

**Community Input**

as of 1/17/17

No.	Source of Input	Section of the Plan	Type of Comment	Overall Agreement*	Community Input Comments	City Response
1	AlexEngage	All/Multiple	Indicators and Targets	Agree	I'm concerned about the measurement of 'opinions' to quantify the goals collected via online responses--i.e. those goals that quantify how the city residents 'feel' about the quality of services. Without proper sampling these can be very biased results that are not representative. Many people do not have online access or the ability to attend meetings. Many of your goals are indeed quantifiable through existing administrative records from the city, the state and the federal government.....economic data (employment, Gross City Product, demography), education attainment, transportation and safety, water and environment quality, etc. However, how city residents 'feel' about the city can be influenced by small subsets of residents who strongly approve or oppose single issue projects. Please focus the majority of your measurement on hard data rather than online or opinion surveys unless they are done in a valid statistically representative fashion that represents all of Alexandria residents.	The indicators referred to are collected through statistically valid surveys. To clarify and identify our data sources, the City has included an appendix of data sources.
2	AlexEngage	Thriving Children and Youth	Plans and Action Items	Agree	Address critical CIP needs for City and School priorities	CIP needs have been informed by the 2004-2016 City Strategic Plans and will continue to be informed by the new plan and the Alexandria City Public Schools Strategic Plan. More information on the City CIP is found here: <a href="https://www.alexandriava.gov/Budget">https://www.alexandriava.gov/Budget</a> . The Alexandria City Public Schools Strategic Plan can be found here: <a href="http://www.acps.k12.va.us/board/strategic-plan/strategic-plan.php">http://www.acps.k12.va.us/board/strategic-plan/strategic-plan.php</a>
3	AlexEngage	Inclusive City	Plans and Action Items	Somewhat Agree	Need to be working on transportation options for elderly	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been identified by staff and included in the plan. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through multiple methods of community input. The City's Strategic Plan on Aging is found here: <a href="https://www.alexandriava.gov/Aging#AlexandriaAgingStrategicPlan">https://www.alexandriava.gov/Aging#AlexandriaAgingStrategicPlan</a>
4	AlexEngage	All/Multiple	Indicators and Targets	Agree	I think a key indicator of the Thriving Children and Youth to achieve by 2022 should be for Alexandria public school ratings to be increased from their current levels to at or 10. Also, I think measurement of whether key indicators need to be more objective than just residents opinion for some of these themes, such as distinctive and vibrant neighborhoods. I think residents opinion is good, if you can have a majority of participation. Otherwise, there needs to be additional indicators. Maybe involve a historic preservation society to determine whether historic preservation is continuing or ask them for an indicator, for example. And have a similar involvement with a nonprofit regarding development indicators. Same for inclusive city and other thematic areas. Indicators should also involve a subject matter expert. Also, how are these percentages calculated? Are ALL Alexandria residents polled? If not, it seems that these percentages are not representative. If only 10 people participate in a poll and all agree on an issue, does that it is reported as 100% of residents agree? If so, this does not seem like a good measure.	The indicators referred to are collected through statistically valid surveys. To clarify and identify our data sources, the City has included an appendix of data sources. Indicators were selected through discussions with relevant Department staff who are deemed subject matter experts in each area.
5	AlexEngage	Inclusive City	Indicators and Targets	Somewhat Agree	I am particularly interested in housing and poverty issues and was pleased to see that there is a goal for reducing homelessness. However, I believe a reduction of less than 10% from 224 to 208 over 5 years is quite modest and a higher goal should be included. I was also pleased to see that there is a focus on decreasing those low-income households that are cost-burdened as well as those households living in poverty. I was disappointed, however, that there is no goal for these areas of focus. The City should set a numeric goal in these areas.	We agree that targets, or numeric goals, should be set whenever possible. For some indicators it is not clear what an appropriate target should be. The City is working with the appropriate department staff to develop aspirational but achievable targets for all indicators. Per your feedback, we have changed the reduction of homelessness target to 173 in 2022.
6	AlexEngage	All/Multiple	Indicators and Targets	Neutral	1. The distinctive and vibrant neighborhoods section seems biased against urbanism. The 83% goal for happiness with historic preservation is too high - it would effectively give development opponents in Old Town a veto over this metric, and thus provide a bad incentive. The quality of development question will likely elicit peoples vague discontent with contemporary architecture. Better would be something that addressed actual vibrancy - street design, pedestrian friendliness (in the aesthetic and usefulness sense, not safety) etc. Look at the Tysons Urban District guidelines, or the work of Christopher Leinberger. 2. The transportation section, on the other hand lacks ambition. If we are serious about Vision Zero, just reducing fatalities and serious injuries is not enough - a numeric goal is needed. The numeric goal that does exist, for total crashes, is not ambitious enough. The goal for shift to alternative transportation is not ambitious enough. I have no comments on the other sections. All in all this effort seems like a retreat from the goal of taking advantage of our location and other advantages to succeed as a vibrant, walkable, urban community.	Targets were set by departments to be reasonable but achievable. Thank you for your thoughts on "actual vibrancy" in neighborhoods we have added text in the descriptive paragraph to reflect your idea.
7	AlexEngage	Thriving Children and Youth	Plans and Action Items	Somewhat Agree	Needs more specific goals in supporting the schools	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been identified by staff and included in the plan. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through various methods of community input. For information on ACPS please see their strategic plan, found here: <a href="http://www.acps.k12.va.us/board/strategic-plan/strategic-plan.php">http://www.acps.k12.va.us/board/strategic-plan/strategic-plan.php</a> ; and the Children and Youth Master Plan, found here: <a href="https://www.alexandriava.gov/uploadedFiles/dchs/info/AlexandriaChildrenYouthMasterPlanFinal.pdf">https://www.alexandriava.gov/uploadedFiles/dchs/info/AlexandriaChildrenYouthMasterPlanFinal.pdf</a>

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8	AlexEngage	Thriving Children and Youth	Plans and Action Items	Somewhat Agree	Within "thriving children and youth" I'd like to see more focus on the education and health of children and youth. Specifically, ensuring that (1) schools are high-quality and provide a variety of learning opportunities, (2) student truancy, suspension, and expulsion rates are low, and (3) children and youth have both space and time to participate in physical activities - crucial for both their mental and physical health. I recognize that elements of these issues are addressed in specific plans, but I'd like to see these issues called out specifically in the strategic plan goals.	The City Strategic Plan contains key outcomes that the City will focus on until 2022. These were selected through meetings with various City staff to select indicators that will provide a high-level understanding of how the City is performing in key thematic areas. As noted, additional strategies and indicators can be found in the supporting plans, documents and policies. For more specific goals related to Alexandria City Public Schools and the health of youth please see ACPs Strategic Plan found here: <a href="http://www.acps.k12.va.us/board/strategic-plan/strategic-plan">http://www.acps.k12.va.us/board/strategic-plan/strategic-plan</a> and the Children and Youth Master Plan, found here: <a href="https://www.alexandriava.gov/uploadedFiles/dchs/info/AlexandriaChildrenYouthMasterPlanFinal.pdf">https://www.alexandriava.gov/uploadedFiles/dchs/info/AlexandriaChildrenYouthMasterPlanFinal.pdf</a>
9	AlexEngage	Inclusive City	Plans and Action Items	Somewhat Agree	Need to include how by 2022, the city-owned fiber backbone infrastructure will play a vital role in enhance the City's following thematic goals: Inclusive City; Safe & Resilient City, Flourishing Arts & Culture, Strong Economy, Environmental Sustainability, Healthy Residents, Multimodal Transportation.	The City has stated in the Strategic Plan the importance of closing the broadband gap in the inclusive theme. Additional strategies are being determined by City staff and will be further developed in more specific City plans, documents and policies.
10	AlexEngage	All/Multiple	Accountability	Somewhat Agree	1) An actual active citizens oversight committee for all operations of the city, departments, schools and policing is needed. Real oversight not just a spot to park a citizens complaint. How and where in the draft of thematic areas does it address discrimination, that includes all people from different cultures, and races and ages. Where does the draft include accountability and assurance that diverse populations are treated fairly, that includes both the residents and businesses. Is diversity training provided to the city government employees, department heads and mayor / council? 2) When these tough questions are not addressed, then how can thematic areas as described actually be representative of a truly inclusive city. How much of the thematic is imposing select lifestyle preferences on the community? So often decimation is treated as a black and white problem only, its not, its about all cultures and all people. The reality is, there are residents and businesses that are fearful of being harassed, picked on, pushed around and ignored by city staff, departments, and council, even among neighbors. If the tough evaluations are not included in the thematic areas then the city runs the risk of becoming elitist. Where is it addressed in the draft that minority youth, businesses and families are afraid of the police and interactions with the city. This should be an individual thematic area.	1) We agree the citizen oversight of City departments and schools is important. Currently citizen oversight is provided by Councilmembers, Boards and Commissions, and through citizen engagement. More information about Boards and Commissions can be found here: <a href="https://www.alexandriava.gov/Boards">https://www.alexandriava.gov/Boards</a> . 2) Discrimination is addressed in the Inclusive City theme and measured through the indicator, "Increase the percentage of residents who do not perceive barriers to living in Alexandria based on age, gender, race, national origin, religion, disability, or sexual orientation". While this indicator is not a perfect measurement tool, we believe that it will help the City identify areas of further analysis. In addition, City Council recently issued a statement on inclusiveness which will serve as a core value for all City interactions: <a href="https://www.alexandriava.gov/news_display.aspx?id=94948">https://www.alexandriava.gov/news_display.aspx?id=94948</a> .
11	Email	All/Multiple	Plans and Action Items	N/A	The new City-Owned Fiber backbone infrastructure needs to be included in its FY 2017-2022 Strategic Plan! Here are some options: Under: "Inclusive City" The City has fully deployed its city-owned fiber backbone to all public buildings and schools and located a private sector partner(s) who has deployed symmetrical Gigabit fiber to all homes and businesses in the community Under "Safe & Resilient City" The City has built is city-owned fiber backbone network to every public building and school and uses it provide free public wireless Gigabit internet access in the public parks and for public safety use. Under: "Flourishing Arts & Culture" The City has used its city-owned fiber backbone to deploy free wireless Gigabit internet service in all public parks and public areas, facilitating creativity and the culture of sharing and learning from anywhere and anytime in the City. Under: "Strong Economy" The City has deployed its city-owned fiber backbone and spare conduit and incentivized private company(s) to deploy affordable gigabit fiber to the home and fiber to the small business internet service which catalyzes at home and small business development and a competitive position for the city to innovate in the global knowledge economy. Under: "Environmental Sustainability" Indicators: • Maximize the deployment of fiber infrastructure to homes and businesses increasing telecommuting options and decreasing dependence on cars. Under: "Healthy Residents" Indicators: • Maximize use of fiber to the home infrastructure to increase residential access to health specialist without the need to drive to the doctor. Under: "Multimodal Transportation" Indicators: • Increased use of telecommuting in the community through increased residential and business access to highly reliable and affordable symmetrical Gigabit fiber infrastructure, reducing dependence on cars and increasing control over personal time.	The City has stated in the Strategic Plan the importance of closing the broadband gap in the Inclusive City theme. Additional strategies are being determined by City staff and will be further developed in more specific City plans, documents and policies.

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12	Email	All/Multiple	Plans and Action Items	N/A	<p>I received an email from the City of Alexandria asking for citizens to provide their feedback on the city's strategic plan - see below. I think the plan was overall good, but if I wanted to dive deeper into an issue I could not click the supporting city's plans or documents to read more about how you exactly are going to reach your goals - understand tactics. It would be helpful if the Executive Summary PDF that is located here - <a href="https://www.alexandriava.gov/StrategicPlan">https://www.alexandriava.gov/StrategicPlan</a>. Also, has links to the details of your plan. See below an example of things that could be linked. I wish you the best in implementing the community's plan.</p> <p>Supporting City Plans, Documents and Policies:</p> <ul style="list-style-type: none"> <li>• 2015 Recreation Parks and Cultural Activities Needs Assessment</li> <li>• Alexandria City Public Schools Strategic Plan</li> <li>• Alexandria Citywide Arts and Culture Plan</li> <li>• Alexandria Library Five-Year Plan</li> <li>• Athletic Field Master Plan</li> <li>• Children and Youth Master Plan</li> <li>• Chinquapin Park Recreation Center and Aquatics Facility Feasibility Study</li> <li>• Complete Streets</li> <li>• Early Care and Education Common Agenda</li> <li>• Long Range</li> </ul>	The City keeps a majority of the plans online at this location: <a href="https://www.alexandriava.gov/Projects">https://www.alexandriava.gov/Projects</a> .
13	AlexEngage	Flourishing Art, Culture and Recreation	Plans and Action Items/Accountability	Somewhat Disagree	<p>This vision has too much fluff, as demonstrated by all of the beautiful adjectives used to describe the City.</p> <p>The real question is who is accountable for achieving these results. In particular, who loses their job if we fail to increase the percentage of residents who think they get value for their money? (Only 52% think so now - I'm willing to wager anyone on Council that the number falls by 2022.)</p> <p>On a more positive note, one of the gems that makes Alexandria a center of the arts is the Art League. I'm not sure how many residents realize that Alexandria hosts one of the nation's premier art schools, open to all residents, as well as attracting students from as far as Philadelphia. The challenge facing the Art League is that it could be developed out of existence. It lost a significant amount of studio space to the development of the Indigo Hotel. Most of its remaining studio space is located in the building on the west side of Fairfax, between Madison and Montgomery. If that space is lost, the Art League will be forced to find space elsewhere. The loss of the Art League will be a significant loss to our community and our reputation as an arts center.</p>	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been identified by staff and included in the plan. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through multiple methods of community input. In regards to the Art League, please provide feedback on the Old Town North small area plan. Details on this process can be found here: <a href="https://www.alexandriava.gov/planning/info/default.aspx?id=86032">https://www.alexandriava.gov/planning/info/default.aspx?id=86032</a> . The City will monitor progress on achieving these key indicators and report the progress to City Council. Areas where the City is not achieving it's goal will be highlighted for further evaluation and follow-up actions.
14	AlexEngage	Environmental Sustainability	Plans and Action Items	Agree	The Eco-City Charter and plan are not mentioned. They were pretty groundbreaking and still seem relevant to the sustainability theme, as well as transportation	The Eco-City Charter is a continuation of the Environmental Action Plan 2030 which is listed in the City Strategic Plan.
15	AlexEngage	Flourishing Art, Culture and Recreation	Plans and Action Items	Somewhat Agree	Please preserve the Art League Madison Annex and the Torpedo Factory. I enjoy spending time at the Torpedo Factory and enjoy taking classes there and at the Madison Annex	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been identified and included in the plan. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through various methods of community input. In regards to the Art League, please provide feedback on the Old Town North small area plan. Details on this process can be found here: <a href="https://www.alexandriava.gov/planning/info/default.aspx?id=86032">https://www.alexandriava.gov/planning/info/default.aspx?id=86032</a> .
16	AlexEngage	Strong Economy	Plans and Action Items	Somewhat Agree	Alexandria loses business due to the high cost of rent. What can be done about it?	While the private market controls rental rates, the City does implement programs to support small businesses. More information on these programs can be found here: <a href="https://www.alexandriava.gov/code/info/default.aspx?id=24504">https://www.alexandriava.gov/code/info/default.aspx?id=24504</a>

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17	AlexEngage	Flourishing Art, Culture and Recreation	Plans and Action Items	Disagree	I believe that the Torpedo Factory and all studio spaces and shops and the Art League should be left as IS...period. No fiddling with an outstanding successful Arts location that attracts tourist from all over the world and serves the community with A+++++ on going opportunities to learn and appreciate various art forms.	Highlighted action items have been included in the plan. Specific action items are developed through City master plans and policy documents. In regards to the Art League, please provide feedback on the Old Town North small area plan. Details on this process can be found here: <a href="https://www.alexandriava.gov/planning/info/default.aspx?id=86032">https://www.alexandriava.gov/planning/info/default.aspx?id=86032</a> .
18	AlexEngage	Flourishing Art, Culture and Recreation	Plans and Action Items	Neutral	There are no details provided-- just a generic feel-good list. I'm all for the items listed above, but at what cost? For example the "Flourishing Arts, etc." makes no mention of the incredibly valuable Art League Madison Street educational facility. Will the Madison Street Annex be leveled to make way for something else on your list? That would be a shame for children and adults alike.	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been identified and included in the plan. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through multiple methods of community input. In regards to the Art League, please provide feedback on the Old Town North small area plan. Details on this process can be found here: <a href="https://www.alexandriava.gov/planning/info/default.aspx?id=86032">https://www.alexandriava.gov/planning/info/default.aspx?id=86032</a> .
19	AlexEngage	Flourishing Art, Culture and Recreation	Plans and Action Items	Somewhat Agree	The plan doesn't specifically state whether or not the art league gallery and classes will remain	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been identified and included in the plan. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through multiple methods of community input. In regards to the Art League, please provide feedback on the Old Town North small area plan. Details on this process can be found here: <a href="https://www.alexandriava.gov/planning/info/default.aspx?id=86032">https://www.alexandriava.gov/planning/info/default.aspx?id=86032</a> .
20	AlexEngage	Well-managed government	General	Somewhat Agree	Public needs to be involved and provided facts . Educating the public on how to use facts wisely may help . Example would be presenting the annual budget in a fashion that educates how it works . Not flood with facts.	The City makes an effort to inform residents about the budget process and how it works. More information on this process can be found here: <a href="https://www.alexandriava.gov/Budget">https://www.alexandriava.gov/Budget</a> . To provide feedback on this process, please submit a ticket through the City's Call.Click.Connect. Portal: <a href="https://www.alexandriava.gov/ContactUs">https://www.alexandriava.gov/ContactUs</a>
21	AlexEngage	All/Multiple	Plans and Action Items	Neutral	There is not much concrete here, just happy thoughts. Let's face it, Old Town is becoming more and more like Georgetown, along with the very high cost of living. A construction bonanza of million dollar homes and high-priced apartments. Depends on how you describe vibrant and inclusive. Not really seeing it in reality.	The City Strategic Plan is designed to set high, key indicators, at a city-wide level. Key action items have been identified and included in the plan. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through multiple methods of community input. Information on many City plans and projects can be found here: <a href="https://www.alexandriava.gov/Projects">https://www.alexandriava.gov/Projects</a>
22	AlexEngage	All/Multiple	Indicators and Targets	Somewhat Agree	The structure of the plan is great in attempting to link the vision with quantifiable goals and I don't necessarily think any of the goals are "bad" in isolation, but the plan is too ambitious to be considered remotely achievable Two specific concerns with the draft plan that I think will result in a failure to achieve the vision outlined: 1) Some of these goals conflict with each other. I have no idea whether analysis was done to see if the economic growth goals pay for the cost of other goals, but if the strategic plan is going to outline goals at this level of specificity without having a plan to pay for them it seems they face a low chance of success. Many of them will require additional funding to accomplish. Increasing taxes is in direct conflict with some of the goals (e.g., inclusive city, value for services). How do we meet the economy goals while at the same time lowering emissions and maintaining open space? 2) Similar to another comment, I disagree with any key indicator based solely on opinion surveys (unless the surveys are scientifically performed). Also, for opinions like "barriers to entry based on age, gender, ..." or "value for services" some people will always be unhappy no matter what (sometimes without a rational reason). It's unclear the extent the survey results are representative and that those citizens with issues have reasonable concerns that the City could take some reasonable action to address.	The information in the plan is by design ambitious, so that it highlights what Alexandria is striving toward for 2022. The information within it both conflicts and supports each other. As actionable decisions are made those choices and tradeoffs will be discussed. Per comment number two, the surveys in the plan are scientifically performed. Based on this feedback , an appendix item was added to clarify the data sources.
23	AlexEngage	All/Multiple	Indicators and Targets	Disagree	The vision is much too broad and aggressive to be taken seriously. The themes expressed there are very important and I agree that we should take steps towards them, but we're not going to achieve "environmental sustainability" by 2022! Not all children will be healthy and thriving by then! And so on. Let's not make this an empty slogan that caters to every person's desires, but rather a plan that we can all agree on and that will not simply be ignored because it is so unrealistic. Yes, we can have the themes, but let's create a realistic vision for 2022 and then steps that will get us there. Or set the vision farther in the future.	The City Strategic Plan is ambitious by design. City staff worked together over multiple weeks to discuss targets that are ambitious but also achievable by 2022.They reflect what we are striving to achieve by 2022, not what we guarantee to achieve.
24	AlexEngage	Multimodal Transportation	Indicators and Targets	Somewhat Agree	The goal to reduce car crashes should be more ambitious. Reducing from 1,440 crashes in 2015 to 1,400 crashes in 2022 is measly. The vast majority of drivers in Alexandria do not observe speed limits or stop signs. They are distracted by mobile devices and infotainment systems in their cars. As a person who mostly walks and bikes in Alexandria, I fear for my safety every day at almost every intersection. Our roads need design elements that slow drivers down and encourage alternatives, like wide sidewalks, bike lanes and the elimination of some curb side parking near intersections and bus stops.	Indicator targets have been set by departments to be reasonable but achievable to strive toward.

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25	Email	All/Multiple	Indicators and Targets	N/A	<p>A couple of targets seem low or non-existent – reducing homelessness ‘could do better’ and poverty, however it is defined, could do with having a target.</p> <p>There are some incipient forces that could upset the plan and which at least need some thought.</p> <p>1) The conversion of the King Street corridor into solely a fast food dining area.</p> <p>2) The move towards being just a bedroom community which, because of the residents’ limited time in the neighborhood, reduces their interest in improvements and participating in City affairs.</p> <p>3) Whatever and whoever ends up running Washington, it is on the cards that there will be a significant reduction in Federal jobs, if only through productivity measures.</p> <p>4) Relationships between the citizenry and the police force, tainted as it is by the movies and TV, and by reports from other communities, must be kept at the highest level of trust. If this trust were to fail then a whole lot of other targets will be missed. I suggest that feeling safe is one issue but trust in the police force is a separate and vital issue and should be measured.</p> <p>5) I suggest that during the lifespan of this plan there will be emergencies. Climate driven, medical derived or resulting from major incidents such as terrorism or major accidents. These emergencies are apart from crime and I suggest the City’s ability to pre-plan and respond to should be a measured part of the strategic plan.</p>	<p>We agree that targets should be set whenever possible. For some indicators it is not clear what an appropriate target should be. The City is working with the appropriate department staff to develop aspirational but achievable targets for all indicators. Per your feedback, we have changed the reduction in homelessness target to be 173 by 2022. Police trust is also an important issue and one that we are starting to analyze and measure. We see this as a supporting indicator that we will report to the public. The first step of measuring this indicator is through our resident survey that asked residents about how they interacted with police. You can find that report at <a href="http://www.alexandriava.gov/performance">http://www.alexandriava.gov/performance</a>. We agree that any strategic plan should be flexible enough to respond to external influences. We will continue to monitor these factors.</p>
26	Email	Vision	Text edits and additions	N/A	<p>In 2022, Alexandria is a "historically preserved and Kind, Compassionate, Inclusive City" with distinct vibrant neighborhoods, well managed government, safe "communities," flourishing arts, culture and recreation, a strong economy, thriving children and youth, healthy residents "of all ages", environmental sustainability, and multimodal transportation "systems"</p>	<p>The vision statement has been updated to include "kind", "communities" and "of all ages".</p>
27	Email	Distinctive and Vibrant Neighborhoods	Text edits and additions	N/A	<p>In 2022, Alexandria values its history, honors its diverse communities and respects its distinct neighborhoods. The City has a small-town feel and is committed to sustaining a high quality of life in its urban, suburban and commercial areas. Alexandria has complementary and varied architecture and an aesthetically beautiful environment, and the City ensures that new development and infill are compatible with the character of Alexandria's neighborhoods, natural environment and "preservation of its historic building and structures"</p>	<p>The Distinctive and Vibrant Neighborhoods paragraph has been updated to include "suburban" and "areas". Historic resources will be maintained because we believe that it encompasses more than building and structures, however, the paragraph has been updated to include historic preservation</p>
28	Email	Inclusive City	Text edits and additions	N/A	<p>In 2022, Alexandria is a kind, caring, compassionate, fair, just and equitable city.... Add kind so the theme is consistent with Council Letter of Nov 19</p>	<p>"Kind" has been added to the inclusive paragraph</p>
29	Email	Multimodal Transportation	Text edits and additions	N/A	<p>Multimodal Transportation Systems ... add systems to multimodal transportation to add a sense of intentional integration of resources to achieve a desired outcome</p>	<p>Staff feels that multimodal sufficiently defines transportation</p>
30	Email	All/Multiple	Text edits and additions	N/A	<p>Include list of definitions provided staff on different occasions. Add Infill and Landfill to the glossary of strategic planning terms to show distinction in their meaning and use. The glossary will enhance the reader's understanding of the plan</p>	<p>Planning and Zoning staff are developing a glossary on the City's website that will define key city terms.</p>
31	Email	All/Multiple	Text edits and additions	N/A	<p>Adding core values informs residents and gives clarity to this vital matter. Clarifies the City values and informs its actions/decisions</p>	<p>The City Strategic Plan was not designed to include core values. These can be found throughout other documents designed by the City. For examples, see the City Council Statement on Inclusiveness: <a href="https://www.alexandriava.gov/news_display.aspx?id=94948">https://www.alexandriava.gov/news_display.aspx?id=94948</a>. And the What's Next Alexandria Handbook <a href="https://www.alexandriava.gov/whatsnext/default.aspx?id=70796">https://www.alexandriava.gov/whatsnext/default.aspx?id=70796</a></p>

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32	Email	Flourishing Arts, Culture and Recreation	Plans and Action Items	N/A	<p>I believe that the City Manager and the City Council should support full funding for building a new, indoor 50-meter pool at the Chinquapin Park Recreation and Aquatic Center in the City of Alexandria's budget. This facility would greatly add to the opportunity for our citizens and school children to learn to swim as a life skill. The people want this pool. They have waited a long time for a better facility that is not falling apart with high maintenance costs. This pool is necessary to provide a facility for our elementary school children to learn to swim as part of their physical education classes and should be required part of the school studies. The current pool facility is deteriorating with age and replacement of equipment like pumps, is impossible because the company the original pumps is no longer in business. Replacing everything in the current building would probably cost more than building a new one. New technology has advanced greatly since this pool was built 32 years ago. Pools can be built and operated so much for efficiently now with trained personnel and leadership. Uses. The new, indoor 50 meter pool would also provide a central place in our city for swimming. Here are some examples: lessons and activities for all ages for exercise, fitness, a place to teach water safety, to prevent drowning; families to be healthy and play together. Swimming as a sport. examples swim team, crew, water polo, water basketball, water volleyball, high school swim teams, younger swim teams, diving teams, masters groups, swim meets, college teams, diving teams, synchronized swimming groups for fun or competition, hockey. Special Olympics, groups with disabilities; Swimming can be an individual or group activity. Swimming can be for fitness, fun or competition. Swimming is good to know even if you go fishing. Individually, the facility provides a place for people to swim for lap swimming for fitness as an individual or as a member of a team. When people join a team, they can be motivated to be healthy and fit by participating with a group. Economically, the City of Alexandria could benefit by having a facility that people will come to swim from other areas for swim meets and generate revenue to the city at restaurants, hotels, retail stores, grocery stores, gas stations and other shopping. This could help increase revenue, that would not have to be otherwise be taxes to the homeowners. Seniors would benefit from the new pool to hold aquatic classes to promote fitness and healthier people. Healthy seniors set an example for the younger generations to do exercise regularly. Seniors and other ages would benefit from uses the pool for physical therapy after hip surgery, knee surgery in recovery stages and maintenance of fitness and weight control.</p> <p>Senior swim for fun too. Socially, the pool could provide a place for community events for our local residents and be a town center. We do not have a town center in our city even though we have a densely populated city. Swim parties could be held for schools, family reunions, birthdays, swim meets between high schools and elementary schools. The Family Spash Night is scheduled for Friday, December 9, 2016 at 6 PM. This is an event for children to get some experience in a swimming pool in the winter time. Other sport training could be offered like kayaking, canoeing, snorkeling, scuba diving. Swimmers learn a healthy lifestyle of exercise that is fun. If exercise is fun, people are more like to do it. They will be healthier too. Swimming is relatively injury free in comparison to other youth sports. Swimming teaches life lessons for children learn to deal with other swimmers, officials, sportsmanship, teammates and coaches. Also, currently, our swim teams have to travel to outside the city to train and to participate in swim meets because our current pool is not regulation size for swim meets. This is added expense to swimmers and parents of participants in swimming competition. This is lost dollars to our city. It means that their parent have to drive them perhaps at early hours before school time to practice. Swimming can motivate children to strive for self-improvement and goal orientation. Lets get our kids on a healthy start in life. Please keep the funding of the indoor, 50 meter pool at Chinquapin in this budget.</p>	<p>The City Strategic Plan is designed to discuss key indicators at a high, city-wide level. A more complete list of action items is listed in the supporting plans, documents and policies. For more specific information regarding the Chinquapin Park Recreation Center and Aquatic Facility see the Feasibility Study found here: <a href="https://www.alexandriava.gov/recreation/info/default.aspx?id=78867">https://www.alexandriava.gov/recreation/info/default.aspx?id=78867</a>. Based on feedback this plan will be added to the Healthy Residents section of the City Strategic Plan.</p>
33	Email	Well-managed government	Text edits and additions	N/A	<p>Under Well-Managed Government .. I'm confused by the phrase "Major policies decisions are heard by City Council...". My understanding of the Council-Manager form of local government is that the Council makes policy and directs the (appointed) Manager to carry it out. If that is the case the sentence might read "Major policy decisions are made by the City Council with the advice of the City Manager and are reflective of community engagement." Thoughts/ comments would be appreciated.</p>	<p>Per your feedback, we have edited this sentence to make it more clear.</p>
34	AlexEngage	Well-managed government	Text edits and additions	Neutral	<p>A major barrier to continuing to live in Alexandria has been its rapidly increasing taxes; this problem came to my attention in the 1970's when my parents found their older friends unable to continue living here. My own city taxes have more than doubled in the last 10 years and my income has not, by far!</p> <p>Besides "ethical staff", add "ethical elected officials". Also, when a citizen reports unethical/unprofessional acts by staff to another higher level staffer, it is appropriate to inform the citizen what action was taken in response. As an informer left in the dark, I am disappointed - was any action taken, even a chat?</p> <p>Because only 52% of resident think they got appropriate value for their taxes paid, Council needs to pay closer attention to what citizens want and take those actions instead of doing what they want. I don't have specialized knowledge of all the categories, so won't comment on them.</p>	<p>We agree that all staff and elected officials should be ethical, and have updated the text to reflect your idea. For more information on property taxes please see the revenues summary section of the FY 2017 Approved Budget, which can be found here: <a href="https://www.alexandriava.gov/budget/info/default.aspx?id=92552">https://www.alexandriava.gov/budget/info/default.aspx?id=92552</a>.</p>

No.	Source of Input	Section of the Plan	Type of Comment	Overall Agreement*	Community Input Comments	City Response
35	AlexEngage	All/Multiple	Plans and Action Items/Indicators and Targets/Text edits and additions	Somewhat Agree	1) Overall, I think the draft content reflects the kinds of goals Alexandria should be working towards over the next several years. However, I have a few caveats: The biggest, which has been mentioned by other commenters, is that perceptions of citizens (e.g. "percentage of residents satisfied...") shouldn't be key indicators unless the sampling is random or stratified. If perceptions are gauged using an online form like this, it's too easy for one or two interest groups to influence the results. Based on the responses here, it's clear that The Art League asked its members to respond. There's nothing wrong with that, and I happen to love TAL and want it to stay in Alexandria forever. But if 10%+ of respondents are coming to discuss TAL, these results clearly aren't reflective of the whole City. If random or stratified sampling can't be done economically, I think all the key indicators should be based on more solid data. 2) Likewise, I'd prefer all of the goals to be specific; there are a few that discuss "decreasing" something, for example, but don't specify the current amount or the future goal amount. In the Inclusive City section, I'd like to see a key indicator that aligns with closing the broadband gap. In the Well-Managed Government section, I'd like to see a key indicator that shows increased community engagement (to inform policy decisions). In the Strong Economy section, I'd like to see something about our small, independently-owned businesses. Many have shut down in the last couple of years, and that is alarming to residents who value Alexandria's unique shops and restaurants. In the Thriving Children and Youth section, I'd like to see a lot more about our public schools: STEAM emphasis, timely/relevant technical education options (e.g. cyber security), goals that reach far beyond standardized tests' bars of achievement. I'd also like that section to have key indicators relating to bullying and possibly suicide.	1) We agree that City Strategic Plan indicator data should not be collected via online survey responses. The indicators referred to are collected through statistically valid surveys; to clarify that per your feedback we have added an appendix listing the data sources. 2) The indicator target/direction have been determined based on setting reasonable direction to strive toward. Currently, the City does not track data related to the broadband gap. We have added language to the Strong Economy section regarding small, independently-owned businesses. Per your comment we have included the alignment of What's Next Alexandria, the City's Community Engagement policy. For more information on Children and Youth please refer to the Alexandria City Public Schools Strategic Plan: <a href="http://www.acps.k12.va.us/board/strategic-plan/strategic-plan.php">http://www.acps.k12.va.us/board/strategic-plan/strategic-plan.php</a> and the Children and Youth Master Plan, found here: <a href="https://www.alexandriava.gov/uploadedFiles/dchs/info/AlexandriaChildrenYouthMasterPlanFinal.pdf">https://www.alexandriava.gov/uploadedFiles/dchs/info/AlexandriaChildrenYouthMasterPlanFinal.pdf</a> .
36	AlexEngage	All/Multiple	Plans and Action Items	Neutral	Under Inclusive City, suggest adding: Increase Alexandria's network of affordable and accessible housing and assisted living units; educate residents and managers of Naturally Occurring Retirement Communities about public and private supportive services that can be accessed locally and provided onsite; support through the development process, housing for a lifetime features (in both new and re-development projects); track and keep Council advised re City Tax and Rent Relief Programs for the Elderly and disabled. Under Safe and Resilient Community, add provision of appropriate education of and services to support special needs populations in time of emergency; Under Flourishing Arts, Culture, and Recreation: Provide community convening spaces where seniors and others can safely convene/drop-in to meet others, not just for recreational or organized programs; Under Strong Economy, add: support increased availability of help for older residents seeking part- or full-time work (particularly important, given fixed incomes and rising living costs); Under Healthy Residents, add: fund a Nursing case management program for older City residents, including those in subsidized housing; provide funding to better coordinate education of and intake for services for adults needing services from multiple City departments; provide intergenerational service location and programs that bring together people of various ages and abilities; enhance education, services, and respite care for family members providing care for children, adults, and parents with health and/or mental health problems; Under Transportation, add: make walking areas psychologically and physically safe for older and disabled individuals, e.g., not having to jump out of the way of fast bicycles, not using brick pavers which heave up and are potential fall hazards or impediments for wheelchairs and strollers.	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been added to the document. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through multiple methods of community input. Many City plans can be found here: <a href="https://www.alexandriava.gov/Projects">https://www.alexandriava.gov/Projects</a> .
37	AlexEngage	Flourishing Arts, Culture and Recreation	Plans and Action Items	Somewhat Agree	I'm especially interested in improving aquatic facilities at Chinquapin. This is the City's only indoor pool, but it's unusable for lap swimmers much of the time due to team practices and (paid) classes. Alexandria's aquatic facilities lag far behind those of neighboring jurisdictions. New aquatic facilities should allow for lap swimming by individuals most of the time and also include a hot tub - shown to have therapeutic properties. Lap lanes should allow for ladders in at least some lanes. Not everyone can pull themselves up out of the water and then feel safe standing up on a slippery pool deck with no handrails. Pools need to be accessible to everyone, not just the young and athletic. Finally, the Chinquapin study should be listed under "City plans" for the "Healthy Residents" thematic area as well as "Flourishing arts, etc."	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been added to the document. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through various methods of community input. For more specific information regarding the Chinquapin Park Recreation Center and Aquatic Facility see the Feasibility Study found here: <a href="https://www.alexandriava.gov/recreation/info/default.aspx?id=78867">https://www.alexandriava.gov/recreation/info/default.aspx?id=78867</a> . Based on feedback this plan will be added to the Healthy Residents section of the City Strategic Plan.
38	AlexEngage	Flourishing Arts, Culture and Recreation	Plans and Action Items	Somewhat Agree	The swimming pools in this City leave much to be desired. A high priority should not only be some support for the schools but a greater emphasis on Park and Rec needs which serve ALL age groups. A City that promotes health above all is a City moving in the right direction. A 50-meter pool (that includes diving boards) is desperately needed. Go to Chinquapin in the afternoons and there is not enough space to meet the demands. Build a facility that Alexandria can be proud of. Look at the GAC in Greensboro, NC which they are now building even more facilities due to the financial gains they have already achieved. Build a City that will bring people into Alexandria; where they will need hotels and meals while visiting. Don't be SHORT-SIGHTED. So many Cities are way ahead of Alexandria in terms of fulfilling the recreational needs of their citizens.	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been added to the document. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through multiple methods of community input. For more specific information regarding the Chinquapin Park Recreation Center and Aquatic Facility see the Feasibility Study found here: <a href="https://www.alexandriava.gov/recreation/info/default.aspx?id=78867">https://www.alexandriava.gov/recreation/info/default.aspx?id=78867</a> . Based on feedback this plan will be added to the Healthy Residents section of the City Strategic Plan.

No.	Source of Input	Section of the Plan	Type of Comment	Overall Agreement*	Community Input Comments	City Response
39	AlexEngage	All/Multiple	Text edits and additions	Somewhat Disagree	I see nothing about literacy, intellectual values, library resources, historical or scientific events or opportunities.	The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been added to the document. A more complete list of action items is listed in the supporting plans, documents and policies. These are developed through multiple methods of community input. While the items mentioned are not specifically referred to in the document, we believe that they are incorporated in multiple sections, such as Flourishing Arts, Culture and Recreation, Children and Youth and Inclusive thematic areas.
40	AlexEngage	Thriving Children and Youth	Plans and Action Items	Somewhat Agree	The top priority for budgeting should be to upgrade, rebuild as necessary, and expand ACPs schools. This will serve to 1) keep households with children from leaving Alexandria or making it more likely (than Arlington or Fairfax County) that families will send their children to private school; 2) increase the education and well-being of low-income children (thereby addressing other priorities for the draft plan). The City's planning process should focus on finalizing and funding the CIP first, rather than on redistricting schools, which may result in avoiding or delaying critical funding.	Funding ACPs continues to be a top priority for the City. For more information on the specific goals related to ACPs please see the ACPs Strategic Plan, found here: <a href="http://www.acps.k12.va.us/board/strategic-plan/strategic-plan.php">http://www.acps.k12.va.us/board/strategic-plan/strategic-plan.php</a> .
41	Email	All/Multiple	Indicators and Targets	N/A	I think all of the indicators should have targets for improvement. Also, I meant to ask if there is a place (in the appendix or in a footnote, perhaps?) where we could define what we mean by low- to moderate-income households? I think this would be helpful as we're using the Census \$75k cut-off as opposed to our typical income brackets based on AML.	We agree that targets should be set, whenever possible. For some indicators it is not clear what an appropriate target should be. The City is working with the appropriate department staff to develop aspirational but achievable targets for all indicators. Low- to moderate-income households will be defined in the final document. Per this comment we will make a note regarding the low/moderate income households in the new appendix on indicator data sources.
42	Email	All/Multiple	Text edits and additions/Indicators and Targets	N/A	Page 2: 1) Happy to see that the City is committed to reducing homelessness. I am curious about the 208 number and how that came about. I would like to see us committed to reducing that by half by 2022. Would this be possible? Page 5: Very pleased with the increase in Jobs for Alexandria. Page 7: 2) Could we add something in about reducing new HIV infection rates in the City? Page 8: 3)When we discuss alternative transportation options, could we spell out what that means? Metro, Bus rapid transit, etc.? 4) Reducing the number of traffic crashes still seems to be high - It would be great to see that number below 1000. Very pleased to see a commitment to increasing the Pavement index. Additionally, I think expanding sidewalks is important, particularly in areas like the West End. Crossing streets has become a life and death situation in the City and I think more sidewalks contribute to safer streets.	1) Per your feedback, we have adjusted the homelessness key indicator target to 173 by 2022. 2) Key indicators were selected to be at a high, city-wide level. Additional goals are included in the supporting plans and documents. Staff will consider adding the HIV rate to a list of supporting indicators. Additional information on this topic can be found in the Alexandria Health Profile Report: <a href="https://www.alexandriava.gov/health/info/default.aspx?id=88281">https://www.alexandriava.gov/health/info/default.aspx?id=88281</a> . 3) In the Multimodal Transportation section, staff will include language to spell out transportation alternatives. 4) Targets were selected to be aspirational and achievable. Some targets are more challenging to influence than others, so less ambitious targets were set. Traffic crashes is one of these indicators.
43	Open House Form	All/Multiple	Indicators and Targets	Somewhat Agree	I think there should be measurable targets for every indicator. Many have target percent or numbers, but many do not. Does not hold the City accountable to achieve a numerical result	We agree that targets should be set, whenever possible. For some indicators it is not clear what an appropriate target should be. The City is working with the appropriate department staff to develop aspirational but achievable targets for all indicators.
44	Open House	Vision	Text edits and additions	N/A	1) Add City of Kindness before "with distinct neighborhoods". 2) Add "a commitment to historic preservation" before thriving children and youth. 3) Currently, each theme has listed the supporting city plans, documents and policies. Following adoption, the City will consider developing a visual representation. 4) See concerned participant input dated 29 November 2016. 5) Consider Long term and short term vision.	1) Staff have added "City of Kindness" to the vision statement. 2) "A commitment to historic preservation" is captured in the Distinctive and Vibrant Neighborhoods" and is implied in the vision statement through the use of the word "historic". 3) The City is currently working on the best approach to present this information in the final document. 4) The City has considered and incorporated key items in participant input dated 29 November, 2016. 5) At this time, the City is creating a vision for 2016 to 2022, but we agree that long term and short term planning is important.
45	Open House	Distinct and Vibrant Neighborhoods	Text edits and additions	N/A	1) Add "and protects" before "its distinct neighborhoods". 2) Add "Committed to historic preservation" before "Alexandria has complementary". 3) Correct spelling of "complementary". 4) Remove comma before "beautiful". Change "beautiful" to "beautifully". 5) Too many plans.	1) In an effort to be concise, the City staff feels that "and protects" is already implied. 2) "Committed to historic preservation" has been added to this paragraph. 3-4) All spelling and grammatical updates have been made. 5) City staff recognize the number of plans developed but are committed to the Civic Engagement process which involves developing and sharing publically plans for key City projects.

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46	Open House	Inclusive City	Text edits and additions/Indicators and Targets	N/A	1) Add "Alexandria is a city of kindness". There is no place for intolerance in the community. The City is committed to diversity." Capitalize "City". 2) Add "Income" and remove "sexual orientation" from the perceived barriers indicator. 3) Sexual orientation should be added when it becomes a federal or commonwealth protected class. 4) The goal of reducing homelessness to 208 does not go far enough. 5) Add the City Council's Statement on Inclusiveness to the Plans, Documents and Policies.	1) All language changes have been made to the descriptive paragraph. "City" in this case refers to the community and therefore is not capitalized. 2-3) City staff developed the indicator for perceived barriers to match the classes protected through the City's Office of Human Rights. 4) Per your feedback, we have adjusted the homelessness rate to 173 by 2022. 5) City Council's Statement on Inclusiveness has been added to the Plans, Documents and Policies section.
47	Open House	Well-managed government	Text edits and additions	N/A	1) Add "hold line on taxes, fees, etc." 2) Delete, "Unfunded Combined Sewer Plan"	1)The City Strategic Plan is designed to highlight key indicators and action items at a high, city-wide level. Key action items have been added to the document. A more complete list of action items is listed in the supporting plans, documents and policies. For information on taxes and fees, please see the FY 2017 Approved Budget, found here: <a href="https://www.alexandriava.gov/budget/info/default.aspx?id=92552">https://www.alexandriava.gov/budget/info/default.aspx?id=92552</a> . 2) Thank you for your feedback on the Combined Sewer Plan. Staff will relay your thoughts to City Council.
48	Open House	Safe and Resilient Community	Text edits and additions/Plans and Action Items	N/A	1) Add a comma after "avoided". 2) Too many plans. 3) How will social resilience or "people power" be included in the plan? 4) More police, firefighters and EMTs and paramedics needed! Keep firefighters vs EMT/paramedics separate occupations!	1) Grammatical suggestion has been made. 2) City staff are committed to the Civic Engagement process which involves developing plans for key City projects. 3) City staff agree that social resilience is important and are committed to working with the community through various boards and commissions and civic associations. 4) Noted, it will be considered as part of department and leadership future planning and decisions.
49	Open House	Flourishing Arts, Culture and Recreation	Text edits and additions/Indicators and Targets	N/A	1. Change the Open Space indicator to increase and set the target to reflect 50 new acres of open space. 2. What themes will our city explore through the arts? Will there be an umbrella campaign?	1) City staff set the open space indicator to maintain to account for already planned development across the City. We believe that maintaining the current level of open space is an achievable and ambitious target. 2) For more information on the Arts, please see the Alexandria Arts and Culture Plan, found here: <a href="https://www.alexandriava.gov/recreation/arts/info/default.aspx?id=87578">https://www.alexandriava.gov/recreation/arts/info/default.aspx?id=87578</a> .
50	Open House	Strong Economy	Text edits and additions/Indicators and Targets	N/A	1) Combine the Potomac Yard Metrorail Station Plan and the Transportation Master Plan. 2) Add Number of Small Businesses created. 3) Add access to capital 4) Add Inclusive Economic Development 5) Development weakens economy	1. The Potomac Yard Metrorail Station Plan is a unique plan separate from the Transportation Master Plan. 2. Per the comment we have added language regarding small businesses into the theme description 3) We agree that access to capital is important. We do not believe this needs to be mentioned in the paragraph but is certainly a component of the City's economic development strategy 4) Inclusive was added to the paragraph. 5) City staff are committed to smart development that will benefit the City's economy.
51	Open House	Thriving Children and Youth	Indicators and Targets	N/A	How were the new target figures decided?	These targets were decided based on conversations with City staff and ACPs. Where possible, they align with targets set in other already adopted plans. They were designed to be ambitious and achievable.
52	Open House	Environmental Sustainability	Text edits and additions/Indicators and Targets	N/A	1) Wishful thinking on steroids. You can't do this AND increase development (tree canopy indicator). 2) Increase the tree canopy indicator to 40% as stated in the city's Urban Forestry Master Plan. 3) These indicators are too expensive (waste diversion and Chesapeake Bay Pollution reduction) 4) Recycling, reuse and composting need their own contribution measured and publicized in order to allow civic awareness on recycling success, reuse success and composting success individually. 5) Too many plans. 6) Complete streets is a euphemism for bike lanes 7) Keep pushing on Oronoco sewage fix - yes! 8) What about cleaning the polluted waters along the mount vernon trail? Particularly near Marina Towers of North Old Town area? 9) Measure the sequestration of Alexandria's Green infrastructure	1&2) City staff believe that maintaining the tree canopy target is ambitious but achievable given already planned development across the City. 3) We agree that keeping costs low is important. City staff work hard to keep costs low while achieving the goals set by the community. 4) We agree that recycling, reuse and composting are important. However, for the purpose of the strategic plan, we feel it is appropriate to measure them together. 5) City staff are committed to the Civic Engagement process which involves developing plans for key City projects 6) Complete Streets is an inclusive plan that discusses street types, sidewalks, roadways and other important topics. For more information, please visit the plan here: <a href="https://www.alexandriava.gov/localmotion/info/default.aspx?id=91090">https://www.alexandriava.gov/localmotion/info/default.aspx?id=91090</a> 7) Information on sewage can be found in the Combined Sewer System Long Term Plan, found here: <a href="https://www.alexandriava.gov/Sewers">https://www.alexandriava.gov/Sewers</a> 8) We agree that cleaning polluted waters is important which is measured and tracked through the Chesapeake Bay Pollution Reduction Goal. 9)This plan aims to set high level, city-wide goals. More information on green infrastructure can be found here: <a href="https://www.alexandriava.gov/Eco-City">https://www.alexandriava.gov/Eco-City</a>

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53	Open House	Healthy Residents	Text edits and additions/Indicators and Targets	N/A	1) How about using objective measures (residents feel healthy). 2) Include the Alexandria Health Profile. 3) Subset the Diamond Fields Study with the Athletic Field Master Plan 4) Reduce new HIV infection rates	1) Data for this indicator is collected through an annual resident survey that is statistically valid. 2) We have added the Alexandria Health Profile to the supporting City Plans, Documents, and Policies. 3) The Diamond Fields Study is now a subset of the Athletic Field Master Plan 4) We agree that reducing the number of new HIV infection rates is important. This indicator will be considered for a supporting indicator. Information on this indicator can be found in the Alexandria Health Profile: <a href="https://www.alexandriava.gov/health/info/default.aspx?id=88281">https://www.alexandriava.gov/health/info/default.aspx?id=88281</a>
54	Open House	Multimodal Transportation	Text edits and additions/Indicators and Targets	N/A	1) Define "alternative transportation options". 2) Change bicycles to bicyclists. 3) Add Enforces traffic laws for all vehicles including bicycles 4) It is too costly to increase the pavement condition index. 58% is okay.	1) We have defined alternative transportation options in the document. 2) We have changed bicycles to bicyclists in the document 3) We agree that enforcing traffic laws for all vehicles including bicycles is important and believe that this is already covered in City policies 4) We agree that controlling costs is very important for the City; we will relay your feedback to the City Council.
55	Email	Multimodal Transportation	Indicators and Targets/Text edits and additions	N/A	<p>1. Regarding the item "Maintain the percentage of residents with a positive view of the overall ease of getting to places they usually visit at or above 2016's 73%". This should be expanded to place a special focus on implementing safety measures for pedestrians and cyclists, the City's most vulnerable population. As written, this could be interpreted as enshrining the dominance of motorized transportation, an obvious conflict with steps to make our streets safe. Please add the phrase "to the maximum extent possible while ensuring safety first" to this goal.</p> <p>2. The City Council will consider a proclamation in January 2017 to achieve zero fatalities and serious injuries from traffic crashes by 2028. This plan will not magically come true. Instead, City Council should set goals and milestones along the way incl. a yearly review of the progress. That will afford Council the opportunity to fine tune measures to stay on track to achieve the goal by 2028. To that end, the associated Strategic Plan goal should place an emphasis on fatalities and injuries, incl. a quantifiable level of reduction to be achieved at specified intervals.</p> <p>When the plan focuses on these incremental steps, the impact of measures (e.g., speed reduction) to reduce severity of injuries and deaths caused by crashes will be much more apparent. , I suggest a specific percentage reduction goal goal for each review step in the process. That will keep Council on track and put it in a position to react quickly if measures do not bring the desired effect. This goal should be repeated in the "Safe and Secure" section, not just the "Multi-modal Transportation Section" since the goal is share across these areas.</p>	1) Per your comment, text has been added to this section regarding safety; 2) A similar indicator has been included in the Strategic Plan and aligns with the future Vision Zero plan, the Vision Zero indicator, as do many indicators, impact multiple themes. For conciseness, we include each indicator once.

No.	Source of Input	Section of the Plan	Type of Comment	Overall Agreement*	Community Input Comments	City Response
56	AlexEngage	Multimodal Transportation	Indicators and Targets	Somewhat agree	<p>In the Multimodal Transportation Section, I suggest these changes/comments:</p> <p>Key Indicators to Achieve by 2022:</p> <ul style="list-style-type: none"> <li>- Increase the percentage of commuters using alternative transportation options from 37% in 2013 to 40%.??</li> <li>- Not sure what alternative transportation but this metric is lumping several different modes into one bucket so the math is impossible as each mode has its own baseline. So, break this out in each mode and set a quantifiable for each: <ul style="list-style-type: none"> <li>- Metro Ridership: increase metro use by city residents from X to Y %</li> <li>- DASH Ridership: increase Dash ridership by city residents from X to Y %</li> <li>- Bicycle Ridership: increase Bicycle commute Ridership from X to Y %</li> </ul> </li> </ul> <p>Alternatively or in addition use the metric that tracks the number of privately owned cars per household. I believe you are already tracking this statistic so should be easy to follow &amp; measure:</p> <ul style="list-style-type: none"> <li>- Reduce the number of cars per household by X%. From X in 2015 to Y in 2022</li> </ul> <p>If the city staff is serious about achieving Vision Zero goals then all the crash statistics need to be reduced in line with the Vision Zero goal (I believe it's Zero by 2028)</p> <ul style="list-style-type: none"> <li>- Reduce the number of traffic crashes from 1,440 crashes in 2015 to 700 crashes by 2022.</li> <li>- Reduce the number of traffic crashes that result in fatalities and severe injuries by 50% by 2022.</li> <li>- Reduce the number of pedestrians and bicycles struck by vehicles by 50% by 2020.</li> <li>- Increase Alexandria's Pavement Condition Index rating from 58 out of 100 (fair) in 2016 to 71 out of 100 (satisfactory).</li> <li>- Maintain the percentage of residents with a positive view of the overall ease of getting to places they usually visit at or above 2016's 73%.</li> </ul>	<p>Targets have been set by departments to be reasonable to strive toward by 2022. The alternative transportation indicator is from a scientific survey. The City also tracks specific ridership numbers and will consider these for supporting indicators. The City will also consider cars per household as an indicator to track as a supporting indicator.</p>
57	AlexEngage	Multimodal Transportation/Distinctive and Vibrant Neighborhoods	Text edits and additions/Indicators and Targets	Somewhat disagree	<p>While I am happy to see attention paid to reducing traffic collisions and injuries related to traffic collisions, I think it is wrong for all the traffic safety metrics to be stashed in the Multimodal Transportation section. Let's face it, the plan is organized around the same general Focus Area Teams as the City budget, and tucks traffic safety away as something for the department of Transportation &amp; Environmental Services to deal with, presumably through capital budget construction projects. The reality is that traffic safety also needs the support of public safety, particularly the Police department. While poor right of way engineering is widely accepted as a contributing factor to many traffic collisions, so are distracted driving and speeding (which, among other things, reduces drivers' effective field of vision and reaction distances).</p> <p>As a concrete suggestion, I propose</p> <ol style="list-style-type: none"> <li>1) moving all the traffic safety measures to the Safe and Resilient Community section</li> <li>2) adding a measure to Multimodal Transportation about resident perception of safety moving around the city on foot or bicycle</li> <li>3) making the targets more aggressive. Why do we seek to increase the use of alternative transportation by 8% but only seek to reduce traffic collisions by less than 3%? Seek to reduce traffic collisions by 50%.</li> </ol> <p>Under Distinctive and Vibrant Neighborhoods, the second indicator is not useful. Distinctiveness and vibrancy are not about (new) development, they're about what exists, both old and new, and both residential and commercial. Survey residents on whether they feel their neighborhoods are distinctive and vibrant.</p> <p>Also: I agree with everything Zack DesJardins wrote, and Randy Cole's note about seeking to reduce the cars per household ratio. The City should focus on people and living, not motor vehicles and driving.</p>	<p>Thematic areas are topic specific, as such we believe that traffic safety is best positioned inside multimodal transportation. The City does not currently collect resident perception of traffic safety. Targets were developed to be reasonable but achievable by departments. Per your comment on neighborhoods we added an indicator on neighborhoods as a place to live.</p>

No.	Source of Input	Section of the Plan	Type of Comment	Overall Agreement*	Community Input Comments	City Response
58	AlexEngage	Multimodal Transportation	Indicators and Targets/Text edits and additions	Somewhat agree	<p>1. I am concerned that the goal to "Maintain the percentage of residents with a positive view of the overall ease of getting to places they usually visit at or above 2016's 73%" could conflict with steps to make our streets safe. Please add the phrase "to the maximum extent possible while ensuring safety first" to this goal.</p> <p>2. The City Council will consider a proclamation in January 2017 to achieve zero fatalities and serious injuries from traffic crashes by 2028. The associated Strategic Plan goal should be reworded to focus on fatalities and injuries, and, include a quantifiable level to be achieved by 2022. Focusing on reducing fatalities and injuries is a broader and more important measure that includes taking steps to reduce the degree of injury if a crash occurs, such as lower vehicle speeds. Suggested Goal: Reduce the number of fatalities and severe injuries from traffic crashes by at least 50% from the 2008-2015 averages of xx fatalities per year and yy injuries per year for the period 2010-2015. This goal should be repeated in the "Safe and Secure" section, not just the "Multi-modal Transportation Section" since the goal is shared across these areas. Thanks.</p>	1) Per your comment, text has been added to this section regarding safety; 2) A similar indicator has been included in the Strategic Plan and aligns with the future Vision Zero plan, the Vision Zero indicator, as do many indicators, impact multiple themes. For conciseness, we include each indicator once.
59	AlexEngage	Safe and Resilient Community	Indicators and Targets	Somewhat agree	In light of the number of deaths and injuries in Alexandria due to motorists striking pedestrians, under the Safe & Secure section the city should also seek to reduce or eliminate pedestrian deaths and injuries due to motor vehicle collisions.	This indicator is included in the multimodal transportation section.

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60	AlexEngage	Multimodal Transportation	Indicators and Targets/Text edits and additions	Somewhat agree	<p>Multimodal Transportation</p> <p>Our parking policy is a relic of the 50's and only serves to create more expensive housing filled with parking spaces no one wants to pay for. In North Old Town, this policy created eight largely empty parking garages on land which could be tax-revenue producing homes and businesses. While Alexandria's parking policy was slightly updated in 2015, that update left in place the old policy in land covered by small area plans which cover the most attractive development sites. This policy led directly to the cancellation of Mt Vernon Village because developers could not attract banks to finance some 900 expensive parking spaces for just 300 apartments and some retail. When a developer proposed 270 parking spaces for 361 apartments in the Carlyle neighborhood, citing their backwards area plan city staff required the developer to add 98 parking spaces in an ugly surface lot for a total of 358 parking spaces for 361 apartments, a ridiculous outcome in a neighborhood which has the highest walking and transit commuter rates in the city and the lowest number of car commuters. Replace ALL existing parking policies with Transportation Demand Management (TDM) which both Arlington and DC use. Unlike our bad broad strokes policy, TDM acknowledges that every development is different and aims to reduce the number of parking spaces by encouraging the developer to offer alternatives such as free transit passes, indoor bike storage, and free Capital Bikeshare membership. Since there are fewer parking spaces that the developer has to finance, they can charge less for each space which reduces demand for our nearly free on-street parking spaces.</p> <p>Under the alternative transportation options from 37% 40% is a head scratching goal because just 55% of Alexandrians drive alone to work, a number has continued to decline. Instead, aim to add thousands of jobs and new residents without adding traffic just like the city has done in Carlyle neighborhood. Aim for 67% of Alexandrians using alternative transportation options.</p> <p>Reduce the number of traffic crashes from 1,440 crashes in 2015 to 1,400 crashes. Is this a typo? What methodology or evidence generated 1,400? It seems made up because I thought we were aiming for zero by 2028 so with 2022 halfway there, how about a 50% reduction? Most other cities have chosen this kind of interim goal for their Vision Zero plans.</p> <p>Reduce the number of traffic crashes that result in fatalities and severe injuries. Another typo, the ultimate 2028 goal is to ELIMINATE traffic fatalities and serious injuries. Again, aim for a 50% reduction in line with Vision Zero by 2028.</p> <p>Reduce the number of pedestrians and bicycles struck by vehicles Why set such an ambiguous goal? From what to what? Count how many people were struck by vehicles and aim for a 50% reduction in line with Vision Zero.</p> <p>Increase Alexandria's Pavement Condition Index rating from 58 out of 100 (fair) in 2016 to 71 out of 100 (satisfactory). This goal is another relic from the 20th century. Replace this goal entirely with a requirement that all streets meet Complete Streets standards and combine it with a goal of repaving 25% of our lane miles by 2022. Road dieting 40+ miles of unneeded traffic lanes, 8-9% of the total will help achieve this goal.</p>	<p>The City's policies related to this area are included in the Strategic Plan under supporting city plans, documents and policies. Indicator targets were set by departments that were reasonable to strive toward by 2022.</p>

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61	AlexEngage	All/Multiple	Text edits and additions/Indicators and Targets	Somewhat agree	<p>The draft content is missing a few very important concepts and principles. For example, there is nothing in the draft plan that discusses, mentions or even hints at the value of volunteerism and its positive impacts related to several themes and issues: vibrant neighborhoods, Alexandria as an inclusive City, being a resilient community especially in preparation for and response to emergencies, social connections and individuals' health. Also, the Well-Managed Government theme says, "Major policy decisions...and are reflective of community engagement." But, there is no reference under supporting plans, documents and policies to Alexandria's Civic Engagement Principles and Framework or the City Council resolution. It would also be more useful if there was a key indicator on community engagement to assess how well we are doing. Under the Inclusive City theme, the reduction of homeless indicator should be a greater goal/target that just reducing the number of people who are homeless by 16 people over 5 years. Under the Safe and Resilient Community theme, are the response times reversed or is it just the way I am reading them. It looks like we want to increase the response times (e.g., from 6:52 to 6:30; from 5:67 to 6:30)? The Strong Economy theme is missing one of the key budget drivers: increasing the commercial tax base to increase revenues and reduce residential taxes. The Thriving Children and Youth theme is missing discussion on, and an indicator of, children and youth mental health. Alexandria data shows this is an area where we all need to place greater focus and attention. The Healthy Residents theme discussion does not include anything about the relationships of parks, open space, employment, housing, education, etc to the health and wellbeing of people. Also, there is nothing under this theme about mental health and wellness. Additionally, the supporting plans, documents and policies do not include the Alexandria Community Health Improvement Plan. While not a City Council approved plan, it is an important plan for improving the health and wellbeing of everyone in Alexandria. It is guiding a lot of strategies, programs and collaborations for improving the health and wellbeing of Alexandrians.</p>	Volunteerism is an important element and is something that is implied in all of our themes. Per your comment, the City will add the What's Next Civic Engagement policy under the Well Managed theme. Indicator targets were developed in partnership with departments in order to ensure they are reasonable and aspirational. Response times for fire and medical are set to improve, or faster response. Per your comment we have added the Alexandria Community Health Improvement Plan. For the most part, the indicators identified are tracked in other documents and we will consider these for supporting indicators.
62	AlexEngage	All/Multiple	General	Somewhat agree	<ol style="list-style-type: none"> <li>1. Agree with most sections. Great transportation commuting goals. Truly believe the goals for environmental sustainability could be a little higher and include more elements.</li> <li>2. Alexandria could strongly benefit with efforts to REDUCE the amount of waste, not only divert it. Increasing reusing opportunities, strengthening the composting program to most residents and also commercial vendors. On the same note, improving the handling of other materials that have higher and better potential uses like all the hair from salons in Old Town or all the food that is currently being thrown away to dumpsters. Making Old Town "Zero Waste" could reduce expenses, maximize profit for businesses there and attract more conferences and costumers. Other efforts and better promotion of services for residents is needed, for example to properly divert hazardous material such as batteries, chemicals, medicine, led broken bulbs, etc.</li> <li>3. Finally, I want to mention I felt some tensions around the Farmer's Market prior to election week. Inclusion and understanding, ecumenical or similar efforts for peace and respect for the multicultural population of Alexandria would be helpful to long-term peace too.</li> </ol>	The City is focused on evaluating and understanding our waste in the City. Regarding the Farmer's Market, the City Council recently issued a statement on inclusiveness which will serve as a core value for all City interactions: <a href="https://www.alexandriava.gov/news_display.aspx?id=94948">https://www.alexandriava.gov/news_display.aspx?id=94948</a> which is included in the Strategic Plan as a supporting city plan, document and policy.
63	AlexEngage	Safe and Resilient Community	Indicators and Targets	Somewhat agree	<p>After reading through the documents above, I find most of the material agreeable however in the Safe and Resilient Community section, there is one element missing with respect to safety. I feel that the city ought to include a goal to reduce or eliminate traffic injuries in our city. People walking, cycling, driving, or taking transit ought to feel safe when travelling through Alexandria. Adding this to our strategic plan gives our city officials the precedent and guidance to enact policy in pursuit of this specific goal.</p>	This indicator is included in the multimodal transportation section.

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64	AlexEngage	All/Multiple	Text edits and additions	Somewhat disagree	<p>As the chair, strategic planning, I am submitting this on behalf of the Alexandria Commission on Aging, which approved unanimously at its December 8, 2016 meeting the comments that I am including here. Commission on Aging Response to the Draft Vision for Community Input for the City's Strategic Plan. The Commission on Aging has reviewed the Draft Vision available on the Engage Alexandria website, and approved the recommendations cited below (and in accordance with the categories specified in the Vision) at its meeting on December 8, 2016. While the draft Vision has some excellent proposals, more specific recommendations regarding the needs of older residents are essential. While "The Alexandria of Our Future, A Livable Community for All Ages: Strategic Plan on Aging, 2013-2017" successfully focused the city on the steps it should take to make Alexandria a more livable community for all ages, serious gaps still exist. A further complication of the Vision for 2022 in referencing the current Aging Plan is its five-year span, which ends in 2017.</p> <p>In late spring of this year, the Mayor and City Council authorized the City, at the request of the Commission on Aging, to join the AARP/WHO Age-Friendly Community Network (AFCN). A condition of membership is submission of a plan for enhancing Alexandria's age friendliness for consideration by AARP/WHO by early 2018. (The City has complete flexibility in determining its priorities, but AARP/WHO will review the involvement of older adults in developing the plan and the establishment of appropriate indicators for assessing progress.)</p> <p>Its membership in the AFCN gives the city a great opportunity to develop a plan that would encompass the years 2018 to 2020. Membership in the Network affords the city the abundant planning resources and innovative ideas available through AARP/WHO.</p> <p>The Commission on Aging is responsible for developing the plan, in consultation with older residents, the Division of Aging and Adult Services, City agencies, organizations that serve seniors, the faith community, non-profit organizations, businesses and others. The City Council will review the plan and determine its readiness for submission to AARP/WHO.</p> <p>Given the absence of an aging plan that conforms with the timeframe of the City's Strategic Plan, the Commission recommends that the City's plan include an eleventh theme that could be called "active and secure aging." The benefit for the City's strategic planning would be its attention to the livability requirements of older adults and adult residents with disabilities. Though their needs often are similar to those of younger residents, it is very important that the consequences of aging and adult disability are taken into account as communities engage in planning for all of their residents. Increased longevity is a boon, but protecting its benefits requires communities to offer appropriate affordable, accessible and rent-supported housing; varied transportation options; community-based services; robust communications about available services and programs; continued involvement by residents in social and civic life; excellent health care, including preventive services and attention to chronic conditions; opportunities for wellness; and safety.</p> <p>The following are our recommended additions (preceded by boxes following the City's indicators) to the Draft City Strategic Plan:</p> <p>Inclusive City (Aging Plan referenced)  In 2022, Alexandria is a caring, compassionate, fair, just and equitable city that supports an affordable and livable community for all. Alexandria provides high-quality social services to eligible residents to reduce poverty and increase self-sufficiency. The City is welcoming to people in all stages of life and is known as an age-friendly community. The City has closed the broadband gap by ensuring quality access</p>	<p>The City is very excited to join the AARP/WHO Age-Friendly Community Network (AFCN) and to continue our progression toward becoming an active and secure aging community. We look forward to implementing the strategies developed through the AFCN plan developed by the commission and City staff. Based on your comments, the best approach is to represent your ideas inside the current themes. Specifically, staff have made the following changes to the document to better represent and prioritize the aging community.</p> <ol style="list-style-type: none"> <li>1) Safe and Resilient – Added the sentence, "appropriate support is available to special needs populations in the event of an emergency" and referenced the Aging Master Plan</li> <li>2) Flourishing Arts, Culture and Recreation – included that arts, culture and recreation activities are available and accessible to residents of all ages and those with disabilities and referenced the Aging Master Plan</li> <li>3) Noted in the document that references the submission of a plan to AARP/WHO</li> </ol>

No.	Source of Input	Section of the Plan	Type of Comment	Overall Agreement*	Community Input Comments	City Response
64 (cont'd)					<p>Key Indicators to Achieve by 2022:</p> <ul style="list-style-type: none"> <li>â€ Reduce the percentage of low- and moderate-income households considered to be housing cost burdened from 2015â€™s 67%.</li> <li>â€ Increase the percentage of residents who do not perceive barriers to living in Alexandria based on age, gender, race, national origin, religion, disability, or sexual orientation from 2016â€™s 80%.</li> <li>â€ Reduce the percentage of residents living in poverty from 2014â€™s 9.6%.</li> <li>â€ Maintain the unemployment rate below the regional, state and federal unemployment rate.</li> <li>â€ Reduce homelessness from 224 persons in 2016 to 208.</li> </ul> <p>if~ Increase Alexandriaâ€™s net stock of affordable and accessible housing and assisted living units;  if~ Educate residents and managers of Naturally Occurring Retirement Communities about public and private supportive services that can be accessed locally and provided onsite;  if~ Support through the development process â€ohousing for a lifetimeâ€features in both new housing and redevelopment of existing housing;  if~ Assess and increase if necessary the City Tax and Rent Relief Programs for the Elderly and Disabled.</p> <p>Safe and Resilient Community (Aging Plan referenced)  In 2022, Alexandria residents and visitors feel safe at all hours. If they require help, the response from well-trained staff is timely, courteous and professional. Preventable problems are avoided and the City takes a regional view of planning for safety and emergency response and recovery. The community is resilient and prepared to handle emergencies and emerging risks. Buildings in Alexandria are up to code to ensure they are structurally sound and safe.</p> <p>Key Indicators to Achieve by 2022:</p> <ul style="list-style-type: none"> <li>â€ Reduce the number of violent crimes from the 2015 rate of 209 incidents per 100,000.</li> <li>â€ Reduce the response time for 90% of medical incidents from 6:52 (six minutes and fifty-two seconds) in 2016 to 6:30 (six minutes and thirty seconds).</li> <li>â€ Reduce the response time for 90% of fire incidents from 6:57 (six minutes and fifty-seven seconds) in 2016 to 6:30 (six minutes and thirty seconds).</li> </ul> <p>Key Indicators to Achieve by 2022:</p> <ul style="list-style-type: none"> <li>â€ Maintain the percentage of residents satisfied with opportunities to attend arts, culture, and music activities at or above 2016â€™s 74%.</li> <li>â€ Maintain the 2015 rate of 7.3 acres of open space per 1,000 residents.</li> <li>â€ Increase the percentage of Alexandria households participating in recreation programs from 2016â€™s 52%.</li> </ul> <p>if~ Provide additional recreation opportunities for older residents.  if~ Provide accessible community spaces where older adults, those with disabilities and others can safely convene/drop-in to meet others, not just for recreational or organized programs.</p> <p>Strong Economy  In 2022, Alexandria is a business destination and center of innovation. Mixed-use development is oriented around transit hubs and activity centers. Alexandriaâ€™s business community is diverse and robust, and the historic district attracts visitors that contribute to the tax base.</p> <p>Key Indicators to Achieve by 2022:</p> <ul style="list-style-type: none"> <li>â€ Increase the local gross domestic product from \$11.1 billion in 2015 to \$12.3 billion.</li> <li>â€ Reduce the office vacancy rate from 15.6% in 2015 to 12.4%.</li> <li>â€ Increase the number of jobs in Alexandria from 106,238 in 2015 to 113,850.</li> </ul> <p>if~ Support increased availability of help for older and disabled residents seeking part- or full-time work (particularly important, given fixed incomes and rising living costs);</p> <p>Healthy Residents (Aging Plan referenced)  In 2022, Alexandria ensures equal and ready access to opportunities that promote mental and physical well-being, and a happy, active lifestyle. Alexandria will work to reduce inequities in the health system, increase access to care for all residents and provide a system of support for residents with behavioral health needs.</p>	

No.	Source of Input	Section of the Plan	Type of Comment	Overall Agreement*	Community Input Comments	City Response
64 (cont'd)					<p>Key Indicators to Achieve by 2022:</p> <ul style="list-style-type: none"> <li>â€¢ Increase the percentage of residents who feel they are in very good or excellent health from 2016â€™s 73%.</li> <li>â€¢ Increase the percentage of clients who improve functioning after receiving emergency services from 2016â€™s 90%.</li> <li>â€¢ Reduce obesity among city residents from 16% in 2013-2014 to 13%.</li> </ul> <ul style="list-style-type: none"> <li>ÿ Include provision for a locally funded nursing case management program for older City residents, including residents in subsidized housing;</li> <li>ÿ Work with the Partnership for a Healthier Alexandria to identify additional methods for reaching older adults who may be eligible for additional health interventions;</li> <li>ÿ Develop intergenerational events or programs to provide this important information to older adults, residents with disabilities and all family members;</li> <li>ÿ Provide intergenerational service locations and programs that bring together people of various ages and abilities;</li> <li>ÿ Enhance education, services, and respite care for family members providing care for children, adults, and parents with health and/or mental health problems;</li> <li>ÿ Include needs of those with disabilities;</li> <li>ÿ Plan for accommodating needs of those with dementia;</li> <li>ÿ Inform and support caregivers, to include those in minority communities who may need assistance in understanding what is available to older family members.</li> </ul> <p>Multimodal Transportation (Aging Plan referenced)</p> <p>In 2022, Alexandria is regionally linked and easy to navigate regardless of resources or ability. The City supports a wide variety of connected transportation options that enable access to daily activities. Public transportation has reliable and frequent service that is clearly communicated and understood.</p> <ul style="list-style-type: none"> <li>â€¢ Increase the percentage of commuters using alternative transportation options from 37% in 2013 to 40%.</li> <li>â€¢ Reduce the number of traffic crashes from 1,440 crashes in 2015 to 1,400 crashes.</li> <li>â€¢ Reduce the number of traffic crashes that result in fatalities and severe injuries.</li> <li>â€¢ Maintain the percentage of residents with a positive view of the overall ease of getting to places they usually visit at or above 2016â€™s 73%.</li> <li>â€¢ Increase Alexandriaâ€™s Pavement Condition Index rating from 58 out of 100 (fair) in 2016 to 71 out of 100 (satisfactory).</li> <li>â€¢ Reduce the number of pedestrians and bicycles struck by vehicles.</li> </ul> <p>ÿ Implement Complete Streets design standards that provide safe and accessible streets for all users and prioritize pedestrians. This strategy should include the elimination of brick or paver sidewalk surfaces in areas of new development or redevelopment (with the exception of the historic district, Old Town).</p> <p>ÿ Provide a metric to use as a baseline (i.e., actual crashes in 2015 or 2016) and ask that there be a specific reduction in crashes from that baseline. We will be halfway through a Vision Zero implementation program at the end of the Strategic Plan. We should try to reduce the number of traffic crashes that result in fatalities and severe injuries and the number of pedestrians and bicycles struck by vehicles by 50%.</p> <p>ÿ Approve Vision Zero as a means of achieving the goals of a multi-modal transportation system.</p> <p>ÿ Improve the total fixed route transit system to include the waiting area, customer service provided by operators, enforcement of priority seating, security and accessibility, and accessibility of paths of travel to and from transit stops.</p> <p>ÿ Provide public information on transit safety and security as a means of assuring real and perceived safety concerns are addressed at passenger waiting areas and on board transit vehicles.</p> <p>ÿ In order to insure accessibility of multi-modal transportation, a centralized information system should be developed that can be accessed by people needing information on applicable mobility resources for them.</p> <p>The Commission on Aging is also very concerned about the need for more attention to racial and ethnic minority and LGBT communities to inform them about the health and community-based services available in the City. Too frequently these communities experience disparities in health that should be addressed. The Commission, with the support of AARP, expects to hold listening sessions in these communities.</p> <p>In summary, the Commission on Aging urges the City Council to specifically include "active and secure aging" as an eleventh theme in the Cityâ€™s Strategic Plan. Should it be preferable, because the Council will review and approve the Age-Friendly Community Plan prior to its submission to AARP/WHO, the Cityâ€™s Strategic Plan could simply reference it for incorporation when the AFCN Plan is approved.</p>	

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65	AlexEngage	Inclusive City	Indicators and Targets/Text edits and additions	Agree	<p>The Partnership to Prevent and End Homelessness would like to offer our comments on the Alexandria Draft FY2017-2022 Strategic Plan. We are pleased to see that there are a number of specific goals related to issues affecting the housing stability of lower-income households in Alexandria, including decreasing homelessness, decreasing the percentage of low-income families that are cost burdened, and decreasing the poverty rate. As the consortium of private groups working on preventing and ending homelessness in the City, we would like to suggest the following modifications to the plan:</p> <p>1. The goal to reduce homelessness from 224 to 208 individuals over 5 years is too modest, as this represents less than a 10% decrease over 5 years. We suggest that the City adopt as a goal a 5% per year decrease in homelessness which would bring the number of individuals who are homeless down from 224 to 173 by 2022. While we realize that as we reduce homelessness it is necessary that we focus our efforts on the hardest to serve, we think a 5% per year reduction should be achievable over the next 5 years.</p> <p>2. There should be a numeric goal for reducing poverty and reducing the percentage of cost-burdened households. While the plan states a poverty rate of 9.6% and a cost-burdened percentage of 67%, there is no goal for the reduction to be realized in these rates. There should be a specific goal detailed in the plan for these measures as there are numeric goals for most of the other areas of focus. Thank you for the opportunity to provide our comments.</p>	<p>1. Per your feedback we have adjusted the number of homeless individuals to 173 by 2022. We believe this will be feasible assuming an investment is made in deeply subsidized affordable housing and that policy changes at the federal level do not negatively impact our work in Alexandria. 2. We agree that targets should be set, whenever possible. For some indicators it is not clear what an appropriate target should be. The City is working with the appropriate department staff to develop aspirational but achievable targets for all indicators.</p>
66	AlexEngage	Multimodal Transportation	Indicators and Targets/Text edits and additions	Somewhat agree	<p>The theme areas hit the right marks. I'm concerned that some of the key indicators in the multimodal transportation area are nonspecific. (i.e. reduce number of pedestrians and bicylists hit by vehicles and number of crashes that result in fatalities and specific injuries). Why not by a specific percentage? We'll be at the halfway point of our vision zero implementation strategy in 2022 so I suggest using 2016 as a baseline and seeking to reduce by 50% the number of serious crashes and numbers of cyclists and pedestrians struck.</p> <p>I'd like to see a safe streets indicator added to the safe and resilient section of the plan. We reference complete streets planning documents here but should in recognition that traffic safety is not just a transportation responsibility but will also contribute to overall feelings of safety.</p> <p>Should DASH's last COA be included as a supporting document in the multi-modal transportation section?</p>	<p>Setting indicator targets or direction is dependent on the policy focus of the City. Regarding adding the safe streets indicators into the Safe and Resilient theme, themes are not any one department's responsibilities, they are multi-departmental, and themes impact one-another. Additionally for sake of conciseness, we include indicators only once. Per your feedback, we have added the City's Transit Development Plan for your comment about adding DASH's Comprehensive Operational Analysis (COA).</p>
67	AlexEngage	Healthy Residents	Indicators and Targets/Text edits and additions	Somewhat agree	<p>Under the Healthy Residents section on Page 7, I would like to see the City add a Key Indicator that addresses the City's services provided to the mental health and substance abuse community. I know the City has placed a lot of emphasis on reducing childhood opioid dependency, and I would like to see some of that reflected under the Key Indicators. I would recommend framing it as coverage of services as a % of the population, or a reduction of X% in substance abuse.</p>	<p>The indicator "percent of clients who improve functioning after receiving emergency services" measures the City's mental health and substance abuse programs. The City will add language to the indicator to make that distinction clear. We will also consider the recommended indicators as supporting indicators.</p>
68	AlexEngage	Well-managed government	Text edits and additions	Somewhat agree	<p>I am surprised that the Library is not mentioned as a measuring point under Well-Managed City. Over many years work at the library I have frequently heard very positive comments about the direct customer service received at the library, and many positively connect this to 'excellent use of my tax dollars.'</p>	<p>The City has added the Alexandria Library Five-Year Plan as a supporting document under the Well-Managed focus area.</p>
69	AlexEngage	Well-managed government	Text edits and additions/Indicators and Targets	Somewhat agree	<p>I do not see a plan for taking care of the City's buildings and maintaining them so the citizens who visit or use them have the highest standards in public spaces.</p>	<p>The City has added language and an indicator in the Well-Managed Government theme per your feedback.</p>
70	AlexEngage	Multimodal Transportation	General	Somewhat agree	<p>With the city about to implement a Vision Zero program I strongly believe that it deserves some mention in the Multimodal Transportation or Safe and Resilient Community section of the Strategic Plan.</p> <p>We as a community have agreed that traffic is now unbearable and the injuries and deaths caused by motor vehicles are unacceptable. It needs to be stated clearly in our strategic plan so there is no doubt the city stands behind Vision Zero. I write this as another pedestrian was severely injured with life threatening injuries less than 48 hours ago.</p> <p>Please include VZ in our Strategic Plan.</p>	<p>The City also sees this as a priority and related language and indicators are listed in the Multimodal Transportation section of the Strategic Plan.</p>

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71	Email	Multimodal Transportation/Safe and Resilient	Indicators and Targets	N/A	<p>The draft should be revised to include wording that emphasizes transportation safety, especially for pedestrians:</p> <p>Multi-modal Transportation Section</p> <ol style="list-style-type: none"> <li>Maintain the percentage of residents with a positive view of the overall ease and safety from injury for getting to places they usually visit at or above 2016's 73%.</li> <li>Add a goal: Achieve the percentage of residents with a positive view of traveling by walking, driving, riding public transportation, and bicycling safely at or above 85%.</li> <li>Reduce the number of fatalities and severe injuries to drivers and passengers from motor vehicle traffic crashes by at least 75% from the 2008-2015 averages of xx fatalities per year and yy injuries.</li> <li>Add a goal: Reduce the number of fatalities and severe injuries to pedestrians and bicyclists from traffic crashes by at least 90% from the 2008-2015 averages of xx fatalities per year and yy injuries.</li> </ol> <p>Safe and Secure Section</p> <ol style="list-style-type: none"> <li>Add a goal: Reduce the number of fatalities and severe injuries to all users of streets as identified in the Multi-modal Transportation Section.</li> </ol>	Multimodal transportation: 1) The indicator surveyed only tracks ease of getting to places; 2) The city tracks and collects some of this data through the resident survey which you can find on <a href="http://www.alexandriava.gov/performance">http://www.alexandriava.gov/performance</a> . This indicator is one that we potentially will track as a supporting indicator; 3 & 4) Similar indicators have been included in this theme. Safe and secure: 1) For conciseness, the Strategic Plan includes indicators once
72	AlexEngage	Flourishing Arts, Culture and Recreation	General	Somewhat agree	There doesn't seem to be a complete view of the waterfront project or the impact on the Torpedo Factory and the The Art League. These institutions need to be preserved at all costs. They are what has energized and revitalized the waterfront. All of the uncertainty surrounding the fate of the artists in the Torpedo Factory is very demoralizing. This is a model art center and does not need to be taken over and it does not need to be forced to have faster turnover of artists or a cooking school or a playroom. It is a working art center and artists should be respected for who they are and what they bring to the city in terms of tourism, diners, shoppers, etc.	The Flourishing Arts, Culture and Recreation section generally strives to focus on the importance of the arts in the City.
73	AlexEngage	Flourishing Arts, Culture and Recreation	General	Somewhat agree	Why are you more Concerned with maintaining dog parks than you are worried about keeping the arts community maintained in the Torpedo Factory? Although you have many distinct goals set For safety, etc., how about addressing the specific needs of our art community? After all, the TFAC has generated more tourism than anything else in the city.	The Flourishing Arts, Culture and Recreation section generally strives to focus on the importance of the arts in the City.
74	AlexEngage	All/Multiple	General	Somewhat disagree	<p>It would be great if you stopped flushing raw sewage into the Potomac River, don't you think? This cannot be part of a five year plan. This needs to be addressed IMMEDIATELY.</p> <p>The topic of Arts, Culture and Recreation is devoid of any plan for art except for what happens in parks. You are destroying your prime cultural attraction, The Torpedo Factory, and it would be interesting to know the five year plan for that institution.</p> <p>Could there be any more chain stores in Old Town? Might as well just call your town a big outdoor shopping mall. As you destroy the Torpedo Factory, think about what makes Old Town unique. Is it Starbucks and Gap? Don't need to go to Old Town for that!</p> <p>You say in this plan that you care about elderly and infirm. I personally know two people who have been seriously injured by the dangerous brick/missing brick sidewalks in Old Town. If you care you would repair.</p> <p><u>If you want to attract more visitors and shoppers and diners, you might consider going back to free parking.</u></p>	Regarding sewage issues, that is included in the Environmental Sustainability theme in several ways - one is our water pollution indicator (Chesapeake Bay Reduction Goal); per your comment on art, all relevant city plans are listed in the Flourishing Arts, Culture, and Recreation theme section; regarding businesses, a diverse and robust business focus is described in the Strong Economy theme section. We are very sorry to hear about those who have been seriously injured. City departments are focused on fixing bricks in Old Town, which are part of departmental plans and policies. Parking policies are also included in departmental plans and policies.
75	AlexEngage	All/Multiple	General	Somewhat agree	None	N/A
76	AlexEngage	All/Multiple	General	Somewhat agree	None	N/A
77	AlexEngage	All/Multiple	General	Somewhat agree	None	N/A
78	AlexEngage	All/Multiple	General	Somewhat agree	None	N/A
79	AlexEngage	All/Multiple	General	Somewhat agree	None	N/A

No.	Source of Input	Section of the Plan	Type of Comment	Overall Agreement*	Community Input Comments	City Response
80	AlexEngage	All/Multiple	General	Agree	None	N/A
81	AlexEngage	All/Multiple	General	Agree	None	N/A
82	AlexEngage	All/Multiple	General	Agree	None	N/A
83	AlexEngage	All/Multiple	General	Agree	None	N/A
84	AlexEngage	All/Multiple	General	Somewhat agree	None	N/A
85	AlexEngage	All/Multiple	General	Neutral	None	N/A
86	AlexEngage	All/Multiple	General	Agree	None	N/A
87	AlexEngage	All/Multiple	General	Somewhat disagree	None	N/A
88	AlexEngage	All/Multiple	General	Agree	None	N/A
89	AlexEngage	All/Multiple	General	Agree	None	N/A
90	Open House Form	All/Multiple	General	Disagree	None	N/A

\*Choice field in AlexEngage and in the open house forms