

## Refining Vision & Goals Community Meeting Summary

Saturday, April 9, 2016, 10am - 12pm

George Washington Middle School Library

On April 9, 2016, a public meeting was held to begin refining draft vision themes and descriptions developed by the community earlier in the planning process. Participants were given the opportunity to confirm, edit and add additional comments to the drafts presented.



Feedback received during the community meeting is captured below.

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### **1. Small Group Activity: Identifying and Refining Vision & Goal Themes**

Each table was provided with a large poster-size sheet with one specific theme. The poster also included information on previous community comments and what city plans and policies say regarding the theme. Each table worked through a series of questions to help describe the theme in a few sentences.

Below is the list of draft themes presented to each table:

- In 2022, Alexandria will be economically vibrant.
- In 2022, Alexandria will be healthy.
- In 2022, Alexandria will enhance its unique identity.
- In 2022, Alexandria will be inclusive.
- In 2022, Alexandria will be connected and mobile.
- In 2022, Alexandria will help children and youth thrive.
- In 2022, Alexandria will be well-managed.
- In 2022, Alexandria will be safe.

### **2. Large Group Activity: Refining Goals**

Meeting participants were asked to walk around to the other tables, review what had been written for each theme, and add any comments or ideas of their own.

**The following pages include worksheet images and verbatim text:**

**TABLE 1**

**Smart, balanced, mixed use devt.**

- smart, balanced, mixed use devt.
- maximize regional (Natl harbor) econ opps.
- maximizing natural resources

**Center for Innovation**

- balanced econ. develop. (geographic nodes)
- diverse employment opportunities (prof, blue, svc)

**Economically Vibrant**

- economically resilient
- diverse economy

**What is an economically vibrant city?**

Using the terms above, create a sentence or two that responds to this question without using the words "economically vibrant." If it helps, think about the following questions to get you started:

- What does an economically vibrant city mean to you?
- What does an economically vibrant city feel like? What does it look like?
- What does an economically vibrant experience look like to you in your day-to-day activities?
- Why did you respond the way you did? Can you elaborate?

**Key Features:**

- consistent econ. growth
- diverse economy
- sustainable, mixed use growth
- focused around transit + activity hubs
- thriving small biz. community
- environmentally sustainable
- center of innovation - incl. green industry
- technology ready - broadband

Table 1: Economically Vibrant

**TABLE 2**

**In 2022, Alexandria is Healthy**

**What is Healthy?**

- Included in all policies, continually
- Competent, attainable for all Alexandria
- Healthcare is accessible + Known (people know where to go)
- Healthy when - Everyone who lives, works, plays + prays
- All residents have access + opportunity to high Quality of Life

- Medical - oral
- Mental - environmental
- Preventive - Safety
- Social - emergency services

- Social
- Schools/Daycares
- Sports related concussion
- Activate Medical Reserve Corps
- Be more comprehensive
- other issues besides disaster

Table 2: Healthy

**TABLE 3**

**City Strategic Plan Alexandria 2022**

In 2022, Alexandria will enhance its **UNIQUE IDENTITY**.

**TABLE 3**

**It will celebrate its history, respecting & honoring its established communities & neighborhoods thru a sustainable vision that preserves a "small-town" feel (or life?) amid growth.**

**It will be known for Complementary & Varied architecture, our lush tree canopy, blue sky, scaled beauty.**

**More Than 50 languages are spoken in our public schools - a citizen involvement**

**Please be sure public art stays on this listing of unique differentiators. It facilitates appreciation of all the other elements!**

Table 3: Unique Identity

**TABLE 4**

**COMMUNITY ENGAGEMENT**

**POLITICAL INCLUSION**

In 2022, Alexandria will be **INCLUSIVE**.

**Explicitly engage growing west and recognize real estate capability in the West**

**More Than 50 languages are spoken in our public schools - a citizen involvement**

**What is an inclusive city?**

Using the terms above, create a sentence or two that responds to this question without using the word "inclusive." If it helps, think about the following questions to get you started:

- What does an inclusive city mean to you?
- What does an inclusive city feel like? What does it look like?
- What does an inclusive experience look like to you in your day-to-day activities?
- Why did you respond the way you did? Can you elaborate?

**POLITICAL SOCIAL ECONOMIC**

- TRANSPARENT IN PUBLIC DECISION-MAKING
- POLITICALLY INCLUSIVE; DISTRICT-BASED ELECTIONS
- CITY FOR ALL; NEIGHBORHOODS FOR ALL
- BELONGING TO ALEXANDRIANS OF ALL LIFE STAGES
- TECHNOLOGY EQUALITY
- CONTINUUM

**All voices across the Political, Social and economic continuum are valued and are necessary to have input in City Government and its decisions.**

Table 4: Inclusive

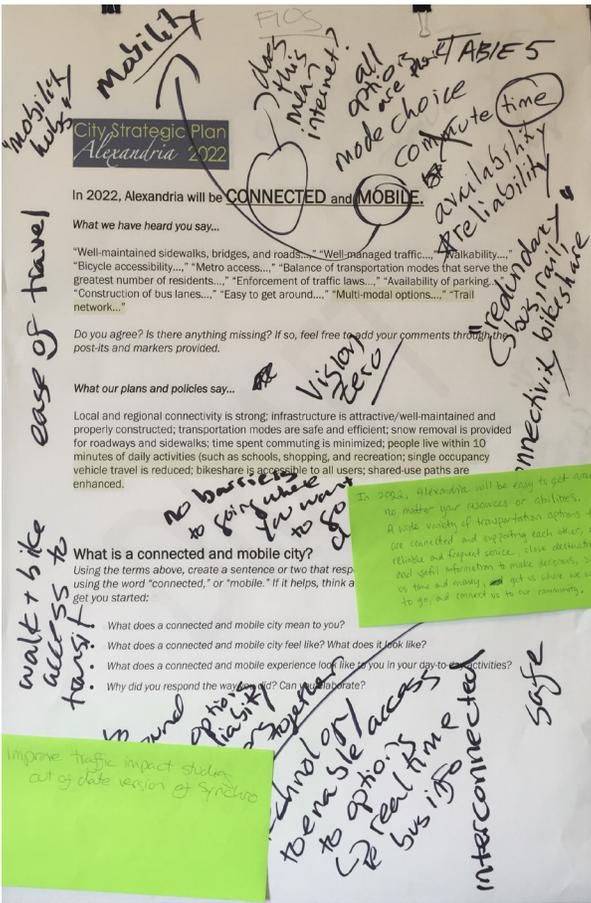


Table 5: Connected and Mobile

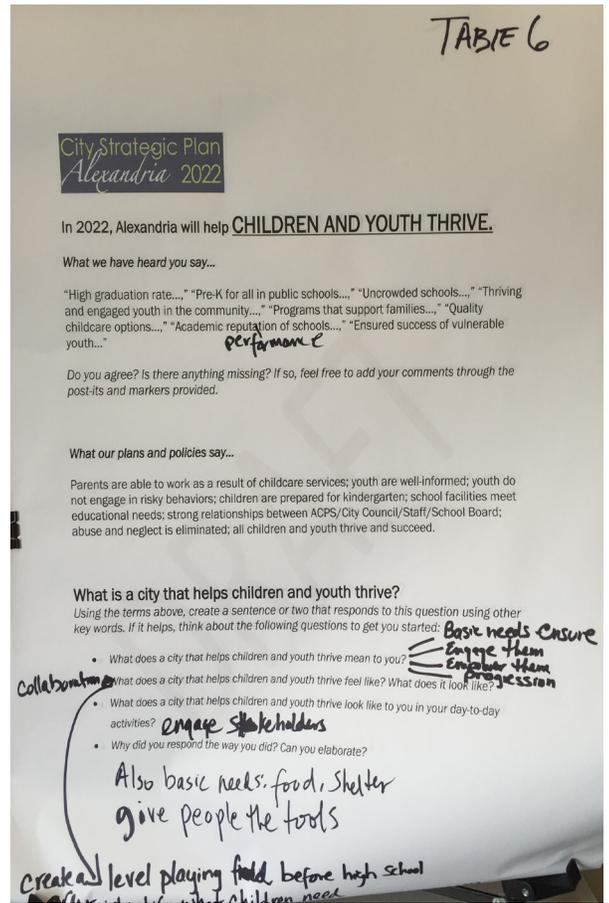


Table 6: Children and Youth Thrive

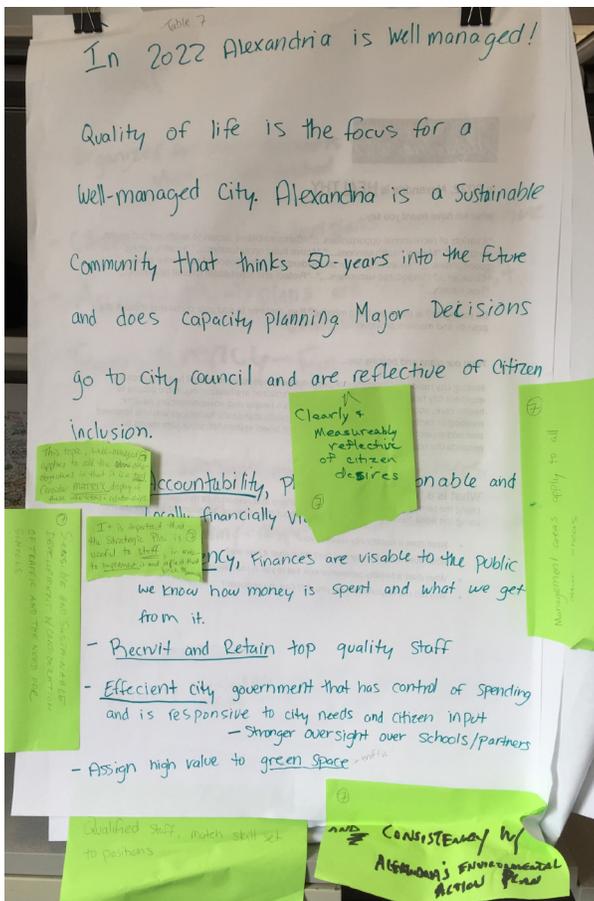


Table 7: Well-Managed

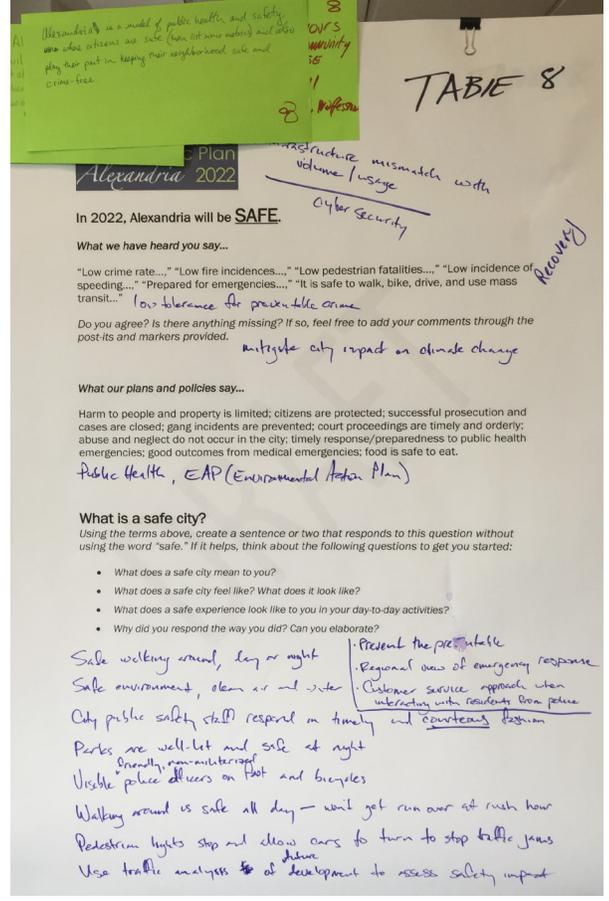


Table 8: Safe

## Verbatim text from worksheets

Note: **Sustainability** is an important theme that is interwoven across multiple themes and is shown with keywords **highlighted in green**.

### **Table 1**

In 2022, Alexandria will be **ECONOMICALLY VIBRANT**.

- **What we have heard you say from previous community meetings, AlexEngage and emails...**

“Strong commercial base...,” “Thriving small business...,” “Business -friendly...,” “Economic diversity...,” “Landmark Mall...,” “Broad and diverse tax base...,” “Jobs...” “Broadband to support our businesses...,” **“Economic stability and sustainability...”**  
**“Green industry...”**

  - **Added during April 9 meeting:**

“Center for innovation...,” “Balance economic development (geographically, nodes)...economically resilient... diverse economy...diverse employment opportunities (professional, blue collar, service)...,” “Ongoing effort to have an adaptable, diverse economy...,” “Smart/balance/mixed-use development...,” “Maximize regional economic opportunities ( eg, National Harbor)...,” “Maximizing natural resources...,” “Sustainable nodal development (hubs of activity around transit, growth around activity centers, focal points)...”
- **What our plans and policies say...**

Alexandria is business-friendly; permitting process is fair and efficient; business retention rate is good; office vacancy rates are low; major redevelopment projects move forward; programs are supportive of small businesses; tourism increases, visitors stay longer; **development and investment are consistent with master plans.**

  - **Added during April 9 meeting:**  
**Environmental Action Plan points – green industry**
- **Using the terms above, create a sentence or two that responds to the question “What is an economically vibrant city?” without using the words “economically vibrant.”**
  - Consistent economic growth
  - Diverse economy (employment, industry, tax base, amenity rich)
  - Sustainable, mixed-use growth focused around transit and activity hubs
  - Thriving small business community
  - Environmentally sustainable
  - Center of innovation, to include green industry
  - Technology ready - broadband
  
  - **DRAFT STATEMENT** composed during April 9 meeting:  
*In 2022, Alexandria will be economically vibrant. It will be a diverse business destination and center of innovation that offers unique access to its natural resources and presents sustainable, mixed-use/diverse communities that value the City’s unique character around transit hubs and activity centers.*

## **Table 2**

### **In 2022, Alexandria will be HEALTHY.**

- ***What we have heard you say from previous community meetings, AlexEngage and emails...***

“A variety of recreational opportunities...,” “Comprehensive access to neighborhood health centers...,” “Mental health services...,” “Active living opportunities...,” “Healthy eating opportunities...,” “Health equity for all residents...,” “Prevention of substance abuse...,” “Clean air...,” “Unpolluted waterways...,” “Protect and rehabilitate natural resources...,” “Tree canopy...”

- ***Added during April 9 meeting:***

“Healthcare access (insurance and eligibility)...,” “All Alexandrians...,” “Prevention...,” “Suicide Prevention...,” “Care- oral, mental, physical...”

- ***What our plans and policies say...***

Limiting city residents’ incidence of preventable diseases; good overall health outcomes; excellent city health services; women/infants/children are healthy; equitable access to health care; access to healthy food; Alexandria’s people and environment are healthy; meeting or exceeding national air and water quality standards; hazardous waste is removed and addressed; functioning sanitary and storm sewer system/infrastructure meets or exceeds our regulatory needs.

- ***Added during April 9 meeting:***

Alexandria Community Health Improvement Plan (not council adopted)

- ***Using the terms above, create a sentence or two that responds to the question “What is a healthy city?” without using the word “healthy.”***

Health is:

- Alexandria Environmental Action Plan – air, water, access to food, housing
- In everything – arts, socio-economic plans, literacy, education, employment, development (designing in health)
- Not just sickness, but is prevention
- Meeting/Attaining/\*Exceeding - striving to achieve Healthy People 2020 Goals
- Alexandria is a “Healthy Destination”, “Healthiest small town”...branding as a healthy city
- Clean air and smoke-free
- Easy navigable system that enhances and links community and national agencies
- Services for mental health programs
- Protect and strengthen
- Recognize mental health as illness
- Reduce stigma
- Active and passive recreation opportunities
- Health is a priority
  - Access to care
  - Staying abreast of trends
  - Ensuring quality of care

- **DRAFT STATEMENT** composed during April 9 meeting:

In 2022, Alexandria is healthy. What is healthy?

- Included in all policies, culturally competent, attainable for all Alexandrians, healthcare is accessible and known (people know where to go)
- Healthy when everyone who lives, works, plays, and prays have access and opportunity to high quality of life
- Medical, mental, preventive, social, oral, environmental, safety, emergency services

- Equity (disenfranchised):
    - Culturally competent population (education)
    - Dedicated attention to resources for those at risk
    - Advocate for structures to keep all Alexandrians engaged
    - No waiting lists for care
  - Aging Population
    - Considered in everything – health in ALL policies (eg: transportation, housing, social...)
  - Schools and Daycares
    - Sports related concussion
  - Activate Medical Reserve Corps
    - Be more comprehensive
    - Other issues besides disasters
- OTHER PARTICIPANT COMMENTS ON DRAFT STATEMENT during April 9 meeting:
- Equity – Alexandria in 2022 avoids unequal distribution of land use and environmental impacts; shares and distributes services across community, and measures impacts to avoid disparities
  - Alexandria is a proactive and collaborative partner that ensures access to opportunities to live healthy, happy, and active with inclusive access to care and recreation taking advantage of all of our city’s unique natural resources

### **Table 3**

In 2022, Alexandria will enhance its UNIQUE IDENTITY.

- **What we have heard you say from previous community meetings, AlexEngage and emails...**

“Celebrate its history...,” “Parks and open space opportunities...,” “Small town/neighborhood feel...,” “High-quality architecture...,” “Sensible growth...,” “Green buildings...,” “Green city...,” “Renewable energy opportunities...”

  - **Added during April 9 meeting:**

“Aesthetic beauty...,” “People-scaled environment...,” “Get to see blue sky...,” “relevant...,” “Public art...,” “Complimentary architecture...,” “Signage at parks and wayfinding that is helpful and not cluttering...,” “Celebrate/respect/honor existing and established communities and neighborhoods...,” “Tree canopy...,” “Green space usable and visible to all...”
- **What our plans and policies say...**

Historic assets and identity are preserved; new development reflects Alexandria’s unique character; visitors have a sense of city history (such as through museums); the city is supportive of parades, farmers markets, and the arts; the city has a strong sense of place; neighborhoods are amenity-rich and have a distinct character; a variety of leisure time opportunities are available; park and recreation facilities satisfy resident needs; neighborhoods are free of blight; master plans are implemented according to the community vision; there are parks and green space throughout the city; litter is controlled.
- **Using the terms above, create a sentence or two that responds to the question “What is a city that enhances its unique identity?” *without using the words “unique identity.”***
- DRAFT STATEMENT composed during April 9 meeting:

In 2022, Alexandria will enhance its unique identity. It will celebrate its history, respecting and honoring its established communities and neighborhoods through a sustainable vision that preserves a “small-town” feel amid growth. It will be known for complementary and varied architecture, our lush tree canopy, blue sky, people-scaled environment, aesthetic beauty, and relevant public art.
- OTHER PARTICIPANT COMMENTS ON DRAFT STATEMENT during April 9 meeting:
  - “Known for” a beautiful, publicly accessible, and vibrant waterfront
  - Please be sure public art stays on this listing of unique differentiators- it facilitates appreciation of all the other elements!
  - Make it a priority to bury power lines, plant trees, use permeable sidewalk & street paving to promote tree growth, and move to lamppost lighting
  - Consistency with Environmental Action Plan and with Alexandria’s identification as an “eco-city”. E.g.: open space, green buildings/renewable energy/emission goals/stormwater BMP’s/tree canopy

## **Table 4**

In 2022, Alexandria will be MORE INCLUSIVE.

- ***What we have heard you say from previous community meetings, AlexEngage and emails...***

“It is affordable to live in Alexandria...,” “Social services for vulnerable residents...,” “Alexandria is welcoming to all people...,” “Caring and supportive community...,” “Special needs resources...,” “Broadband so everyone can access the internet...,” “Fair, just, and equitable to all persons...”

- ***Added during April 9 meeting:***

“Welcoming to Alexandrians in all life stages and of all ages...,” “Needs to be politically inclusive (ward system)...,” “Provide English-language training...,” “All voices deserve to be heard...,” “Technology divide...,” “Concept of inclusion needs to be taught (schools)...,” “Public communication and transparency before decision making...,” “Balance interests of developers and small business...,” “Accuracy of survey data...”

- ***What our plans and policies say...***

A range of housing options exist that meet the diverse and evolving housing needs of Alexandrians of all incomes, ages, and abilities (including physical and intellectual disabilities), and household sizes; the City’s housing market complies with fair housing laws; Alexandria works with residents who speak languages other than English in decision-making; Alexandria provides a range of services to vulnerable populations; food insecurity is limited; homelessness is prevented and ended; those that are impoverished are aided; vulnerable adults can be self-sufficient.

- ***Using the terms above, create a sentence or two that responds to the question “What is an inclusive city?” without using the word “inclusive.”***

- Transparency in and before decision making
- Politically inclusive; district-based elections
- City for all; neighborhoods for all
- Welcoming to Alexandrians of all life stages
- Technology equality
- Continuum
- Political, social, economic
  
- DRAFT STATEMENT composed during April 9 meeting: None
  
- OTHER PARTICIPANT COMMENTS ON DRAFT STATEMENT during April 9 meeting:
  - Develop neighborhoods that are racially and economically diverse
  - City provide an internet service
  - Multi-modal transit options are available
  - All voices across the political, social and economic continuum are visible, valued and are necessary to have input in city government and its decisions
  - More than 50 languages are spoken in our public schools – citizen involvement
  - Community engagement – multicultural and multilingual, Place-based (eg: churches, mosques)
  - Explicitly engage growing West End and recognize neighborhood identity in the West End
  - Political inclusion

## **Table 5**

In 2022, Alexandria will be CONNECTED and MOBILE.

- Added during April 9 meeting: \*Does connected mean internet? Mobile could be mobility?
  
- **What we have heard you say from previous community meetings, AlexEngage and emails...**

“Well-maintained sidewalks, bridges, and roads...,” “Well-managed traffic...,” “Walkability...,” “Bicycle accessibility...,” “Metro access...,” “Balance of transportation modes that serve the greatest number of residents...,” “Enforcement of traffic laws...,” “Availability of parking...,” “Construction of bus lanes...,” “Easy to get around...,” **“Multi-modal options...,” “Trail network...”**
  
- **Added during April 9 meeting:**

“Vision zero...,” “No barriers to going where you want to go and doing what you want to do...,” “Connectivity...,” “Ease of travel...,” “Walk and bike...,” “Access to transit...,” “Mobility hubs...,” “Mobility...,” “FIOS...,” “All options are there...,” “Mode choice...,” “Time...,” “Availability, reliability, redundancy- bus, bikeshare, rail...,” “Safe...,” “Car sharing...,” “Frequency...,” “Land use works together...,” “Fingers into residential neighborhoods (bike access to transit)...,” “Sensible growth...”
  
- **What our plans and policies say...**

Local and regional connectivity is strong; infrastructure is attractive/well-maintained and properly constructed; transportation modes are safe and efficient; snow removal is provided for roadways and sidewalks; time spent commuting is minimized; **people live within 10 minutes of daily activities (such as schools, shopping, and recreation; single occupancy vehicle travel is reduced; bikeshare is accessible to all users; shared-use paths are enhanced.**
  
- **Using the terms above, create a sentence or two that responds to the question “What is a connected and mobile city?” without using the word “connected,” or “mobile.”**
  - Easy to get around
  - More options
  - More reliability
  - Destinations close together
  - Technology to enable access to options – ie: real time bus info
  - Inter-connected
  - Safe
  
- **DRAFT STATEMENT composed during April 9 meeting:**

In 2022, Alexandria will be safe and easy to get around, no matter your resources or abilities. The city will support a wide variety of transportation options that are connected and supporting each other, with reliable and frequent service, physically close destinations, and useful information for users to make decisions. This will save all time and money, get us where we want to go, and connect us to our community and beyond.
  
- **OTHER PARTICIPANT COMMENTS ON DRAFT STATEMENT during April 9 meeting:**
  - Shared-use paths incorporated into transit
  - Improve traffic impact studies, out of date version of synchro
  - In 2022, Alexandria will be easy to get around no matter your resources or abilities. A wide variety of transportation options that are connected and supporting each other, with reliable and frequent service, close destinations, and useful information to make decisions, save us time and money, get us where we want to go, and connect us to our community.

## **Table 6**

In 2022, Alexandria will help CHILDREN AND YOUTH THRIVE.

- ***What we have heard you say from previous community meetings, AlexEngage and emails...***

“High graduation rate...,” “Pre-K for all in public schools...,” “Uncrowded schools...,” “Thriving and engaged youth in the community...,” “Programs that support families...,” “Quality childcare options...,” “Academic reputation of schools...,” “Ensured success of vulnerable youth...”

  - ***Added during April 9 meeting:***

“Performance of schools...”
  
- ***What our plans and policies say...***

Parents are able to work as a result of childcare services; youth are well-informed; youth do not engage in risky behaviors; children are prepared for kindergarten; school facilities meet educational needs; strong relationships between ACPS/City Council/Staff/School Board; abuse and neglect is eliminated; all children and youth thrive and succeed.
  
- ***Using the terms above, create a sentence or two that responds to the question “What is a city that helps children and youth thrive?” without using the words “help children and youth thrive”.***
  - What does a city that helps children and youth thrive mean to you?
    - Basic needs ensured
    - Engage them
    - Empower them
    - Progression
  - What does a city that helps children and youth thrive feel like? What does it look like?
    - Collaboration
    - Create a level playing field before high school
    - Identify what children need
    - Commitment to set measurable goals for progression
    - Standards, monitor those standards
  - What does a city that helps children and youth thrive look like to you in your day-to-day activities?
    - Engage stakeholders
  - Why did you respond the way you did? Can you elaborate?
    - Also, basic needs: food, shelter
    - give people the tools
  
  - DRAFT STATEMENT composed during April 9 meeting:

In 2022 Alexandria will help children and youth thrive.

    - Ensure basic needs are met; food, shelter, medical, health (access to areas for great health and physical education in school)
    - Engage them at their level: academic, life skills, social skills, emotional
    - Empower them: help in the areas above
    - Progression
    - Create a level playing field for all before high school
    - Identify what they need
    - Make a commitment to set measurable goals for successes, monitor standards
    - Access to activities: after-school and weekends.
    - Need the tools, once you identify what is expected
    - Everyone has a role to play, understand that role so that everyone is effective
    - Engage stakeholders
    - Collaboration, shared vision

- \*Everyone needs to work together
  - AFOOFA: All for one, one for all
  - Every child should succeed
  - Pride – helping each other
  - Alexandria needs to enable changes to the current structure of the school board having near total authority of their budget. City Council can direct and/or cut/increase spending in specific areas.
  - Cultural competency of educations; diversity – Census calling population shift by 2025-35
  - Art and music in school – important programs which was cut – which helps in math and reinforce basics
  - Literacy programs, reading, math, tutoring programs should be stressed before 3rd grade. Mentoring & tutoring to reinforce. We need to make sure we have programs to get the support with basic schools that they may not get in the classroom/make sure they get the 3rd grade level basics by the 3rd grade (reading and math)
  - Awareness of what is happening outside of Alexandria (Arlington, etc.) for possible scholastic partnerships and how can we make it attractive for people to come, visit.
  - Language classes were cut – we need them back.
  - Concern about youth related sports concussions
  - Partnerships with non-profits (United Way events, etc.) for school projects to possibly teach our children
- OTHER PARTICIPANT COMMENTS ON DRAFT STATEMENT during April 9 meeting: None

## **Table 7**

In 2022, Alexandria will be WELL-MANAGED.

- ***What we have heard you say from previous community meetings, AlexEngage and emails...***  
“Expected services are provided efficiently...,” “Taxes are reasonable...,” “The public has a meaningful role in decision-making...,” “Smart infrastructure solutions...”
- ***What our plans and policies say...***  
City government is transparent, responsive and accountable to the community; community members are informed about and participate in the decisions that affect them; outcomes are measured and reported; city actions withstand legal scrutiny; city has a high-quality work force; city collects taxes owed; city financial decisions are prudent; city infrastructure, facilities, and services are environmentally sustainable and in good repair.
- ***Using the terms above, create a sentence or two that responds to the question “What is a well-managed city?” without using the words “well-managed”.***
  - Organize for major decisions to go to City Council where people are elected
  - Citizen inclusion – decisions are representative
  - Accountability – plans are actionable and financially viable
  - Transparency – financial (consultants)
    - Quality of staff – retaining good staff
  - Stronger oversight over schools/partners
  - Efficient city government that has control of spending and responsive to city needs and citizen input
  - Quality of life is focus for a well-managed government
  - Assign high value to green space
  - What is a sustainable community – think 50 years in future, look at change with planning/capacity planning
  - DRAFT STATEMENT composed during April 9 meeting:  
In 2022, Alexandria is well-managed! Quality of life is the focus for a well-managed city. Alexandria is a sustainable community that thinks 50-years into the future and does capacity planning. Major decision go to city council and are reflective of citizen inclusion.
    - Accountability: Plans are actionable and locally financially viable
    - Transparency: Finances are visible to the public and we know how money is spent and what we get from it
    - Recruit and Retain top quality staff
    - Efficient City government that has control of spending and is responsive to city needs and citizen input
    - Stronger oversight over schools/partners
    - Assign high value to green space
  - OTHER PARTICIPANT COMMENTS ON DRAFT STATEMENT during April 9 meeting:
    - “Assign high value to green space” and traffic
    - “Major decisions go to city council and are” clearly and measurable reflective of citizen desires...
    - This topic, “well-managed,” applies to all the other objectives in that it is a tool- consider MATRIX display of these interactions and relationships
    - Consistency with Alexandria’s Environmental Action Plan
    - It is important that the Strategic Plan is useful to staff, in order to implement it and reflect that back to community
    - Sensible and sustainable development with consideration of traffic and the need for schools
    - Management areas apply to all other areas
    - Qualified staff, match skill set to positions

## **Table 8**

In 2022, Alexandria will be SAFE.

- ***What we have heard you say from previous community meetings, AlexEngage and emails...***

“Low crime rate...,” “Low fire incidences...,” “Low pedestrian fatalities...,” “Low incidence of speeding...,” “Prepared for emergencies...,” “It is safe to walk, bike, drive, and use mass transit...”

  - ***Added during April 9 meeting:***

“Low tolerance of preventable crime...,” “Mitigate city impact on climate change...,” “Recovery...,” “Cyber security...,” “Infrastructure mismatch with volume and usage...”
  
- ***What our plans and policies say...***

Harm to people and property is limited; citizens are protected; successful prosecution and cases are closed; gang incidents are prevented; court proceedings are timely and orderly; abuse and neglect do not occur in the city; timely response/preparedness to public health emergencies; good outcomes from medical emergencies; food is safe to eat.

  - ***Added during April 9 meeting:***

Public health, Environmental Action Plan
  
- ***Using the terms above, create a sentence or two that responds to the question “What is a safe city?” without using the words “safe”.***
  - Safe walking around, day or night
  - Safe environment, clean air and water
  - City public safety staff respond in timely and courteous fashion
  - Parks are well-lit and safe at night
  - Visible, friendly, non-militarized police offices on foot and bicycles
  - Walking around is safe all day – won’t get run over at rush hour
  - Pedestrian lights stop and allow cars to turn to stop traffic jams
  - Use traffic analysis of future development to assess safety impact
  - Prevent the preventable
  - Regional view of emergency response
  - Customer service approach from police when interacting with residents
  
  - **DRAFT STATEMENT** composed during April 9 meeting:

In 2022, Alexandria allows residents and visitors to feel comfortable at all hours. If they require help, the response is timely, courteous, and professional, from a well-trained staff member. Public safety staff are visible as friendly, non-militarized members of the community. Infrastructure, planning efforts consider the safety impact of development. Preventable problems are prevented and the City takes a regional view of planning for future safety and emergency response and recovery. The City guards its electronic data, mitigates threat of climate change, and seeks to provide high customer service to all.
  
  - **OTHER PARTICIPANT COMMENTS ON DRAFT STATEMENT** during April 9 meeting:
    - Alexandria is a model of public health and safety where citizens are safe (then list some metrics) and also play their part in keeping their neighborhood safe and crime-free.
    - Allows residents/visitors to feel comfortable at all hours to be in and around the community and if they require a response from public safety, they will encounter well-trained, courteous, professional staff.
    - Alexandrians and visitors will feel safe in every neighborhood at all times of day and night. When incidents arise our staff and law enforcement will be professional and responsive to the community’s needs.