	0	0	0	0	0	0	1,160,000
Burn Building	0	0	0	200,000	0	0	0	0	0	0	0	200,000
City Hall Security Enhancements	0	75,000	175,000	0	0	0	0	0	0	0	0	250,000
Emergency Generators	0	250,000	0	780,000	0	0	0	0	0	0	0	1,030,000
Fire Station 203 (Cameron Mills)	0	0	0	600,000	5,600,000	0	0	0	0	0	0	6,200,000
Police K-9 Facility Renovation	0	0	0	0	0	270,000	0	0	0	0	0	270,000
Fire Station 207 (Duke Street)	0	0	0	0	0	700,000	3,000,000	6,000,000	0	0	0	9,700,000
Emergency Govt. Relocation Center	0	0	0	0	0	0	1,200,000	0	0	0	0	1,200,000
Pistol Range	0	0	0	0	0	0	1,435,000	0	0	0	0	1,435,000
Fire Station 206 (Seminary Rd)	0	0	0	0	0	0	700,000	3,000,000	6,000,000	0	0	9,700,000
Fire Station 205 (Cameron Street)	0	0	0	0	0	0	0	0	700,000	3,000,000	6,000,000	9,700,000
Goal 6 Total	\$525,641	\$17,634,214	\$15,171,266	\$9,930,465	\$8,434,738	\$3,224,085	\$8,583,506	\$10,900,000	\$8,600,000	\$4,900,000	\$7,900,000	\$95,278,274
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Net City Costs	\$525,641	\$17,634,214	\$15,171,266	\$9,930,465	\$8,434,738	\$3,224,085	\$8,583,506	\$10,900,000	\$8,600,000	\$4,900,000	\$7,900,000	\$95,278,274

Strategic Plan

Strategic Plan Goal 7

Alexandria is a caring and inclusive community that values its rich diversity, history and culture, and promotes affordability

Goal 7 Caring & Diverse Community Section/Project	<i>Unallocated Balance (05/11)</i>	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	Total FY 12-FY 21
Community Development												
Public Art Conservation Program	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$45,000	\$45,000	\$45,000	\$45,000	\$360,000
Public Art Acquisition	0	0	0	50,000	100,000	300,000	300,000	300,000	500,000	500,000	500,000	2,550,000
Information Technology												
Library Self-Checkout Stations	0	38,000	0	0	0	0	0	0	0	0	0	38,000
Library Debt Collection Software	0	9,600	0	0	0	0	0	0	0	0	0	9,600
Other Regional Contributions												
Northern Virginia Regional Park Authority	0	359,862	359,862	359,862	359,862	359,862	359,862	359,862	359,862	359,862	359,862	3,598,620
Public Buildings												
City Historic Facilities CFMP	35,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,500,000
Library CFMP	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Torpedo Factory Repairs	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Mental Health Residential Facilities CFMP	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Recreation & Parks												
City Marina Maintenance	52,000	52,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	862,000
City Marina Seawalls	0	0	0	0	0	200,000	1,500,000	0	0	0	0	1,700,000
City Marina Utility Upgrades	0	0	0	0	0	250,000	1,000,000	0	0	0	0	1,250,000
Goal 7 Total	\$87,000	\$1,139,462	\$1,129,862	\$1,179,862	\$1,229,862	\$1,879,862	\$3,929,862	\$1,444,862	\$1,644,862	\$1,644,862	\$1,654,862	\$16,878,220
Less Total Non-City Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Net City Costs	\$87,000	\$1,139,462	\$1,129,862	\$1,179,862	\$1,229,862	\$1,879,862	\$3,929,862	\$1,444,862	\$1,644,862	\$1,644,862	\$1,654,862	\$16,878,220