9-15-16 VI a

CITY OF ALEXANDRIA
RECREATION, PARKS AND CULTURAL ACTIVITIES

Overall General Fund Budget for RPCA FY16

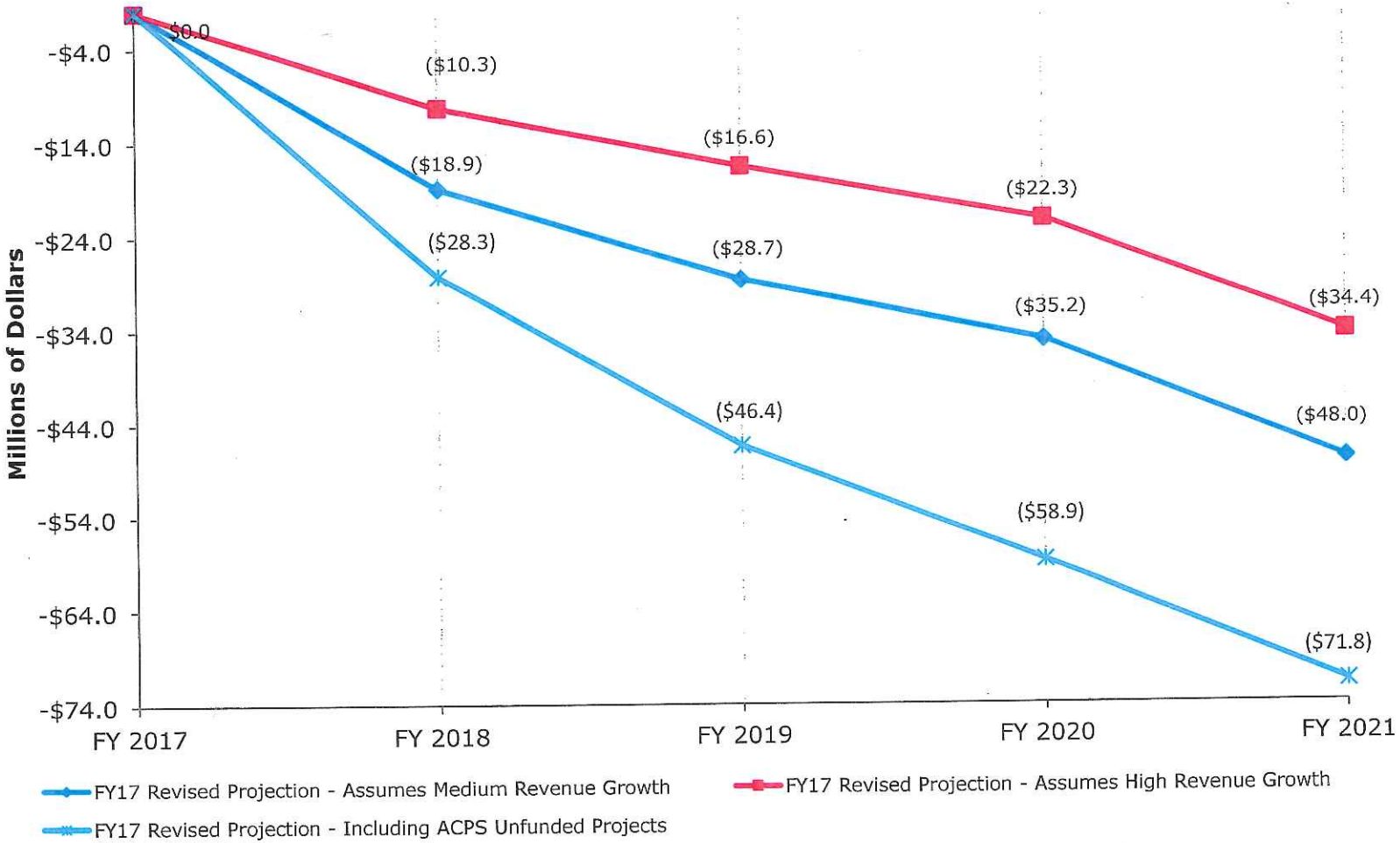
FY2016	Approved Budget	Actual Year End	Difference
Expenditures	$21,767,593	$21,724,833	$42,760
Revenue	$3,612,191	$4,085,051	$472,860
Net Impact GF	$18,155,402	$17,639,782	$515,620

Issues for Consideration

- In FY17 budget preparation revenues were not allowed to offset budget reductions.
- More cuts than necessary when not factoring revenue production.
- Resource recovery model recognizes that higher tiers of programs may offset lower tier programs.
- To maintain services lower tier services have to move to higher tiers when revenue is not allowed as an offset.
- The organization can lose incentive for resource recovery model.

VIa.

Five Year Financial Forecast



FY 2020 Forecast

- Three year timeframe
- Estimated $60 M gap if ACPS enrollment growth and CIP are fully funded and there is no tax rate increase
- Roughly 10% of the FY 2017 approved General Fund

For the Council Retreat

- How would your department utilize 10% fewer resources? (10% reduction)
- What would be the impact on the community?
- Purpose:
  - Communication to Council & the public
  - Begin planning long-term adjustments

Guidelines

- Fiscally sustainable (i.e. no deferrals)
- Service & policy changes only
- May consider operating and capital (category 3 projects only)
- May consider cost recovery
- Program and $ amounts only
- No exemptions
- Others?

Timeline

- Instructions next week
- Due ~ October 14th
- Presented at the Council Retreat
- FY 2018 reduction targets and department submissions in Oct/Nov
- Focus area and cross-focus area meetings in December