

# **Expenditure Summaries**

**(includes Expenditures by Department, Expense Category  
and Strategic Plan Goal Area)**

## Expenditure Summary by Department

Classification Department/Agency	General Fund				All Funds	
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Share FY 2014	Proposed FY 2014	Share FY 2014
<b>LEGISLATIVE &amp; EXECUTIVE</b>						
City Council	497,056	533,685	528,492	0.1%	528,492	0.1%
City Manager	1,756,510	2,396,761	2,425,804	0.4%	2,425,804	0.3%
City Attorney	2,458,522	2,601,400	2,712,845	0.4%	2,712,845	0.4%
City Clerk	396,879	454,224	463,703	0.1%	463,703	0.1%
<b>TOTAL - LEGISLATIVE &amp; EXECUTIVE</b>	<b>5,108,967</b>	<b>5,986,070</b>	<b>6,130,844</b>	<b>1.0%</b>	<b>6,130,844</b>	<b>0.8%</b>
<b>COURTS AND CONSTITUTIONAL OFFICERS</b>						
18th Circuit Court	1,388,120	1,517,597	1,588,237	0.3%	1,588,237	0.2%
Court Service Unit	1,525,169	1,683,795	1,580,211	0.3%	1,769,111	0.2%
Juvenile & Domestic Relations Court	26,548	36,129	36,129	0.0%	36,129	0.0%
18th General District Court	62,399	62,452	62,452	0.0%	62,452	0.0%
Clerk of the Courts	1,552,633	1,673,653	1,658,636	0.3%	1,658,636	0.2%
Commonwealth's Attorney	2,510,070	2,762,765	2,782,994	0.4%	3,040,564	0.4%
Law Library	115,935	120,855	120,613	0.0%	176,778	0.0%
Registrar of Voters	1,164,911	1,336,170	1,210,557	0.2%	1,210,557	0.2%
Other Public Safety/Judicial Activities	5,329,287	5,436,145	5,441,436	0.9%	5,625,613	0.7%
Office of Sheriff	27,332,942	28,443,290	28,846,435	4.6%	29,686,850	3.9%
<b>TOTAL - COURTS AND CONSTITUTIONAL OFFICERS</b>	<b>41,008,014</b>	<b>43,072,851</b>	<b>43,327,700</b>	<b>6.9%</b>	<b>44,854,927</b>	<b>5.9%</b>
<b>GENERAL GOVERNMENT</b>						
Finance	11,093,840	10,762,119	11,085,525	1.8%	11,742,311	1.5%
Internal Audit	242,569	514,533	722,283	0.1%	722,283	0.1%
General Services	12,300,200	12,197,863	12,490,867	2.0%	12,567,780	1.7%
Human Rights Office	600,750	645,804	648,893	0.1%	691,955	0.1%
Management and Budget	1,011,270	1,053,192	1,262,457	0.2%	1,262,457	0.2%
Information Technology Services	7,066,319	8,028,291	8,223,237	1.3%	8,350,997	1.1%
Human Resources	2,876,757	3,064,623	2,991,571	0.5%	2,997,571	0.4%
Real Estate Assessments	1,591,528	1,693,888	1,843,230	0.3%	1,843,230	0.2%
Office of Communications and Public Information	1,766,826	1,833,848	1,903,471	0.3%	1,903,471	0.3%
<b>TOTAL - GENERAL GOVERNMENT</b>	<b>38,550,059</b>	<b>39,794,161</b>	<b>41,171,534</b>	<b>6.6%</b>	<b>42,082,055</b>	<b>5.5%</b>

## Expenditure Summary by Department

Classification Department/Agency	General Fund				All Funds	
	Actual FY 2012	Approved FY 2013	Proposed FY 2014	Share FY 2014	Proposed FY 2014	Share FY 2014
<b>NON-DEPARTMENTAL</b>						
General Debt Service	43,473,295	48,514,314	56,036,003	8.9%	56,036,003	7.4%
Insurance, City Memberships, Etc.	15,241,230	10,356,327	12,326,159	2.0%	13,326,159	1.8%
Contingent Reserves	0	484,983	270,000	0.0%	270,000	0.0%
Cash Capital	9,709,629	6,955,483	21,398,514	3.4%	21,398,514	2.8%
<b>TOTAL NON-DEPARTMENTAL</b>	<b>68,424,154</b>	<b>66,311,107</b>	<b>90,030,676</b>	<b>14.4%</b>	<b>91,030,676</b>	<b>12.0%</b>
<b>OPERATING AGENCIES</b>						
Fire	36,999,844	38,719,113	41,358,688	6.6%	44,079,839	5.8%
Code Administration	766,446	899,220	820,029	0.1%	6,350,244	0.8%
Emergency Communications	5,979,384	6,267,240	6,672,099	1.1%	6,672,099	0.9%
Police	51,293,312	51,939,755	54,746,556	8.7%	56,999,591	7.5%
Health	6,657,094	7,032,965	6,842,177	1.1%	6,866,692	0.9%
Other Health	1,176,100	1,324,000	1,374,000	0.2%	1,374,000	0.2%
Community and Human Services	48,875,291	50,725,608	51,025,333	8.1%	90,594,880	11.9%
Housing	2,185,178	2,167,845	2,297,972	0.4%	3,278,004	0.4%
Planning and Zoning	5,575,501	5,633,022	5,772,474	0.9%	6,041,272	0.8%
Project Implementation	0	0	331,633	0.1%	331,633	0.0%
Economic Development Activities	4,655,792	4,840,951	5,085,724	0.8%	5,085,724	0.7%
Historic Alexandria	2,800,518	2,769,909	2,622,251	0.4%	3,194,975	0.4%
Rec, Parks & Cultural Activities	18,983,844	20,339,392	21,083,838	3.4%	21,754,243	2.9%
Other Recreation Activities	288,814	288,814	272,729	0.0%	272,729	0.0%
Library	6,145,662	6,878,164	6,744,445	1.1%	7,184,283	0.9%
Transit Subsidies	15,937,959	18,434,378	20,936,010	3.3%	25,396,010	3.3%
Trans. & Environmental Services	32,859,847	34,938,505	32,484,889	5.2%	45,660,605	6.0%
<b>TOTAL - OPERATING AGENCIES</b>	<b>241,180,586</b>	<b>253,198,881</b>	<b>260,470,847</b>	<b>41.6%</b>	<b>331,136,823</b>	<b>43.6%</b>
<b>EDUCATION</b>						
Schools	174,956,420	179,486,405	185,486,405	29.6%	243,796,757	32.1%
Other Educational Activities	12,288	11,721	11,785	0.0%	11,785	0.0%
<b>TOTAL - EDUCATION</b>	<b>174,968,708</b>	<b>179,498,126</b>	<b>185,498,190</b>	<b>29.6%</b>	<b>243,808,542</b>	<b>32.1%</b>
<b>GRAND TOTAL</b>	<b>569,240,488</b>	<b>587,861,196</b>	<b>626,629,791</b>	<b>100%</b>	<b>759,043,867</b>	<b>100%</b>

# Expenditure Summary

## Budget and Fiscal Affairs Advisory Committee FY 2014 Proposed All Funds Expenditures by Category

The following tables were developed by the Budget and Fiscal Affairs Advisory Committee (BFAAC) to summarize total City expenditures (all funds) using more specific categorical detail than is presented in the departmental budget sections. The specific categories of the BFAAC table are as follows:

Salaries – Full-time, part-time, overhire and seasonal employee salaries and overtime

Fringe Benefits – Social security, retirement contributions, group life insurance, health insurance, allowances, unemployment, recruitment, employee assistance, long term disability, dental insurance, and transit benefits

Contractual Services – Professional contract services for advertising, temporary services, health services, maintenance, landscaping, construction, architecture, engineering, and other consulting and contractual services.

Internal Services – City vehicular maintenance and in-house print services

Commodities – Office, janitorial, and other operating supplies

Office Furniture & Equipment – Purchases and lease charges for furniture and equipment

Vehicular Equipment – Purchases and lease charges for vehicles

Operational Equipment – Purchase and lease charges for other operating equipment

Utilities – Payment for electricity, gas, water and fuel oil at City facilities

Travel and Education – Conference registrations and regional and long distance travel

Leases and Rentals – Leased office space and vehicle and equipment rental costs

Subsidies and Contributions – City contributions to non-profit public service providers, community partnerships, and public administration professional associations

Other Charges – Waste-to-Energy Trust Fund expenditures, postal and messenger services, telecommunications, memberships and subscriptions, insurance, workers compensation, group health for retired employees, claims and liability insurance, pension supplements, bus discounts, day care, special events, legal expenses, client assistance payments, computer hardware and software, and other non-personnel expenditures

Contingent Reserves – Funding set aside for unforeseen contingencies

Cash Capital – General Fund transfers to support the CIP

Debt Service – Principal and interest payments on City debt obligations

Enterprise Fund – General Fund subsidy transfer to support DASH bus operations

# Expenditure Summary

## FY 2013 Approved BFAAC Table – All Departments (All Funds)

Expense Category	Legislative and Executive	Courtes and Constitutional Officers	General Government	Non-Departmental	Operating Agencies	Education	Total
Salaries	3,792,230	23,519,988	19,754,447	1,829,210	147,151,294	142,130,842	338,178,011
Fringe Benefits	1,356,341	9,960,581	8,014,672	620,129	57,954,915	58,881,724	136,788,362
Contractual Services	594,739	4,161,238	7,486,571	946,666	31,214,253	12,449,580	56,853,047
Internal Services	32,096	196,640	300,804	0	6,242,107	0	6,771,647
Commodities	63,539	499,927	2,263,979	169,955	11,551,998	11,534,210	26,083,608
Office Furniture & Equipment	0	10,000	23,985	0	13,700	176,965	224,650
Vehicular Equipment	0	96,662	302,168	0	3,096,939	0	3,495,769
EDP Equipment	0	46,094	2,200	0	991,543	0	1,039,837
Operational Equipment	0	0	0	0	140,592	160,000	300,592
Utilities	0	0	1,549,536	0	4,140,097	0	5,689,633
Travel and Education	37,961	98,016	113,634	196,400	1,286,536	0	1,732,547
Leases & Rental	28,063	640,289	1,244,087	79,738	4,190,580	0	6,182,757
Subsidies & Contributions	0	4,287,696	35,000	223,172	29,694,080	11,721	34,251,669
EDP Software Development	0	0	0	0	7,778	0	7,778
Other Charges	81,101	894,002	-180,864	7,291,057	9,315,474	11,352,950	28,753,720
Contingent Reserves	0	0	0	484,983	0	0	484,983
Grant Match	0	98,599	0	0	57,060	0	155,659
Other Special Revenue Funds	0	0	0	0	5,307,114	0	5,307,114
Bond Interest General	0	0	0	20,973,244	117,688	0	21,090,932
Bond Principal General	0	0	0	27,541,070	0	0	27,541,070
Capital Projects	0	0	0	6,955,483	7,411,610	0	14,367,093
<b>Total</b>	<b>5,986,070</b>	<b>44,509,732</b>	<b>40,910,219</b>	<b>67,311,107</b>	<b>319,885,358</b>	<b>236,697,992</b>	<b>715,300,478</b>

# Expenditure Summary

## FY 2014 Proposed BFAAC Table – All Departments (All Funds)

Expense Category	Legislative and Executive	Courtes and Constitutional Officers	General Government	Non-Departmental	Operating Agencies	Education	Total
Salaries	3,845,793	23,468,444	20,706,689	4,888,152	146,546,439	153,049,453	352,504,970
Fringe Benefits	1,412,435	10,240,947	8,462,478	-1,158,000	66,485,499	51,774,236	137,217,595
Contractual Services	608,722	4,190,612	7,347,380	948,166	34,266,012	13,208,864	60,569,756
Internal Services	32,621	190,178	340,325	572,022	6,643,413	8,000	7,786,559
Commodities	63,539	519,624	3,014,997	167,455	9,185,314	14,162,764	27,113,693
Office Furniture & Equipment	0	10,000	23,985	0	13,700	2,327,694	2,375,379
Vehicular Equipment	0	187,556	2,000	0	5,943,147	0	6,132,703
EDP Equipment	0	6,094	2,200	15,000	901,543	0	924,837
Operational Equipment	0	0	0	0	65,000	170,000	235,000
Utilities	0	0	1,549,536	0	4,440,924	0	5,990,460
Travel and Education	42,761	97,186	177,909	196,400	1,405,796	0	1,920,052
Leases & Rental	28,063	703,256	1,296,783	79,738	4,202,500	0	6,310,340
Subsidies & Contributions	0	4,281,154	7,000	229,681	29,974,683	11,785	34,504,303
EDP Software Development	0	0	0	0	7,778	0	7,778
Other Charges	96,910	861,277	-849,227	7,387,545	9,865,013	9,095,746	26,457,264
Contingent Reserves	0	0	0	270,000	0	0	270,000
Enterprise Fund	0	0	0	0	-140,000	0	
Grant Match	0	98,599	0	0	59,902	0	158,501
Other Special Revenue Funds	0	0	0	0	3,831,197	0	3,831,197
Bond Interest General	0	0	0	24,045,133	970,429	0	25,015,562
Bond Principal General	0	0	0	31,990,870	20,828	0	32,011,698
Capital Projects	0	0	0	21,398,514	6,447,706	0	27,846,220
<b>Total</b>	<b>6,130,844</b>	<b>44,854,927</b>	<b>42,082,055</b>	<b>91,030,676</b>	<b>331,136,823</b>	<b>243,808,542</b>	<b>759,043,867</b>

# Expenditure Summary

## FY 2013 Approved BFAAC Table – Operating Agencies (All Funds)

Expense Category	Fire	Police	Health	Community & Human Services	Housing	Planning & Zoning	Economic Development Activities	Historic Alexandria	Recreation, Park, & Cultural Activities	Library	T & ES <sup>1</sup>	Emergency Communications	Code	Total
Salaries	23,411,182	30,592,323	1,249,351	37,347,009	1,190,350	3,972,101	0	1,836,219	11,600,867	4,448,450	24,229,378	3,771,549	3,502,515	147,151,294
Fringe Benefits	10,462,825	15,027,318	717,473	14,965,956	493,249	1,533,982	0	620,260	3,876,138	1,617,730	5,694,827	1,481,652	1,463,505	57,954,915
Contractual Services	993,847	1,623,853	4,782,502	3,544,231	73,900	90,463	0	364,263	2,352,109	203,156	16,251,533	356,575	577,821	31,214,253
Internal Services	1,742,479	1,997,624	19,597	290,172	6,652	20,542	0	13,534	352,166	14,189	1,549,384	10,147	225,621	6,242,107
Commodities	2,033,606	846,646	104,987	1,339,205	6,260	28,390	0	165,912	1,186,142	53,510	5,690,784	32,476	64,080	11,551,998
Office Furniture & Equipment	0	0	0	0	0	0	0	4,500	4,000	0	1,000	4,200	0	13,700
Vehicular Equipment	1,290,624	774,728	32,457	149,647	0	0	0	0	120,650	0	708,943	0	19,890	3,096,939
EDP Equipment	239,704	692,835	0	3,030	0	0	0	0	14,450	0	5,000	2,711	33,813	991,543
Operational Equipment	140,592	0	0	0	0	0	0	0	0	0	0	0	0	140,592
Utilities	238,634	403,115	91,098	315,049	0	0	0	273,854	811,370	279,173	1,727,804	0	0	4,140,097
Travel and Education	577,401	76,505	14,317	425,226	3,421	6,789	0	5,615	29,599	1,000	44,655	63,609	38,399	1,286,536
Leases & Rental	142,168	470,729	2,620	2,862,093	251,203	45,526	0	16,616	65,284	0	302,433	20,775	11,133	4,190,580
Subsidies & Contributions	0	0	1,324,000	21,963,925	1,111,928	0	4,815,951	0	475,001	0	3,275	0	0	29,694,080
EDP Software Development	0	4,455	0	0	0	0	0	0	3,323	0	0	0	0	7,778
Other Charges	284,779	794,352	51,020	6,165,377	10,914	31,653	25,000	-69,246	372,563	721,362	329,822	523,546	74,332	9,315,474
Grant Match	0	0	0	0	0	0	0	0	0	0	57,060	0	0	57,060
Other Special Revenue Funds	0	0	0	0	0	0	0	0	0	0	5,307,114	0	0	5,307,114
Bond Interest General	0	0	0	0	0	0	0	0	0	0	117,688	0	0	117,688
Capital Projects	0	0	0	0	0	0	0	0	0	0	7,411,610	0	0	7,411,610
<b>Total</b>	<b>41,557,841</b>	<b>53,304,483</b>	<b>8,389,422</b>	<b>89,370,920</b>	<b>3,147,877</b>	<b>5,729,446</b>	<b>4,840,951</b>	<b>3,231,527</b>	<b>21,263,662</b>	<b>7,338,570</b>	<b>69,432,310</b>	<b>6,267,240</b>	<b>6,011,109</b>	<b>319,885,358</b>

# Expenditure Summary

## FY 2014 Proposed BFAAC Table – Operating Agencies (All Funds)

Expense Category	Fire	Police	Health	Community & Human Services	Housing	Planning & Zoning	Economic Development Activities	Historic Alexandria	Recreation, Park, & Cultural Activities	Library	T & E S <sup>1</sup>	Emergency Communications	Office of Project Implementation	Code	Total
Salaries	23,403,219	30,632,042	1,178,110	37,686,481	1,313,313	4,159,767	0	1,811,413	11,728,602	4,229,584	22,751,815	3,765,288	242,136	3,644,669	146,546,439
Fringe Benefits	12,253,896	17,340,883	710,753	15,376,701	531,231	1,638,466	0	617,597	4,080,179	1,629,581	9,208,537	1,504,876	79,497	1,513,302	66,485,499
Contractual Services	979,847	1,702,984	4,718,529	4,350,290	73,900	110,219	37,000	349,869	2,680,246	334,791	17,869,982	471,222	0	587,133	34,266,012
Internal Services	1,527,918	2,347,010	14,751	294,286	6,652	16,627	0	18,843	452,429	9,889	1,712,881	16,506	0	225,621	6,643,413
Commodities	2,047,606	946,646	107,787	1,087,447	6,260	27,490	23,900	165,914	1,176,726	59,526	3,415,456	46,476	10,000	64,080	9,185,314
Office Furniture & Equipment	0	0	0	0	0	0	0	4,500	4,000	0	1,000	4,200	0	0	13,700
Vehicular Equipment	2,021,885	1,663,035	24,515	190,388	0	0	0	0	153,799	0	1,731,763	0	0	157,762	5,943,147
EDP Equipment	239,704	602,835	0	3,030	0	0	0	0	14,450	0	5,000	2,711	0	33,813	901,543
Operational Equipment	0	15,000	0	0	0	0	0	0	0	0	50,000	0	0	0	65,000
Utilities	238,634	403,115	37,350	312,070	0	0	11,000	273,854	846,746	272,886	2,045,269	0	0	0	4,440,924
Travel and Education	577,401	76,505	18,017	424,596	3,421	6,789	0	5,615	26,709	1,000	148,735	78,609	0	38,399	1,405,796
Leases & Rental	142,168	470,729	2,620	2,941,173	261,649	50,902	0	16,616	65,284	0	233,451	6,775	0	11,133	4,202,500
Subsidies & Contributions	0	0	1,374,000	21,975,504	1,070,664	0	5,013,824	0	447,916	0	92,775	0	0	0	29,974,683
EDP Software Development	0	4,455	0	0	0	0	0	0	3,323	0	0	0	0	0	7,778
Other Charges	284,779	794,352	54,260	5,952,914	10,914	31,012	0	-69,246	346,563	647,026	962,671	775,436	0	74,332	9,865,013
Enterprise Fund	0	0	0	0	0	0	0	0	0	0	-140,000	0	0	0	-140,000
Grant Match	0	0	0	0	0	0	0	0	0	0	59,902	0	0	0	59,902
Other Special Revenue Funds	0	0	0	0	0	0	0	0	0	0	3,831,197	0	0	0	3,831,197
Bond Interest General	341,954	0	0	0	0	0	0	0	0	0	628,475	0	0	0	970,429
Bond Principal General	20,828	0	0	0	0	0	0	0	0	0	0	0	0	0	20,828
Capital Projects	0	0	0	0	0	0	0	0	0	0	6,447,706	0	0	0	6,447,706
<b>Total</b>	<b>44,079,839</b>	<b>56,999,591</b>	<b>8,240,692</b>	<b>90,594,880</b>	<b>3,278,004</b>	<b>6,041,272</b>	<b>5,085,724</b>	<b>3,194,975</b>	<b>22,026,972</b>	<b>7,184,283</b>	<b>71,056,615</b>	<b>6,672,099</b>	<b>331,633</b>	<b>6,350,244</b>	<b>331,136,823</b>

<sup>1</sup> In these tables the total amounts actually budgeted in these departments are reflected here. In the other expenditure tables the amounts budgeted for Debt Service and Cash Capital are associated with Capital Related Expenditures.

## Expenditure Summary by Strategic Plan Goal Area

### Land Use and Economic Development - General Fund Budget and Expenditures by Program

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
Planning and Zoning	Leadership & Mgmt Support Services	889,716	859,683	808,755	-5.9%
Planning and Zoning	Neighborhood and Community Planning	964,424	1,003,788	1,047,227	4.3%
Planning and Zoning	Development Review Program	1,347,034	1,323,970	1,336,161	0.9%
Planning and Zoning	Land Use Regulatory Services	1,624,179	1,667,135	1,749,296	4.9%
Planning and Zoning	Geographic Information	750,148	778,446	831,035	6.8%
Economic Development Activities	Economic Development	4,655,792	4,840,951	5,085,724	5.1%
Project Implementation	Project Implementation	0	0	331,633	0.0%
Transportation and Environmental Services	Plan Review and Permitting	2,042,172	2,017,664	1,822,996	-9.6%
Transportation and Environmental Services	Transportation Management Plan Review	357,654	285,622	292,120	2.3%
Code Administration	Property Maintenance	764,824	899,220	820,029	-8.8%
<b>Total Land Use and Economic Development</b>		<b>13,395,943</b>	<b>13,676,479</b>	<b>14,124,976</b>	<b>3.3%</b>

## Expenditure Summary by Strategic Plan Goal Area

### Health and Environment - General Fund Budget and Expenditures by Program

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
Transportation and Environmental Services	Sewer Maintenance	1,190,029	1,190,077	1,239,499	4.2%
Transportation and Environmental Services	Recycling	1,316,859	1,735,622	1,777,233	2.4%
Transportation and Environmental Services	Refuse Collection	5,669,033	5,407,772	4,435,679	-18.0%
Transportation and Environmental Services	Street Cleaning	1,888,269	1,849,775	2,247,842	21.5%
Transportation and Environmental Services	Environmental Quality	1,074,246	1,168,813	1,178,577	0.8%
Other Health Services	Other Health Services	1,176,100	1,324,000	1,374,000	3.8%
Alexandria Health	Leadership & General Mgt Support Service	455,162	441,541	329,250	-25.4%
Alexandria Health	Communicable Disease Prev. and Control	157,520	175,832	178,624	1.6%
Alexandria Health	Maternal/Child Health Care	536,964	375,295	378,940	1.0%
Alexandria Health	Adult Health	695,100	673,334	683,482	1.5%
Alexandria Health	Environmental Health	212,899	236,201	258,138	9.3%
Alexandria Health	City Supplemental to State	4,215,963	4,455,289	4,454,616	0.0%
Non-Departmental	Waste Energy Program	933,211	290,000	290,000	0.0%
Community and Human Services	Admin Leadership and General Mgt.	7,444,592	6,875,589	7,939,424	15.5%
Community and Human Services	Community Partnership Fund	848,902	848,910	796,691	-6.2%
Community and Human Services	Adult Leadership and General Mgt.	1,349,145	1,384,301	1,520,804	9.9%
Community and Human Services	Adult Mental Health and Substance Abuse	7,037,886	7,699,113	7,420,056	-3.6%
Community and Human Services	Emergency & Crisis Response	463,889	476,978	480,057	0.6%
Community and Human Services	Intellectual Disability Services for Adults	3,136,845	3,463,937	3,454,437	-0.3%
Community and Human Services	Aging and Adult Services	2,873,330	4,061,119	4,165,058	2.6%
<b>Total Health and Environment</b>		<b>42,675,944</b>	<b>44,133,498</b>	<b>44,602,407</b>	<b>1.1%</b>

## Expenditure Summary by Strategic Plan Goal Area

### Transportation - General Fund Budget and Expenditures by Program

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
Transportation and Environmental Services	Leadership & Management Support Services	1,775,174	1,395,651	1,531,261	9.7%
Transportation and Environmental Services	Capital Projects	1,465,311	1,239,252	1,291,331	4.2%
Transportation and Environmental Services	Streets and Sidewalks	4,937,200	4,710,025	3,614,019	-23.3%
Transportation and Environmental Services	Transportation Management	5,125,478	5,253,920	4,969,463	-5.4%
Transportation and Environmental Services	Regional Transportation Systems	716,423	648,536	621,109	-4.2%
Transportation and Environmental Services <sup>1</sup>	Transportation Improvement	0	69,728	376,715	440.3%
Transportation and Environmental Services	Transportation Planning and Support	1,193,499	1,347,130	1,482,371	10.0%
Transportation and Environmental Services	Transit Subsidies	15,937,959	18,434,378	20,936,010	13.6%

<sup>1</sup> The numbers reflected here do not include the amounts budgeted for cash capital and debt service in TES for the Transportation Improvement Program. Cash capital budgeted in TES is \$4,108,500 in FY 2012, \$6,501,230 in FY 2013 and \$4,976,199 in FY 2014. Debt service budgeted in TES in FY 2013 is \$117,688 and \$628,475 in FY 2014. These amounts are reflected elsewhere here in the budget document in TES, but for comparison purposes of CIP related expenditures they are reflected in the CIP-related section of this summary.

<b>Total Transportation</b>	<b>31,151,044</b>	<b>33,098,620</b>	<b>34,822,279</b>	<b>5.2%</b>
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## Expenditure Summary by Strategic Plan Goal Area

### Children, Youth, Families - General Fund Budget and Expenditures by Program

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
Police	School Resource Officers	705,238	725,474	783,756	8.0%
Alexandria Health	Adolescent Services	383,486	569,465	446,092	-21.7%
Recreation, Parks and Cultural Activities	Youth Activities	2,108,731	2,242,459	1,958,645	-12.7%
Recreation, Parks and Cultural Activities	Neighborhood Recreation Centers	3,682,106	3,891,995	3,813,931	-2.0%
Alexandria City Public Schools	Schools	174,956,420	179,486,405	185,486,405	3.3%
Other Educational Activities/NVCC	Other Educational Activities	12,288	11,721	11,785	0.5%
Community and Human Services	Children's Fund	899,452	907,202	851,398	-6.2%
Community and Human Services	Youth Fund	272,240	277,147	263,175	-5.0%
Community and Human Services	Children Leadership and General Mgt.	323,895	615,522	546,507	-11.2%
Community and Human Services	Early Childhood	4,300,572	4,181,431	4,151,281	-0.7%
Community and Human Services	Child Welfare	4,127,535	3,774,966	3,434,622	-9.0%
Community and Human Services	Comprehensive Services Act	5,180,270	4,889,462	4,883,246	-0.1%
Community and Human Services	Youth Development	1,107,711	1,114,265	1,107,143	-0.6%
Community and Human Services	Child and Family Treatment	412,110	909,109	1,150,002	26.5%
<b>Total Children, Youth, Families</b>		<b>198,472,054</b>	<b>203,596,623</b>	<b>208,887,988</b>	<b>2.6%</b>

## Expenditure Summary by Strategic Plan Goal Area

### Financial Sustainability - General Fund Budget and Expenditures

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
City Council	City Council Program	497,056	533,685	528,492	-1.0%
City Manager's Office	City Council Policy Support Program	247,699	379,276	372,353	-1.8%
City Manager's Office	Organizational Management	598,596	769,768	759,940	-1.3%
City Manager's Office	Econ. and Community Development	288,083	312,331	322,418	3.2%
City Manager's Office	Responsive Government	221,890	541,141	555,631	2.7%
City Manager's Office	Intergovernmental Relations	400,242	394,245	415,462	5.4%
Management and Budget	Budget and Management Services	1,011,270	1,053,192	1,262,457	19.9%
Human Rights	Enforcement	431,743	463,943	462,769	-0.3%
Human Rights	Community Inclusiveness and Awareness	169,007	181,861	186,124	2.3%
Performance Accountability/Internal Audit	Internal Audit Program	242,569	514,533	331,372	-35.6%
Performance Accountability/Internal Audit	Performance Management	0	0	390,911	0.0%
Information Technology Services	Leadership and Mgmt Support Services	1,481,175	1,128,314	1,160,667	2.9%
Information Technology Services	Security	204,655	326,406	325,887	-0.2%
Information Technology Services	IT Project Management	882,444	748,278	761,529	1.8%
Information Technology Services	Customer Services	668,625	974,549	1,002,201	2.8%
Information Technology Services	Network Operations	1,859,462	2,182,871	2,264,308	3.7%
Information Technology Services	Enterprise Business Systems Support	1,281,587	1,834,000	1,802,646	-1.7%
Information Technology Services	Communications Support	688,371	833,873	905,999	8.6%
Information Technology Services	Public Information and Internal Support	1,766,826	1,833,848	1,903,471	3.8%
City Clerk	City Clerk and Clerk of Council	396,879	454,224	463,703	2.1%
Finance	Leadership and Mgmt Support Services	1,246,053	426,390	484,688	13.7%
Finance	Accounting	2,691,144	2,923,136	2,849,336	-2.5%
Finance	Treasury	2,312,456	2,588,472	2,332,932	-9.9%
Finance	Revenue	3,209,301	3,545,605	3,433,504	-3.2%
Finance	Purchasing	1,133,131	971,674	1,512,145	55.6%
Finance	Pension Administration	169,216	168,877	223,736	32.5%
Finance	Risk Management	332,539	137,965	249,184	80.6%
Real Estate Assessments	Real Estate Assessment	1,591,528	1,693,888	1,843,230	8.8%
Human Resources	Leadership and Mgt Support Services	636,944	693,112	751,095	8.4%
Human Resources	Employee Relations/Talent Management	1,099,644	981,375	915,574	-6.7%

## Expenditure Summary by Strategic Plan Goal Area

### Financial Sustainability (continued)

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
Human Resources	Total Compensation	405,416	551,451	570,067	3.4%
Human Resources	Benefits and Records	734,753	838,685	754,835	-10.0%
City Attorney	Office of the City Attorney	2,458,522	2,601,400	2,712,845	4.3%
Registrar of Voters	Registrar of Voters	1,164,911	1,336,170	1,210,557	-9.4%
General Services	Leadership and Mgt Support Services	1,744,865	1,702,714	1,735,117	1.9%
General Services	Energy Management	1,610,200	1,831,857	1,676,453	-8.5%
General Services	Facilities Management	6,173,152	5,885,411	6,099,666	3.6%
General Services	Fleet Management	2,473,195	2,447,541	2,634,049	7.6%
General Services	Communications Services	298,788	330,340	345,582	4.6%
Non-Departmental	Insurance Charges	4,142,534	4,469,155	5,200,170	16.4%
Non-Departmental	Other Expenditures	6,050,472	4,896,821	6,112,341	24.8%
Non-Departmental	OPEB	3,400,149	0	0	0.0%
Non-Departmental	City Memberships	284,961	280,774	289,071	3.0%
Non-Departmental	Contingent Reserves	0	484,983	270,000	-44.3%
<b>Total Financial Sustainability</b>		<b>58,702,053</b>	<b>57,248,134</b>	<b>60,384,517</b>	<b>5.5%</b>

## Expenditure Summary by Strategic Plan Goal Area

### Public Safety - General Fund Budget and Expenditures by Program

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
18th Circuit Court	Justice	1,388,120	1,517,597	1,588,237	4.7%
18th General District Court	18th Gen Dist Court	62,399	62,452	62,452	0.0%
18th Juvenile & Domestic Relations Court	Juvenile & Domestic Relations	26,548	36,129	36,129	0.0%
Commonwealth's Attorney	Prosecution of Cases	2,510,070	2,762,765	2,782,994	0.7%
Sheriff	Leadership & Management Support Services	3,900,559	3,865,387	3,929,098	1.6%
Sheriff	Detention Center Security	12,150,103	12,151,683	13,041,136	7.3%
Sheriff	Detention Center Support Services	3,004,856	3,418,612	3,254,053	-4.8%
Sheriff	Field Operations	1,191,088	1,279,690	961,923	-24.8%
Sheriff	Judicial Services	2,662,937	2,745,928	2,749,029	0.1%
Sheriff	Inmate Services	4,423,399	4,981,990	4,911,196	-1.4%
Clerk of the Courts	Court Support	725,589	777,563	783,178	0.7%
Clerk of the Courts	Land Records	399,140	443,411	414,113	-6.6%
Clerk of the Courts	Public Services	427,904	452,679	461,345	1.9%
Law Library	Law Library	115,935	120,855	120,613	-0.2%
Other Criminal & Justice Activities	Other Criminal & Justice Activ	5,329,287	5,436,145	5,441,436	0.1%
Court Service Unit	Leadership and Management Support	525,946	540,990	460,308	-14.9%
Court Service Unit	Probation	885,992	984,666	955,297	-3.0%
Court Service Unit	Intake	113,231	158,139	164,606	4.1%

## Expenditure Summary by Strategic Plan Goal Area

### Public Safety (continued)

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
Fire	Fire Protection Systems	734,235	779,575	795,715	2.1%
Fire	Property Maintenance and Fire Prevention	548,127	506,592	501,905	-0.9%
Fire	Investigations	930,475	935,193	938,934	0.4%
Fire	Leadership and Mgmt	3,438,895	2,642,357	2,622,119	-0.8%
Fire <sup>1</sup>	Fire Emergency Services	18,114,915	19,910,280	22,049,098	10.7%
Fire	Emergency Medical Services	7,918,707	9,253,333	9,575,650	3.5%
Fire	Fire Communications	21,994	0	0	0.0%
Fire	Emergency Mgmt	454,217	534,865	531,740	-0.6%
Fire	Logistics	988,988	851,334	845,838	-0.6%
Fire	Information Technology	733,081	892,348	892,258	0.0%
Fire	Fire and EMS Training	1,319,215	917,242	905,496	-1.3%
Fire	Special Ops	725,545	633,929	492,612	-22.3%
Fire	Vehicle Ops and Maintenance	1,073,072	862,065	844,541	-2.0%
Health	Public Health Emergency Planning	0	106,008	113,035	6.6%
Non-Departmental	City Wide Radio Maintenance	429,906	419,577	434,577	3.6%
Police	Leadership and Mgt Support Services	3,678,576	3,238,019	3,353,337	3.6%
Police	Central Support Services	6,620,218	6,290,769	6,403,205	1.8%
Police	Information Services	1,870,063	1,871,996	1,945,785	3.9%
Police	Police Communications	316,742	0	0	0.0%
Police	Patrol	21,093,701	22,310,781	24,033,292	7.7%
Police	Public Services	504,764	522,942	520,108	-0.5%
Police	Criminal Investigations	9,304,547	10,261,990	10,752,989	4.8%
Police	Traffic and Parking	4,968,351	4,415,125	4,509,281	2.1%
Police	Special Events	2,231,112	2,302,659	2,444,803	6.2%
Emergency Communications	Leadership and Management Services	418,934	480,486	502,918	4.7%
Emergency Communications	Operations	5,560,450	5,786,754	6,169,181	6.6%

<sup>1</sup> The numbers reflected here do not include \$362,782 for debt service in the Fire Department in FY 2014 for debt-financed Fire apparatus. These amounts are reflected elsewhere in the budget document in the Fire Department, but for comparison purposes of CIP-related expenditures they are reflected in the CIP-related section of this summary.

### Total Public Safety

**133,841,933    138,462,900    144,295,560    4.2%**

## Expenditure Summary by Strategic Plan Goal Area

### Caring Community General Fund Budget and Expenditures by Program

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
Historic Alexandria	Historic Resources	2,800,518	2,769,909	2,622,251	-5.3%
Recreation, Parks and Cultural Activities	Leadership and Mgmt Support Services	1,846,978	1,894,552	1,810,222	-4.5%
Recreation, Parks and Cultural Activities	Park Ops and Capital Development	7,940,410	8,732,399	9,576,502	9.7%
Recreation, Parks and Cultural Activities	Recreation Services Leadership and General Mgt.	0	0	717,943	0.0%
Recreation, Parks and Cultural Activities	Adult Activities	687,542	760,474	565,571	0.0%
Recreation, Parks and Cultural Activities	Aquatics	1,590,582	1,575,017	1,518,206	-3.6%
Recreation, Parks and Cultural Activities	Cultural Activities	1,127,495	1,242,496	1,122,818	-9.6%
Recreation, Parks and Cultural Activities	Other Recreation	288,814	288,814	272,729	-5.6%
Libraries	Libraries	6,145,662	6,878,164	6,744,445	-1.9%
Community and Human Services	Domestic Violence and SA Services	1,024,925	1,084,656	995,462	-8.2%
Community and Human Services	Economic Leadership and General Mgt.	569,004	563,955	492,447	-12.7%
Community and Human Services	Community Services	5,099,654	4,774,875	4,840,274	1.4%
Community and Human Services	JobLink Employment Services	2,403,334	2,823,071	2,533,249	-10.3%
Housing	Leadership and Mgmt Support Services	1,052,951	787,074	799,524	1.6%
Housing	Affordable Housing Development	404,845	813,955	813,134	-0.1%
Housing	Housing Rehabilitation	0	114,101	115,210	1.0%
Housing	Landlord Tenant	310,854	415,631	532,661	28.2%
Housing	Home Ownership	416,552	37,084	37,443	1.0%
<b>Total Caring Community</b>		<b>33,710,120</b>	<b>35,556,227</b>	<b>36,110,091</b>	<b>1.6%</b>

## Expenditure Summary by Strategic Plan Goal Area

### CIP Related General Fund Budget and Expenditures by Program

Department	Program	FY 2012 Actual	FY 2013 Approved	FY 2014 Proposed	% Change
Non-Departmental <sup>1</sup>	Capital Improvement	13,818,129	13,456,713	26,374,713	96.0%
Non-Departmental <sup>1</sup>	General Debt Service	43,473,292	48,632,002	57,027,260	17.3%

<sup>1</sup> The numbers reflect here include not only the amounts that are budgeted in Non-D for cash capital and debt service, but also the amounts in TES budgeted in the Transportation Improvement Program and Fire for debt-financed apparatus. Cash capital budgeted in TES is \$4,108,500 in FY 2012, \$6,501,230 in FY 2013 and \$4,976,199 in FY 2014. Debt service budgeted in TES in FY 2013 is \$117,688 and \$628,475 in FY 2014. In addition, there is \$362,782 of debt service budgeted in the Fire Department for Fire apparatus purchased in FY 2013. These amounts are reflected elsew here in the budget document in TES and the Fire Department, but for comparison purposes of CIP related expenditures they are reflected here.

<b>Total CIP-Related</b>		<b>57,291,421</b>	<b>62,088,715</b>	<b>83,401,973</b>	<b>34.3%</b>
<b>City-wide Total</b>	<b>All Programs</b>	<b>569,240,512</b>	<b>587,861,196</b>	<b>626,629,791</b>	<b>6.6%</b>