

City of Alexandria, Virginia

MEMORANDUM

DATE: APRIL 22, 2011

TO: THE HONORABLE MAYOR AND MEMBERS OF CITY COUNCIL

FROM: JAMES K. HARTMANN, CITY MANAGER 

SUBJECT: BUDGET MEMO # 76 : PRELIMINARY ADD/DELETE LIST

Attached is the FY 2012 preliminary add/delete list including base real estate tax rate options, transportation add-on tax rate options, other revenue options, revenue re-estimates discussed in budget memo #52, technical expenditure adjustments discussed in budget memo #53, potential budget reductions discussed in budget memo #54, potential add/deletes discussed in budget memo #55, and other adds and deletes proposed by various Council members.

These items will be considered at the preliminary add/delete work session on Monday, April 25, 2011. Following the work session, a revised add/delete list will be distributed for use in preparation for the final add/delete work session and budget adoption on the following Monday, May 2nd.

Please contact Bruce Johnson, Morgan Rountt or Kendel Taylor in OMB at (703) 746-3737 if you have any questions.

FY 2012 GENERAL FUND OPERATING BUDGET ADD/DELETE

COUNCIL MEMBER OPTIONS

<u>Add/Delete Options</u>	<u>Amount Available</u>	<u>Mayor Euille</u>	<u>Vice Mayor Donley</u>	<u>Councilman Fannon</u>	<u>Councilwoman Hughes</u>	<u>Councilman Krupicka</u>	<u>Councilwoman Pepper</u>	<u>Councilman Smedberg</u>
TRANSPORTATION TOTAL FY 2012 FUNDING		13,208,000	13,239,786	10,712,837	2,450,000	14,906,686	13,962,200	13,970,000
REVENUE SURPLUS/(SHORTFALL)		18,759	1,818	17,616	1,456,866	29,443	3,412	33,156

A. REVENUE ADJUSTMENTS

Real Estate Property Tax Rate

General Real Estate Property Tax Rate Increase/(Decrease) (in cents) One cent = \$3,258,558	2.2 (max)	0.0	0.0	-1.5	0.0	-0.36	0.0	0.9
<i>Real Estate Property Tax Revenue for General Operating</i>	<i>\$7.17M (max)</i>	<i>0</i>	<i>0</i>	<i>(4,887,837)</i>	<i>0</i>	<i>(1,173,081)</i>	<i>0</i>	<i>2,932,702</i>
Revised Real Estate Property Tax Rate (in cents)	100.0 (max)	97.8	99.8	97.8	97.8	100.0	97.8	98.7

Cents Available

Dedicating a portion of the base real estate tax for transportation purposes (Not included in General Fund Calculations)		0.0	2.0	1.5	0.0	2.56	0.0	0.0
<i>Dedicated real estate tax revenue for transportation purposes (Not included in General Fund Calculations)</i>		-	9,731,786	4,887,837	-	12,456,686	-	-
Increase Cash Capital for Transportation Fund		580,000	150,000	1,625,000	-	-	1,625,000	4,250,000
Add-on Commercial Real Estate Tax (in cents) One cent = \$974,847	12.5 (max)	7.0	2.0	-	-	-	6.8	5.0

Other Tax and Fee Revenue Adjustments

Revenue Re-estimate (Budget Memo #52)	1,829,557	1,829,557	1,829,557	1,829,557	1,829,557	1,829,557	1,829,557	1,829,557
BPOL Tax Alternatives (Budget memo #14) (Choose only 1 option below)								
Option 1: 25% tax break between \$750,000 and \$1,000,000 threshold	(212,000)							
Option 2: 25% tax break between \$750,000 and \$1,250,000 threshold	(402,000)							
Option 3: \$250,000 deduction from gross receipts for all businesses	(1,945,000)							
Option 4: \$350,000 deduction from gross receipts for all businesses	(3,098,000)							
Option 5: Use \$1,625,000 for across-the-board reduction for all businesses	-							
Option 6: 6.3 cent Add-on Rate; \$6.0 million BPOL relief; and \$2.8 cents base real estate tax rate increase	(13,500,000)							
Option 7: 3.8 cents base real estate tax rate increase	(18,200,000)							
Option 8: Apply the \$1.625 proposed BPOL tax relief to transportation projects or other City priorities	1,625,000	1,625,000	1,625,000	1,625,000		1,625,000	1,625,000	1,625,000

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TRANSPORTATION TOTAL FY 2012 FUNDING	13,208,000	13,239,786	10,712,837	2,450,000	14,906,686	13,962,200	13,970,000	
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Electric Car Incentives (Budget Memo #45)	(9,400)					(9,400)		
Recreation Program 15% Senior Discount (Budget Memo #35)	(19,463)		(19,463)			(19,463)		
<u>Council Tax and Fee Revenue Adjustments</u>								
Enter Council Tax and Fee Revenue Adjustments Here								
Enter Council Tax and Fee Revenue Adjustments Here								
Enter Council Tax and Fee Revenue Adjustments Here								
Enter Council Tax and Fee Revenue Adjustments Here								
<u>Use of Fund Balance for Operating Expenses</u>								
Enter Fund Balance Uses								
Enter Fund Balance Uses								
Enter Fund Balance Uses								
TOTAL REVENUE INCREASES/(DECREASES)	3,454,557	3,435,094	(1,433,280)	1,829,557	2,252,613	3,454,557	6,387,259	

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B. CITY EXPENDITURE INCREASES (Enter as a Positive Number)

<u>City Manager Proposed Unfunded Priorities Above the Base Budget</u>								
Increase Street Paving (T&ES)	1,000,000	500,000					300,000	500,000
Gang Prevention Funding (Court Services Unit)	150,000	150,000	150,000				150,000	
Increased Access to Preschool (DCHS - Also see Budget Memo #44 for Joint City/ACPS Plan for Maximizing Funds for Preschool Needs)	450,000	450,000			250,000	449,552	450,000	450,000
Increase Sidewalk Maintenance (T&ES)	300,000						50,000	
Public Art Manager Position (RPCA)	87,500							
Fort Ward Stage II-A Archeology (Also see BM #46)	75,000	75,000	75,000		75,000	75,000	75,000	
Additional Civil War Sesquicentennial Funding (OHA)	75,000	75,000		75,000	75,000	60,000	75,000	75,000
Staff for Attracting Federal Office Relocations (AEDP)	75,000			75,000				
Web Site Design (ACVA)	30,000							

Other Possible Additions

Schools CIP Request (Budget Memos #13, 23, 28) Debt Service and Cash

<u>Capital Costs (Choose only 1)</u>								
Schools Original Proposal	4,300,000							
Joint City/School Staff Proposal (Except Hughes)	3,100,000	3,100,000	3,100,000		3,700,000	3,100,000	3,100,000	3,100,000
Sheriff CFMP Increase for Detention Center Cameras (Budget Memo #63)	175,000	175,000	175,000		175,000	175,000	175,000	
Reestablishment of APD Civil Disturbance Unit (Budget Memo #40)	75,000							

FY 2012 GENERAL FUND OPERATING BUDGET ADD/DELETE

COUNCIL MEMBER OPTIONS

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REVENUE SURPLUS/(SHORTFALL)		18,759	1,818	17,616	1,456,866	29,443	3,412	33,156
Options to Mitigate the Impact of Increased Employee Retirement								
Contribution on Take-Home Pay (Budget Memo #15) (Choose only 1)								
Option 1: Do not implement the 1% Employee Retirement Contribution Increase	1,600,000	1,600,000	1,600,000		1,600,000	1,600,000	1,600,000	1,600,000
Option 2: Provide 1% Salary Adjustment Offsetting 1% Retirement Contribution	2,400,000							
Option 3: Delay 1% Retirement Contribution to Anniversary Date	700,000							
Option 4: Delay 1% Retirement Contribution and Health Insurance Increase to Anniversary Date	1,000,000			1,000,000				
Option 5: Address Negative Impacts by Individual Employee	625,000							
Option 6: Delay 1% Retirement Contribution to Anniversary Date and Address Negative Impacts of Health Insurance Increase	900,000							
Other Possible City Council Additions								
Inova Indigent Care (Budget Memo #64)	100,000	100,000						
Library Evening Hours (Budget Memo #36)	24,500	0	24,500		24,500	24,500		
Replace Healthy Families State Budget Reduction (Budget Memo #43)	73,000	73,000			73,000			73,000
Meals on Wheels	57,353				57,353	57,353		
Contingent Reserves for Fire Overtime (Budget Memo #60)	700,000							500,000
Fort Ward Planning (Budget Memo #46)								
a. Fort Ward Archeological Stage II-B		75,000			75,000			75,000
b. Long Range Plan for East Side of Park							50,000	
c. Other Fort Ward Funding					150,000	75,000		
Use of Inmates for City Trees and Tree Well Maintenance (Budget Memo #19)							1,200	
Additions for Capital Improvement Program								
General Fund/Cash Capital	580,000	150,000	1,625,000	0	0	1,625,000	4,250,000	
TOTAL CITY EXPENDITURE INCREASES	7,659,853	5,498,000	2,799,500	6,157,353	5,689,405	7,675,700	10,623,000	

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88 C. CITY EXPENDITURE REDUCTIONS (enter as a negative number)

89								
90	Expenditure Technical Adjustments (Budget Memo #53)	(607,120)	(607,120)	(607,120)	(607,120)	(607,120)	(607,120)	(607,120)

Possible City Council Deletions

Proposed Supplemental Increases Included in base budget

(Budget Memo #54)

94	ACVA Advertising	(300,000)	(100,000)	(100,000)	(100,000)			
95	ACVA Group Sales Position	(75,000)		(75,000)	(75,000)			
96	ACVA Brochure Printing	(21,200)						(21,200)
97	Planning and Zoning Work Program (P&Z)	(120,000)		(120,000)	(120,000)	(120,000)	(90,000)	
98	Stormwater Civil Engineer (TES) (only \$21,000 GF Savings)	(21,000)				(21,000)		
99	Youth Master Plan (DCHS)	(100,000)		(100,000)	(100,000)			(100,000)
100	Fleet Services Management Analyst Position (GS)	(85,328)	(85,328)	(85,328)	(85,328)	(85,328)	(85,328)	
101	City Hall Security (GS)	(31,169)		(31,169)				(31,169)
102	Police HQ Facility Property Manager (GS)	(118,821)						
103	Police HQ Facility Systems Tech (GS)	(74,402)						
104	Emergency Comm. Training (DEC)	(100,000)						
105	Gang Prevention and Intervention (CSU)	(85,000)						
106	Tree and Flower Watering Crews (RPCA)	(67,174)						
107	Aquatics Equipment Replacement (RPCA)	(22,210)						
108	Civil War Sesquicentennial (OHA)	(25,000)						
109	General Fund Transfer to Offset Reduced Library Fees and Fines (Library)	(100,000)						
110	Library Security Guards (Library)	(19,375)						
111								
112								

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D. SCHOOLS TRANSFER (enter as a positive or negative number)

Increase/(Decrease) in the General Fund Transfer to the Schools								
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TOTAL EXPENDITURE INCREASES/DECREASES	3,435,798	3,433,276	(1,450,896)	372,691	2,223,170	3,451,145	6,354,103
REVENUE SURPLUS/(SHORTFALL)	18,759	1,818	17,616	1,456,866	29,443	3,412	33,156

E. FUND BALANCE (enter as a positive or negative number)

Changes in Fund Balance

Optional Fund Balance Availability Proposed by City Manager

(Budget Memo #54)

	0	0	0	0	(578,641)	0	1,446,602
Revenue Increase from the unused FY 2011 Contingent Reserves (reflects use of funds for Torpedo Factory on April 12 Council Agenda)	460,214	460,214	460,214	360,214	460,214	460,214	460,214
Revenue Increase from the reduction of Fund Balance Assignment for Snow Emergencies from \$1.0 M to \$0.5 M	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Available for Contingent Reserves	960,214	460,214	860,214	460,214	381,573	960,214	2,406,816

SURPLUS/(SHORTFALL) AFTER FUND BALANCE CHANGE	978,973	462,032	877,830	1,917,080	411,016	963,626	2,439,971
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Fund Balance Commitments/Assignments (No FY 2012 Budget Impact)

Cash Capital spread over 2 years (Except Hughes)

BRAC GRIP Funding

Enter Fund Balance Designations Here

960,214	460,214	860,214	460,214	381,573	960,214	2,406,816
	Noted					

TOTAL FUND BALANCE COMMITMENTS/ASSIGNMENTS	960,214	460,214	860,214	460,214	381,573	960,214	2,406,816
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SURPLUS/DEFICIT IN FUND BALANCE	0						
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168
169 **F. CONTINGENT RESERVE DESIGNATIONS (enter as a positive number)**
170

\$300,000 Available in Proposed Budget (unless reduced in section C reduction items) **Designations Over \$300,000 Require Council Add Above**

	300,000	(700,000)	300,000	100,000	300,000	0	0	(200,000)
Total Contingent Reserves Available		700,000						500,000
Fire Overtime Contingent Reserves					50,000			
Young Adult/Civic Engagement					50,000			
Transit needs associated with indigent care					175,000			
Center for Alexandria's Child Operating								100,000
Inova Indigent Care			100,000					
ANHSI Medical Transportation								
Enter Contingent Reserve Designations Here								
Enter Contingent Reserve Designations Here								
Enter Contingent Reserve Designations Here								
TOTAL CONTINGENT RESERVE DESIGNATIONS		700,000	100,000	0	275,000	0	0	600,000

G. SUMMARY OF FY 2012 OPERATING BUDGET IMPACT

FY 2012 Proposed General Fund Budget:	553,374,401	553,374,401	553,374,401	553,374,401	553,374,401	553,374,401	553,374,401
FY 2012 General Fund Budget After Adds & Deletes:	556,810,199	556,807,677	551,923,505	553,747,092	555,597,571	556,825,546	559,728,504
\$ Change from FY 2012 Proposed:	3,435,798	3,433,276	(1,450,896)	372,691	2,223,170	3,451,145	6,354,103
% Change from FY 2012 Proposed:	0.6%	0.6%	-0.3%	0.1%	0.4%	0.6%	1.1%
\$ Change from FY 2011 Approved:	25,198,660	25,196,138	20,311,966	22,135,553	23,986,032	25,214,007	28,116,965
% Change from FY 2011 Approved:	4.6%	4.6%	3.7%	4.1%	4.4%	4.7%	5.2%

FY 2012 GENERAL FUND OPERATING BUDGET ADD/DELETE

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H. CIP Changes

1. Transportation Improvement Options (Choose only 1 option)

196	Initial City Manager Proposal (Capital Project Expenditures)	18,020,000						
197	Special Fund Expenditure Change	150,461						
198	Budget Memo #10 Alternative (Capital Project Expenditures)	17,500,000						
199	Special Fund Expenditure Change	670,461						
200	Budget Memo #48 Alternative (Capital Project Expenditures)							
200	Councilman Krupicka would add \$1.0 million for DASH Expansion	13,200,000	13,200,000	13,200,000		14,200,000	13,200,000	13,200,000
201	Special Fund Expenditure Change	661,352	661,352	661,352	661,352	661,352	661,352	661,352



2. Eisenhower Ave. Project Widening Fund (Budget Memo #20) (Possible

CIP Reallocations to Other Transportation Projects)

205	a. DASH bus replacement	(3,100,000)						
206	b. King & Beauregard Intersection	(2,100,000)						
207	c. Eisenhower Ave. Metro Bus Facility Improvements	(2,100,000)						
208	d. BRAC Area Intersection and Turn Lane Improvements	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
209	e. Holmes Run Greenway/Eisenhower East Shared-Use Paths	(1,750,000)		(1,750,000)				
210	f. Eisenhower Ave. Metro Platform Extension	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)	(450,000)
211								
212								
213	SUM TOTAL OF EISENHOWER AVENUE OPTIONS		(2,450,000)	(450,000)	(4,200,000)	(2,450,000)	(2,450,000)	(2,450,000)

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3. Schools CIP Request(Budget Memos #13, 23, 28)(Choose only 1 option)

216	Schools Original Proposal (Matches School's Proposal in section B)	16,342,900						
217	Joint City/School Staff Proposal (Matches Joint Proposal in section B) (Except Hughes)	8,291,859	8,291,859	8,291,859		12,000,000	8,291,859	8,291,859

218

FY 2012 GENERAL FUND OPERATING BUDGET ADD/DELETE

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4. Optional CIP Reductions Proposed by the City Manager								
a. Reprogram prior year unallocated balance for WMATA capital contribution as a CIP funding source (G.O. bonds)	(1,800,000)	(1,800,000)		(1,800,000)	(1,800,000)	(1,800,000)	(1,800,000)	(1,800,000)
b. Reallocate prior year allocated (\$565,000) and unallocated balance (\$785,000) for the Windmill Hill Park Bulkhead project as a CIP funding source (G.O. bonds); will need to reprogram or add funds in future CIP when the project moves forward.	(1,350,000)	Use for waterfront	Use for waterfront	Use for waterfront		Use for Windmill Hill Park	(1,350,000)	Use for Windmill Hill Park or waterfront flood mitigation
c. Eliminate new FY 2012 funding for Non-Motorized Transportation (safety) projects, stretch available unallocated balances to cover	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
d. Eliminate new FY 2012 funding for Non-Motorized Transportation (Mobility) project, stretch available unallocated balances to cover	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
e. Eliminate new FY 2012 funding for Environmental Restoration project, stretch available unallocated balances to cover	(122,000)	(122,000)		(122,000)	(122,000)	(122,000)	(122,000)	(122,000)
		(2,172,000)	(250,000)	(2,172,000)	(2,172,000)	(2,172,000)	(3,522,000)	(2,172,000)
5. Other CIP Options								
Miracle Field Project Acceleration (Budget Memo #24) (No impact in FY 2012. Impact would be to shift \$285,000 from FY 2014 to FY 2013) Enter as "yes" or "no"		yes	yes	yes	yes	yes	yes	yes
Athletic Fields Improvement Program (Budget Memo #41) (CIP Cost of 1 additional field)	2,000,000			2,000,000	2,000,000			
Mt. Vernon Ave. Pedestrian Lighting (Budget Memo #37)								
a. Cost Sharing Pilot Program for one block	40,000					40,000		40,000
b. No Cost Sharing Pilot Program for one block	71,000	71,000						
c. No Cost Sharing Pilot Program for four blocks	274,200		250,000	0				
		71,000	250,000	2,000,000	2,000,000	40,000	0	40,000