

Project ID	Project Type	Project	Project Headline	FY18-27 CIP
C1	City Project	City Hall Renovation and HVAC Replacement	<p><b>Outdated &amp; Aging City Hall Building Modernization</b></p> <ul style="list-style-type: none"> <li>- Many of the building HVAC systems are 20 years past their life expectancy and the building has a combination of systems added over the years to resolve the HVAC needs of added spaces.</li> <li>- The new system will be a modern 21st century system, with digital Building Automation Controls that provide comfort to the occupants, minimize the endless ongoing repair efforts and save energy.</li> <li>- Modernize the life safety and security systems</li> <li>- Increasing public meeting space and re-creating the City Hall as the focus point of the City of Alexandria and the Old Town</li> <li>- Increasing space efficiency and providing improved working space for the City employees</li> <li>- Increasing efficiency of the circulation in the building and improving public experience for the citizens coming to the City Hall for various services</li> <li>- Current Facility Condition Index is a .73 which is a grade F.</li> </ul>	FY 19 - 23
C2	City Project	Market Square Plaza and Garage Structural Repairs	<p><b>Structural &amp; Life Safety Repairs of Market Square Garage</b></p> <ul style="list-style-type: none"> <li>- Replace deteriorated waterproofing membrane that is in poor condition. This will stop the leaking from the plaza into the garage</li> <li>- Update garage to current life safety &amp; ADA codes</li> <li>- Replace 50 year old mechanical, electrical and plumbing systems</li> <li>- Improve drainage on plaza and replace damaged pavers and wall caps</li> <li>- Project should be coordinated with City Hall Renovation</li> <li>- Current Facility Condition Index is a .60 which is a grade D-</li> </ul>	FY 21 - 22
C3	City Project	Fleet Building CFMP	<p><b>Capital Facilities Maintenance Program of City Facility</b></p> <ul style="list-style-type: none"> <li>- Capital Facility Maintenance Project's (CFMP) are used to maintain building capital assets. Maintenance keeps the building functioning properly, decreases costly repairs, and promotes a healthy environment.</li> <li>- CFMP projects are ranked according to the building condition index and these requirements compete among all City assets maintained by General Services.</li> <li>- If projects identified were deferred, costs associated with repairs could increase since regular maintenance and prevention methods were not addressed in a timely manner.</li> <li>- Fleet operations could be heavily affected if building equipment fails. Services such as; snow removal, trash removal, Police response and many others will be affected if Fleet operations are hindered.</li> <li>- This building currently has a Facility Index Score of .41 which is a grade D.</li> </ul>	FY 20 - 23
C4	City Project	Gadsby's Tavern Renovation	<p><b>Aging Building Revitalization of Gadsby's Tavern and American Legion</b></p> <ul style="list-style-type: none"> <li>- Gadsby Tavern Renovation includes the museum, restaurant and American Legion. These sites currently have a facility condition index of .84 or grade F.</li> <li>- A majority of major systems need to be replaced and/or repaired throughout these buildings.</li> <li>- Currently a historic building study is being performed to determine renovation phasing and specifications.</li> <li>- There are existing foundation issues, mechanical failures (i.e. current flooding of basement), a generator located in the attic and a ballroom that is not ADA accessible.</li> </ul>	FY 24
C5	City Project	Health Department CFMP	<p><b>Capital Facilities Maintenance Program of City Facility</b></p> <ul style="list-style-type: none"> <li>- Capital Facility Maintenance Project's (CFMP) are used to maintain building capital assets. Maintenance keeps the building functioning properly, decreases costly repairs, and promotes a healthy environment.</li> <li>- CFMP projects are ranked according to the building condition index and these requirements compete among all City assets maintained by General Services.</li> <li>- If projects identified were deferred, costs associated with repairs could increase since regular maintenance and prevention methods were not addressed in a timely manner.</li> <li>- This CFMP includes projects for Casey Clinic and the Health Department.</li> <li>- This building currently has a Facility Index Score of</li> </ul>	FY 20 - 27
C6	City Project - Fire	Fire Station 205 (Cameron Street)	<p><b>Outdated &amp; Aging Fire Station New Construction Project on New Site</b></p> <ul style="list-style-type: none"> <li>- Most recent Station Location plan suggest moving this station west to better provide emergency services to more highly dense areas.</li> <li>- Buildings can not accommodate additional apparatus or staff.</li> <li>- New site has not been identified.</li> <li>- Current site is too small to build needed building and would require adjacency purchases or new parcels.</li> <li>- Increasing space efficiency and providing improved working space for staff and provide public meeting space that currently is not available.</li> </ul>	FY 23 - 25

Project ID	Project Type	Project	Project Headline	FY18-27 CIP
C7	City Project - Fire	Fire Station 206 (Seminary Rd)	<p><b>Outdated &amp; Aging Fire Station Replacement Project on New Site</b></p> <ul style="list-style-type: none"> <li>- Most recent Station Location plan suggest moving this station west to better provide emergency services to more highly dense areas.</li> <li>- Buildings can not accommodate additional apparatus or staff.</li> <li>- New site has not been identified.</li> <li>- Current site size is acceptable however due to Station location study site should be moved to the west.</li> <li>- Increasing space efficiency and providing improved working space for staff and provide public meeting space that currently is not available.</li> </ul>	FY 24, FY 26
C8	City Project - Fire	Fire Station 207 (Duke Street)	<p><b>Outdated &amp; Aging Fire Station New Construction Project on New Site</b></p> <ul style="list-style-type: none"> <li>- Most recent Station Location plan suggest moving this station west to better provide emergency services to more highly dense areas.</li> <li>- Buildings can not accommodate additional apparatus or staff.</li> <li>- New site has not been identified.</li> <li>- Current site is too small to build needed building and would require adjacency purchases or new parcels.</li> <li>- Increasing space efficiency and providing improved working space for staff and provide public meeting space that currently is not available.</li> </ul>	FY 21, FY 23
C9	City Project - Fire	New Burn Building	<p><b>Outdated &amp; Structural Issues Replacement Project of Burn Building</b></p> <ul style="list-style-type: none"> <li>- Will meet National Fire Protection Association and Commonwealth of Virginia standards.</li> <li>- Costs will increase if Fire Fighters have to use other facilities to train.</li> <li>- Cost to build could increase due to increase in construction costs.</li> <li>- Building degradation accelerates over time until structure is unsafe.</li> </ul>	FY 22 - 23
C10	City Project - Rec	Old Town Pool Renovations	<p><b>Aging Aquatic Facility Revitalization</b></p> <ul style="list-style-type: none"> <li>- Existing pool constructed in the 1970s; pool and bath house infrastructure are at the end of their useful life. The facility was included in the 2002 Outdoor Pools Facilities Assessment and the Aquatic Facilities Study in 2012, and the aquatics program is identified as a priority in the Strategic Master Plan for Open Space, Parks and Recreation.</li> <li>- Project will implement the recommendations of the 2012 Aquatics, including a new bath house, an updated 8 lane 25 yard lap pool, and may include new amenities such as a zero depth entry for the children's area and new aquatic play structures.</li> <li>- New facility will benefit a wide portion of the Alexandria community including all age groups and abilities.</li> <li>- New facility will help address the unmet aquatics needs in the community (as identified in the 2017 Parks and Recreation Needs Assessment Survey) and provide space for learn to swim programs, recreational swimming, and competition swimming.</li> <li>- Will be designed to achieve 60% operating cost recovery and have less reliance on tax funding to support operations.</li> <li>- Delaying the project from its current schedule is possible, but repairs to the current systems will be discontinued and the facility will be closed once the cost/community benefit ratio does not support operating the current facility.</li> </ul>	FY 21 - 22
C11	City Project - Rec	Chinquapin Aquatics Center (50 Meter Pool)	<p><b>Aquatic Facility Revitalization &amp; Expansion</b></p> <ul style="list-style-type: none"> <li>- Existing Chinquapin Rec Center and Aquatics Facility constructed in the 1980s; includes the City's only indoor pool, which is not regulation for high school or other sanctioned competitions. This project was included in the 2012 Aquatic Facilities Study, and a feasibility study that resulted in a completion of a concept level design for the pool in 2015 (Task 1A and 1B including geotechnical analysis, market analysis, site study, pro forma analysis, and alternatives) for \$500,000. \$4,500,000 was appropriated for design in FY2017.</li> <li>- Will construct a new 50 meter second pool at Chinquapin Rec Center and Aquatics Facility, as well as support facilities. Project is separate from the Chinquapin Rec Center CFMP, which only addresses the building.</li> <li>- New facility will benefit a wide portion of the Alexandria community including all age groups and abilities.</li> <li>- New facility will help address documented unmet need (the City currently meets less than 20% of identified needs per the market analysis by Brailsford &amp; Dunlavey) and provide space for learn to swim programs, recreational swimming, and competition swimming. It will also support the Long Range Educational Facility Plan, which calls for an indoor regulation sized competition pool.</li> <li>- Will be designed to achieve 80% operating cost recovery in three years.</li> <li>- Delaying the project from its current schedule is possible, but will require redesign to meet future standards. If the project is not funded, the aquatic needs of the Alexandria community will remain unmet. The existing Chinquapin pool has a limited useful life and is not covered under the Chinquapin Recreation Center CFMP.</li> <li>- The Chinquapin Rec Center CFMP was established in FY2018 to address \$7.5 million in needed building improvements, not including the existing pool itself. If the current pool facility is taken out of service for repairs to the building or the pool, the City will lose all indoor aquatics programming for the duration of the outage.</li> </ul>	FY 20

Project ID	Project Type	Project	Project Headline	FY18-27 CIP
C12	City Project	Salt Storage Facility	<b>Expansion of City Salt Facilities with Construction on a New Site</b> - No site identified - Possible temporary seasonal facility if location identified. - Will give additional capacity for salt storage and makes winter weather response more efficient and flexible. - With additional storage available this will reduce travel time which reduces staff time and fuel usage in attempts to obtain additional salt.	FY 20 - 21
C13	City Project	Witter/Wheeler - City Vehicle Washing Facility	<b>Inclusion of Required City Washing Facility with Construction on a New Site</b> - City is under mandate by Virginia DEQ and EPA to eliminate vehicle washing where wash water enters the storm system. - No site identified - This facility supports multiple agencies across the City including ACPS. - A campus plan for the Whitter Wheeler area will be included as part of the Strategic Facility Plan Study. This project will be included in the campus plan.	FY 19 - 20
C14	City Project	Witter/Wheeler - Reconfiguration of 3200 Colvin St.	<b>Outdated &amp; Aging Traffic Operations Facility Modernization</b> - Building modernization - Space and workflow efficiency - A campus plan for the Whitter Wheeler area will be included as part of the Strategic Facility Plan Study. This project will be included in the campus plan.	FY 20 - 21
C15	City Project	Witter/Wheeler - Impound Lot Capacity Expansion	<b>Expansion of Existing Impound Lot to Meet Demand</b> - No site identified - Dash has received grant to build on current borrowed city impound overflow lot. Therefore project timeline is of the utmost importance. - If project isn't approved alternative storage would need to be identified which would lead to additional City cost. - A campus plan for the Whitter Wheeler area will be included as part of the Strategic Facility Plan Study. This project will be included in the campus plan.	FY 24 - 25
C16	City Project	Indoor Firing Range	<b>Outdated &amp; Aging Firing Range New Construction Project on New Site</b> - New updated facility that will provide advanced technology for training - No noise related issues - Reduction in lead contamination due to improved equipment - Large project cost due to specialized facility and high operational costs - Difficulty finding site location - As a condition of Council's approval for the current pistol range renovations, members stipulated that there would be a sunset clause for the range at its current Eisenhower Road location. - This would coincide with the Covanta plant lease expiration in 2038. Council stated the department and the City should begin planning for a future indoor firearms range.	FY 26 - 27
S1	School - Other	New Pre-K Center	<b>Inclusion of New Pre-K Center with Construction on a New Site to Address Overcrowding</b> - Adds grade level school capacity - Goal is to provide wrap around services for families - Could be explored as a co-location model - Offers opportunities to expand pre-K sections in the future	FY 24 - 25
S2	School - Elementary	Swing Space	<b>Retrofit of Swing Space to Serve all Future Elementary School Projects</b> - Needed to modernize elementary schools - Will be used consistently for a minimum of 15 years based on current modernization program - Could be turned into an elementary school after use if enrollment requires	FY 19

Project ID	Project Type	Project	Project Headline	FY18-27 CIP
S3	School - Elementary	Douglas MacArthur	<b>Overcrowded &amp; Aging Elementary School Replacement and Expansion Project on Existing Site</b> - Relieves capacity constraints - Addresses building condition: HVAC, lighting, flooring, leaks - Addresses necessary building upgrades: add sprinklers - Addresses educational adequacy concerns: size of gymnasium, size of classrooms, windowless classrooms - Capacity addition included in redistricting plan	FY 20 - 21
S4	School - Elementary	George Mason	<b>Overcrowded &amp; Aging Elementary School Replacement and Expansion Project on Existing Site</b> - Relieves capacity constraints - Addresses building condition: HVAC, lighting, flooring, sewage tank, leaks - Addresses necessary building upgrades: add sprinklers - Addresses educational adequacy concerns: size of core spaces, size of classrooms, windowless classroom	FY 22 - 23
S5	School - Elementary	Cora Kelly	<b>Overcrowded &amp; Aging Elementary School Modernization &amp; Expansion thru an Addition</b> - Adds needed elementary capacity - Addresses building condition: HVAC, lighting, flooring, sewage tank, leaks - Addresses necessary building upgrades: add sprinklers, not ADA compliant - Addresses educational adequacy concerns: size of core spaces, size of classrooms	FY 24 -25
S6	School - Elementary	New School	<b>Inclusion of New Elementary School with Construction on a New Site to Address Overcrowding</b> - Adds needed elementary capacity	FY 27
S7	School - Elementary	Matthew Maury	<b>Overcrowded &amp; Aging Elementary School Modernization &amp; Expansion thru an Addition</b> - Adds needed elementary capacity - Addresses building condition: HVAC, lighting, flooring, water intrusion - Addresses educational adequacy concerns: size of core spaces, size of classrooms	FY 27
S8	School - Middle	New Middle School	<b>Inclusion of New Middle School with Construction on a New Site to Address Overcrowding</b> - Adds needed middle school capacity - Offers programming opportunities, such as for a continuation of the dual language program	FY 22 -23
S9	School - High	High School Capacity	<b>Overcrowded High School Relief Construction Project</b> - Adds needed high school capacity - Addresses building condition: HVAC, lighting, structural repairs - Addresses necessary building upgrades: not ADA compliant - Addresses educational adequacy concerns: size of core spaces, size of classrooms	FY 19, FY 21
S10	School - Other	Capacity Relocatables	<b>Swing Space for Overcrowded High School Relief Project c/o Relocatables</b> - Needed to re-build Minnie Howard campus - Will be used for the duration of the high school construction - Involves costs for a temporary facility	FY 19
S11	School - Other	Gym Addition to New West End Elementary	<b>Inclusion of a Gymnasium at Elementary School</b> - Creates equity to other elementary schools, especially for a higher need population - Addresses educational adequacy concerns - Offers capacity with additional space	FY 20
S12	School - Other	Transportation Facility	<b>Outdated &amp; Aging School Transportation Modernization &amp; Expansion Project</b> - Staff and bus fleet have grown due to enrollment growth without expansion of the facility - Addresses poor condition of facility - Creates adequate restroom facilities	FY 19

Joint City-Schools Facility Investment Task Force  
**Planning Strategies & Supporting Project Lists**  
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**Planning Strategies**

Actionable statements that will guide the decision making process in relation to the identified needs.

**The Joint Task Force seeks to develop a balanced CIP that:**

- 1 Identifies projects with the highest needs / urgency, are the most ready, and provide the highest value.
- 2 Considers the biggest risks to the portfolio if particular projects are delayed, such as critical life safety needs and required or mandated projects.
- 3 Provides a strategic city-wide approach that maximizes opportunities and logistical considerations:
  - a) for identifying and acquiring new sites for city and school projects, while being opportunistic as situations arise.
  - b) implementing related projects together to ensure economies and synergies are realized.
  - c) implementing an optimal 'swing' approach when a city and/or school facility uses need to be displaced during construction.
  - d) addresses projected school overcrowding through the implementation of projects that expand student capacity over time.
- 4 Considers interim measures (mitigation strategies) if urgency timeframes cannot be met.

**Related Projects**

Project No.	Facility Project Name	Related Facility Project	Related Project(s) Outside List (answered "Yes" on project info sheet but not related to current CIP projects)
C1	City Hall Renovation and HVAC Replacement	C2	
C2	Market Square Plaza and Garage Structural Repairs	C1	
C13, C14, C15, S12	Witter Wheeler "Campus" Components	C13, C14, C15, S12	Align with planning strategy 3, DASH Expansion
S1	Pre-K Center		Impact to all elementary schools as pre-K students are anticipated to move out of current elementary spaces and into the pre-K center. Pair w/ Cora Kelly
S2	Swing Space	S3, S4, S5, S7	All elementary modernization projects for approximately 15 years
S10	Capacity Relocatables - HS Swing		Minnie Howard

Projects that Present the Greatest Risk			
Project No.	Project Name	Consequence of Delay	Remarks
C2	Market Square Plaza and Garage Structural Repairs	Life Safety or Critical Need	Immediate repairs needed for structural issues and electrical malfunctions
C6	Fire Station 205 (Cameron Street)	Life Safety or Critical Need	Prior assessment recommended demolition. Size limitations for modern apparatus.
C7	Fire Station 206 (Seminary Rd)	Life Safety or Critical Need	Prior assessment recommended demolition. Size limitations for modern apparatus.
C8	Fire Station 207 (Duke Street)	Life Safety or Critical Need	Structural issues (slab). Size limitations for ladder truck.
C9	New Burn Building	Life Safety or Critical Need	Previous 5-year inspection identified structural concerns. Increased O&M costs to maintain facility. Life of burn building typically 30 years, which was 2012.
C12	Salt Storage Facility	Life Safety or Critical Need	Current location at Quaker Lane does not have capacity for full season of salt. City made supplemental orders during times of high demand.
C13	Witter/Wheeler - City Vehicle Washing Facility	Required Project	Supports MS4 Permit mandate.
C16	Indoor Firing Range	Life Safety or Critical Need	Continuation of interim measures (facility closed).
S2	Swing Space	Required	School projects in the portfolio cannot proceed until another swing option is identified (on-site via zoning change, other central swing opportunity, etc.). Impacts all future elementary school projects (approximately 15 years).
S3	Douglas MacArthur	Life Safety or Critical Need	Overcrowding of students, continuation of interim measures (leaks, lacks sprinklers), increased O&M costs to maintain facility.
S4	George Mason	Life Safety or Critical Need	Overcrowding of students, continuation of interim measures (ADA, leaks, lacks sprinklers), increased O&M costs to maintain facility.
S5	Cora Kelly	Life Safety or Critical Need	Continuation of interim measures (ADA, lacks sprinklers), increased O&M costs to maintain facility.
S9	High School Capacity	Overcrowding Relief	Overcrowding of students - approximately 4,600 to 4,900 high school students projected in ten years compared to existing capacity of 3,811
S10	Relocatables	Required	Provides modular swing space for high school capacity project
S12	Transportation Facility	Life Safety or Critical Need	Restroom code issues, health & safety requirements

Projects Requiring Swing			
Project No.	Project Name	Swing Identified?	Notes
C1	City Hall Renovation and HVAC Replacement	Lease TBD	Lease doesn't impact readiness
S3	Douglas MacArthur	Yes	Lee Center - proposed
S4	George Mason	Yes	Lee Center - proposed
S5	Cora Kelly	Yes	Lee Center - proposed
S7	Matthew Maury	Yes	Lee Center - proposed
S9	High School Capacity	Yes	Capacity Relocatables
S13 - 17	Schools identified for implementation beyond this CIP.	Yes	Lee Center - proposed
S12	Transportation Facility	No	

Projects Requiring Land			
Project No.	Project Name	Land Identified?	Land Acquired?
C13	Witter/Wheeler - City Vehicle Washing Facility	No - TBD Existing City Land	NA - Assumes Existing City Owned Land
C6	Fire Station 205 (Cameron Street)	Fire Station Location Study	No
C7	Fire Station 206 (Seminary Rd)	Fire Station Location Study	No
C8	Fire Station 207 (Duke Street)	Fire Station Location Study	No
C12	Salt Storage Facility	No	No
C15	Witter/Wheeler - Impound Lot Capacity Expansion	No	No
C16	Indoor Firing Range	No	No
S1	Pre-K Center	Somewhat - New to Co-located or combined with Cora Kelly project	No
S2	Swing Space	Yes - Lee Center	No
S6	New Elementary School	No	No
S8	New Middle School	No	No
S10	Capacity Relocatables (High School Swing)	No	No
S12	Transportation Facility	Will potentially need new site	Will potentially need new site

Projects Identified as Most Ready for Implementation			
Project No.	Project Name		
C1	City Hall Renovation and HVAC Replacement	Swing not identified, will be leased using operating funds	
C2	Market Square Plaza and Garage Structural Repairs		
C3	Fleet Building CFMP		
C10	Old Town Pool Renovations	Cost estimate (2015) needs revisiting	
C11	Chinquapin Aquatics	Cost estimate (2015)	
S3	Douglas MacArthur	Swing site not confirmed, pre-design has not begun	
S4	George Mason	Swing site not confirmed, pre-design has not begun	
S5	Cora Kelly	Swing site not confirmed, pre-design has not begun	
S2	Swing Space	Site not confirmed	
S11	Gym Addition to the New West End Elementary School	FAR needs adjusted to allow for addition of gym	

Joint City-Schools Facility Investment Task Force

Project Readiness Review

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Key					
<input checked="" type="checkbox"/>	<input type="checkbox"/>	(blank)	N/A	Most Ready Project	More Ready Project
Yes	Somewhat	No	Not Applicable		

Project ID	Project Name	Site Secured	Planning & Pre-design underway	Quality Cost Estimates	Alternatives Identified	Swing Identified	Public Engagement
C1	City Hall Renovation and HVAC Replacement	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Independent <3 Years	<input checked="" type="checkbox"/>	To be leased (operating \$)	<input checked="" type="checkbox"/>
C2	Market Square Plaza and Garage Structural Repairs	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	RS Means/ Independent in Progress	<input checked="" type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
C3	Fleet Building CFMP	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	RS Means	N/A	N/A	<input checked="" type="checkbox"/>
C4	Gadsby's Tavern Renovation	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			N/A	
C5	Health Department CFMP	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			N/A	
C6	Fire Station 205 (Cameron St)			RS Means	<input checked="" type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
C7	Fire Station 206 (Seminary Rd)			RS Means	<input checked="" type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
C8	Fire Station 207 (Duke St)			RS Means	<input checked="" type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
C9	Burn Building	<input checked="" type="checkbox"/>		Independent <3 Years	<input checked="" type="checkbox"/>	N/A	
C10	Old Town Pool Renovations	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Independent >3 Years	<input checked="" type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
C11	Chinquapin Aquatics	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	Independent <3 Years	<input checked="" type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
C14	Witter / Wheeler - Reconfiguration of 3200	<input checked="" type="checkbox"/>		RS Means	<input checked="" type="checkbox"/>	N/A	
C15	Witter / Wheeler - Impound Lot Capacity Expansion			RS Means	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	
S1	Pre-K Center	<input type="checkbox"/>			<input checked="" type="checkbox"/>	TBD	<input type="checkbox"/>
S2	Swing Space	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Independent <3 Years	<input checked="" type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
S3	Douglas MacArthur	<input checked="" type="checkbox"/>		Comparable ROM	<input checked="" type="checkbox"/>	Yes - S2	<input checked="" type="checkbox"/>



Joint City-Schools Facility Investment Task Force

Project Readiness Review

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Key					
<input checked="" type="checkbox"/>	<input type="checkbox"/>	(blank)	N/A	Most Ready Project	More Ready Project
Yes	Somewhat	No	Not Applicable		

Project ID	Project Name	Site Secured	Planning & Pre-design underway	Quality Cost Estimates	Alternatives Identified	Swing Identified	Public Engagement
S5	Cora Kelly	<input checked="" type="checkbox"/>		Comparable ROM	<input checked="" type="checkbox"/>	Yes - S2	<input checked="" type="checkbox"/>
S4	George Mason	<input checked="" type="checkbox"/>		Comparable ROM	<input checked="" type="checkbox"/>	Yes - S2	<input checked="" type="checkbox"/>
S11	Gym Addition to the New West End Elementary School	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Independent <3 Years		N/A	<input checked="" type="checkbox"/>
S7	Mathew Maury	<input checked="" type="checkbox"/>		Comparable ROM	<input checked="" type="checkbox"/>	Yes - S2	<input type="checkbox"/>
S12	Transportation Facility	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Comparable ROM		TBD Witter / Wheeler Campus	<input type="checkbox"/>
C13	Witter / Wheeler - City Vehicle Washing Facility	<input type="checkbox"/>		Independent >3 Years	<input checked="" type="checkbox"/>	N/A	
S9	High School Capacity	<input type="checkbox"/>	In Progress	Comparable ROM	In Progress	Yes - relocatables	<input type="checkbox"/>
S10	Capacity Relocatables	<input type="checkbox"/>		Independent >3 Years		N/A	<input type="checkbox"/>
S6	New Elementary School			Comparable ROM	<input checked="" type="checkbox"/>	N/A	?
S8	New Middle School			Comparable ROM	<input checked="" type="checkbox"/>	N/A	?
C12	Salt Storage Facility				<input checked="" type="checkbox"/>	N/A	
C16	Indoor Firing Range					N/A	

ID	Project Name	Value Score	Level of Impact	Scale of Impact	Operational Cost Impacts	Minimize Operating Impact	Advances Planning Priority	Level of Impact to Service	Scale of Impact to Service	Operational Cost Impacts if Inaction or Delay	Project Seeks to Minimize Operating Impact	Project Advances a Planning Priority
C1	City Hall Renovation and HVAC Replacement	13	4	3	TBD	3	3	3. Essential to City Operations	Impact to All Alexandria Residents		Yes	Yes
C2	Market Square Plaza and Garage Structural Repairs	12	4	2	TBD	3	3	3. Essential to City Operations	Impact to Most Alexandria Residents		Yes	Yes
C3	Fleet Building CFMP	12	4	2	TBD	3	3	3. Essential to City Operations	Impact to Most Alexandria Residents		Yes	Yes
C4	Gadsby's Tavern Renovation	9	2	1	TBD	3	3	4. Amenity to Citizens	Targeted Impact		Yes	Yes
C5	Health Department CFMP	13	4	3	TBD	3	3	3. Essential to City Operations	Impact to All Alexandria Residents		Yes	Yes
C6	Fire Station 205 (Cameron Street)	16	8	2	TBD	3	3	1. Critical to Public Safety	Impact to Most Alexandria Residents		Yes	Yes
C7	Fire Station 206 (Seminary Rd)	16	8	2	TBD	3	3	1. Critical to Public Safety	Impact to Most Alexandria Residents		Yes	Yes
C8	Fire Station 207 (Duke Street)	16	8	2	TBD	3	3	1. Critical to Public Safety	Impact to Most Alexandria Residents		Yes	Yes
C9	New Burn Building	15	8	3	TBD	1	3	1. Critical to Public Safety	Impact to All Alexandria Residents		No	Yes
C10	Old Town Pool Renovations	9	2	1	TBD	3	3	4. Amenity to Citizens	Targeted Impact		Yes	Yes
C11	Chinquapin Aquatics Center (50 Meter Pool)	9	2	1	TBD	3	3	4. Amenity to Citizens	Targeted Impact		Yes	Yes
C12	Salt Storage Facility	11	4	3	TBD	1	3	3. Essential to City Operations	Impact to All Alexandria Residents		No	Yes
C13	Witter/Wheeler - City Vehicle Washing Facility	11	4	1	TBD	3	3	3. Essential to City Operations	Targeted Impact		Yes	Yes
C14	Witter/Wheeler - Reconfiguration of 3200 Colvin St.	12	4	2	TBD	3	3	3. Essential to City Operations	Impact to Most Alexandria Residents		Yes	Yes
C15	Witter/Wheeler - Impound Lot Capacity Expansion	9	4	1	TBD	1	3	3. Essential to City Operations	Targeted Impact		No	Yes
C16	Indoor Firing Range	17	8	3	TBD	3	3	1. Critical to Public Safety	Impact to All Alexandria Residents		Yes	Yes
S1	New Pre-K Center	11	4	1	TBD	3	3	3. Essential to City Operations	Targeted Impact		Yes	Yes
S2	Swing Space	14	6	2	TBD	3	3	2. Required Service to Citizens	Impact to Most Alexandria Residents		Yes	Yes
S3	Douglas MacArthur	14	6	2	TBD	3	3	2. Required Service to Citizens	Impact to Most Alexandria Residents		Yes	Yes
S4	George Mason	13	6	1	TBD	3	3	2. Required Service to Citizens	Targeted Impact		Yes	Yes
S5	Cora Kelly	13	6	1	TBD	3	3	2. Required Service to Citizens	Targeted Impact		Yes	Yes
S6	New School	14	6	2	TBD	3	3	2. Required Service to Citizens	Impact to Most Alexandria Residents		Yes	Yes
S7	Matthew Maury	13	6	1	TBD	3	3	2. Required Service to Citizens	Targeted Impact		Yes	Yes
S8	New Middle School	13	6	2	TBD	2	3	2. Required Service to Citizens	Impact to Most Alexandria Residents		Somewhat	Yes
S9	High School Capacity	14	6	2	TBD	3	3	2. Required Service to Citizens	Impact to Most Alexandria Residents		Yes	Yes
S10	Capacity Relocatables	14	6	2	TBD	3	3	2. Required Service to Citizens	Impact to Most Alexandria Residents		Yes	Yes
S11	Gym Addition to New West End Elementary	11	6	1	TBD	1	3	2. Required Service to Citizens	Targeted Impact		No	Yes
S12	Transportation Facility	12	4	2	TBD	3	3	3. Essential to City Operations	Impact to Most Alexandria Residents		Yes	Yes

**Level of Impact to Service**

1. Critical to Public Safety	8
2. Required Service to Citizens	6
3. Essential to City Operations	4
4. Amenity to Citizens	2

**Scale of Impact to Service**

Impact to All Alexandria Residents	3
Impact to Most Alexandria Residents	2
Targeted Impact	1

**Operational Cost Impacts**

High	3
Medium	2
Low	1
N/A	0

**Minimize Operating Impact**

Yes	3
Somewhat	2
No	1

**Advances Planning Priority**

Yes	3
Somewhat	2
No	1