

Department of Community & Human Services

Mission Statement: The Department of Community and Human Services provides effective and essential safety net services that measurably improve or maintain the quality of life for Alexandrians.

FY 2012 Proposed Budget Summary Table and Highlights

Expenditure By Classification	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	% Change 2011-2012
Personnel	\$46,106,472	\$48,716,314	\$49,673,537	2.0%
Non-Personnel	38,397,974	41,795,982	41,109,208	-1.6%
Capital Goods Outlay	57,030	175,041	88,116	-49.7%
Total Expenditures	\$84,561,476	\$90,687,337	\$90,870,861	0.2%
Sources of Funds				
Internal Services	\$0	\$172,011	\$85,086	-50.5%
Special Revenue Funds	40,938,873	42,412,994	41,494,415	-2.2%
ARRA - Stimulus Fund	1,036,898	0	0	0.0%
Total Designated Funding Sources	\$41,975,771	\$42,585,005	\$41,579,501	-2.4%
Net General Fund Expenditures	\$42,585,705	\$48,102,332	\$49,291,360	2.5%
Total Department FTE's	594.6	580.6	582.1	0.2%

Highlights

- In FY 2012, total expenditures are increasing by \$183,524, or 0.2%. The General Fund budget is increasing by \$1,189,028, or 2.5% while Special Revenue decreases in the amount of \$1,005,504 or 2.4%.
- Personnel costs are increasing by \$957,223 (2.0%) due to costs associated with the merit/step increase provided to employees and other benefit cost increases, offset by a slight reduction in total FTEs of 1.5 due to grant funding reductions.
- Non-Personnel costs are decreasing by \$686,774, or 1.6% due to decreases in fees for professional and temporary service contracts, utility costs, client payments and purchased services, and the Comprehensive Services Act (CSA). Several General Fund reductions were taken in FY 2012 in order to more closely align the budget with actual expenditures.
- Total CSA program costs (including the state share) are expected to decrease by \$442,777. The General Fund costs associated with the CSA are decreasing by \$252,491 from the budgeted amount in FY 2011. The decreases in FY 2012 continue several years of cost reductions as a result of fewer caseloads and placing our children in community-based treatment programs which are less expensive as well as better for most children, compared to residential programs outside the City.
- It should be noted that the City and the Alexandria City Public Schools (ACPS) identified the expansion of preschool services as an unfunded priority in FY 2012. As a result, City Council added \$450,000 to the operating budget to provide 64 four-year olds with quality and affordable preschool services. Of the \$450,000, a total of \$253,008 is included in the DCHS budget to provide full-year preschool opportunities through private daycare providers to 32 four-year olds currently on the Fee System Waiting list. (The remaining \$196,992 is included in the General Fund Transfer to the ACPS). This additional investment in preschool services will enable the City to drawdown \$96,000 in additional Virginia Preschool Initiative (VPI) dollars.

Mission Statement: The Department of Community and Human Services provides effective and essential safety net services that measurably improve or maintain the quality of life for Alexandrians.

The Organization of the DCHS

The Department of Mental Health, Mental Retardation, and Substance Abuse (DMHM RSA), the Department of Human Services (DHS), and the Office on Women (OOW) have merged into one agency: the Department of Community and Human Services (DCHS). The goal of the reorganization is to bring together the City's social safety net programs under one organization to facilitate better coordination of services, improve access to services, and enhance the experiences and outcomes of persons served. As a result of the consolidation the DCHS is now the City's largest single department with a total All Funds budget of \$90.9 million and 582.1 full-time equivalents (FTEs) in FY 2012. In order to manage a department of this size and ensure DCHS meets its goals of improving the City's social safety net programs, the department has been organized into the following three centers: 1) Adult Services; 2) Children & Families; and 3) Economic Support; along with Administrative Services and the Office of Strategic Initiatives and Communication, which manages human resources, planning, women's issues, Alexandria's Fund for Human Services and communication and outreach to the Alexandria community.

The three programmatic centers (Adult Services, Children & Families, and Economic Support) are responsible for providing vital social safety net services to Alexandria's residents. By merging programs from three different departments the City will serve clients who would have previously received services from providers in different departments under one organization. This change will eliminate inefficiencies and decrease any duplication of efforts. In addition, bringing together human services professionals with expertise in similar areas (e.g., children or adults) will create more opportunities for the City to better align the services it provides to residents. The Center for Adult Services encompasses mental health, substance abuse and intellectual disabilities services for adults, jail services, and emergency and crisis response services from the former DMHM RSA along with aging and adult services from the former DHS. The Center for Children and Family Services encompasses treatment and prevention services from the former DMHM RSA, domestic and sexual violence services from the former OOW and child welfare, Comprehensive Services Act (CSA), early childhood development, and youth services from the former DHS. The Center for Economic Support merged JobLink, community services, and public assistance programs from the former DHS.

Other medium-to-large City departments have administrative functions organized under Leadership & General Management programs. The DCHS has a central administrative unit entitled Administrative Services. It is tasked with providing leadership and management support to the three programmatic centers. Examples of department-wide support functions provided by Administrative Services include fiscal oversight of the Department's \$90.9 million budget (which includes \$41.6 million in grant and special revenue), management of numerous facilities, and IT services. Smaller leadership and general support programs have been established within each programmatic center in order to provide strategic direction, oversight and accountability of the programs and services each center provides to the community. All together, the four leadership and management programs within the DCHS account for 13.5% of the Department's total budget and 15.2% of total FTEs.

Program Level Summary Information

Expenditure Summary

Expenditure By Program	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	% Change 2011-2012
<u>Administrative Services and Office of Strategic Initiatives and Communication</u>				
Leadership & General Management	\$6,636,797	\$8,159,220	\$8,322,935	2.0%
Alexandria Fund for Human Services	2,081,514	2,033,259	2,033,259	0.0%
<u>Center for Adult Services</u>				
Adult Leadership & General Management	437,083	1,837,073	1,378,890	-24.9%
Adult Mental Health & Substance Abuse	14,555,206	14,609,966	15,142,680	3.6%
Emergency & Crisis Response Services	836,466	726,754	803,571	10.6%
Intellectual Disability Services for Adults	6,135,830	5,890,943	5,725,636	-2.8%
Aging & Adult Services	4,394,733	5,309,151	4,999,875	-5.8%
<u>Center for Children and Families</u>				
Children Leadership & General Management	250,118	543,020	376,157	-30.7%
Early Childhood	12,101,129	11,988,757	12,050,464	0.5%
Child Welfare	10,499,717	11,431,039	10,851,901	-5.1%
Comprehensive Services Act	9,414,630	10,327,100	9,916,687	-4.0%
Youth Development	1,607,531	1,590,629	2,098,875	32.0%
Child & Family Treatment/Behavioral Health	2,343,490	2,394,711	2,185,093	-8.8%
Domestic Violence & Sexual Assault	1,404,152	1,488,196	1,361,103	-8.5%
<u>Center for Economic Support</u>				
Economic Leadership & General Management	812,745	759,909	507,848	-33.2%
Community Services	8,000,957	8,711,910	9,521,168	9.3%
JobLink Employment Services	3,049,378	2,885,700	3,594,719	24.6%
Total Expenditures	\$84,561,476	\$90,687,337	\$90,870,861	0.2%

Program Level Summary Information

Staffing Summary

Authorized Positions (FTE's) by Program	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved	% Change 2011-2012
<u>Administrative Services and Office of Strategic Initiatives and Communication</u>				
Leadership & General Management	N/A	65.3	65.3	0.0%
Alexandria Fund for Human Services	N/A	0.0	0.0	0.0%
<u>Center for Adult Services</u>				
Adult Leadership & General Management	N/A	15.0	15.0	0.0%
Adult Mental Health & Substance Abuse	N/A	156.5	156.5	0.0%
Emergency & Crisis Response Services	N/A	6.5	6.5	0.0%
Intellectual Disability Services for Adults	N/A	62.6	62.5	-0.2%
Aging & Adult Services	N/A	31.3	31.3	0.0%
<u>Center for Children and Families</u>				
Children Leadership & General Management	N/A	3.5	3.5	0.0%
Early Childhood	N/A	19.6	22.5	14.8%
Child Welfare	N/A	56.2	56.2	0.0%
Comprehensive Services Act	N/A	3.0	3.0	0.0%
Youth Development	N/A	19.1	18.6	-2.6%
Child & Family Treatment/Behavioral Health	N/A	21.7	21.5	-1.2%
Domestic Violence & Sexual Assault	N/A	14.4	13.8	-4.2%
<u>Center for Economic Support</u>				
Economic Leadership & General Management	N/A	4.7	4.7	0.0%
Community Services	N/A	71.3	71.3	0.0%
JobLink Employment Services	N/A	30.1	30.1	0.0%
Total Full-Time Employees*	594.6	580.6	582.1	0.2%

*In FY 2010, the department's of MH/MR/SA, DHS, and the Office on Women had not yet been merged into the DCHS. The total FTE count for FY 2010 represents the combined total FTEs for the three individual departments.

Department of Community & Human Services

DHS Programs and Activities		Dept Info
<p>Leadership & Management Support Services</p> <ul style="list-style-type: none"> Leadership & General Management Facilities Management Technology Services Reimbursement, Quality Assurance & Program Evaluation Human Resources Strategic Initiatives & Communication <p>Alexandria Fund for Human Services</p> <ul style="list-style-type: none"> Children's Fund Youth Fund Community Partnership Fund <p>Adult Leadership & General Management</p> <ul style="list-style-type: none"> Leadership & Management <p>Adult Mental Health & Substance Abuse</p> <ul style="list-style-type: none"> Case Management Psychosocial Rehabilitation & Mental Health Vocational Services Psychiatric Services Outpatient Services Jail Services Detoxification Services Residential Services <p>Emergency & Crisis Response Services</p> <ul style="list-style-type: none"> Crisis Response and Assessment <p>Intellectual Disabilities Services for Adults</p> <ul style="list-style-type: none"> Support Coordination Services Residential Services Day Support and Vocational Services <p>Aging & Adult Services</p> <ul style="list-style-type: none"> Adult Protective Services Aging-In-Place Services Residential Placement & Assistance Older Adult Clinical Services 	<p>Children Leadership & General Management</p> <ul style="list-style-type: none"> Leadership & Management <p>Early Childhood</p> <ul style="list-style-type: none"> Child Care Services Head Start Out of School Time Services Early Intervention Regulatory Services and Quality Improvement <p>Child Welfare</p> <ul style="list-style-type: none"> Child Protective Services Foster Care & Case Management Adoption Services <p>Comprehensive Services Act</p> <ul style="list-style-type: none"> CSA Coordination & Financial Management CSA Services <p>Youth Development</p> <ul style="list-style-type: none"> Youth Development <p>Child & Family Treatment/Behavioral Health</p> <ul style="list-style-type: none"> Youth and Family Outpatient Services Homebased Services <p>Domestic Violence & Sexual Assault</p> <ul style="list-style-type: none"> Domestic Violence & Sexual Assault Services <p>Economic Leadership & Management</p> <ul style="list-style-type: none"> Leadership & Management <p>Community Services</p> <ul style="list-style-type: none"> Community and Emergency Services Homeless Prevention Homeless Services <p>JobLink Employment Services</p> <ul style="list-style-type: none"> Adult Employment Youth Employment 	<p>Department Contact Info 703.746.4900 http://alexandriava.gov/dchs</p> <p>DCHS Department Head / Executive Director of the Community Services Board Michael Gilmore, Ph.D. 703.746.3400 mike.gilmore@alexandriava.gov</p> <p>Suzanne Chis, 703.746.5700 Acting Executive Deputy Department Director & Director of Social Services</p> <p>Lisa Baker, 703.746.3120 Chief Officer, Office of Strategic Initiatives & Communications</p> <p>Jane Hassell, 703.746.3400 Acting Chief Officer, Administrative Services</p> <p>Dennis McKinney, 703.746.5990 Acting Deputy Department Director for Economic Support</p> <p>Deborah Warren, 703.746.3400 Acting Deputy Department Director for Children & Families</p> <p>Carol Layer, 703.746.3500 Acting Deputy Department Director for Adult Services</p>

Department of Community & Human Services

Administration and Center for Outreach and Communication

Leadership and Management Support Services Program

The goal of Leadership & General Management (or Leadership & Management Support Services as in the FY 2011 budget) is to apply administrative, technical, and management expertise to support the provision of effective and essential safety net services to Alexandrians.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	7.8%	9.0%	9.2%
Total Expenditures	\$6,636,797	\$8,159,220	\$8,322,935
Less Revenues	\$669,028	\$910,246	\$779,349
Net General Fund Expenditures	\$5,967,769	\$7,248,974	\$7,543,586
Program Outcomes			
% of effectiveness measures met	N/A	95.0%	95.0%

Activity Data

LEADERSHIP & GENERAL MANAGEMENT – The goal of Leadership and General Management is to provide overall administration and guidance, including financial management, information technology support, human resources and operational oversight, to the Department to support the City's community and human services system.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$2,067,797	\$2,465,338	\$2,884,949
FTE's	N/A	18.8	18.8
\$ of expenditures managed	\$84,561,476	\$90,687,337	\$90,870,861
% of total Department funding derived from special revenues (grants and fees)	49.6%	47.0%	45.8%
# of FTEs managed	594.6	580.6	582.1
Leadership & General Management as a % of total expenditures	2.4%	2.7%	3.2%

FACILITIES MANAGEMENT – The goal of Facilities Management is to provide efficient and cost-effective maintenance, including a preventive maintenance program, to all residential and office facilities of the Department.			
Expenditures	\$516,100	\$1,606,221	\$1,561,203
FTE's	N/A	7.2	7.2
# of work orders	1,184	1,200	1,200
# of work orders per FTE	N/A	167	167
% of emergency work orders completed within 24 hours	81.0%	76.0%	75.0%

Department of Community & Human Services

Leadership and Management Support Services Program, continued

Activity Data

TECHNOLOGY SERVICES – The goal of Technology Services is to meet the information system technology needs of the Department and its employees by ensuring a reliable network infrastructure, advancing the Department's secure electronic health record system (as mandated by HIPAA), supporting use of State data and information systems, and providing operational support.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$1,362,144	\$1,346,836	\$1,045,790
FTE's	N/A	8.5	8.5
# of hours of unplanned database unavailability	N/A	N/A	3
% of users responding to annual customer satisfaction survey rating Technology Services as "helpful"	N/A	99.8%	99.8%
REIMBURSEMENT, QUALITY ASSURANCE & PROGRAM EVALUATION – The goal of Reimbursement, Quality Assurance & Program Evaluation is to collect, maintain and evaluate Community Services Board data required for regulatory authorities in order to improve the quality of consumer services, maximize revenue and maintain accreditation and licensing.			
Expenditures	\$1,240,254	\$1,178,718	\$1,256,841
FTE's	N/A	15.85	15.9
Reimbursement unit cost as a % of self pay and third party revenues received	6.7%	6.7%	6.7%
# of records reviewed	377	200	300
# of licensing citations	17	0	0
HUMAN RESOURCES - The goal of Human Resources is to assist department managers in recruiting, hiring, promoting and retaining a highly qualified and diverse workforce to meet the needs of the Department.			
Expenditures	\$427,482	\$499,363	\$427,209
FTE's	N/A	5.1	5.1
# of hires	102	148	148
# of hires per FTE	N/A	29	29
% of users responding to annual customer satisfaction survey rating DCHS Human Resources as "helpful"	N/A	N/A	TBD
STRATEGIC INITIATIVES & COMMUNICATION– The goal of Strategic Initiatives & Communication is to raise visibility about the programs and services offered by the department and provide leadership in implementing department-wide changes.			
Expenditures	\$1,023,020	\$1,062,745	\$1,146,943
FTE's	N/A	9.9	9.9
Number of clients assisted by special events funds	N/A	N/A	TBD
In-kind value of volunteer hours	N/A	N/A	TBD

Alexandria Fund for Human Services

The goal of the Alexandria Fund for Human Services is to provide human service programs for young children, youth, seniors, immigrants and person's with disabilities, through a competitive grant award process to community-based organizations, to meet human services priorities in the community.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	2.5%	2.2%	2.2%
Total Expenditures	\$2,081,514	\$2,033,259	\$2,033,259
Less Revenues	\$0	\$0	\$0
Net General Fund Expenditures	\$2,081,514	\$2,033,259	\$2,033,259
Program Outcomes			
% of objectives met as reported by Fund for Human Services grantees	87.0%	90.0%	90.0%

Activity Data

CHILDREN'S FUND – The goal of the Children's Fund is to provide increased access to high quality early childhood programs with comprehensive services to ensure safety and quality programs for at-risk children.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$922,939	\$907,202	\$907,202
FTE's	N/A	0.0	0.0
# of children served in classrooms with comprehensive services	369	462	348
# of children receiving home-based early intervention services	285	200	200
Cost per child served	\$1,411	\$1,370	\$1,655
% of objectives met as reported by grantees	90.0%	90.0%	90.0%

YOUTH FUND – The goal of the Youth Fund is to promote and enhance youth development by mobilizing community organizations to take action to promote positive development among Youth.			
Expenditures	\$300,553	\$277,147	\$277,147
FTE's	N/A	0.0	0.0
# of grants awarded	19	20	20
# of youth served (direct services)	3,515	3,000	3,000
Cost per youth served	\$86	\$92	\$92
% of objectives met as reported by grantees	91.0%	90.0%	90.0%

Alexandria Fund for Human Services, continued

Activity Data

COMMUNITY PARTNERSHIP FUND – The goal of the Community Partnership Fund is to provide human services to eligible Alexandrians to meet broad human service priorities in the community.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$858,022	\$848,910	\$848,910
FTE's	N/A	0.0	0.0
# of residents served through grant-funded programs	25,503	22,000	22,000
# of grants awarded	28	33	33
Cost per resident served	\$33.64	\$38.59	\$38.59
% of objectives met as reported by grantees	80.0%	90.0%	90.0%

Adult Services Leadership and Management Support Services Program

The goal of Leadership & General Management (or Leadership & Management Support Services as in the FY 2011 budget) is to apply administrative, technical, and management expertise to support the provision of effective and essential safety net services to Alexandrians.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	0.5%	2.0%	1.5%
Total Expenditures	\$437,083	\$1,837,073	\$1,378,890
Less Revenues	\$32,268	\$32,755	\$0
Net General Fund Expenditures	\$404,815	\$1,804,318	\$1,378,890
Program Outcomes			
% of effectiveness measures met	80.0%	95.0%	95.0%

Activity Data

LEADERSHIP & MANAGEMENT – The goal of Leadership & Management is to lead, manage, and support all activities of the Center for Adult Services and collaborate with other government institutions in order to effectively and efficiently achieve the Center's Goals.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$437,083	\$1,837,073	\$1,378,890
FTEs	N/A	15.0	15.0
# of FTEs managed in Center	N/A	271.9	271.8
\$ of Center expenditures managed	\$26,359,318	\$28,373,887	\$28,050,652
% of effectiveness measures met	80.0%	95.0%	95.0%

Adult Mental Health and Substance Abuse Program

The goal of Adult Mental Health and Substance Abuse Services is to provide accurate and effective assessment, treatment and support to adults with a mental health, substance abuse, or co-occurring disorder to help them eliminate and/or manage their symptoms, and improve their ability to function independently in the community.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	17.2%	16.1%	16.7%
Total Expenditures	\$14,555,206	\$14,609,966	\$15,142,680
Less Revenues	\$7,578,460	\$8,127,005	\$8,267,356
Net General Fund Expenditures	\$6,976,746	\$6,482,961	\$6,875,324
Program Outcomes			
% of consumers who maintained or improved functioning levels	82.0%	70.0%	70.0%

Activity Data

CASE MANAGEMENT – The goal of Case Management, Recovery Coaching and Homeless Outreach services is to provide outreach, engagement and case management services to individuals who are homeless and have a severe and persistent mental illness or co-occurring MH/SA disorders; and provide individualized assessment, planning, treatment, linkage and monitoring services to increase consumers’ ability to live independently, minimize the frequency of psychiatric hospitalizations and increase periods of abstinence from substances.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$1,732,455	\$1,781,885	\$1,926,555
FTE's	N/A	23.1	23.1
# of consumers served	792	875	875
# of service hours provided	17,050	18,979	18,979
Cost per service hour	\$102	\$94	\$102
% of homeless consumers with mental illness who are successfully linked to MH services	64.0%	45.0%	50.0%
% consumers who will maintain/improve functioning as measured by changes in scores on a standardized instrument	82.0%	70.0%	70.0%

Adult Mental Health and Substance Abuse Program, continued

Activity Data

PSYCHOSOCIAL REHABILITATION & MENTAL HEALTH VOCATIONAL SERVICES - The goal of the West End Clubhouse and Vocational program is to promote recovery, vocational readiness, and to assist individuals obtain and maintain satisfying employment and achieve and maintain the highest level of independence possible.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$689,528	\$741,161	\$774,726
FTE's	N/A	8.6	8.6
# of consumers served	202	212	212
# of consumer hours of services provided (Psychosocial Rehabilitation)	47,694	51,200	51,200
# of service days (Sheltered Employment)	110	150	150
# of service hours provided (Individual Employment)	1,476	1,464	1,464
Cost per consumer served	\$3,414	\$3,496	\$3,654
% of consumers served who will be maintained in the community without hospitalization	92.0%	90.0%	90.0%
PSYCHIATRIC SERVICES – The goal of Psychiatric Services is to provide psychiatric evaluation, medications and medication management, nursing services and health education to persons experiencing psychiatric symptoms.			
Expenditures	\$1,185,921	\$1,518,429	\$1,636,532
FTE's	N/A	7.5	7.5
# of consumers served	1,467	1,400	1,400
# of service hours provided	6,077	5,136	5,136
Cost per service hour	\$195	\$296	\$319
OUTPATIENT SERVICES - The goal of Outpatient Treatment is to provide individuals with a serious mental illness, substance use, or co-occurring (MH/SA) disorder individualized assessment, planning, treatment (individual, group and family), linkage and monitoring services in order to increase their ability to live independently, minimize the frequency of psychiatric hospitalizations and increase periods of abstinence from substances.			
Expenditures	\$3,721,717	\$3,234,986	\$3,285,334
FTE's	N/A	31.5	31.5
# of consumers served	1,986	1,925	1,925
# of service hours provided	24,674	21,255	21,255
Cost per service hour	\$151	\$152	\$155
% of consumers discharged from outpatient programs who meet or partially meet treatment goals	82.0%	75.0%	75.0%

Adult Mental Health and Substance Abuse Program, continued

Activity Data

JAIL SERVICES - The goal of Jail Services is to provide mental health and substance abuse services to City of Alexandria Detention Center (ADC) inmates to help them adjust to incarceration, promote safety and stabilization, and to improve their functioning.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$1,137,104	\$1,107,154	\$1,036,861
FTE's	N/A	11.0	11.0
# of consumers served	979	975	975
% of inmates receiving substance abuse treatment who report progress toward meeting goals as collected three times during program	100.0%	95.0%	95.0%
% of inmates receiving Jail Services who report a "more hopeful" mental status as a result of service	N/A	75.0%	75.0%
Cost per consumer served	\$1,161	\$1,136	\$1,063
DETOXIFICATION SERVICES – The goal of the Detox Unit is to safely and effectively detoxify adults addicted to drugs and/or alcohol in a non-medical setting, assist consumers in learning about addiction, and help consumers transition from the Detox Unit to ongoing substance abuse treatment so they may continue their progress toward a drug-free life.			
Expenditures	\$2,045,689	\$1,847,443	\$648,927
FTE's	N/A	7.1	7.1
# of consumers	278	300	225
# of bed days provided	5,698	6,465	2,200
Cost per bed day	\$359	\$286	\$295
% of discharged who are maintained in the community for 90+ days without subsequent Detox Services	87.0%	80.0%	80.0%
RESIDENTIAL SERVICES – The goal of Residential and Supported Living services is to provide individuals with a serious mental illness or co-occurring (MH/SA) disorders, individual assessment, planning, treatment linkages and monitoring services in order to increase their ability to live independently, minimize the frequency of psychiatric hospitalizations and increase periods of abstinence from substances.			
Expenditures	\$4,042,791	\$4,378,908	\$5,833,745
FTE's	N/A	67.7	67.7
# of consumers	216	236	286
# of bed days provided	41,625	44,811	48,811
Cost per bed day	\$92	\$94	\$112
# of service hours provided in supported living program	2,651	2,561	2,561
Cost per service hour in the supported living program	\$79	\$65	\$67
% of consumers who are discharged from residential programs who will transition to a similar or less-intensive housing situation	84.6%	70.0%	70.0%

Emergency & Crisis Response Services Program

The goal of Emergency and Crisis Response Services is to provide state mandated crisis intervention and assessment services to persons in Alexandria to help promote safety and stabilization, and to help individuals improve their functioning.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total All Funds Budget	1.0%	0.8%	0.9%
Total Expenditures	\$836,466	\$726,754	\$803,571
Less Revenues	\$392,261	\$315,223	\$359,352
Net General Fund Expenditures	\$444,205	\$411,531	\$444,219
Program Outcomes			
% of consumers who report feeling "more hopeful" after intervention	84.0%	75.0%	75.0%

Activity Data

CRISIS RESPONSE AND ASSESSMENT – The goal of Crisis Response and Assessment Services is to provide State-mandated immediate clinical crisis intervention services, 24 hours a day, to persons and groups in Alexandria to help ensure the safety and well being of all citizens and City staff, including assistance to first responders and the public during and following critical incidents.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$836,466	\$726,754	\$803,571
FTE's	N/A	6.5	6.5
# of consumers served	621	600	600
# of critical incidents responded to	13	10	10
Cost per coverage hour (8,750 coverage hours per year; 24 hours/day x 365 days)	\$96	\$83	\$92
% of consumers who report feeling "more hopeful" after intervention	84.0%	75.0%	75.0%

Intellectual Disability Services for Adults Program

The goal of Intellectual Services for Adults is to provide accurate and effective assessment and support to adults with an intellectual disability to help them improve or maintain their ability to function independently in the community.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total All Funds Budget	7.3%	6.5%	6.3%
Total Expenditures	\$6,135,830	\$5,890,943	\$5,725,636
Less Revenues	\$3,054,631	\$2,922,792	\$2,811,723
Net General Fund Expenditures	\$3,081,199	\$2,968,151	\$2,913,913
Program Outcomes			
% of consumers who were able to reach some or all of their goals over the past year	88.0%	85.0%	85.0%

Activity Data

SUPPORT COORDINATION SERVICES – The goal of support coordination services is to provide adults with an intellectual disability an assessment of their strengths and needs, links with services, and monitoring of progress towards their goals in order to maximize the individual’s level of functioning, increase social interaction and use of natural supports within the community.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$679,617	\$715,226	\$742,997
FTE's	N/A	7.5	7.5
# of consumers served	156	175	175
# of staff hours of service provided	5,216	6,014	6,014
Cost per staff hours of service provided	\$130	\$119	\$124
% of adults with intellectual disabilities who were able to reach some or all of their goals over the past year	88.0%	85.0%	85.0%

RESIDENTIAL SERVICES – The goal of Residential Services (group homes and apartments) is to provide comprehensive, supervised residential services to Alexandrians who have an intellectual disability and need support within the home to live in the community in order to maximize their level of functioning, increase social interaction and use of natural supports within the community.			
Expenditures	\$4,041,023	\$3,823,890	\$3,564,864
FTE's	N/A	42.0	41.9
# of residents served	55	52	52
# of bed days provided	16,673	17,176	17,176
Cost per bed day	\$242	\$223	\$208
% of consumers or authorized representatives who report achieving some or all residential treatment goals	83.0%	85.0%	85.0%

Intellectual Disability Services for Adults Program, continued

Activity Data

DAY SUPPORT AND VOCATIONAL SERVICES – The goal of Day Support and Vocational Services is to provide a respectful and supportive environment where adults with an intellectual disability can structure their days with meaningful activities and help them achieve the highest level of independence possible through the provision of consumer-driven group and sheltered employment services.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$1,415,189	\$1,351,827	\$1,417,775
FTE's	N/A	13.2	13.2
# of consumers served	75	75	75
# of client service hours provided (Day Support)	62,533	62,610	62,610
# of service hours provided (Individual Employment)	173	179	179
# of service days provided (Group Employment)	3,256	3,134	3,134
Cost per consumer	\$18,869	\$18,024	\$18,904
Average daily hours Day Support consumers participate in meaningful activities	5	5	5

Aging and Adult Services Program

The goal of Aging and Adult Services is to provide resources and services to seniors and adults with disabilities in order to help them maintain their highest level of independence and remain safely in the community.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	5.2%	5.9%	5.5%
Total Expenditures	\$4,394,733	\$5,309,151	\$4,999,875
Less Revenues	\$1,692,349	\$1,781,337	\$1,689,840
Net General Fund Expenditures	\$2,702,384	\$3,527,814	\$3,310,035
Program Outcomes			
% effectiveness of Aging Programs as measured by effectiveness goals	99.0%	97.0%	100.0%

Department of Community & Human Services

Aging and Adult Services Program, continued

Activity Data

ADULT PROTECTIVE SERVICES – The goal of Adult Protective Services is to investigate reports and then provide services and resources necessary to protect seniors and adults with disabilities from abuse, neglect and/or exploitation pursuant to the Code of Virginia.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$398,889	\$546,109	\$498,441
FTE's	N/A	4.5	4.5
# of reports investigated	215	220	225
Monthly average # of cases managed	118	160	140
% of investigations initiated within 24 hours of report	96.0%	98.0%	98.0%
% of cases without further incidence of abuse, exploitation, or neglect within 12 months	98.0%	97.0%	97.0%
AGING-IN-PLACE SERVICES – The goal is to provide assessment for non-medical in home services, basic resources such as food, and transportation, to enable seniors and adults with disabilities to remain safely in their homes. This area also includes the Adult Day Care Center.			
Total Expenditures	\$3,032,948	\$3,811,684	\$3,998,493
FTE's	N/A	21.8	21.8
Monthly average # of companion cases managed	210	289	280
Medicaid Home and Community Based Screenings	116	N/A	120
% of clients stay safely in home	100.0%	100.0%	100.0%
% of home meals delivered on schedule	98.0%	100.0%	100.0%
# of one-way senior taxi trips	12,520	13,000	13,200
Cost per one-way senior taxi trip	\$17	\$18	\$18
RESIDENTIAL PLACEMENT AND ASSISTANCE – The goal of Residential Placement and Assistance is to provide assessment and placement of indigent seniors and disabled adults in a City governed facility for nursing home and assisted living services.*			
Expenditures	\$572,626	\$629,664	\$110,064
FTE's	N/A	1.0	1.0
# of beds budgeted	20	33	25
Total Annual Cost per budgeted bed	\$28,631	\$19,081	\$4,456
OLDER ADULT CLINICAL SERVICES – The goal of Older Adult Clinical Services is to provide accurate and effective assessment and treatment to adults age 60+.			
Expenditures	\$390,271	\$321,693	\$392,877
FTE's	N/A	4	4
# of consumers served	127	156	150
# of service hours provided	3,904	3,404	3,404
Cost per service hour	\$100	\$95	\$115
% of consumers who partially or fully meet treatment goals as assessed by clinician & consumer	N/A	75.0%	75.0%

Children and Families Leadership and Management Support Services Program

The goal of Leadership & General Management (or Leadership & Management Support Services as in the FY 2011 budget) is to apply administrative, technical, and management expertise to support the provision of effective and essential safety net services to Alexandrians.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	0.3%	0.6%	0.4%
Total Expenditures	\$250,118	\$543,020	\$376,157
Less Revenues	\$105,734	\$133,290	\$54,213
Net General Fund Expenditures	\$144,385	\$409,729	\$321,944
Program Outcomes			
% of effectiveness measures met	77.0%	95.0%	95.0%

Activity Data

LEADERSHIP & MANAGEMENT – The goal of Leadership & Management is to lead, manage, and support all activities of the Center for Adult Services and collaborate with other government institutions in order to effectively and efficiently achieve the Center's Goals.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$250,118	\$543,020	\$376,157
FTE's	N/A	3.5	3.5
# of FTEs managed in Center	N/A	123.1	125.2
\$ of Center expenditures Managed	\$36,216,615	\$38,275,256	\$37,479,177
% of effectiveness measures met	77.0%	95.0%	95.0%

Early Childhood Program

The goal of Early Childhood is to provide high quality childhood education resources for children to ensure school readiness and to reduce the incidence of mental illness, Intellectual Disability and substance abuse through effective prevention and early intervention.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	14.3%	13.2%	12.7%
Total Expenditures	\$12,101,129	\$11,988,757	\$11,538,979
Less Revenues	\$8,254,761	\$7,624,445	\$7,605,700
Net General Fund Expenditures	\$3,846,368	\$4,364,312	\$3,933,279
Program Outcomes			
% of children attending accredited or STAR rated child care centers	67.0%	75.0%	75.0%

Activity Data

CHILD CARE SERVICES – The goal of Child Care Services is to provide financial assistance with child care services to income eligible families to allow parents to work or to attend a school or education program leading to employment.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$6,437,069	\$6,369,343	\$5,667,661
FTE's	N/A	12.3	12.3
# of families that received child care services	572	397	600
# of children that received child care services	861	675	900
Cost per child served	\$7,476	\$9,436	\$6,297
# of children served (VPI)	246	250	275
HEAD START - The goal of Head Start is to provide quality preschool experience and comprehensive services to low-income families to help children develop the skills necessary for school readiness through a contractual relationship with a local non-profit.			
Expenditures*	\$2,283,899	\$2,024,707	\$2,102,517
FTE's	N/A	0.3	0.3
# of children served	309	252	252
Cost per child served	\$7,391	\$8,035	\$8,343
% of children passing Phonological Awareness Literacy Screenings (PALS)	83.0%	85.0%	85.0%

*ARRA funding while not part of the base budget is reflected in actuals for FY 2010

Early Childhood Program, continued

Activity Data

OUT OF SCHOOL TIME SERVICES – The goal of Out-of-School Time Services is to support, promote and provide quality before and after school programs for children of the City's working families so that they are engaged in structured and supervised activities during non-school hours.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$1,825,523	\$1,805,706	\$1,795,706
FTE's	N/A	0.0	0.0
# of students enrolled	1,416	1,461	1,100
Service Days provided	234	233	238
% of parents rating vendor provided programs as good or excellent	95.0%	95.0%	95.0%
Cost per student per day of service	\$10	\$10	\$13
EARLY INTERVENTION – The goals of Early Intervention Services are to help children 0 to 3 with developmental disabilities reach their full potential and to provide on-site mental health assessment, early intervention, and prevention for at-risk children ages 3 to 6 and to reduce their aggressive behavior and increase their social skills.			
Expenditures	\$1,554,637	\$1,789,001	\$1,973,095
FTE's	N/A	7.0	7.0
# of service hours provided (Parent Infant Education/MH Prevention)	7,490	7,529	7,529
# of consumers served (Parent Infant Education/MH Prevention)	346	350	350
% of children who improve in at least one area of development	75.0%	75.0%	75.0%
REGULATORY SERVICES AND RESOURCE DEVELOPMENT - The goal of Regulatory Services and Resource Development is to determine initial and on-going compliance of family child care providers with City ordinances and DCHS and State regulations and to provide training, education, mentoring and support for family child care providers and child care staff in order to develop and maintain high quality early childhood experiences.			
Expenditures*	N/A	N/A	\$511,485
FTE's	N/A	N/A	2.9
# of Early Childhood Training hours provided**	N/A	N/A	2,160
# completing Vocational English as Second Language Class	68	75	140
# of providers regulated	211	181	180
# of Center Staff completing CDA (Child Development Associate) credential	10	10	10
Cost per training hours provided	N/A	N/A	\$1,031

*This is new activity starting in FY 2012

**Starting FY 2012, yearly training requirement increased from 6 to 12 hours

Department of Community & Human Services

Child Welfare Program

The goal of Child Welfare Services is to ensure the safety and well-being of children at risk of neglect or abuse and foster a permanent connection to family.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	12.4%	12.6%	11.9%
Total Expenditures	\$10,499,717	\$11,431,039	\$10,851,901
Less Revenues	\$7,347,343	\$7,618,769	\$7,032,980
Net General Fund Expenditures	\$3,152,374	\$3,812,270	\$3,818,921
Program Outcomes			
% of children without recurrence of maltreatment	100.0%	100.0%	100.0%

Activity Data

CHILD PROTECTIVE SERVICES – The goal of Child Protective and Family Services is to investigate allegations of child abuse/neglect and to identify service needs to reduce risk and secure safety for children and to provide services to at-risk families to prevent/reduce child abuse/neglect and promote safety.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$2,799,849	\$2,907,155	\$2,348,275
FTE's	N/A	20.9	20.9
Monthly average # of families receiving prevention and child protection services	195	175	252
Cost per family served	\$14,358	\$16,612	\$9,319
% of children without recurrence of maltreatment	100.0%	100.0%	100.0%

FOSTER CARE & CASE MANAGEMENT – The goal of Foster Care and Case Management is to provide care and treatment to ensure the well being of children in foster care while working toward permanency within 12 months.			
Total Expenditures*	\$4,497,642	\$5,980,715	\$5,498,358
FTE's	N/A	29.0	29.0
\$ of non CSA foster care payments	\$1,622,948	\$2,300,000	\$2,016,091
Monthly average # of children served in foster care	164	165	146
Service delivery cost per child	\$17,529	\$22,307	\$23,851
# of approved foster homes	73	60	60
% of children in foster care that have no more than 2 placements in less than 12 months	93.9%	87.0%	87.0%
% of children re-entering foster care	7.0%	3.0%	7.0%

*Note: This activity now includes the Child Assessment & Treatment Center (CATCH) activity which was previously reported as a separate activity. Additional foster care and treatment services occur in the Foster Care Activity within the CSA Program.

Department of Community & Human Services

Child Welfare Program, continued

Activity Data

ADOPTION SERVICES – The goal of Adoption Services is to secure permanent families for children in the department's custody.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Total Expenditures	\$3,202,226	\$2,543,169	\$3,005,268
FTE's	N/A	6.38	6.38
Total \$ of adoption subsidies	\$2,644,403	\$1,700,000	\$2,228,861
Monthly average # of subsidies	183	177	177
Service delivery cost per child	\$3,048	\$4,764	\$4,386
% of children exiting to adoption whose adoption is completed within 24 months	29%	32%	28%

Comprehensive Services Act Program

The goal of the Comprehensive Services Act is to provide funding for services to at risk children and to ensure that State and local agencies, parents and private service providers work together to plan and provide services.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	11.1%	11.4%	10.9%
Total Expenditures	\$9,414,630	\$10,327,100	\$9,916,687
Less Revenues	\$4,589,809	\$5,031,084	\$4,873,162
Net General Fund Expenditures	\$4,824,821	\$5,296,016	\$5,043,525
Program Outcomes			
% of services in congregate care	13.0%	N/A	13.0%

Activity Data

CSA COORDINATION & FINANCIAL MANAGEMENT – The goal of CSA Coordination and Financial Management is to provide overall coordination and financial control for Comprehensive Services Act purchase of services.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$248,226	\$261,159	\$293,523
FTE's	N/A	3.0	3.0
\$ of funds administered	\$9,166,404	\$10,065,941	\$9,623,164
Cost per \$100,000 administered	\$2,708	\$2,594	\$3,050
% of CSA services in congregate care	13.0%	N/A	13.0%

Comprehensive Services Act Program, continued

Activity Data

COMPREHENSIVE SERVICES ACT SERVICES – The goal of CSA Services is to purchase comprehensive services for at-risk youth and families, based on the level of need and in the least restrictive environment to prevent/reduce child abuse/neglect and promote safety for at-risk families, and/or to purchase services consistent with Individual Treatment Plans, and other services for at-risk families based on level of need.	FY 2010	FY 2011	FY 2012
	Actual	Approved	Approved
Expenditures	\$9,166,404	\$10,065,941	\$9,623,164
FTE's	0.0	0.0	0.0
# of children served	575	489	545
\$ of services purchased for foster care	\$5,328,300	\$6,270,304	\$5,761,447
\$ of services purchased for special education tuition assistance	\$3,757,311	\$3,662,510	\$3,735,276
\$ of services purchased for parental placements and/or nonmandated at-risk youth	\$72,665	\$133,127	\$126,441
Cost per child served	\$15,942	\$20,585	\$17,657

Youth Development Program

The goal of the Youth Development is to promote positive youth development through effective collaborative initiatives and best practice direct service to youth and their families.

	FY 2010	FY 2011	FY 2012
	Actual	Approved	Approved
Program Totals			
% of Total Budget	1.9%	1.8%	2.3%
Total Expenditures	\$1,607,531	\$1,590,629	\$2,098,875
Less Revenues	\$632,619	\$658,605	\$899,747
Net General Fund Expenditures	\$974,912	\$932,024	\$1,199,128
Program Outcomes			
% of participants reporting a positive change as a result of the program	N/A	75.0%	75.0%
% of community members reporting that progress is being made on mutually agreed upon goals	N/A	90.0%	90.0%

Activity Data

YOUTH DEVELOPMENT – The goal of Youth Development is to support and motivate youth to avoid risky behaviors and achieve success at school and at home through best practice programming and coordination and collaboration with youth, parents, professionals and others.	FY 2010	FY 2011	FY 2012
	Actual	Approved	Approved
Expenditures	\$1,607,531	\$1,590,629	\$2,098,875
FTE's	N/A	19.1	18.6
# of youth served	249	150	150
# of Project Discovery students served	130	131	120
% of Project Discovery students who are accepted in post-secondary educational programs	95.0%	92.0%	92.0%
% of participants reporting a positive change as a result of the program	N/A	75.0%	75.0%
% decrease in teen pregnancy rate (most recent year)	1.1%	1.0%	1.0%
% decrease in alcohol use by teens	N/A	1.0%	1.0%

Department of Community & Human Services

Child and Family Treatment/Behavioral Program

The goal of the Child and Family Behavioral Health program is to provide effective treatment for at risk children, youth and their families to measurably improve their functioning in key areas of their lives.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	2.8%	2.6%	2.4%
Total Expenditures	\$2,343,490	\$2,394,711	\$2,185,093
Less Revenues	\$1,535,021	\$1,641,257	\$1,394,859
Net General Fund Expenditures	\$808,469	\$753,454	\$790,234
Program Outcomes			
% youth served by the Homebased Program maintained in the community	97.7%	90.0%	90.0%

Activity Data

YOUTH AND FAMILY OUTPATIENT SERVICES – The goal of Youth and Family Outpatient Services is to evaluate and treat children and youth with severe emotional disturbance and/or substance abuse challenges and their families to improve their functioning in key areas of their lives.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$1,543,937	\$1,657,673	\$1,427,661
FTE's	N/A	14.7	14.5
# of service hours provided	11,972	13,346	13,346
# of consumers	621	700	700
Cost per service hour	\$129	\$124	\$107
% of children receiving services who maintain or improve functioning	60.0%	60.0%	60.0%

HOMEBASED SERVICES – The goal of Homebased Services is to provide timely, intensive, supportive, and community based interventions for children through 21 years of age and their families in order to maintain youth with their families in the community.			
Expenditures	\$799,553	\$737,038	\$757,432
FTE's	N/A	7.0	7.0
# of service hours provided	7,579	6,165	6,165
# of consumers	103	110	110
Cost per service hour	\$105	\$120	\$123
% youth served by the Homebased Program maintained in the community	97.7%	90.0%	90.0%

Domestic Violence and Sexual Assault Services Program

The goal of Domestic Violence and Sexual Assault Services is to advocate for and provide support to women, men, and children affected by sexual and domestic violence in order to reduce the effects of crisis in a person's life, restore balance and increase safety.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	1.7%	1.6%	1.5%
Total Expenditures	\$1,404,152	\$1,488,196	\$1,361,103
Less Revenues	\$490,329	\$490,848	\$432,430
Net General Fund Expenditures	\$913,823	\$997,348	\$928,673
Program Outcomes			
At least 70% of survivors are able to identify their safety options	95.0%	70.0%	70.0%

Activity Data

DOMESTIC VIOLENCE AND SEXUAL ASSUALT SERVICES – Advocate for and provide support to women, men, and children affected by sexual and domestic violence in order to reduce the effects of crisis in a person's life, restore balance and increase safety.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$1,404,152	\$1,488,196	\$1,361,103
FTE's	N/A	14.4	13.8
# of calls received on Sexual Assault and Domestic Violence Hotlines	2,141	2,200	2,200
# of youth clients served through supportive counseling	333	225	300
# of services received by adult clients	8,798	6,750	7,000
# of adult clients served through supportive counseling	1,345	840	900
At least 70% of individuals calling the hotline are more informed about services available	100.0%	70.0%	70.0%
At least 75% of survivors are provided with services/referrals which increases their capacity to live a violence-free life	97.0%	95.0%	95.0%

Economic Support Leadership and Management Support Services Program

The goal of Leadership & General Management (or Leadership & Management Support Services as in the FY 2011 budget) is to apply administrative, technical, and management expertise to support the provision of effective and essential safety net services to Alexandrians.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	1.0%	0.8%	0.6%
Total Expenditures	\$812,745	\$759,909	\$507,848
Less Revenues	\$129,010	\$62,576	\$0
Net General Fund Expenditures	\$683,735	\$697,332	\$507,848
Program Outcomes			
% effectiveness measures met	90.0%	N/A	90.0%

Activity Data

LEADERSHIP & MANAGEMENT – responsible for ensuring the coordinated and expeditious delivery of services to clients in need of immediate and ongoing services to support their self-sufficiency.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$812,745	\$759,909	\$507,848
FTE's	N/A	4.7	4.7
# of FTEs managed in Center	N/A	106.0	106.0
\$ of Center expenditures Managed	\$11,863,080	\$12,357,519	\$13,623,735
% of effectiveness measures met	90.0%	N/A	90.0%

Community Services Program

The goal of Community Services is to provide financial assistance, medical assistance, counseling and support services, that allow households and eligible individuals to re-establish or maintain self-sufficiency and affordable housing.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	9.5%	9.6%	10.5%
Total Expenditures	\$8,000,957	\$8,711,910	\$9,521,168
Less Revenues	\$4,457,500	\$4,387,688	\$4,356,622
Net General Fund Expenditures	\$3,543,457	\$4,324,222	\$5,164,546
Program Outcomes			
Clients served within state mandated time frames	96.0%	90.0%	92.0%

Activity Data

COMMUNITY AND EMERGENCY SERVICES – Provide financial assistance, access to State benefit programs, comprehensive case management, and community referral services to promote the stability, self-sufficiency, health and well-being of income-eligible households.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$4,792,279	\$6,008,709	\$7,048,518
FTE's	N/A	63.2	63.2
% of Benefit Program intake cases processed within State required time frames	95.5%	90.0%	92.0%
Average monthly number of Medicaid cases, SNAP, and TANF	12,187	13,379	13,000
Number of Households receiving State Energy Assistance Program (duplicated)	1,108	1,048	1,020
\$ Value of Benefit Programs and Energy Assistance	\$67,616,130	\$63,704,000	\$67,600,000
# of clients served with short-term safety net services	3,363	4,000	3,500
\$ of short-term safety net assistance provided	\$315,425	\$509,789	\$297,000
\$ value of community donations disseminated	\$131,789	\$145,000	\$115,000

Community Services Program, continued

Activity Data

HOMELESS PREVENTION – Provision of financial assistance, comprehensive case management, and referral services to stabilize households at risk of experiencing homelessness.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$2,423,686	\$1,208,499	\$745,070
FTE's	N/A	3.0	3.0
# of clients served	273	225	283
# of households served	155	105	164
\$ of direct financial assistance	\$547,610	\$520,000	\$577,177
Cost per client served	\$8,878	\$5,371	\$2,633
% of households who are still in their homes 6 months later	70.0%	70.0%	70.0%
HOMELESS SERVICES – Provision of a coordinated Continuum of Care consisting of homeless services and resources, in collaboration with community partners, to individuals currently experiencing homelessness.			
Expenditures	\$784,992	\$1,494,702	\$1,727,580
FTE's	N/A	5.1	5.1
Alexandria Community (Emergency) Shelter - contract \$	\$730,002	\$730,002	\$793,728
Winter Shelter - contract \$	\$45,000	\$99,000	\$99,000
Transitional Housing \$	\$63,000	\$63,000	\$63,000
# of clients served in shelters or transitional housing	489	539	538
# of bed nights	36,498	38,971	38,971
% of households developing a self-sufficiency assessment within 72 hours of entering shelter	94.0%	95.0%	95.0%
Cost per bed nights in shelters or transitional housing	23	23	25

JobLink Employment Services Program

The goal of the JobLink Employment Services Program is to bring together job seekers who desire permanent employment and businesses that need reliable employees in order to increase self-sufficiency and promote economic development.

Program Totals	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
% of Total Budget	3.6%	3.2%	4.0%
Total Expenditures	\$3,049,378	\$2,885,700	\$3,594,719
Less Revenues	\$1,014,646	\$847,085	\$1,022,168
Net General Fund Expenditures	\$2,034,732	\$2,038,616	\$2,572,551
Program Outcomes			
% of Clients Rating Service as Good or Excellent	90.0%	81.0%	80.0%

Activity Data

ADULT EMPLOYMENT – The goal of Adult Employment is to provide employment services to adults to increase self-sufficiency. Clients served include those affected by layoffs, those who are low income and unemployed or underemployed, those who have disabilities, those who were previously incarcerated, as well as refugees, food stamp recipients, and other City residents not eligible for special programs.	FY 2010 Actual	FY 2011 Approved	FY 2012 Approved
Expenditures	\$2,488,888	\$2,245,714	\$3,018,506
FTE's	N/A	26.9	26.9
# of adult clients served	2,477	2,456	2,477
Cost per adult client served	\$1,005	\$914	\$1,219
Average hourly wage full time per placement	\$15.00	\$13.83	\$15.00
# of VIEW clients served	466	408	475
% of VIEW clients in a work activity	92.0%	70.0%	85.0%
YOUTH EMPLOYMENT – The goal of Youth Employment is to provide employment services to low-income clients, ages 14 to 21, to increase employability and self-sufficiency.			
Expenditures	\$560,490	\$639,986	\$576,213
FTE's	N/A	3.2	3.2
# of all youth served	621	597	625
Cost per youth served	\$903	\$1,072	\$922
Hourly average wage per placement	\$7.27	\$6.41	\$7.25

Department of Community & Human Services

Summary of Budget Changes

Adjustments to Maintain Current Services

Activity			FY 2012 Approved
General Fund Adjustments			
Department-wide	<i>Leases</i>	0.0	\$109,828
<p>Lease costs at various DCHS sites throughout the City are increasing by \$109,828. The City is assuming the full cost of rent at the Center for Alexandria's Children (\$58,278). Since the initial lease agreement in 2007, the City has occupied the majority of the space over time and CAC staff occupy little. Another increase is \$32,046 for the property at 2525 Mt. Vernon Avenue (formerly referred to as DHS Headquarters), as a result of a renegotiated lease in FY 2010.</p>			
Homeless Services	<i>New Hope Homeless Shelter</i>	0.0	\$73,226
<p>In FY 2011 the City put an RFP out for homeless shelter services and the resulting contract increased the City's cost by \$73,226. The City's other homeless shelter contracts with Community Lodgings (\$63,250) and the Carpenter's Shelter (\$40,639) did not change in FY 2012.</p>			
Residential Placement & Assistance	<i>Birmingham Green</i>	0.0	\$31,251
<p>The City's share of the interjurisdictional agreement to provide elderly residential care through Birmingham Green is increasing by \$31,251.</p>			
Various ID/SA Activities	<i>Client Services</i>	0.0	\$12,181
<p>DCHS contracts with non-profit providers for residential, day support and vocational services to assist clients with intellectual disabilities or who struggle with substance abuse.</p>			
Aging-in-Place Services	<i>Senior Services of Alexandria</i>	0.0	\$12,000
<p>Funding for Senior Services of Alexandria increases by \$12,000 because the cost of coordinating meal delivery is being incurred at an amount greater than what is being funded through special revenue. This adjustment allows DCHS to continue current levels of service.</p>			
Comprehensive Services Act	<i>Program Cost</i>	0.0	(\$201,139)
<p>The costs (including the state share) for mandated services associated with the Comprehensive Services Act (CSA) are projected to decrease by \$437,167 resulting in a corresponding General Fund decrease of \$201,139. Total program costs are expected to be \$9,628,774 compared to \$10,065,941 in FY 2011. Decreased program costs continue to be the result of decreasing caseload levels and the result of bringing our children home to community-based treatment programs which are less expensive than residential programs, and which provide better services for most children.</p>			

Department of Community & Human Services

Summary of Budget Changes

Adjustments to Maintain Current Services

Activity		0.0	FY 2012 Approved
General Fund Adjustments			
Various	<i>Turnover Rate</i>	0.0	(\$90,000)
The applied turnover savings rate in the CSB areas of the DCHS were increased from 2.5% to 3.0% to better reflect turnover in this area of the department. The increase in the turnover rate resulted in a reduction of \$90,000.			
Disability Employment	<i>Position Cost</i>	0.0	(\$40,000)
A portion of the cost of one position will be paid for with Special Revenues rather than General Fund money. This decreases the General Fund cost by \$40,000.			
Aging Administration	<i>Alignment with Expenditures</i>	0.0	(\$40,000)
The budget for Aging Administration was reduced by \$40,000 in order to more closely align with actual expenditures.			
Companion Program	<i>Medicaid Waiver Program</i>	0.0	(\$94,000)
The budget for the VDSS Companion Program was reduced by \$94,000 in order to more closely align with actual expenditures. Since FY 2009 staff has reduced the Companion Aide Program's expenditures through more careful screening of participants which in some cases has resulted in clients being referred to the Medicaid Home and Community Based Waiver Program. Enrolling clients in this program reduces General Fund expenditures.			
OSTP	<i>Administrative Costs</i>	0.0	(\$30,000)
As a result of efficiencies and program utilization the administrative expenditures for the Out of School Time Program (OSTP) have decreased. In FY 2012, the General Fund budget for administrative costs for the OSTP can be reduced by \$30,000.			
OECD	<i>Local Supplement to Day Care Providers</i>	0.0	(\$50,000)
The General Fund budget for the local supplement to day care providers is reduced by \$50,000 to more closely align with actual expenditures.			
Emergency Services	<i>Dental Services</i>	0.0	(\$50,000)
The General Fund budget for the Dental Services activity within the Emergency Services program is reduced by \$50,000 to more closely align with actual expenditures.			

Department of Community & Human Services

Summary of Budget Changes

Adjustments to Maintain Current Services

Activity			FY 2012 Approved
Special Revenue Adjustments			
Child Welfare	<i>Foster Care IVE</i>	0.0	(\$871,126)
As child welfare staff have been moving children to community-based services out of residential settings, the total cost to serve qualifying Foster Care IVE children has dropped. There are no general funds in this program.			
Homeless Prevention	<i>TANF-HIP</i>	0.0	(\$36,731)
The state grant for Temporary Assistance for Needy Family for homeless intervention services (TANF-HIP) was eliminated in FY 2012.			
Crisis Intervention Team	<i>Increased State Funds</i>	0.0	\$44,129
The City has been awarded a third year of state funding for the Crisis Intervention Team grant. The Crisis Intervention Team is a state-funded program that trains Alexandria law enforcement in basic mental health and crisis de-escalation techniques as part of the overall jail diversion continuum.			

Supplemental Adjustments

Activity	Adjustment		FY 2012 Approved
Early Childhood	<i>Affordable & Quality Preschool</i>	0.0	\$253,008
During the FY 2012 budget process increased access to affordable and quality preschool services was identified by both City and School staff as an unfunded priority. Working together, City and School staff developed a joint recommendation to serve an additional 64 four-year olds (32 served by the City and 32 by the Schools) at a cost of \$450,000. The General Fund budget for DCHS increases by \$253,008 in order to provide preschool services through privately operated classrooms to 32 children now on the Fee System Waitlist. This General Fund contribution to preschool services will drawdown an additional \$96,000 in state Virginia Preschool Initiative (VPI) revenue. (Additional information on the funding provided to the Schools for expanded preschool services can be found in the Education section of the Approved operating budget).			
Youth Development	<i>Youth Master Plan</i>	0.0	\$75,000
The \$75,000 added to the DCHS budget in FY 2012 will allow staff to develop and begin implementation of a comprehensive 0-21 year old youth master plan that is aligned with the Alexandria City Public Schools' strategic plan. The plan is intended to prepare children to succeed in school, graduate and become self-sufficient. Funding for the Youth Master Plan was identified by staff as the top priority for Strategic Plan Goal #4. As part of the add-delete process City Council reduced funding for the Youth Master Plan by \$25,000 from \$100,000 to \$75,000.			

Department of Community & Human Services

Summary of Budget Changes

Unfunded Positions Carried Over Into FY 2012

Over the past several years General Fund budget reductions have resulted in the positions noted below being unfunded and frozen. These positions are no longer included in the FTE count and their impact is felt through a continued reduction in performance measures. In some cases, positions are unfunded but can be authorized to be filled and their functions continued in the event that special revenue or reimbursement is available to the City.

Activity		FTEs	FY 2012 Approved
Community Services	<i>Clerk Typist II</i>	(1.00)	(\$21,821)
<p>Clerk Typist II's are responsible for the orderly and timely filing of caseload information so that it can be readily accessible to Eligibility Workers who deliver benefits to VDSS clients within the state mandate of seven days. Unfunding this position will prohibit DHS from fully staffing the Records Room and negatively impact internal customer service.</p>			
Community Services	<i>Eligibility Workers</i>	(3.00)	(\$85,497)
<p>These positions are responsible for determining eligibility at initial contact and maintaining continual eligibility for public assistance cases which include TANF, Medicaid and Food Stamps. The increase in caseloads will have a material effect on the quality and timeliness of meeting state mandated standards along with the ability to provide other services to clients.</p>			
Youth Development	<i>Coordinator Youth Services</i>	(1.00)	(\$86,386)
<p>The Director of the Office of Youth Services will assume responsibility for the administrative function previously performed by the Project Coordinator. Additional responsibilities have been divided among the Project staff, so as not to negatively impact the total number of clients served, and other functions may take a lower priority.</p>			
Adult MH & SA	<i>Clinical Psychiatrist</i>	(0.50)	(\$75,151)
<p>This position has been unfunded for several years. Prior to FY 2011 it was included in the Department's FTE count, but no funds were provided for the position. Beginning in FY 2011, to keep MHM RSA comparable with other City agencies, the unfunded positions are now removed from the FTE count and they are identified here.</p>			
Adult MH & SA	<i>Management Analyst I</i>	(0.50)	(\$38,622)
<p>This position has been unfunded for several years. Prior to FY 2011 it was included in the Department's FTE count, but no funds were provided for the position. Beginning in FY 2011, to keep MHM RSA comparable with other City agencies, the unfunded positions are now removed from the FTE count and they are identified here.</p>			
Adult MH & SA	<i>MHM RSA Technician I</i>	(1.00)	(\$55,643)
<p>This position has been unfunded for several years. Prior to FY 2011 it was included in the Department's FTE count, but no funds were provided for the position. Beginning in FY 2011, to keep MHM RSA comparable with other City agencies, the unfunded positions are now removed from the FTE count and they are identified here.</p>			

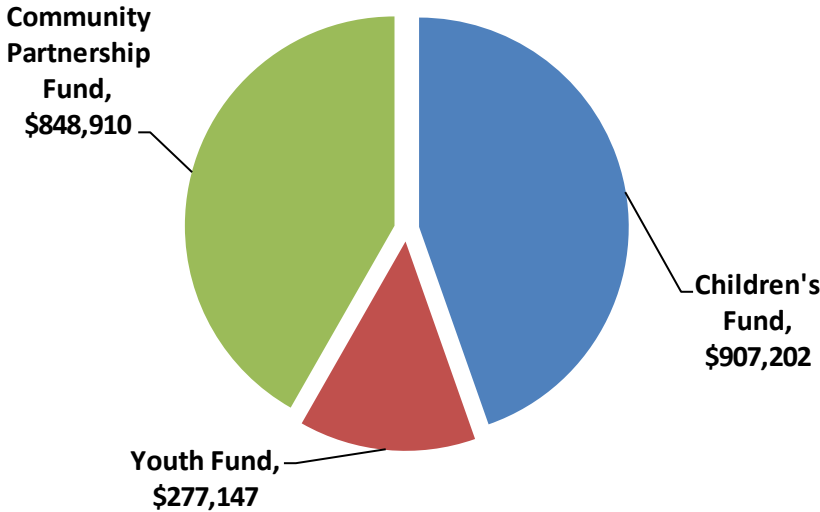
Department of Community & Human Services

Summary of Budget Changes

Unfunded Positions Carried Over Into FY 2012

Activity		FTEs	FY 2012 Approved
Adult MH & SA	<i>MHMRSA Technician I</i>	(1.00)	(\$55,643)
<p>This position has been unfunded for several years. Prior to FY 2011 it was included in the Department's FTE count, but no funds were provided for the position. Beginning in FY 2011, to keep MHMRSA comparable with other City agencies, the unfunded positions are now removed from the FTE count and they are identified here.</p>			
Adult MH & SA	<i>MHMRSA Technician II</i>	(1.00)	(\$55,643)
<p>This position has been unfunded for several years. Prior to FY 2011 it was included in the Department's FTE count, but no funds were provided for the position. Beginning in FY 2011, to keep MHMRSA comparable with other City agencies, the unfunded positions are now removed from the FTE count and they are identified here.</p>			
Adult MH & SA	<i>MHMRSA Technician II</i>	(0.50)	(\$27,822)
<p>This position has been unfunded for several years. Prior to FY 2011 it was included in the Department's FTE count, but no funds were provided for the position. Beginning in FY 2011, to keep MHMRSA comparable with other City agencies, the unfunded positions are now removed from the FTE count and they are identified here.</p>			
Various	<i>Receptionist/Phone Operator</i>	(0.50)	(\$22,109)
<p>This position has been unfunded for several years. Prior to FY 2011 it was included in the Department's FTE count, but no funds were provided for the position. Beginning in FY 2011, to keep MHMRSA comparable with other City agencies, the unfunded positions are now removed from the FTE count and they are identified here.</p>			
L&GM	<i>Contract Administrator</i>	(1.00)	(\$67,269)
<p>This position has been unfunded for several years. Prior to FY 2011 it was included in the Department's FTE count, but no funds were provided for the position. Beginning in FY 2011, to keep MHMRSA comparable with other City agencies, the unfunded positions are now removed from the FTE count and they are identified here.</p>			
Total General Fund Reduction		(11.00)	(\$591,606)

Alexandria Fund for Human Services
FY 2012 & FY 2013 Grant Awards



Department of Community & Human Services

Alexandria Fund for Human Services

FY 2012 & FY 2013 CHILDREN'S FUND GRANT AWARDS

Organization	Program	FY 2011 Funding	FY 2012 Requested Amount	FY 2012 Awarded Amount
Child and Family Network Centers	Child and Family Network Centers	\$241,937	\$284,000	\$248,337
Northern Virginia Family Services	Healthy Families Alexandria	\$295,195	\$374,610	\$302,995
Alexandria Accredited Preschools	Family Support Project	\$153,440	\$210,000	\$157,440
Northern Virginia Urban League	Alexandria Resource Mothers	\$56,630	\$82,293	\$58,030
Hopkins House Association	ASTAR	\$20,000	\$0	\$0
Hopkins House Association	Childcare Research and Resources Centers	n/a	\$75,000	\$0
Capital Youth Empowerment	Fathers In Touch	\$10,000	\$93,460	\$10,200
Stop Child Abuse Now (SCAN)	Parent Nurturing Project	\$10,000	\$15,000	\$10,200
Sisterhood, Inc.	The Sparrow's Nest	n/a	\$162,725	\$0
Total		\$787,202	\$1,297,088	\$787,202
	Commission Priorities			
Virginia Preschool Initiative	Co-pay Scholarships for Children	\$60,000	\$60,000	\$60,000
Virginia Preschool Initiative	The Campagna Center VPI Classroom	\$35,000	\$35,000	\$35,000
Community & Human Services	Child Care Training Budget	\$25,000	\$25,000	\$25,000
Total		\$120,000	\$120,000	\$120,000
Total Children's Fund Grant Awards		\$907,202	\$1,417,088	\$907,202

Department of Community & Human Services

Alexandria Fund for Human Services

FY 2012 & 2013 YOUTH FUND GRANT AWARDS

Organization	Program	FY 2011 Funding	FY 2012 Requested Amount	FY 2012 Awarded Amount
Stop Child Abuse Now (SCAN)	CASA Program	\$21,000	\$25,000	\$21,000
Northern Virginia Family Services	IPE Program	\$13,400	\$50,000	\$10,000
Alexandria Housing & Redevelopment Authority	Momentum Leadership Program	\$0	\$33,480	\$9,000
Higher Achievement	Increasing Academic Achievement	\$14,000	\$16,000	\$14,000
Alexandria Seaport Foundation	Apprenticeship Program	\$18,000	\$20,000	\$18,000
Liberty's Promise	Helping Immigrant Youth Learn about Alexandria, An After-School Program of Civic Engagement	\$0	\$50,000	\$10,000
Northern Virginia AIDS Ministry	Access Advocacy for Children	\$5,000	\$5,000	\$5,000
Northern Virginia AIDS Ministry	HIV Prevention for Youth	\$15,000	\$17,500	\$15,500
Capital Youth Empowerment Program	Project Success	\$5,000	\$35,050	\$5,000
Concerned Citizen Network of Alexandria	Reach and Rise for Excellence (RARE)	\$0	\$50,000	\$0
Tenants and Workers United	Alexandria United Teens	\$18,000	\$18,000	\$18,000
The Art League, Inc.	SOHO - Space of Her Own	\$10,000	\$10,000	\$10,000
Boys & Girls Club of Greater Washington	Power Hour - Project Learn - Goals for Graduation	\$0	\$50,000	\$0
Community Lodgings, Inc.	Afterschool and Summer Youth Education Programs for Alexandria At-Risk Children	\$15,000	\$30,000	\$15,000

Department of Community & Human Services

Alexandria Fund for Human Services

FY 2012 & 2013 YOUTH FUND GRANT AWARDS

Organization	Program	FY 2011 Funding	FY 2012 Requested Amount	FY 2012 Awarded Amount
Best Buddies Virginia	Best Buddies Middle and High School Project	\$0	\$20,000	\$10,000
Northern Virginia Urban League	Guild Grandfathers Mentoring Program	\$12,500	\$18,500	\$12,500
Northern Virginia Urban League	Math and Science Technology Academy	\$8,000	\$30,771	\$8,000
Northern Virginia Urban League	NULITES, New Horizon's & GEMS	\$0	\$36,432	\$0
Carpenter's Shelter and DCHS Center for Children & Families	People of Promise	\$10,000	\$15,000	\$10,000
Pathways to Graduation, T.C. Williams High School (formerly STEP)	Alexandria Future Need for Success: Pathways to Graduation with Titan PRIDE	\$12,000	\$18,000	\$12,000
Center for Alexandria's Children	Child Advocacy Center (CAC)	\$18,000	\$41,000	\$18,000
ENDependence Center of Northern Virginia, Inc. (ECNV)	BRIDGE (Bringing Real Independence, Growth and Empowerment)	\$0	\$35,000	\$0
Big Brothers Big Sisters of the National Capital Area	"Making a Positive Difference" in the Lives of Children and Strengthening Families	\$10,700	\$50,000	\$8,647
The Campagna Center	Building Better Futures	\$15,000	\$20,000	\$15,000
Project Discovery - Alexandria	Project Discovery Program	\$18,000	\$22,000	\$18,000
Alexandria Police Youth Camp, Inc.	APYC Summer Camp Program	\$10,547	-	-
Volunteer Alexandria	Youth Service Coalition	\$13,000	-	-
Total		\$262,147	\$716,733	\$262,647
Commission Priorities				
Alexandria Youth Council	Youth Council Program	\$10,000	\$0	\$10,000
Developmental Surveys	Developmental Assets / Youth Risk Behavior Surveys	\$5,000	\$0	\$5,000
Total		\$15,000	\$0	\$15,000
Total Youth Fund Grant Awards		\$277,147	\$716,733	\$277,647

Department of Community & Human Services

Alexandria Fund for Human Services

FY 2012 & 2013 COMMUNITY PARTNERSHIP FUND GRANT AWARDS

Organization	Program	FY 2011 Funding	FY 2012 Requested Amount	FY 2012 Awarded Amount
Tenants & Workers United	Community Social Services	\$5,000	\$10,000	\$5,000
Hopkins House	ECLI - Early Childhood Learning Institute	\$35,000	\$40,000	\$35,000
Literacy Council of Northern Virginia	LCNV Adult Literacy and Language Education Program	\$14,400	\$20,000	\$14,400
Northern Virginia Dental Clinic, Inc.	Northern Virginia Dental Clinic, Inc.	\$37,800	\$37,800	\$37,800
ALIVE! Inc.	Last Saturday Food Distribution and Family Emergency Program	\$20,000	\$40,000	\$20,000
Capital Youth Empowerment	Fathers In Touch	\$18,000	\$93,460	\$18,000
Computer C.O.R.E.	Building Careers and Community	\$15,200	\$24,586	\$15,200
Community Lodgings/ALIVE/Friends of Guest House*	Transitional Housing Programs for the Homeless	\$18,000	\$45,000	\$23,000
Legal Services of Northern Virginia	Legal Services for Low-income, Elderly and Disabled Residents	\$135,000	\$139,050	\$119,000
Rebuilding Together Alexandria	Critical Need Fund - Emergency Home Repairs and Safety Modifications	\$7,846	\$10,000	\$7,850
No. VA Resource Center for Deaf and Hard of Hearing Persons	HEAR - Alexandria	\$14,400	\$15,650	\$14,400
National Rehabilitation & Rediscovery Foundation Inc.	Alexandria Builds Community Supports for Individuals with Brain Injuries and their Families	\$18,000	\$42,200	\$18,000
Tahirih Justice Center	Legal Assistance to Immigrant Women and Girls Program	\$15,200	\$12,500	\$12,500
Food & Friends, Inc.	Feeding the Sick	\$0	\$30,000	\$0
New Hope Housing, Inc.	Rapid Rehousing for Homeless Families and Adults	\$0	\$49,200	\$25,000
SCAN of Northern Virginia	Juntos Por El Cambio Educational Parent Support Group	\$14,400	\$18,045	\$14,400
PRS Inc.	Project HOPE for Alexandria	\$0	\$40,000	\$20,000
ENDependence Center of Northern Virginia, Inc. (ECNV)	Independent Living Services for People with Disabilities Residing in the City of Alexandria	\$25,920	\$36,000	\$25,920
Legal Aid Justice Center	Immigrant Advocacy Program	\$7,382	\$30,000	\$7,390
Arlington-Alexandria Coalition for the Homeless	Adopt-A-Family Transitional Housing	\$30,400	\$40,000	\$30,400

Department of Community & Human Services

Alexandria Fund for Human Services

FY 2012 & 2013 COMMUNITY PARTNERSHIP FUND GRANT AWARDS

Organization	Program	FY 2011 Funding	FY 2012 Requested Amount	FY 2012 Awarded Amount
The Campagna Center	New Neighbors English as a Second Language and Family Literacy Program	\$19,200	\$22,000	\$19,200
Friends of Guest House	Friends of Guest House	\$37,152	\$47,662	\$45,000
Northern Virginia AIDS Ministry	Medical Transportation Support Services	\$19,200	\$20,000	\$19,200
Northern Virginia Family Service	Alexandria Medication Assistance Program (AMAP)	\$38,000	\$39,207	\$38,000
Phoenix Houses of Mid-Atlantic, Inc.	Nuevo Dia	\$0	\$25,000	\$0
Parent Leadership Training Institute of Alexandria, Inc.	Parent Leadership Training Institute of Alexandria/PLTI	\$24,000	\$30,000	\$24,000
Senior Services of Alexandria	Meals on Wheels	\$10,000	\$20,000	\$12,000
K.I. Services, Inc.	Health, Outreach and Prevention Education (HOPE)	\$0	\$70,000	\$25,000
Alexandria Neighborhood Health Services, Inc. (ANHSI)	Neighborhood-Based Mental Health and Family Support Program	\$44,650	\$60,000	\$44,650
Christ Church	Lazarus Ministry	\$0	\$24,000	\$0
Carpenter's Shelter	Transitional Services	\$71,400	\$71,400	\$71,400
Volunteer Alexandria	Mobilizing Hearts and Minds	\$34,560	\$35,000	\$28,200
The Child and Family Network Centers	The Child and Family Network Centers ESL/Family Literacy Program	\$8,000	\$40,000	\$8,000
Catholic Charities of the Diocese of Arlington	RSVP, Retired and Senior Volunteer Program	\$10,000	\$0	\$0
Catholic Charities of the Diocese of Arlington	St. Martin de Porres Senior Center	\$32,000	\$35,000	\$32,000
Catholic Charities of the Diocese of Arlington	Christ House	\$19,000	\$25,000	\$19,000
Crisis Link	Crisis & Suicide Prevention Hotline and Community Education and Outreach Services for Alexandrians Program	\$27,800	\$0	\$0
Ethiopian Community Development Council, Inc. African Community Center (ACC)	Employment and Support Services for Self-Sufficiency for African Newcomers	\$18,000	\$0	\$0
Metropolitan Washington Ear	Multimedia Reading & Information Service for Blind & Visually Impaired	\$4,000	\$0	\$0
Total Community Partnership Fund Grant Awards		\$848,910	\$1,337,760	\$848,910

*FY 2011 submitted as multi-agency collaborative initiative