



FY 2017 CITY MANAGER'S PROPOSED BUDGET

Accountable, Effective & Well-Managed Government

April 19, 2016

Focus Area Long Term Outcomes



- Achieve results that the community values
- Ensure City government is accountable to the community
- Ensure the fiscal strength of the City Government

Focus Area as Support to Other Programs



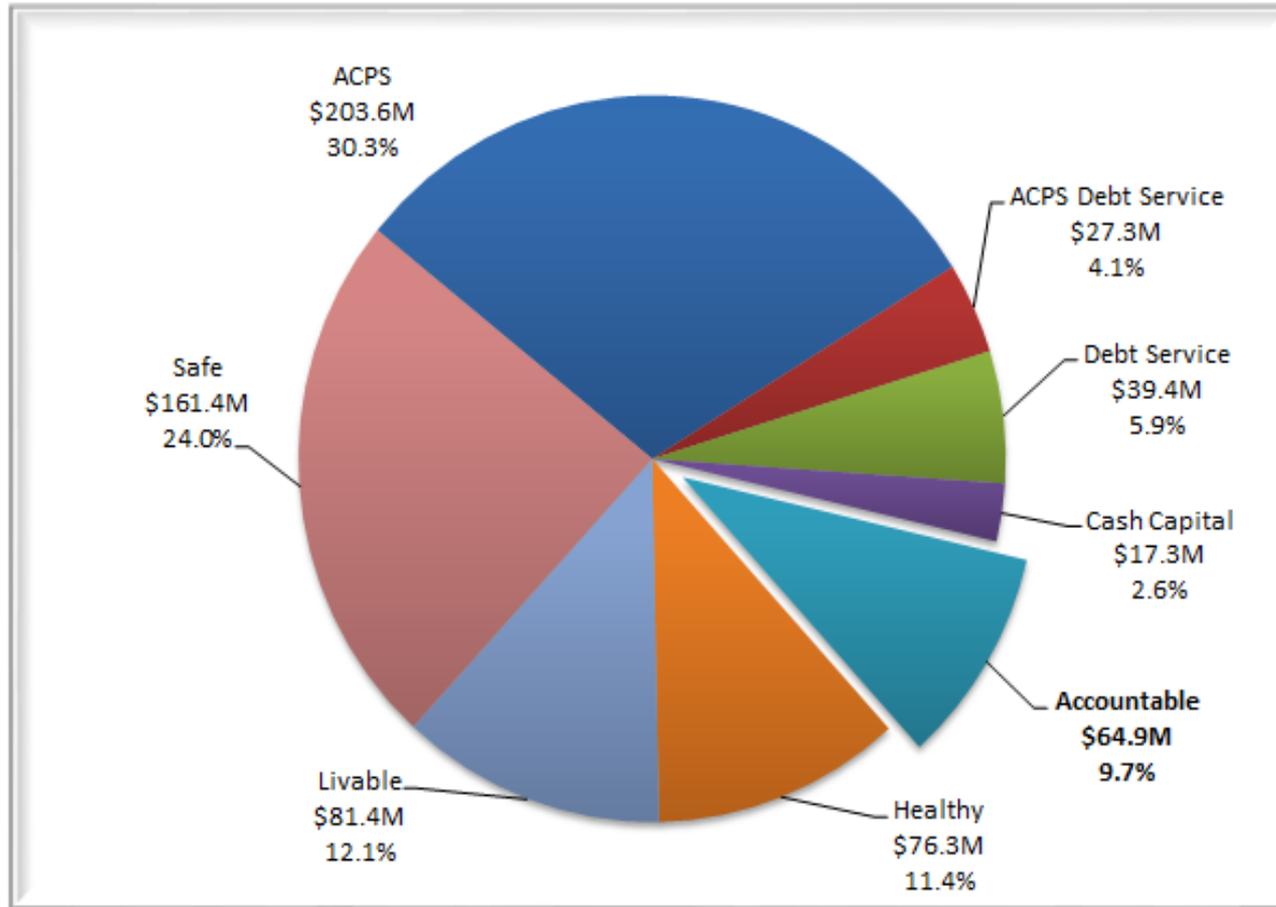


Prioritization Criteria

- Impact on Stated Goals and Outcomes
- City Manager's Priorities
 - IT Investment
 - General Fund Revenue
- State of Good Repair

FY 2017 Budget by Focus Area

General Fund \$671.6M





FTE by Department

Department	FY 15 Actuals	FY 16 Approved	FY 17 Proposed	# Change	% Change
Office of the City Attorney	14.00	14.00	14.00	0.00	0.0%
City Clerk and Clerk of Council	3.00	3.00	3.00	0.00	0.0%
City Council	1.00	1.00	1.00	0.00	0.0%
City Manager	15.50	14.50	14.50	0.00	0.0%
Communications and Public Information	14.00	7.00	7.00	0.00	0.0%
Finance Department	105.50	104.50	104.50	0.00	0.0%
Department of General Services	69.80	69.20	70.60	1.40	2.0%
Human Resources	24.00	24.00	23.00	-1.00	-4.2%
Information Technology Resources	58.00	58.00	57.00	-1.00	-1.7%
Office of Internal Audit	2.00	2.00	2.00	0.00	0.0%
Office of Management and Budget	11.00	11.00	11.00	0.00	0.0%
Office of Performance and Accountability	4.00	4.00	4.00	0.00	0.0%
Office of Voter Registration	6.60	6.60	6.60	0.00	0.0%
Total	328.40	318.80	318.20	-0.60	0.0%

FTE Changes

- All 5.00 FTE positions eliminated are vacant
- 4.40 new FTE positions

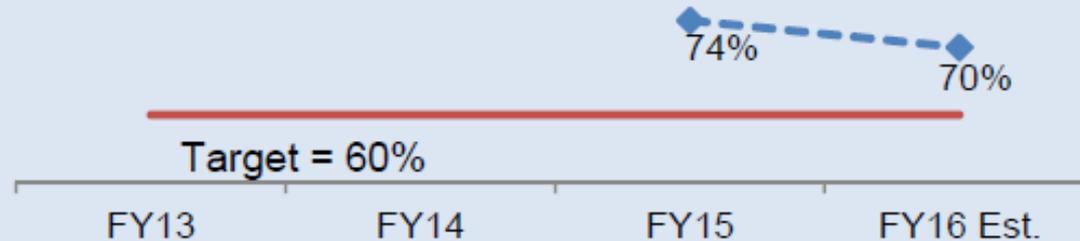


Department of General Services

- Investments
 - One Building Engineer FTE – \$67K
 - One Purchasing Technician FTE - \$72K
 - 0.4 SNAP/EBT Coordinator FTE - \$16K
- Tradeoffs
 - One Fleet Services Technician FTE – (\$95K)
 - Reduce funding for Real Estate Analysis Consultants – (\$150K)
 - Eliminate Space Planning Budget – (\$76K)
 - Reduce City Hall security guard contract – (\$34K)

Building Engineer

Percent of city-owned building square footage that is rated in good condition or better according to the Facility Condition Index (FCI)



Strategies/Key Indicators	FY13	FY14	FY15	FY16 Est.	Target
Recapitalization rate (percent of capital funding to total asset replacement value)	-	-	1.38%	2.50%	3%
Percent of preventative maintenance tasks completed	-	83%	93%	90%	85%

State of Good Repair



Facilities Condition Assessment

All City Owned Facilities

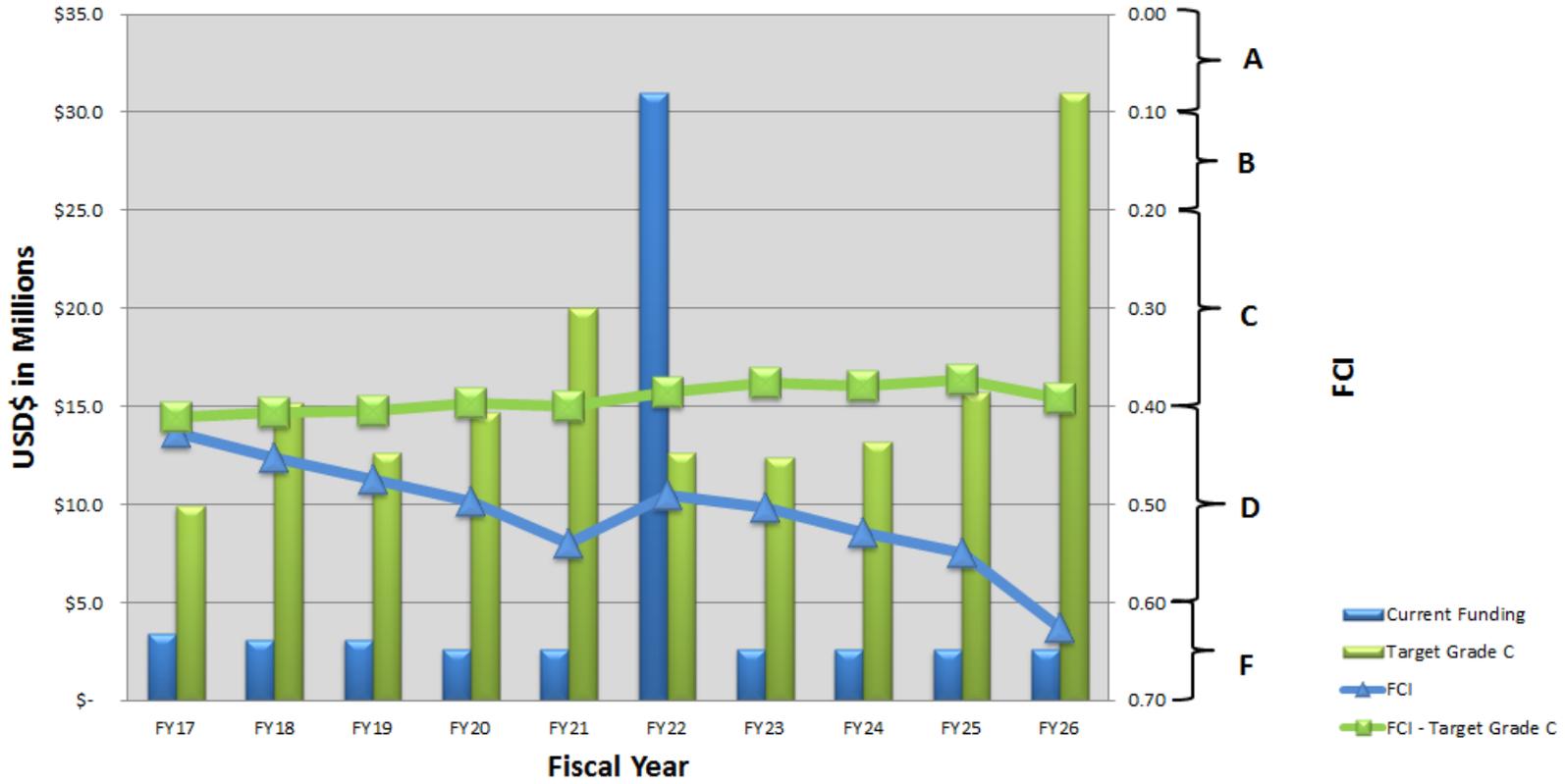
- 123 City-owned facilities.
- Average age 57 years old.
- 12 (10%) of facilities over 100 years, of those 5 are over 200 years old.
- Newest facility is Fire Station 210, built in 2014.

Facilities Assessed in FY 2015 (Phase 1 of 4)

- 36 City owned facilities.
- Average age of 72 years old.
- 8 (22%) facilities over 100 years old, of those 5 are over 200 years old.
- Newest facility is the new DASH facility, built in 2008.



Current Approved Funding vs. Funding to Target Grade C (0.40) FCI at the end of 10 Years Facilities Assessed in Phase I



Total Invested over 10 years (Current)	\$56M
Resulting FCI	Grade F - 0.63
Total Invested over 10 years (Target)	\$157M
Resulting FCI	Grade C - 0.40
Additional Funding Needed	\$101M



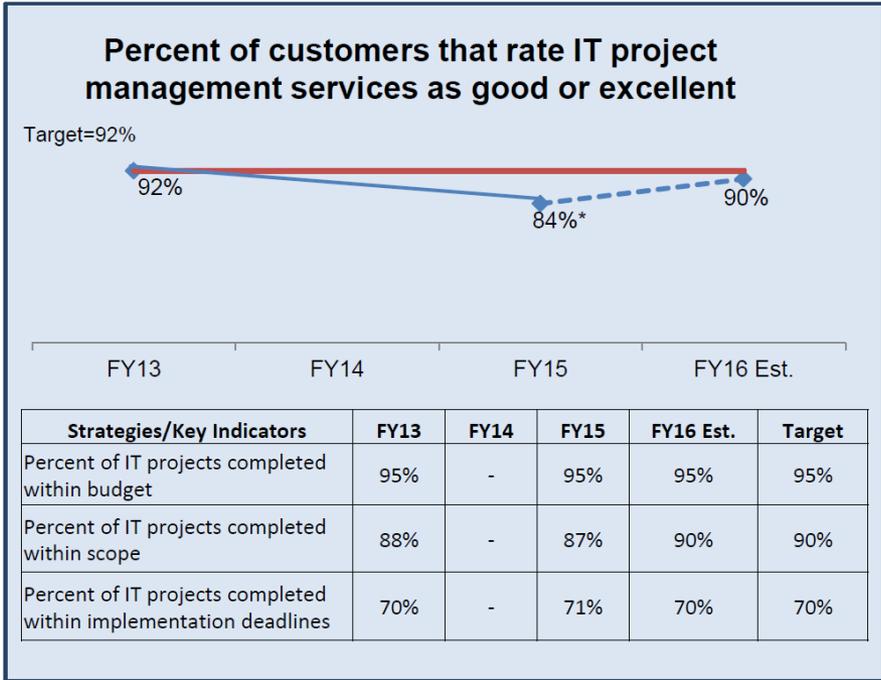
Information Technology Services

- Investment
 - One Business Analyst FTE – \$136K
- Tradeoffs
 - One Administrative Analyst FTE – (\$65K)
 - One Computer Programmer FTE – (\$73K)
 - Programming Support – (\$40K)
 - GIS Services – (\$10K)

Business Analyst



Goal: Departments have IT project management services that meet their needs



Goal Performance: **On Track**

About our Performance:

- Able to fully manage about 25% of CIP projects
- Achieved FY15 target for projects managed within budget and implementation deadlines
- Slight decrease in projects completed within scope

Plan to Achieve Goal (work plan highlights):

- Add business analysis capability to ITS portfolio
- Expand project management capability City wide

*collected using a new methodology



Broadband

- Estimated total cost of I-Net: \$8.4 million
 - 10 year amortized cost: ~\$930k per year (\$1M in year 1 debt service)
 - Future lease payments for dark fiber will very likely exceed City debt service costs
 - City-owned I-Net necessary to provide adequate service levels, security, and network scalability
- Leverage I-Net investment to attract private fiber-to-the-premises providers
 - Residents have regularly communicated that they desire additional telecommunications options

Finance Department



- Investment

- Repurposed existing Revenue Analyst position to improve vehicle tax collection of new City residents who have not registered their vehicles - additional \$150K personal property tax
- Special Revenue Analyst position added to ensure compliance with state and federal reimbursement regulations and grants management - \$120 million non-general fund revenues

- Tradeoffs

- Reductions to personnel budget (i.e., overtime, vacancy savings) to reflect current needs
- Existing outside consultant for training and education eliminated



Parking Adjudication

- Restore the ability of residents and visitors to easily contest a parking ticket
- PAO created in 1999 and eliminated in FY 2014 as a budget reduction
- \$100K proposed in Contingent Reserves
- Adjudication options under consideration
 - Limited walk-in hours
 - By mail
 - Email
 - Skype/video calling
- Evaluate current requirements for contesting
 - Affidavits
 - Only vehicle owner



BUDGET DEVELOPMENT DATES

Tuesday, March 1	7:00pm	Budget Work Session: Revenues/Five Year Financial Planning Model/Compensation
Wednesday, March 9	7:00pm	Budget Work Session: Alexandria City Public Schools
Monday, March 14	4:00pm	Public Hearing: FY 2017 Budget
Tuesday, March 15	7:00pm 9:00pm	Work Session: Capital Improvement Program Introduction of Tax Rate Ordinance
Tuesday, April 5	7:00pm	Budget Work Session: Livable, Green & Prospering City
Tuesday, April 12	5:30pm	Budget Work Session: Safe, Secure & Just Community
Thursday, April 14	7:00pm	Budget Work Session: Healthy & Thriving Residents
Saturday, April 16	9:30am	Public Hearing: FY 2017 Tax Rate
Tuesday, April 19	7:00pm	Budget Work Session: BFAAC & Accountable, Effective & Well-Managed Government
Tuesday, April 26	6:00pm	Legislative Meeting: Preliminary Add/Delete Discussion
Monday, May 2	7:00pm	Budget Work Session: Final Add/Delete Discussion
Thursday, May 5	7:00pm	Special Meeting: Budget Adoption